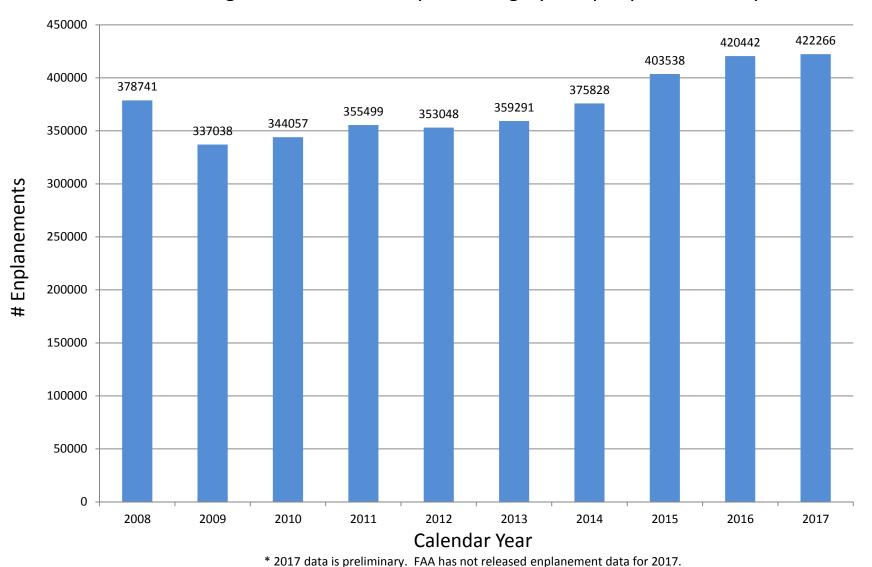
JNU TERMINAL RECONSTRUCTION PROJECT UPDATE ASSEMBLY COW AUGUST 29, 2018



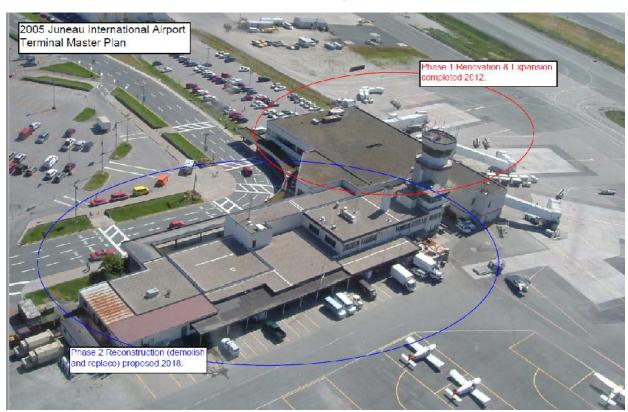
JNU Continues to Grow!

Passengers boarding aircraft at the airport. Deplaning passenger count is roughly the same amount. Meeters/greeters is 1.5 multiplier. Roughly 2M people at the airport/annually.



JNU Terminal Modernization originated with the 2005 Master Plan

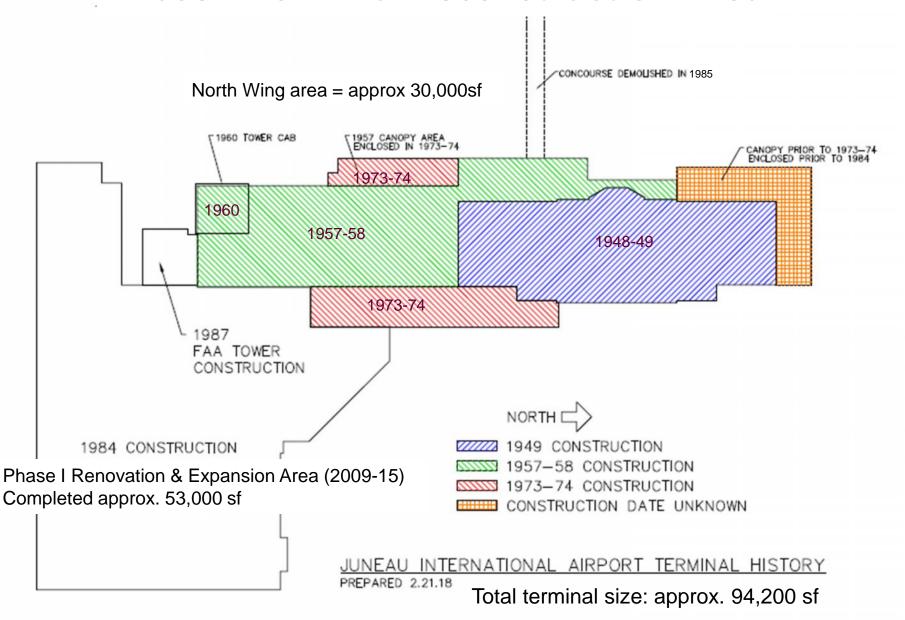
- Phase I: Renovate & expand 1984 areas (completed in 2012 for \$23M)
- Phase II: Replace pre-1984 areas, elevator/escalator.
 (2017 estimated cost = \$38M)





In 2009, the terminal expanded 13,000sf to the east and renovated most of the areas originally constructed in 1984. A geothermal heat pump system was installed for these areas, designed to also accommodate future replacement of the terminal's old north wing.

Phase II Terminal Reconstruction Area



Phase II Terminal Funding Constraints

- \$38M in funding for total replacement not available.
- Breaking Phase II into multiple sub-phases not viable due to shared infrastructure between components and the lack of foreseeable funding for total replacement.
- Much of the terminal space is not eligible for Federal Funding (FAA).
- Tenants not interested in investing in a structure that they don't own or won't meet their operational needs.

Dialog began in Summer 2017 about a possible alternative project approach to replace the north wing: Let small regional carriers build their own facilities on land adjacent to the terminal.



Project Milestones to Date:

- October 2017. Meetings with current north end tenants to get feedback on the general concept of private development of regional services.
- October December, 2017. FAA review/approval of concept.
- November 14, 2017. Current tenants testify to JNU Board in support of concept to privately develop space for regional services. Board concurred with concept.
- January 2018. MCG consulting design team selected.
- June 2018. FAA Environmental clearance achieved.
- July 10, 2018. Following tenants' testimony, JNU Board adopted updated concept to include regional passenger services; cargo facilities to be developed by tenants on adjacent lease lots.
- August 14, 2018. JNU Board approved funding concept for \$21.6M scope.

Public Workshops with Design Team, Stakeholders, JNU Airport Board:

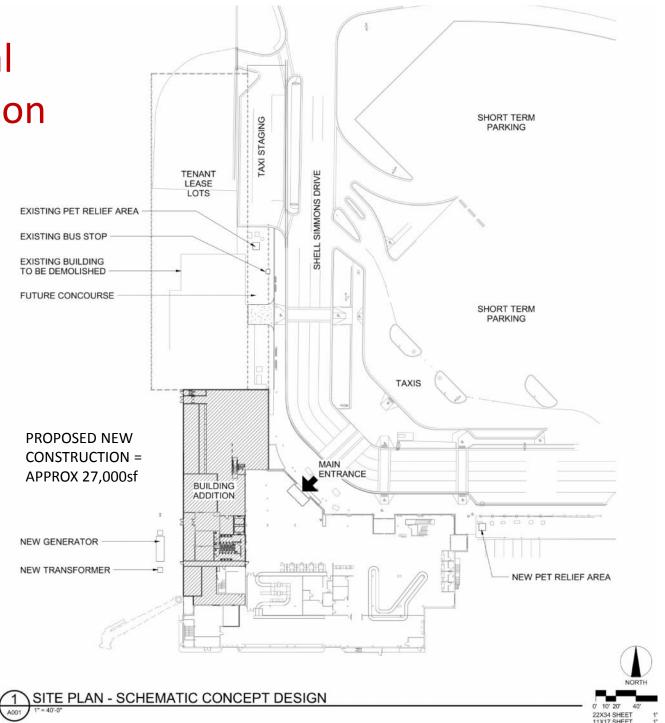
- March 2, 2018
- April 3, 2018
- May 8, 2018
- June 12, 2018 (included phone participation by regional carriers not currently JNU tenants)

Project Presentations to Community Groups:

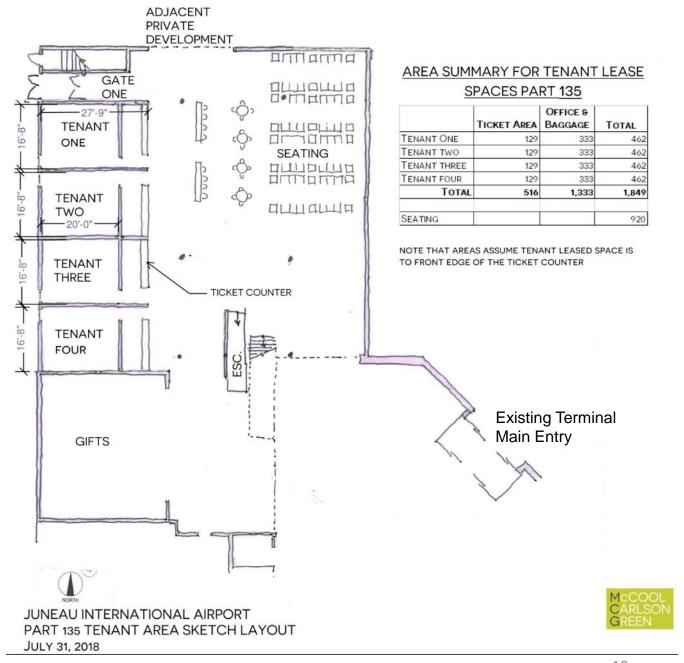
- March 14, 2018: Alaska Committee
- May 9, 2018: Glacier Valley Rotary
- May 10, 2018: Juneau Chamber of Commerce

JNU Terminal Reconstruction Concept

August 2018



Concept for Regional Air Carrier Passenger Services



July 2018 JNU Terminal Reconstruction Design Concept INCLUDES

- Demolish all pre-1984 portions of the existing terminal (north wing and 'knuckle').
- Replace 1984 escalator, elevator, and stairs in new location.
- Construct approximately 27,000sf new 2-story space for regional passenger services, airport administration, US Customs, FAA Air Traffic Control Tower -support operations, and misc lease spaces. Renovated areas = approximately 9,400sf.
- Develop parallel access (off Shell Simmons Drive) for deliveries to privately developed cargo operation lease lots.

July 2018 JNU Terminal Reconstruction Design Concept DOES NOT INCLUDE

- Regional air cargo operations*
- Special regional tourist operation facilities (eg. outfitting)*
- Concourse development to adjacent lease lots*
- Modifications to taxi staging along Shell Simmons Drive.

* Lease lots adjacent to the JNU Terminal will be made available for private development of these facilities.

August 2018 JNU Terminal Reconstruction Financing Overview

TOTAL Project Cost = \$21.6M

FAA Funding

- \$8.9M Airport Improvement Program (AIP) Entitlement Grants
- \$5.8M Passenger Facility Charges (PFC #9)

City & Borough of Juneau Funding

\$6.9 million in General Obligation Bonds (authorized in 2012)

JNU Terminal Reconstruction Project Schedule

- October December 2018. Schematic Design
 - Includes Design Workshops with stakeholders.
 - Develops options for demolition phases and temporary facilities for affected operations.
- January March 2019. Design Development
 - Finalize design.
 - Finalize funding plan to include cash flow needs.
 - Finalize phasing of demolition and reconstruction.
 - Finalize temporary relocation plan for affected operations
- Spring early Summer 2019. Complete Bid Documents for Initial Construction phase.
- Fall 2019. Earliest Demolition/Relocation TBD

