Thank you for your time and good judgment on the several important, coincident, 2026 planning efforts underway in Juneau and in Southeast Alaska (SE AK):

- Visitor Industry Task Force (VITF) preliminary recommendations
- Comprehensive Plan Update
- DOTPF SE AK Transportation Plan
- 2026 Juneau Coordinated Human Services Transportation Plan (JCHSTP)

Please consider my suggestions for advancing your good work, which will require further effort. You have done the obvious and easy analyses and deliberations. The more difficult and important work remains; for whom?

1. Pursue these plans in a comprehensive and synergistic strategy, by all parties and the public, to optimize [1]:
   - Quality of life for all Juneau and SE AK residents and visitors, via a 2050+ era vision and responsibility;
   - Long-term economic wellbeing of Juneau residents and community;
   - Juneau's potential as a refuge community for thousands fleeing accelerating global climate change (GCC);
   - Long-term wellbeing of all life and ecosystems in SE AK, and on Earth.

2. Our primary responsibility -- and large business and social opportunity -- is to arrest accelerating global climate change (GCC), by near-totally eliminating anthropogenic greenhouse gas (GHG) emissions, primarily from burning fossil fuels, as quickly as we prudently and profitably can. [2] This obligation should direct and pervade CBJ planning.

3. The global visitor industry is very energy intensive; almost all energy is from fossil fuels. Juneau and SE AK could lead the global visitor and travel industries to accelerate their conversion from fossil to "clean" [2] energy sources via the 25 "Synergistic planning suggestions for the VITF", my more comprehensive advisory memo, [3] helping to arrest the current acceleration of GCC, with its multiple deadly dangers for humans and for the millions of our sister species upon whose wellbeing we depend for our lives. Accelerate "Green Corridor" for ship fuels.

4. Assert Juneau's monopoly market power -- only one Juneau; many attractions -- to collaborate with the cruise ship industry to harvest any cash "left on the table" by underpricing their products, and by exceeding Juneau's visitor carrying capacity, to build a revolving fund for costly assets upgrades to quickly implement 2, 3, above. Determine the shape of the cruise ticket demand curves to optimize. $ 100 / pax increase = $ 170 million / year.

5. Model Juneau 2050 as a "Refuge City" for thousands of internally displaced persons fleeing sea level rise, fire, drought, flood, population 90,000, with a fixed-guideway transport system for all residents and visitors, replacing most bus transport; with 1/3 as many personal vehicles; with little more land development; with 100% "clean" (GHG-emission-free) energy; with increased visitors carrying capacity to pay for these capital improvements; enjoying continued isostatic rebound to escape rapid sea level rise, for centuries.

6. Investigate SE AK potential to produce "clean" hydrogen-based fuel(s) from geologic sources, for cruise ships and shoreside transportation fuel, to profitably supplement Seattle and Vancouver, BC fueling.

7. Assemble teams of Juneau volunteers to begin this synergistic, long-range, GCC-danger-motivated planning process. Launch and attend a "community planning" class at UAS. Build on JEDC's "Innovation Summit" history. I'm disappointed to find that none of the above costly professional studies attempts to:
   - Synergize these plans into a comprehensive and compelling vision of the Community of Juneau of 2050;
   - Accelerate humanity's urgent need to replace fossil energy with "clean" [2] sources;
   - Imagine, and commit to, Juneau's future as a refuge for thousands fleeing multiple GCC dangers;
   - Escape the topic "silos" perhaps imposed by budget or other limits; fund deserved transformative studies.

Thank you for your consideration. Please see my more thorough suggestions at our company website. [3]

Bill Leighty [redacted] [redacted]

[1] See catalog of 17 "strategic plans" currently under way, on Page 2.

[2] Prudently: this will be disruptive and transformative, but we must not cripple the global economy; Profitably: the very large amount of capital needed will flow only to investments with attractive reward-to-risk ratios.

[3] https://alaskaappliedsciences.com/wp-content/uploads/26-Oct18-REV-VITF-SynergySuggestions-Leighty.pdf

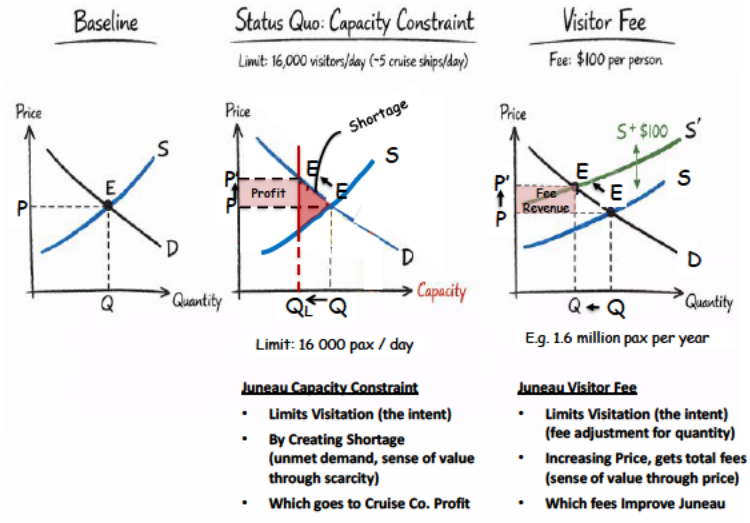
Thank you for the VITF launch, a well-timed and extraordinary opportunity -- and responsibility -- for CBJ and for the entire Juneau community to synergistically advance your charge with these other important, coincidental, strategic plans. Let us build several attractive 50-year scenarios, motivated by the dangers of accelerating GCC:

1. CBJ Comprehensive Plan Update
2. Juneau Coordinated Transportation Coalition (JCTC)
3. CBJ Assembly decisions about fifth Port downtown dock
4. Goldbelt proposal: NW Douglas Island: access options for dock(s) and destination facility
5. Goldbelt + CBJ: owned West Douglas Island land development: access options
6. Huna Totem Aakw Landing design, integration with community transportation system (private enterprise)
7. "Green Corridor" for SE AK cruise ships fuel, to greatly reduce greenhouse gas (GHG) emissions
8. "Second Crossing" of Gastineau Channel
9. How to accommodate USCG "Storis" (~ 200 crew and families) and perhaps other future vessels:
10. Cascade Point road + ferry terminal
11. AK DOTPF planning: SE AK transportation
12. USFS Tongass plan
13. Updating Southeast Alaska Integrated Resource Plan (SEIRP), 2012, Black & Veatch, HDR AK
14. Juneau Hydropower: downtown district heating; other uses for new clean energy ?
15. Eaglecrest future: what seasonal access is required; for what attractions ?
16. CBJ, visitor industry, and Juneau community response to the accelerating, dangerous, GCC emergency
17. Fifteen years of "Innovation Summits" coaching, as organized by Juneau Economic Development Council

Please see my hopeful, creative, positive suggestions from several years of "innovation shorts" presentations at JEDC's "Innovation Summits" addressing Mayor Weldon's "major issues", above:

- https://vimeo.com/1169020823 Juneau's Climate Change Responsibilities & Innovation Opportunities 2026
- https://vimeo.com/1061599385 Refuge Juneau: Escaping Sea Level Rise, for Awhile 27 Feb 2025 11 min
- https://vimeo.com/1061723580 Hansen's Global Warming Alarm: Juneau, Cruise industry response 2026
- https://vimeo.com/809562034 Green Corridor + PNWH2Hub: JEDC "Innovation Summit" 16-17 Mar 22 13 min
- https://vimeo.com/689876003 Could Hydrogen help us operate Juneau entirely on CO2-emission-free energy ?
- https://vimeo.com/318869809 Should Juneau Welcome 1.5 M Annual Cruise Ship Visitors ? 22-Feb-18 11 min
- https://vimeo.com/287808196 Elevator Juneau: Escaping Sea Level Rise 14-Nov-18 26 min

https://vimeo.com/373679728 Cruise Ships and Climate Change: Juneau's Bargain for New Hydroelectricity-powered Shoreside Infrastructure to Benefit Everyone 20 Feb 2019 11 min



Graphic by Wayne Leighty 3 April 2026