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# Comprehensive Annual Financial Report

Fiscal year

July 1, 2018 - June 30, 2019

Prepared by: Dept. of Finance / Controllers Division

Jeff Rogers, Finance Director

Sam Muse, Controller





Special thanks to Sara Rearick for sharing  
her photograph of Downtown

## TABLE OF CONTENTS

|  |           |
|--|-----------|
| <b>I. INTRODUCTORY SECTION</b>   |           |
| Letter of Transmittal .....  | vi        |
| Organization Chart .....   | x         |
| Current Assembly .....   | xi        |
| GFOA Certificate of Achievement .....  | xii       |
| <b>II. FINANCIAL SECTION</b>   |           |
| <b>A. Independent Auditor's Report .....</b>   | <b>1</b>  |
| <b>B. Management's Discussion and Analysis .....</b>   | <b>5</b>  |
| <b>C. Basic Financial Statements:</b>  |           |
| <b>Government-Wide Financial Statements:</b>   |           |
| Statement of Net Position (Deficit) .....  | 15        |
| Statement of Activities .....  | 16        |
| <b>Fund Financial Statements:</b>  |           |
| <i>Governmental Funds:</i>   |           |
| Balance Sheet .....  | 18        |
| Reconciliation of the Balance Sheet - Governmental Funds to the Statement of Net Position .....  | 21        |
| Statement of Revenues, Expenditures, and Changes in Fund Balances .....  | 22        |
| Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balance - Governmental Funds to the Statement of Activities ..... | 25        |
| <i>Proprietary Funds:</i>  |           |
| Statement of Net Position .....  | 26        |
| Statement of Revenues, Expenses, and Changes in Net Position .....   | 30        |
| Statement of Cash Flows .....  | 32        |
| <i>Fiduciary Funds:</i>  |           |
| Statement of Fiduciary Assets and Liabilities .....  | 36        |
| <b>Index to Notes to Basic Financial Statements .....</b>  | <b>37</b> |
| <b>Notes to Basic Financial Statements .....</b>   | <b>38</b> |
| <b>D. Required Supplementary Information:</b>  |           |
| Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual:  |           |
| General Fund .....   | 86        |
| Sales Tax .....  | 87        |
| Schedule of the City's Proportionate Share of the Net Pension Liability .....  | 88        |
| Schedule of the City Contributions to State of Alaska Public Employees' Retirement System .....  | 89        |
| Schedule of the City's Proportionate Share of the Net OPEB Liability .....   | 90        |
| Schedule of the City Contributions to OPEB Plans .....   | 91        |
| <b>E. Supplementary Information</b>  |           |
| <b>Non-Major Governmental Funds:</b>   |           |
| Combining Balance Sheet - by Fund Type .....   | 94        |
| Combining Statement of Revenues, Expenditures, and Changes in Fund Balance - by Fund Type .....  | 95        |

TABLE OF CONTENTS

**Special Revenue Funds:**  
 Non-Major Combining Balance Sheet ..... 98  
 Non-Major Combining Statement of Revenues, Expenditures, and Changes in Fund Balances ..... 100

**Non-Major Special Revenue Funds:**

**Lands:**  
 Statement of Revenues, Expenditures, and Changes in Fund Balance ..... 102  
 Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual .... 103

**Hotel Tax:**  
 Statement of Revenues, Expenditures, and Changes in Fund Balance ..... 104  
 Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual .... 105

**Tobacco Excise Tax:**  
 Statement of Revenues, Expenditures, and Changes in Fund Balance ..... 106  
 Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual .....107

**Library Minor Contributions:**  
 Statement of Revenues, Expenditures, and Changes in Fund Balance ..... 108  
 Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual .... 109

**Eaglecrest:**  
 Statement of Revenues, Expenditures, and Changes in Fund Balance ..... 110  
 Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual .... 111

**Downtown Parking:**  
 Statement of Revenues, Expenditures, and Changes in Fund Balance ..... 112  
 Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual .... 113

**Port Development:**  
 Statement of Revenues, Expenditures, and Changes in Fund Balance ..... 114  
 Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual .... 115

**Affordable Housing:**  
 Statement of Revenues, Expenditures, and Changes in Fund Balance ..... 116  
 Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual .... 117

**Marine Passenger Fee:**  
 Statement of Revenues, Expenditures, and Changes in Fund Balance .....118  
 Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual .... 119

**Major Debt Service Fund:**  
**General Debt Service:**  
 Statement of Revenues, Expenditures, and Changes in Fund Balance ..... 122  
 Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual ..... 123

**Non-Major Capital Projects Funds:**  
 Combining Balance Sheet ..... 126  
 Combining Statement of Revenues, Expenditures, and Changes in Fund Balance ..... 127

**Non-Major Permanent Fund:**  
**Jensen-Olson Arboretum:**  
 Balance Sheet ..... 130

## TABLE OF CONTENTS

|   |     |
|---|-----|
| Statement of Revenues, Expenditures, and Changes in Fund Balance .....                    | 131 |
| Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual ..... | 132 |
| <b>Major Enterprise Funds:</b>  |     |
| <b>Juneau International Airport:</b>  |     |
| Statement of Revenues, Expenses, and Changes in Net Position .....                        | 134 |
| Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual .....     | 135 |
| <b>Bartlett Regional Hospital:</b>  |     |
| Statement of Revenues, Expenses, and Changes in Net Position .....                        | 136 |
| Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual .....     | 137 |
| <b>Areawide Water Utility:</b>  |     |
| Statement of Revenues, Expenses, and Changes in Net Position .....                        | 138 |
| Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual .....     | 139 |
| <b>Areawide Wastewater Utility:</b>   |     |
| Statement of Revenues, Expenses, and Changes in Net Position .....                        | 140 |
| Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual .....     | 141 |
| <b>Boat Harbors:</b>  |     |
| Statement of Revenues, Expenses, and Changes in Net Position .....                        | 142 |
| Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual .....     | 143 |
| <b>Dock:</b>  |     |
| Statement of Revenues, Expenses, and Changes in Net Position .....                        | 144 |
| Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual .....     | 145 |
| <b>Waste Management:</b>  |     |
| Statement of Revenues, Expenses, and Changes in Net Position .....                        | 146 |
| Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual .....     | 147 |
| <b>Internal Service Funds:</b>  |     |
| Combining Statement of Net Position .....   | 151 |
| Combining Statement of Revenues, Expenses, and Changes in Net Position .....              | 152 |
| Combining Statement of Cash Flows .....   | 153 |
| <b>Central Equipment Services Fund:</b>   |     |
| Statement of Revenues, Expenses, and Changes in Net Position .....                        | 154 |
| Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual .....     | 155 |
| <b>Self-Insurance Fund:</b>   |     |
| Statement of Revenues, Expenses, and Changes in Net Position .....                        | 156 |
| Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual .....     | 157 |
| <b>Building Maintenance Fund:</b>   |     |
| Statement of Revenues, Expenses, and Changes in Net Position .....                        | 158 |
| Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual .....     | 159 |
| <b>Agency Funds:</b>  |     |
| Combining Statement of Fiduciary Assets and Liabilities .....                             | 162 |
| Combining Statement of Changes in Fiduciary Assets and Liabilities .....                  | 163 |

## TABLE OF CONTENTS

**Capital Assets Used in the Operation of Governmental Funds:**

|  |     |
|--|-----|
| Schedule by Source .....                           | 166 |
| Schedule by Function and Activity .....            | 167 |
| Schedule of Changes by Function and Activity ..... | 168 |

**Additional Information:**

|  |     |
|--|-----|
| Current Capital Projects by Category ..... | 170 |
| Closed Capital Projects by Category .....  | 175 |

**III. STATISTICAL SECTION****Financial Trends:**

|  |     |
|--|-----|
| Net Position by Component .....                    | 178 |
| Change in Net Position .....                       | 180 |
| Fund Balances, Governmental Funds .....            | 184 |
| Changes in Fund Balances, Governmental Funds ..... | 186 |
| Tax Revenues by Source and Function .....          | 188 |

**Revenue Capacity:**

|   |     |
|---|-----|
| Assessed Value and Actual Value of Taxable Property ..... | 189 |
| Property Tax Mill Levy .....                              | 190 |
| Principal Property Tax Payers .....                       | 192 |
| Property Tax Levies and Collections .....                 | 193 |
| Miscellaneous Business Statistics .....                   | 194 |
| Sales Tax Levy .....                                      | 196 |
| Bartlett Regional Hospital Revenues .....                 | 197 |

**Debt Capacity:**

|   |     |
|---|-----|
| Ratios of Outstanding Debt by Activity Type .....   | 198 |
| Ratios of General Bonded Debt Outstanding .....   | 201 |
| Revenue Bond Coverage - Bartlett Regional Hospital, Areawide Water Utility,<br>Boat Harbors, and Dock ..... | 203 |

**Economic and Demographic Information:**

|  |     |
|--|-----|
| Demographic and Economic Statistics .....              | 205 |
| Mathematical Demographic and Economic Statistics ..... | 207 |
| Employment Statistics .....                            | 209 |
| Construction and Proposed Assessed Valuation .....     | 211 |

**Operating Information:**

|   |     |
|---|-----|
| Number of Full-time Equivalent Employees by Function .....                    | 213 |
| Capital Asset Statistics and Operating Indicators by Function/Program .....   | 214 |
| Parks, Recreation, and Culture Operating Indicators by Function/Program ..... | 216 |

# **INTRODUCTORY SECTION**

- **Letter of Transmittal**
- **Organization Chart**
- **Listing of Elected and Appointed Officials**
- **Certificate of Achievement for Excellence in Financial Reporting**





Address: 155 Municipal Way, Juneau, AK 99801  
Phone: 907-586-5215, Fax: 907-586-0358

December 23, 2019

The Honorable Mayor and Assembly  
Mr. Duncan Rorie Watt, City Manager  
City and Borough of Juneau  
Juneau, Alaska 99801

I am pleased to transmit to you the City and Borough of Juneau's (CBJ) Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2019.

The CBJ Charter, Section 9.18, and our bonding covenants require annual independent audits be made of our financial records and transactions. The audits are to be performed by a certified public accountant designated by the Assembly. As part of the annual financial audit, we also comply with the requirements of the Federal Single Audit Act Amendments of 1996, the related OMB 2CFR Part 200 (formerly Circular A-133), and the State of Alaska audit requirements under 2 AAC 45.010.

The CAFR is prepared by the CBJ Finance Department. The responsibility for the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the CBJ. The enclosed data is accurate in all material aspects and is presented in a manner which fairly sets forth the financial position and results of operations of CBJ, on a government-wide and fund basis.

To provide a reasonable basis for making these representations, a comprehensive internal control framework has been designed and established to protect the government's assets from loss, theft, or misuse. These internal controls also allow for the preparation of the financial statements in conformity with Generally Accepted Accounting Principles (GAAP). The framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Elgee Rehfeld, LLC, Certified Public Accountants have issued an unmodified ("Clean") opinion that the financial statements for the fiscal year ended June 30, 2019, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component in the financial section of this report.

Immediately following the independent auditor's report is the section, Management's Discussion and Analysis (MD&A) that provide a narrative introduction, overview, and analysis of the basic financial statements. The MD&A is designed to complement this letter of transmittal and should be read in conjunction with it.

**PROFILE OF THE GOVERNMENT**

The City of Juneau was incorporated in 1900 as Alaska's capital. The City of Douglas was incorporated in 1902. The Greater Juneau Borough was incorporated as a first class borough on September 30, 1963. The Cities of Juneau and Douglas and the Greater Juneau Borough were unified in 1970 into CBJ. CBJ is empowered to levy a sales tax on retail sales and a property tax on both real and personal property located within its boundaries. It is also empowered by state statutes to extend its corporate limits by annexation, which it has done from time to time.

An Assembly-Manager form of government was adopted as a provision of the Home Rule Charter and unification approved by the voters in 1970. The CBJ Assembly has nine members, one of which is the Mayor. The Assembly members are nominated by district, but elected at large to a three-year term. The Assembly has both legislative and policy-making powers and duties. The Manager, who is appointed by and reports to the Assembly, acts as the chief administrative officer.

Being a unified city/borough, the CBJ provides a wide range of public services including general administrative, police, fire, emergency medical, community development, library, mass transit, parking, marine port facilities, boat harbors, airport, hospital, water utility, sewer utility and road, street and sidewalk maintenance and alpine and Nordic skiing. The CBJ is also financially accountable for a school district with its own elected governing body. The School District is reported as a component unit within the CBJ's financial statements. Additional information on this legally separate entity can be found in the notes to the financial statements (See Note 1).

**LOCAL ECONOMY**

As Alaska's Capital City, state and federal governments support a large portion of our economic base. In diversifying the economy, the CBJ has supported and encouraged investments in tourism, mining, research, manufacturing and regional merchandising. These efforts have resulted in private sector growth and economic diversification. In 2018, private sector jobs represented 62% of all employment in the community. Even though the efforts to diversify are succeeding, the fact remains that Juneau's economic base still relies heavily on government employment. Of the 17,717 jobs reported by employers in 2018, 6,706 were public sector jobs with the federal, state or local governments. The largest public sector employer is the state government with 3,700; while the federal and local governments employed 690 and 2,316, respectively. State government had the most job losses (46 – 1.2%), followed by federal civilian employment. Still, Juneau's 2018 unemployment rate was 4.3%; this is basically flat from the prior year. Juneau's employment has remained stable with slight increases in private employment and slight decreases in public employment in 2018.

As previously noted, an important component of Juneau's economy is tourism. In 2018, approximately 74% of Juneau's visitors arrived by cruise ship, traveling from Vancouver and Seattle by way of the "Inside Passage". Over the years, Juneau has seen significant increases in cruise ship activity. Cruise ship visitors, paying the local passenger fee, increased by 7% for 2018 to 1,151,100. By 2020 volumes are projected to be above the 2018 level by 22 percent.

Juneau benefits from large-scale mining. There are two large operating mines in the Juneau area, the Hecla Greens Creek Mine and the Coeur Kensington Mine. The mining industry in 2018 provided 5% of Juneau's jobs and 10% of total wages. The largest is the Hecla Greens Creek Mine. This mine is located on Admiralty Island 18 miles west of downtown Juneau, and within the borough boundaries. In 2018 the Hecla Greens Creek Mine produced gold, silver, and significant quantities of zinc and lead. They remain the largest private employer in Juneau and among the top 10 silver producers in the world.

The Coeur Kensington mine is located 45 miles northwest of Juneau and within the borough boundary. In mid-1995, Coeur Alaska, Inc. acquired full ownership of the Kensington Gold Project. The mine began commercial production on July 3, 2010. Kensington is the second largest private employer in Southeast Alaska.

## The Honorable Mayor and Assembly

Besides tourism and mining, Juneau is offering economic incentives to other smaller industries to broaden the City's economy. A small, but economically important, area targeted by the CBJ is regional shopping. The City has made a concerted effort to establish itself as a regional shopping destination for Southeast Alaska residents. Juneau has three major retailers located within the borough, Home Depot, Fred Meyer and Costco. In addition, there are a large variety of smaller retailers. Juneau's retail sector includes approximately 145 establishments that employed a total of 1,814 workers in 2018. Workers in the retail sector earned a total of \$54.8 million in wages.

2018 new housing construction projects permitted saw a decrease from 2017, to 77 units.

### SHORT-TERM FINANCIAL PICTURE

CBJ's largest general government revenue programs are equally distributed between property tax and sales tax. FY19 sales tax revenue was \$50.3 million, an increase of \$2.2 million (4.7%) over FY18. Property tax revenue was \$50.5 million, an increase of \$0.25 million (0.5%).

Looking forward, the biggest risk to the local economy is the financial shortfall being addressed by the State of Alaska due to a combination of low oil prices and falling oil production. This is being offset by the growth of sales taxes, primarily from the growth of the tourism industry. Substantial fund balances adequately insulate the community from near-term risks. The total balance of restricted and unrestricted general government funds is \$34.6 million, comprised of \$16.3 million in the Restricted Budget Reserve (\$0.4 million increase) and \$18.3 million in unrestricted fund balance (\$0.9 million increase).

### LONG-TERM FINANCIAL PLANNING

Juneau's economy is becoming more diverse and somewhat less dependent on state government. That trend toward diversification is likely to continue, due in large part to the continuing slow decline of State employment. To strengthen and diversify the local economy the CBJ Assembly adopted a comprehensive Economic Development Plan in February 2015 and a Housing Action Plan in December 2016. Priority strategies in these plans are being implemented with regular reporting from staff to the Assembly.

The operating mill levy for FY19 of 9.36 mills (flat) was 2.64 mills less than the voter approved operating mill levy cap of 12 mills. This cap does not apply to property tax levies to fund voter approved debt service. We have experienced a nearly flat operating mill levy for 10 years and the debt service levy also stayed flat in FY19 at 1.30 mills. The total FY19 mill levy was 10.66 mills, unchanged from prior year.

### MAJOR INITIATIVES AND FACILITY IMPROVEMENTS

CBJ as a community continues to place significant resources into infrastructure and facility maintenance as well as new facility construction and energy efficiencies. Since 2002 a majority of the cost of funding school facility maintenance, repairs and construction had been shared with the State. In 2015 the State Legislature placed a 5 year moratorium on new debt/funding for new school construction and major maintenance. Due to the moratorium CBJ will initially need to fund more school maintenance.

Voters have also approved a series of temporary sales tax measures to fund capital improvements. The improvements funded with sales tax levies include:

- On October 2, 2012, voters approved a temporary five-year 1% areawide sales tax to fund \$10.0 million of bond debt repayment, \$5.0 million to replenish the general government budget reserves (as recommended by the 2011 Mayor's Budget Task Force), and to partially fund Dimond Park Library (construction began on June 6,

**The Honorable Mayor and Assembly**

2014 — completed Fall 2015), a child and adolescent mental health facility, airport snow removal equipment facility, boat haul out and kayak launch ramp at Statter Harbor, water filtration, building maintenance, parks and trails maintenance, Lemon Creek neighborhood park, off-highway vehicle park, JACC expansion — Performing Arts Center and Walter Soboleff Center. This tax is effective October 1, 2013 through September 30, 2018.

- On October 4, 2016, voters approved a temporary (five-year) 3% areawide sales tax levy. This levy is expected to generate \$24.0 to \$26.0 million annually. 1% of this levy (roughly \$8.0 million annually) will fund the repair and construction of streets, sidewalks, retaining walls, drainages, and stairway capital projects. This extends the current temporary 3% areawide sales tax until June 30, 2022.
- On October 3, 2017, voters approved a temporary five-year 1% areawide sales tax to fund capital projects (almost entirely allocated to deferred maintenance of facilities and utility infrastructure). This action is expected to raise \$48 million over the five years with \$5 million (\$1 million each year) allocated to school maintenance.

**AWARDS AND ACKNOWLEDGEMENTS**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City and Borough of Juneau for its comprehensive annual financial report for the fiscal year ended June 30, 2018. This is the thirty-second consecutive year that the government has achieved this prestigious award. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized comprehensive annual financial report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

I would like to thank the Finance Department staff for their efforts in preparing this comprehensive annual financial report. Sam Muse, CBJ's Controller, coordinates the team efforts necessary for the report's production. Special thanks go to Jean Hodges, Assistant Controller; Cheryl Crawford, Treasurer; Theresa Winther, Deputy Treasurer; Sonia DelGado, Kathleen Jorgensen, Angelica Lopez-Campos, Sara Rearick, and Tiara Ward, Accountants. Without their efforts, the production of the annual financial report would not be possible.

I wish to express my appreciation to Rorie Watt, City Manager, and Mila Cosgrove, Deputy City Manager, for their support throughout the year in accomplishing our fiscal goals. In addition, I want to thank the Mayor and Assembly for their interest and support in planning and conducting the financial operations of the City and Borough of Juneau in a responsible and progressive manner.

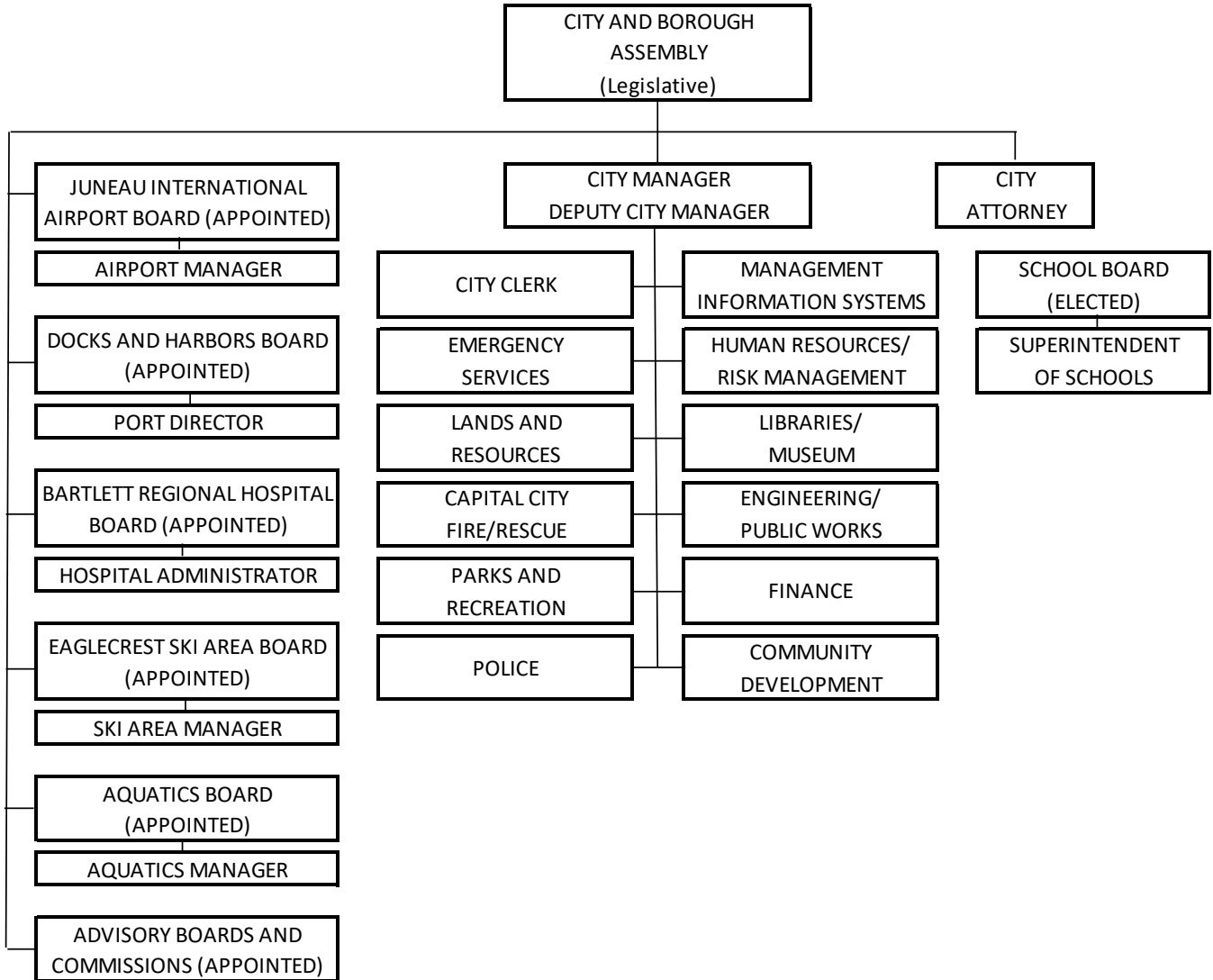
Finally, I take this opportunity to thank former CBJ Finance Director, Bob Bartholomew, for his leadership of the CBJ Finance Division and his overall stewardship of CBJ's finances.

Respectfully submitted,



Jeff Rogers, Finance Director

# CITY and BOROUGH of JUNEAU GOVERNMENTAL FUNCTIONS Organization Chart



# CITY AND BOROUGH OF JUNEAU

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## **CURRENT ASSEMBLY**

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### MAYOR

Beth Weldon

### AREAWIDE

Maria Gladziszewski  
Carole Triem

### DISTRICT #1

Alicia Hughes-Skandijs  
Loren Jones  
Greg Smith

### DISTRICT #2

Rob Edwardson  
Michelle Hale  
Wade Bryson

### ADMINISTRATION

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Rorie Watt, City Manager  
Mila Cosgrove, Deputy City Manager

### FINANCE

---

Jeff Rogers, Finance Director  
Sam Muse, Controller  
Cheryl Crawford, Treasurer





Government Finance Officers Association

Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting

Presented to

**City and Borough of Juneau  
Alaska**

For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**June 30, 2018**

*Christopher P. Morrill*

Executive Director/CEO

# **FINANCIAL SECTION**

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- **Independent Auditor's Report**
- **Management's Discussion and Analysis**
- **Basic Financial Statements**
  - **Government-wide Financial Statements**
  - **Fund Financial Statements**
  - **Notes to the Financial Statements**
- **Required Supplementary Information**
- **Combining Fund Statements and Schedules**
- **Governmental Individual Fund Statements and Schedules**
- **Proprietary Individual Fund Statements and Schedules**
- **Capital Assets Used in the Operation of Governmental Funds**





## INDEPENDENT AUDITOR'S REPORT

To the Members of the Assembly  
City and Borough of Juneau, Alaska

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City and Borough of Juneau, Alaska (City and Borough), as of and for the year ended June 30, 2019, and the related notes to the financial statements, which collectively comprise the City and Borough's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

The City and Borough's management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### ***Opinions***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City

and Borough, as of June 30, 2019, and the respective changes in financial position and, where applicable, and cash flows thereof as listed in the table of contents for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### ***Emphasis of a Matter***

As discussed in Note 21 to the financial statements, the City and Borough determined the Building Maintenance Department more closely aligned with the definition of an Internal Service Fund and it was reclassified accordingly, having previously been a department within the General Fund. This resulted in a beginning fund balance restatement in the General Fund of \$532,462, and a restatement of \$1,065,712, for the Building Maintenance Fund, for inventory and net pension liability, OPEB liability and asset, and deferred inflow and outflows related to both the pension and OPEB plans.

### ***Other Matters***

#### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, major funds budget to actual statements, and pension and OPEB information schedules on pages 5-14, 86-87, and 88-91, respectively, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquires of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City and Borough's basic financial statements. The combining and individual fund financial statements and schedules and the introductory and statistical sections, as listed in the table of contents, are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the accompanying supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on it.

### ***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have issued our report dated December 20, 2019 on our consideration of the City and Borough's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements

and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City and Borough's internal control over financial reporting and compliance.

*Elgee Rehfeld*

December 20, 2019





## MANAGEMENT'S DISCUSSION AND ANALYSIS

The City and Borough of Juneau (CBJ) Management's Discussion and Analysis (MD&A) provides the narrative overview and analysis of the financial activities of the CBJ for the fiscal year ended June 30, 2019. Readers should consider the information presented here in conjunction with additional information in the letter of transmittal, which can be found on pages vi-ix of this report.

### FINANCIAL HIGHLIGHTS

- CBJ's net position increased by \$44.1 million (4.5%). The governmental net position increased by \$11.0 million (2.7%) and the business-type net position increased by \$33.1 million (5.8%).
- Total assets and deferred outflows of resources of CBJ increased \$44.3 million (3.4%).
- Total liabilities and deferred inflows of resources of CBJ decreased \$0.2 million (0.05%).

These variances are discussed on pages 7 through 8.

- The governmental activity revenue increased \$2.9 million (2.0%). Business-type activity revenue increased \$3.7 million (2.2%).
- The total cost of all CBJ programs increased by \$17.9 million (6.9%).
- The most significant governmental activity is Education, which represents 32.3% of governmental expenses and 14.7% of total expenses. The most significant business-type activity is the hospital, which represents 69.0% of business-type expenses and 37.7% of total expenses.

These variances are discussed on pages 8 through 11.

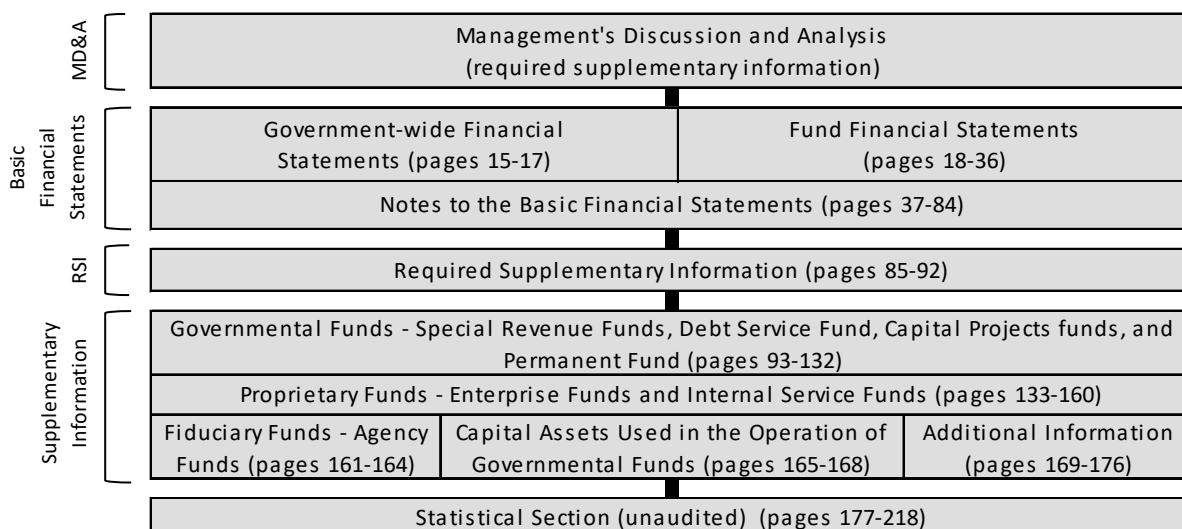
- The General Fund (the primary operating fund), on the current resources basis, reported an increase in fund balance of \$0.8 million (2.5%).

The General Fund is discussed in greater detail beginning on pages 11 through 12.

### REPORT FORMAT

The comprehensive annual financial report is presented with the Management's Discussion and Analysis (MD&A). The report consists of government-wide statements, fund financial statements, notes to the financial statements, required supplementary information, combining statements of major and non-major funds, and supplementary information.

The report layout is graphically presented in the following illustration:



The first statements are highly condensed and present a government-wide view of the CBJ's finances. Within this view, all operations are reported as either governmental or business-type activities. Governmental activities include basic services such as public safety, public transportation, public works, parks and recreation, community development and lands management, and general government administration. Business-type activities include airport, hospital, water, wastewater, harbors, dock, and waste management. The government-wide statements include the Statement of Net Position (Deficit) and the Statement of Activities.

The focus is on both the City as a whole (government-wide) and on the major individual funds. Both perspectives allow the user to focus on the more relevant financial issues and broaden their basis for year-to-year or government-to-government comparisons.

## OVERVIEW OF FINANCIAL STATEMENTS

The MD&A is intended to serve as an introduction to the CBJ's basic financial statements, which comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report contains supplementary information in addition to the basic financial statements.

## GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements are designed to provide readers with a broad overview of the CBJ's finances, in a manner similar to a private-sector business.

The Statement of Net Position (Deficit) presents information on all of the CBJ's assets and liabilities, with the difference reported as net position (deficit). Over time, increases or decreases in net position (deficit) may serve as an indicator of whether the City's financial position is improving or declining.

The Statement of Activities demonstrates how the net position (deficit) changed during the fiscal year. All changes in net position (deficit) are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of the related cash flows. Revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g. uncollected taxes and earned but unused personal leave).

Both of the government-wide financial statements distinguish functions that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities).

These statements discretely present the financial position and activities of the school district, which is a component unit.

The government-wide financial statements can be found on pages 15-17 of this report.

## FUND FINANCIAL STATEMENTS

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The CBJ, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the CBJ can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

**Governmental Funds** – *Governmental funds* are used to account for the same functions reported as *governmental activities* in the government-wide financial statements. Governmental fund financial statements help identify the financial resources that can be spent in the near future to finance the City's programs.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the governmental fund balance sheet and the governmental funds statement of revenues, expenditures, and changes in fund balances. A reconciliation is presented to facilitate this comparison between *governmental funds* and *governmental activities*.

The CBJ maintains 20 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the major governmental funds. The major governmental funds are the general fund, the sales tax special revenue fund, and the general debt service fund. Data from the remaining special revenue funds, capital projects funds, and permanent fund is presented in aggregate. Detail by fund type is presented in the combining statements.

For the year ended June 30, 2019

**MANAGEMENT'S DISCUSSION and ANALYSIS**

The CBJ adopts an annual budget for all operating funds. A budgetary comparison statement has been provided for each major governmental fund.

The basic governmental fund financial statements can be found on pages 18-25 of this report.

**Proprietary Funds** – The CBJ maintains two different types of proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. Internal service funds are used to accumulate and allocate costs among the CBJ's various functions. *Internal service funds* account for central equipment and risk management services. Central equipment services predominately benefit governmental rather than business-type functions and have been included within governmental activities in the government-wide financial statements. Risk management services predominately benefit business-type functions and have been included within business-type activities.

The proprietary fund financial statements provide separate information for the airport, hospital, water, wastewater, harbors, dock, and waste management; and they are all considered major funds. The internal service funds are central equipment, self-insurance, and building maintenance, which are presented in the aggregate with the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of combining statements elsewhere in this report.

The basic proprietary fund financial statements can be found on pages 26-35 of this report.

**Fiduciary Funds** – *Fiduciary funds* are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statements because the resources of those funds are not available to support the CBJ's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds. The basic fiduciary fund financial statement can be found on page 36 of this report.

**Notes to the Financial Statements** – The notes provide additional information to support and clarify the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 37-84 of this report.

**GOVERNMENT-WIDE FINANCIAL ANALYSIS**

As noted, net position (deficit) may serve over time as an indicator of a government's financial position. In the case of the CBJ, assets and deferred outflows of resources exceeded liabilities and deferred inflows of resources by \$1,027 million as of June 30, 2019.

The largest portion of the CBJ's net position (89.0%) reflects its investment in capital assets (e.g. land, buildings, and machinery and equipment) less any related debt that is still outstanding. CBJ uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although CBJ's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this outstanding debt must be provided from other sources, as the capital assets themselves cannot be used as a source of funds to liquidate these liabilities. The amount of debt related to the investment in capital assets is \$109 million as of June 30, 2019.

**CITY AND BOROUGH OF JUNEAU'S NET POSITION (DEFICIT)**

|                                  | <u>Governmental Activities</u> |                    | <u>Business-type Activities</u> |                    | <u>Totals</u>        |                    |
|----------------------------------|--------------------------------|--------------------|---------------------------------|--------------------|----------------------|--------------------|
|                                  | <u>2019</u>                    | <u>2018</u>        | <u>2019</u>                     | <u>2018</u>        | <u>2019</u>          | <u>2018</u>        |
| Current and other assets         | \$ 110,170,446                 | 111,397,041        | 195,785,367                     | 174,358,974        | 305,955,813          | 285,756,015        |
| Capital assets                   | 468,331,816                    | 471,704,179        | 560,516,212                     | 544,703,579        | 1,028,848,028        | 1,016,407,758      |
| Total assets                     | 578,502,262                    | 583,101,220        | 756,301,579                     | 719,062,553        | 1,334,803,841        | 1,302,163,773      |
| Deferred outflows of resources   | 12,440,477                     | 7,697,867          | 17,255,042                      | 10,375,630         | 29,695,519           | 18,073,497         |
| Total assets & def. outflows     | 590,942,739                    | 590,799,087        | 773,556,621                     | 729,438,183        | 1,364,499,360        | 1,320,237,270      |
| Current & other liabilities      | 10,445,162                     | 10,778,655         | 33,553,105                      | 27,888,256         | 43,998,267           | 38,666,911         |
| Long-term liabilities            | 154,004,849                    | 161,124,714        | 126,488,846                     | 116,956,096        | 280,493,695          | 278,080,810        |
| Total liabilities                | 164,450,011                    | 171,903,369        | 160,041,951                     | 144,844,352        | 324,491,962          | 316,747,721        |
| Deferred inflows of resources    | 5,755,475                      | 9,112,137          | 7,725,192                       | 11,939,698         | 13,480,667           | 21,051,835         |
| Total liabilities & def. inflows | 170,205,486                    | 181,015,506        | 167,767,143                     | 156,784,050        | 337,972,629          | 337,799,556        |
| Net position (deficit):          |                                |                    |                                 |                    |                      |                    |
| Investment in capital assets     | 386,634,598                    | 375,126,913        | 527,399,266                     | 509,472,116        | 914,033,864          | 884,599,029        |
| Restricted                       | 38,584,802                     | 44,738,150         | 39,143,585                      | 32,512,461         | 77,728,387           | 77,250,611         |
| Unrestricted (deficit)           | (4,482,147)                    | (10,081,482)       | 39,246,627                      | 30,669,556         | 34,764,480           | 20,588,074         |
| <b>Total net position</b>        | <b>\$ 420,737,253</b>          | <b>409,783,581</b> | <b>605,789,478</b>              | <b>572,654,133</b> | <b>1,026,526,731</b> | <b>982,437,714</b> |

**MANAGEMENT’S DISCUSSION and ANALYSIS**

*For the year ended June 30, 2019*

Total assets and deferred outflows of resources for governmental activities increased \$0.2 million, while total liabilities and deferred inflows of resources decreased \$10.8 million, resulting in an overall increase of \$11.0 million in net position. Likewise, total assets and deferred outflows of resources for business-type activities increased \$44.1 million, while total liabilities and deferred inflows of resources increased \$11.0 million resulting in an overall increase of total net position of \$33.1 million.

Overall, the government’s net position increased by \$44.1 million during the current fiscal year compared to an increase of \$30.9 million in the prior fiscal year. This increase occurred as revenues increased (\$6.6 million or 2.1%) and expenses increased (\$17.9 million or 6.9%).

A portion of the CBJ’s net position (\$77.7 million or 7.6%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net position (\$34.8 million or 3.4%) may be used to meet the government’s ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the CBJ was able to report positive balances in all three categories of net position. The same situation held true for the prior fiscal year.

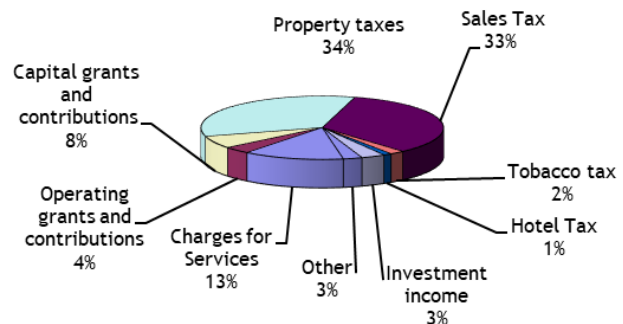
**CITY AND BOROUGH OF JUNEAU'S CHANGES IN NET POSITION**

|  | <u>Governmental Activities</u> |                    | <u>Business-type Activities</u> |                    | <u>Totals</u>      |                    |
|--|--------------------------------|--------------------|---------------------------------|--------------------|--------------------|--------------------|
|  | <u>2019</u>                    | <u>2018</u>        | <u>2019</u>                     | <u>2018</u>        | <u>2019</u>        | <u>2018</u>        |
| <b>REVENUES:</b>   |                                |                    |                                 |                    |                    |                    |
| Program revenues:  |                                |                    |                                 |                    |                    |                    |
| Charges for services   | \$ 20,126,086                  | 18,496,238         | 136,609,199                     | 130,622,075        | 156,735,285        | 149,118,313        |
| Operating grants & contributions                             | 5,327,891                      | 5,906,199          | 1,879,139                       | 2,916,067          | 7,207,030          | 8,822,266          |
| Capital grants & contributions                               | 9,539,463                      | 12,442,263         | 28,165,141                      | 34,184,675         | 37,704,604         | 46,626,938         |
| General revenues:  |                                |                    |                                 |                    |                    |                    |
| Property taxes   | 50,758,941                     | 50,360,781         | -                               | -                  | 50,758,941         | 50,360,781         |
| Other taxes  | 55,816,105                     | 54,084,768         | -                               | -                  | 55,816,105         | 54,084,768         |
| Grants and contributions not restricted to specific programs | 3,429,850                      | 4,094,862          | -                               | -                  | 3,429,850          | 4,094,862          |
| Other  | 5,130,323                      | 1,840,588          | 5,646,869                       | 870,874            | 10,777,192         | 2,711,462          |
| <b>Total revenues</b>  | <b>\$ 150,128,659</b>          | <b>147,225,699</b> | <b>172,300,348</b>              | <b>168,593,691</b> | <b>322,429,007</b> | <b>315,819,390</b> |

**Governmental Activities** – Governmental activities net position increased \$11.0 million. Key elements of the change for governmental activities are as follows:

- Investment income increased \$3.2 million (210.4%) principally due to market factors and the timing of CBJ’s investment strategies.
- Sales and other taxes increased \$1.7 million (3.2%) due to increased spending activity from tourism and other industries within the CBJ.
- Operating and Capital grants decreased \$0.6 million (9.8%) and \$2.9 million (23.3%), respectively due to a decrease in Federal grant monies and State school debt reimbursement.

**Revenues - Governmental Activities  
Fiscal Year Ended June 30, 2019**



For the year ended June 30, 2019

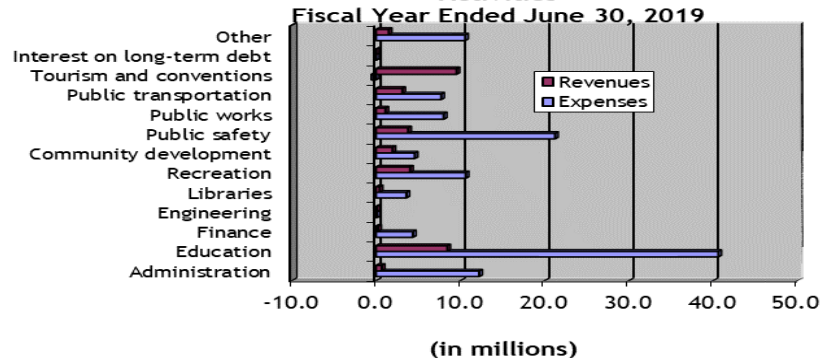
## MANAGEMENT'S DISCUSSION and ANALYSIS

## CITY AND BOROUGH OF JUNEAU'S CHANGES IN NET POSITION (continued)

| EXPENSES:                       | Governmental Activities |                    | Business-type Activities |                    | Totals               |                    |
|---------------------------------|-------------------------|--------------------|--------------------------|--------------------|----------------------|--------------------|
|                                 | 2019                    | 2018               | 2019                     | 2018               | 2019                 | 2018               |
| Legislative                     | \$ 4,437,007            | 4,145,970          | -                        | -                  | 4,437,007            | 4,145,970          |
| Legal                           | 1,303,541               | 1,510,499          | -                        | -                  | 1,303,541            | 1,510,499          |
| Administration                  | 6,502,218               | (115,961)          | -                        | -                  | 6,502,218            | (115,961)          |
| Education                       | 40,613,431              | 37,380,955         | -                        | -                  | 40,613,431           | 37,380,955         |
| Finance                         | 4,373,411               | 9,354,344          | -                        | -                  | 4,373,411            | 9,354,344          |
| Engineering                     | 127,293                 | 159,900            | -                        | -                  | 127,293              | 159,900            |
| Libraries                       | 3,599,810               | 3,733,095          | -                        | -                  | 3,599,810            | 3,733,095          |
| Social services                 | 1,600,515               | 1,533,453          | -                        | -                  | 1,600,515            | 1,533,453          |
| Parks and recreation            | 10,637,582              | 10,181,906         | -                        | -                  | 10,637,582           | 10,181,906         |
| Community development           | 4,594,796               | 3,391,195          | -                        | -                  | 4,594,796            | 3,391,195          |
| Affordable housing              | 45,150                  | 41,091             | -                        | -                  | 45,150               | 41,091             |
| Public safety                   | 21,241,613              | 22,951,645         | -                        | -                  | 21,241,613           | 22,951,645         |
| Public works                    | 8,025,932               | 11,226,968         | -                        | -                  | 8,025,932            | 11,226,968         |
| Public transportation           | 7,724,525               | 7,272,463          | -                        | -                  | 7,724,525            | 7,272,463          |
| Community projects              | 8,928,615               | 569,991            | -                        | -                  | 8,928,615            | 569,991            |
| Tourism and conventions         | (542,637)               | 609,829            | -                        | -                  | (542,637)            | 609,829            |
| Interest on long-term debt      | 2,424,967               | 2,864,877          | -                        | -                  | 2,424,967            | 2,864,877          |
| Airport                         | -                       | -                  | 14,839,220               | 13,421,707         | 14,839,220           | 13,421,707         |
| Harbors                         | -                       | -                  | 6,331,916                | 5,572,051          | 6,331,916            | 5,572,051          |
| Docks                           | -                       | -                  | 6,113,696                | 4,223,449          | 6,113,696            | 4,223,449          |
| Hospital                        | -                       | -                  | 104,216,646              | 101,058,792        | 104,216,646          | 101,058,792        |
| Water                           | -                       | -                  | 6,753,275                | 5,390,688          | 6,753,275            | 5,390,688          |
| Wastewater                      | -                       | -                  | 11,389,254               | 11,203,238         | 11,389,254           | 11,203,238         |
| Waste Management                | -                       | -                  | 1,460,040                | 1,159,613          | 1,460,040            | 1,159,613          |
| Total expenses                  | 125,637,769             | 116,812,220        | 151,104,047              | 142,029,538        | 276,741,816          | 258,841,758        |
| Change in net position          |                         |                    |                          |                    |                      |                    |
| before transfers                | 24,490,890              | 30,413,479         | 21,196,301               | 26,564,153         | 45,687,191           | 56,977,632         |
| Transfers                       | (11,939,044)            | (4,326,613)        | 11,939,044               | 4,326,613          | -                    | -                  |
| Increase in net position        | 12,551,846              | 26,086,866         | 33,135,345               | 30,890,766         | 45,687,191           | 56,977,632         |
| Net position beginning of year  | 409,783,581             | 395,168,010        | 572,654,133              | 556,382,391        | 982,437,714          | 951,550,401        |
| Restatement                     | (1,598,174)             | (11,471,295)       | -                        | (14,619,024)       | (1,598,174)          | (26,090,319)       |
| <b>Net position end of year</b> | <b>\$ 420,737,253</b>   | <b>409,783,581</b> | <b>605,789,478</b>       | <b>572,654,133</b> | <b>1,026,526,731</b> | <b>982,437,714</b> |

- Finance expenses decreased \$5.0 million (53.2%) due to capital project completion in the prior year.
- Administrative expenses increased \$6.6 million (5,707.2%) due to changes in construction activity with MIS projects and due to changes in Assembly grants.
- Public Works expenses decreased \$3.2 million (28.5%) due to changes in construction activity.
- Education increased \$3.2 million (8.6%) due to changes in construction activity and an increase in governmental support to schools.
- Community Projects expenses increased \$8.4 million (1,466.4%) due to changes in construction activity.

## Expenses and Program Revenues - Governmental Activities

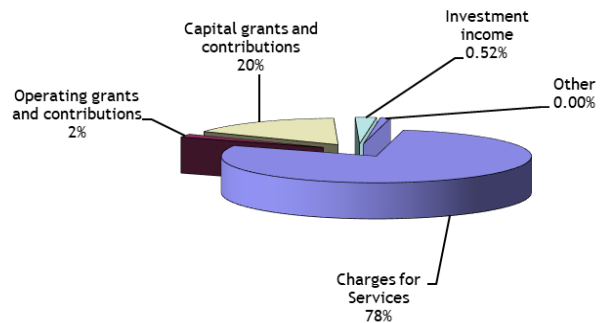




**Business-type Activities** – Business-type activities increased the CBJ’s net position by \$33.1 million. Key elements of this increase are as follows:

- Capital grants and contributions decreased \$6.0 million (17.6%) due to decreased construction activity within the Docks, Harbors and Airport funds.
- Charges for services revenue increased \$6.0 million (4.6%) due to increased revenues from Bartlett Regional Hospital, Wastewater and Water departments.
- Other revenue increased \$4.8 million (548.4%) due to increases in investment earnings of \$3.0 million and gain on sale of assets of \$1.8 million.
- Bartlett Regional Hospital expenses increased \$3.2 million (3.1%) principally due to increased operating activity in the current year.

Revenues - Business-type Activities  
Fiscal Year Ended June 30, 2019



**FINANCIAL ANALYSIS OF THE GOVERNMENT’S FUNDS**

As noted earlier, the CBJ uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

**Governmental Funds** – The focus of the CBJ’s governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the CBJ’s financing requirements. In particular, unassigned fund balance may serve as a measure of a government’s net resources available for spending at the end of the fiscal year.

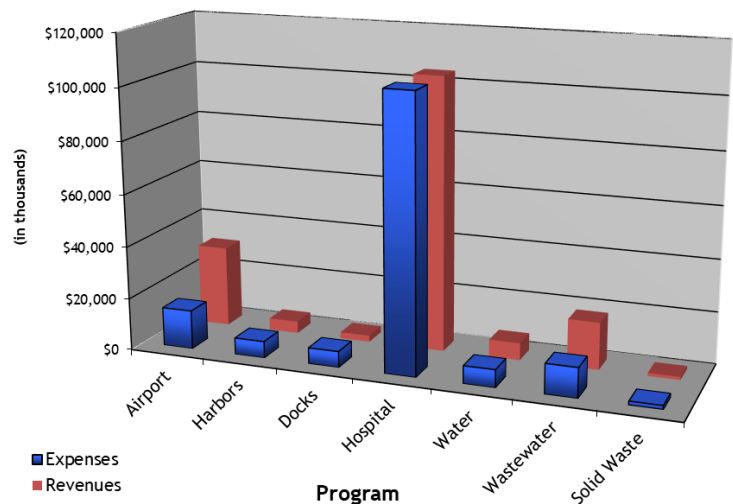
CBJ’s governmental funds reported combined ending fund balances of \$84.4 million, a decrease of \$4.0 million (4.5%) over the prior year due to an increase in expenditures greater than the increase in revenue.

Fund balances have been classified as follows (see pages 44-45):

- \$5.2 million as non-spendable,
- \$33.8 million as restricted,
- \$31.2 million as committed,
- \$8.3 million as assigned, and
- \$5.9 million as unassigned.

Of the assigned amount, \$3.5 million is set aside for FY20 budgetary spending, \$4.6 million to meet the liability for earned but unused leave, and \$0.2 million for other assigned purposes. The committed balance is partly comprised of \$16.3 million in committed fund balance for budget reserve purposes. This amount is secured by the committed fund balance in the general fund.

Expenses and Revenues - Business-type Activities  
Fiscal Year Ended June 30, 2019



For the year ended June 30, 2019

**MANAGEMENT'S DISCUSSION and ANALYSIS**

The General Fund is the primary operating fund of the CBJ. At the end of the current fiscal year, unassigned fund balance was \$6.4 million, while total fund balance reached \$30.7 million. In October 2012, the Assembly passed a resolution establishing the Budget Reserve (previously called the emergency budget reserve) which requires Assembly action to expend the reserve. At June 30, 2019, the amount of the reserve was \$16.3 million and is shown as committed fund balance.

Significant changes are as follows:

- Investment income increased \$3.0 million (216.4%) primarily due to market conditions and the timing of CBJ's investment strategies.
- Federal income increased \$0.5 million (18.5%) due to increases in Federal PILT and NFR grant receipts.

The Sales Tax Special Revenue Fund makes up about 34.7% of total governmental fund revenue. It is principally composed of 5.0% sales tax, 3.0% liquor tax, and 3.0% marijuana tax.

Significant changes are as follows:

- Sales tax revenue increased \$1.4 million (2.9%). This can be attributed to the increase in tourism and other activity within the CBJ.
- Sales tax transfers to other funds increased \$3.3 million (7.3%) from the prior year. Sales tax is used for general governmental operations, debt service, and capital projects. Liquor tax is primarily used to fund Rainforest Recovery at Bartlett Regional Hospital.

The General Debt Service Fund accounts for all principal and interest payments on outstanding general governmental bond debt. At the end of the current fiscal year, the restricted fund balance was \$5.1 million.

Significant changes are as follows:

- State Sources revenue decreased \$2.4 million (22.4%) due to decrease in reimbursement for school debt.
- Transfers from other funds decreased \$1.7 million (34.6%) reflecting a decrease funds received from the Sales Tax fund for debt payments.

**Enterprise Funds** – The CBJ's enterprise funds encompass the business-type activities presented in the government-wide financial statements, which include the airport, hospital, water, wastewater, harbors, dock, and waste management; excluding internal service fund activity.

At the end of the current fiscal year, total combined enterprise fund net position was \$601.2 million, an increase of \$33.3 million (5.9%) over the prior year, excluding internal service funds. Of this amount, \$34.6 million represented unrestricted net position. This amount is equal to 28.7% of operating expenses exclusive of depreciation.

Individually, the Airport experienced the largest increase in net position, \$16.5 million (9.1%).

Significant changes are as follows:

- Overall, operating revenues increased \$6.0 million (4.6%). The Hospital experienced the largest dollar increase of \$3.9 million (4.0%) over the prior year. The Wastewater Utility experienced the second largest dollar increase of \$1.6 million (12.2%).
- Overall, salaries and fringe benefits increased \$1.7 million (2.2%). This was principally due to a \$1.5 million (2.1%) increase at the Hospital.
- Overall, commodities and services were up from the prior year with an increase of \$3.2 million (8.6%). This was principally due to a \$2.6 million (10.5%) increase at the Hospital.

**GENERAL FUND BUDGETARY HIGHLIGHT**

The difference in the change in fund balance between the original budget and final amended budget was \$9.5 million and can be briefly summarized as follows:

- Transfers from Special Revenue Funds increased \$1.6 million (4.8%) over the original budget.
- Administrative expenditure budget increased \$2.0 million (43.5%). This reflects additional support to Emergency Services and Managers operations.
- Public Safety expenditure budget increased \$2.4 million (9.7%).

Actual revenues were \$1.5 million (2.3%) more than final budget, while actual expenditures were \$6.7 million (6.5%) less than final budget, resulting in an actual net increase in fund balance of \$8.2 million; the original budget had anticipated a decrease of \$2.0 million. The revenue increase occurred due to the excess of \$2.4 million (123.5%) in investment income offset by a decrease in charges for services of \$0.6 million (13.4%). The expenditure decrease was primarily due to public safety, legislative and administration expenditures being under budget by a combined \$4.4 million (11.2%) due to inability to fill positions and lapse of Assembly and emergency services grants. Other decreases were spread over many functions and are a result of a reduction in spending in anticipation of projected budget shortfalls in the upcoming fiscal years.

**CAPITAL ASSET AND DEBT ADMINISTRATION**

**Capital Assets** – The CBJ's investment in capital assets for its governmental and business-type activities as of June 30, 2019, amounts to \$1,028.8 million, net of accumulated depreciation. This investment in capital assets includes land, buildings and system improvements, machinery and equipment, park facilities, roads, highways, and bridges. The total increase in the CBJ's investment in capital assets for the current fiscal year was \$12.4 million (1.2%). Governmental capital assets decreased \$3.4 million (0.7%), while business-type capital assets increased \$15.8 million (2.9%).

Major capital asset events during the current fiscal year included the following:

- Buildings and improvements increased \$75.8 (13.0%).
- Construction in progress decreased \$62.5 million (22.5%).
- Major asset additions included capital projects such as Deferred Building Maintenance, Gastineau Elementary Renovation, Runway Safety Area, Runway Rehabilitation, Statter Harbor Loading Facility, and Downtown Cruise Ship Berth Enhancements.

**CITY AND BOROUGH OF JUNEAU'S CAPITAL ASSETS (net of depreciation)**

|                            | <u>Governmental Activities</u> |                    | <u>Business-type Activities</u> |                    | <u>Totals</u>        |                      |
|----------------------------|--------------------------------|--------------------|---------------------------------|--------------------|----------------------|----------------------|
|                            | <u>2019</u>                    | <u>2018</u>        | <u>2019</u>                     | <u>2018</u>        | <u>2019</u>          | <u>2018</u>          |
| Land                       | \$ 37,559,347                  | 35,062,424         | 20,916,698                      | 19,312,455         | 58,476,045           | 54,374,879           |
| Buildings and improvements | 257,379,830                    | 251,220,732        | 402,980,377                     | 333,337,229        | 660,360,207          | 584,557,961          |
| Equipment                  | 24,383,140                     | 24,607,805         | 15,486,503                      | 17,198,781         | 39,869,643           | 41,806,586           |
| Infrastructure             | 55,402,966                     | 58,436,835         | -                               | -                  | 55,402,966           | 58,436,835           |
| Construction in progress   | 93,606,533                     | 102,376,383        | 121,132,634                     | 174,855,114        | 214,739,167          | 277,231,497          |
| <b>Totals</b>              | <b>\$ 468,331,816</b>          | <b>471,704,179</b> | <b>560,516,212</b>              | <b>544,703,579</b> | <b>1,028,848,028</b> | <b>1,016,407,758</b> |

Additional information on the CBJ's capital assets can be found in Note 7 on pages 55-56 of this report.

**Debt Administration** – As of June 30, 2019, the CBJ had a total of \$104.4 million in bond debt, which consisted of fifteen general obligation and four revenue bond issues. The general obligation issues accounted for \$55.2 million and the revenue bonds accounted for \$49.2 million.

For the year ended June 30, 2019

**MANAGEMENT'S DISCUSSION and ANALYSIS****CITY AND BOROUGH OF JUNEAU'S OUTSTANDING DEBT**

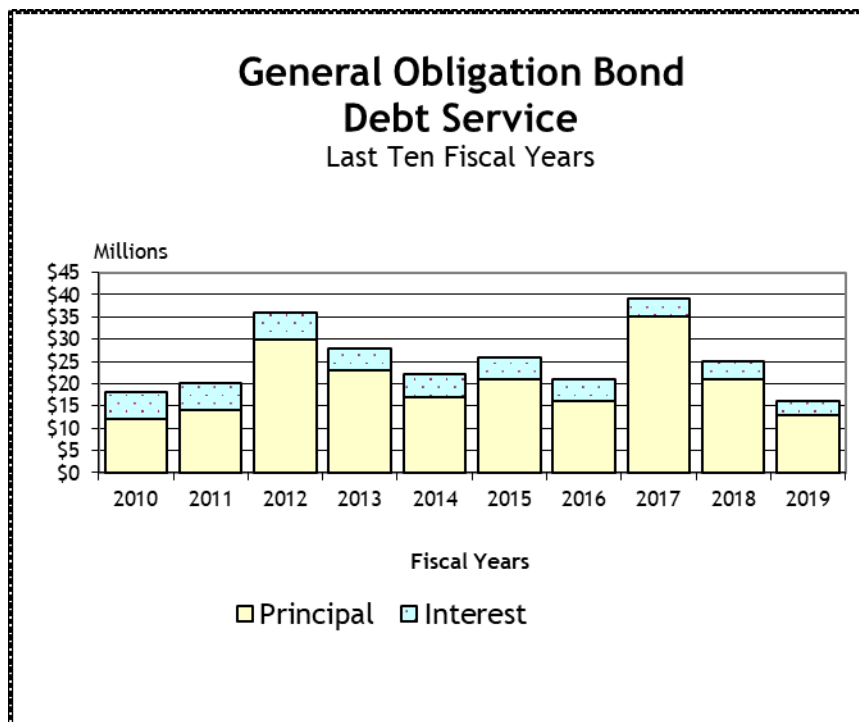
|                          | Bonds and Notes Payable |                   |                          |                   |                    |                    |
|--------------------------|-------------------------|-------------------|--------------------------|-------------------|--------------------|--------------------|
|                          | Governmental Activities |                   | Business-type Activities |                   | Totals             |                    |
|                          | 2019                    | 2018              | 2019                     | 2018              | 2019               | 2018               |
| General obligation bonds | \$ 55,176,500           | 68,052,000        | -                        | -                 | 55,176,500         | 68,052,000         |
| Revenue bonds            | 22,665,000              | 23,615,000        | 26,520,000               | 27,720,000        | 49,185,000         | 51,335,000         |
| Notes payable            | -                       | -                 | 4,683,397                | 5,305,009         | 4,683,397          | 5,305,009          |
| <b>Totals</b>            | <b>\$ 77,841,500</b>    | <b>91,667,000</b> | <b>31,203,397</b>        | <b>33,025,009</b> | <b>109,044,897</b> | <b>124,692,009</b> |

The last Moody's Investors Services rating on the CBJ's bonds was Aa2. The government's general obligation bonded indebtedness is not subject to a legal debt ceiling. CBJ's general obligation bond debt per capita is \$1,711. A more detailed analysis of bonded debt is contained in the Statistical Section, page 201.

Approximately 67.2% or \$37.1 million of CBJ's \$55.2 million in outstanding general obligation bond debt as of June 30, 2019 represents school debt issued for school construction, repairs, or technology. All of the outstanding school debt qualifies for the State of Alaska's School Construction Bond Debt Reimbursement program. Under this program, the State financially assists local communities with the financing of construction and major repair of school facilities. The amount reimbursed varies depending on the year of issuance, the amount of the issuance qualifying, and the State appropriation levels. State aid received by the CBJ is based on reimbursement rates varying between 60% and 70% of the qualifying debt service.

The general obligation debt decreased \$12.9 million (18.9%) in the current year. This net decrease is principally due to principal payments made during the year.

The revenue bond debt decreased \$2.2 million (4.2%) due to principal payments made during the year.



Voters of the CBJ approved a \$25 million ballot measure in October 2012, authorizing the issuance of bonds for the renovation, construction, and capital improvements to the facilities of the CBJ. The facilities included are the Airport Terminal, Aurora Harbor, Capital Transit Maintenance Shop, Eaglecrest Learning Center, Centennial Hall, and other Parks and Recreation facilities. In March 2013, \$2.6 million was issued and the remaining \$22 million was issued in October 2014.

On November 3, 2016, CBJ issued \$17.575 million in general obligation and refunding bonds with interest rates ranging between 2.00% and 4.00%. CBJ issued the bonds to advance refund \$18.560 million of the outstanding 2006B general obligation bonds with interest rates ranging between 4.00% and 4.25%. The outstanding bonds under the 2006B general obligation bonds were called and retired using the trust funds on

December 5, 2016. This refunding resulted in a net cash flow savings of \$1.218 million.

On May 16, 2018, CBJ issued \$5.06 million in general obligation and refunding bonds with an interest rate of 2.85%. CBJ issued the bonds to refund \$5.005 million of the outstanding 2008A & 2008B general obligation bonds with interest rates ranging between 4.50% and 5.875%. CBJ used the net proceeds along with other resources to call and retire the bonds on June 1, 2018. This refunding resulted in a net present value cash flow savings of \$0.234 million.

Additional information on the CBJ's long-term debt can be found in Note 9 on pages 56-61 of this report.

### **ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES**

Economic diversity is very important to the future of the CBJ. The dominance of state government employment, coupled with the State's continued reliance on revenues from oil production makes diversification a key factor in CBJ's long-term economic stability. However, the CBJ is blessed with abundant resources; scenery for tourism, minerals for mining, fish for fishery development, and a prime location to provide regional merchandising to other communities. These resources, combined with our strongly reaffirmed role as Alaska's capital city, indicate that Juneau has a stable future.

Juneau's average monthly employment increased 0.1% from 2017 to 2018. This increase was due to a gain of service sector jobs combined with a loss of State jobs. Additionally, total earnings in Juneau increased 2.6%. The average annual governmental wage increased and the average annual private sector wage increased as well (Juneau Economic Development Council, Juneau and Southeast Economic Indicators 2018).

The State of Alaska depends heavily on oil production as its primary source of operating revenues. With the current low oil prices, the State's financial situation is not as strong as in prior years. The State's employment and financial activity are very influential components of Juneau's economy. The State's employment represents approximately 21% of total local employment. This stability is significant as it is a key factor in helping to keep Juneau's unemployment rate below the state average (5.6% average for 2019 January through September, Alaska Department of Labor, not seasonally adjusted). However, as the state addresses budget issues, the CBJ will most likely see decreasing state employment, which will be reflected in the local economy.

Cruise passenger visitation increased in 2019 and is expected to top 1.3 million visitors again in 2020 and 2021. The CBJ sales tax revenue increased \$1.4 million (2.9%) in FY19, most likely resulting from this increase. Property values have trended up over the past six years allowing the mill rate to remain flat without putting pressure on the CBJ's ability to maintain service levels.

The CBJ divides its annual mill levies between operations and debt service. There is a 12 mill cap applied to the operating mill levy with no local limitation being applied to the debt service mill levy. The stable economy has allowed the CBJ to maintain a flat "operating" property tax mill levy (excluding debt service) of 9.46 mills. This is well below the operating mill levy cap (Charter provision) of 12 mills. The debt service mill levy is 1.2 mills (specific to voter approved general obligation debt). The mill levy (operational & debt service) is 10.66 for FY20.

### **REQUESTS FOR INFORMATION**

This financial report is designed to provide our citizens, taxpayers, customers, investors, and creditors with a general overview of the CBJ's finances and to demonstrate the CBJ's accountability for the money it receives. If you have any questions about this report or need additional financial information, a request should be addressed to the City and Borough of Juneau, Controllers Division, Finance Department, 155 S. Seward, Juneau, AK 99801 or please call (907) 586-5216. This financial report is also available on the internet at [http://www.juneau.org/financeftp/controller\\_CAFR.php](http://www.juneau.org/financeftp/controller_CAFR.php). Prior year reports are posted at this internet address back to fiscal year 1998.

Bartlett Regional Hospital has issued its own separate audited financial statements for FY19. These statements may be obtained by calling (907) 796-8900.

The CBJ component unit issues its own separate audited financial statements. These statements may be obtained by either directly contacting the City and Borough of Juneau School District offices at (907) 523-1700 or on their website at <http://www.juneauschools.org/administrative-services-c9bc0d24>.

## Statement of Net Position (Deficit)

June 30, 2019

|  | Primary Government         |                             |               | School District<br>Component<br>Unit |
|--|----------------------------|-----------------------------|---------------|--------------------------------------|
|  | Governmental<br>Activities | Business-type<br>Activities | Totals        |                                      |
| <b>ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>                   |                            |                             |               |                                      |
| Equity in central treasury   | \$ 47,932,555              | 110,093,222                 | 158,025,777   | 4,675,536                            |
| Receivables (net of allowance for doubtful accounts)               | 16,869,668                 | 23,474,369                  | 40,344,037    | 490,222                              |
| Due from other governments   | 790,561                    | -                           | 790,561       | 1,947,150                            |
| Due from primary government  | -                          | -                           | -             | 399,848                              |
| Internal balances  | 8,693,098                  | (8,693,098)                 | -             | -                                    |
| Inventories  | 1,697,578                  | 5,700,736                   | 7,398,314     | 154,346                              |
| Prepaid items  | 2,179,504                  | 1,080,460                   | 3,259,964     | 121,051                              |
| Other assets   | 446,220                    | -                           | 446,220       | -                                    |
| Temporarily restricted assets:                                     |                            |                             |               |                                      |
| Equity in central treasury   | 30,816,677                 | 47,485,605                  | 78,302,282    | -                                    |
| Receivables (net of allowance for doubtful accounts)               | -                          | 833,339                     | 833,339       | -                                    |
| Intergovernmental receivables                                      | 479,306                    | 15,340,719                  | 15,820,025    | -                                    |
| Capital assets (net of accumulated depreciation where applicable): |                            |                             |               |                                      |
| Land   | 37,559,347                 | 20,916,698                  | 58,476,045    | -                                    |
| Plant and equipment  | 281,762,970                | 418,466,880                 | 700,229,850   | 438,510                              |
| Infrastructure   | 55,402,966                 | -                           | 55,402,966    | -                                    |
| Construction and infrastructure in progress                        | 93,606,533                 | 121,132,634                 | 214,739,167   | -                                    |
| Net OPEB asset   | 260,019                    | 470,015                     | 730,034       | 343,782                              |
| Total assets   | 578,497,002                | 756,301,579                 | 1,334,798,581 | 8,570,445                            |
| Deferred outflows of resources                                     | 12,238,190                 | 17,255,042                  | 29,493,232    | 10,708,612                           |
| Total assets and deferred outflows of resources                    | 590,735,192                | 773,556,621                 | 1,364,291,813 | 19,279,057                           |
| <b>LIABILITIES AND DEFERRED INFLOWS OF RESOURCES</b>               |                            |                             |               |                                      |
| Accounts payable   | 2,416,560                  | 3,967,732                   | 6,384,292     | 349,154                              |
| Accrued liabilities  | 4,183,031                  | 8,712,627                   | 12,895,658    | 1,507,564                            |
| Accrued interest payable   | 758,821                    | 558,951                     | 1,317,772     | -                                    |
| Due to component unit  | 91,234                     | 308,614                     | 399,848       | -                                    |
| Unearned revenue   | 1,071,613                  | 16,837,783                  | 17,909,396    | 363,106                              |
| Liabilities payable from restricted assets                         | 1,923,903                  | 3,167,398                   | 5,091,301     | -                                    |
| Noncurrent liabilities:  |                            |                             |               |                                      |
| Due within one year:   |                            |                             |               |                                      |
| Bonds, loans, and contracts  | 13,451,131                 | 2,174,086                   | 15,625,217    | -                                    |
| Compensated absences   | 2,113,736                  | 2,892,480                   | 5,006,216     | -                                    |
| Due in more than one year:   |                            |                             |               |                                      |
| Bonds, loans, and contracts  | 68,687,942                 | 30,942,860                  | 99,630,802    | -                                    |
| Compensated absences   | 2,690,209                  | 2,110,047                   | 4,800,256     | 2,012,630                            |
| Net pension liability  | 54,075,078                 | 73,061,768                  | 127,136,846   | 51,831,564                           |
| Net OPEB liability   | 11,424,160                 | 15,307,605                  | 26,731,765    | 9,533,339                            |
| Total liabilities  | 162,887,418                | 160,041,951                 | 322,929,369   | 65,597,357                           |
| Deferred inflows of resources                                      | 5,512,347                  | 7,725,192                   | 13,237,539    | 5,041,757                            |
| Total liabilities and deferred inflows of resources                | 168,399,765                | 167,767,143                 | 336,166,908   | 70,639,114                           |
| <b>NET POSITION (DEFICIT)</b>                                      |                            |                             |               |                                      |
| Net investment in capital assets                                   | 386,634,598                | 527,399,266                 | 914,033,864   | 438,510                              |
| Restricted - expendable:   |                            |                             |               |                                      |
| Capital projects   | 26,265,002                 | 37,380,018                  | 63,645,020    | -                                    |
| Debt service   | 7,253,638                  | 1,763,567                   | 9,017,205     | -                                    |
| Port development   | 613,985                    | -                           | 613,985       | -                                    |
| Other purposes   | 2,355,018                  | -                           | 2,355,018     | 39,041                               |
| Restricted - nonexpendable - Jensen-Olson Arboretum                | 2,097,159                  | -                           | 2,097,159     | -                                    |
| Unrestricted   | (2,883,973)                | 39,246,627                  | 36,362,654    | (51,837,608)                         |
| Total net position (deficit)                                       | \$ 422,335,427             | 605,789,478                 | 1,028,124,905 | (51,360,057)                         |

The notes to the basic financial statements are an integral part of this statement.

**Statement of Activities**

For the year ended June 30, 2019

| Functions/Programs   | Expenses              | Program Revenues     |                                    |                                  |
|--|-----------------------|----------------------|------------------------------------|----------------------------------|
|  |                       | Charges for Services | Operating Grants and Contributions | Capital Grants and Contributions |
| <b>Primary government:</b>                                   |                       |                      |                                    |                                  |
| Governmental activities:                                     |                       |                      |                                    |                                  |
| Legislative  | \$ 4,437,007          | -                    | 574                                | -                                |
| Legal  | 1,303,541             | 159                  | 54,735                             | -                                |
| Administration   | 6,502,218             | 4,548                | 615,304                            | -                                |
| Education  | 40,613,431            | -                    | -                                  | 8,453,933                        |
| Finance  | 4,373,411             | 67,473               | 183,792                            | -                                |
| Engineering  | 127,293               | 12,390               | 84,458                             | -                                |
| Libraries  | 3,599,810             | 103,063              | 331,129                            | -                                |
| Social services  | 1,600,515             | -                    | -                                  | -                                |
| Parks and recreation   | 10,637,582            | 3,055,184            | 565,380                            | 414,016                          |
| Community development and lands management                   | 4,594,796             | 1,625,042            | 132,996                            | 195,514                          |
| Affordable housing   | 45,150                | 1,508,000            | -                                  | -                                |
| Public safety  | 21,241,613            | 3,011,907            | 799,434                            | -                                |
| Public works   | 8,025,932             | 3,290                | 622,718                            | 476,000                          |
| Public transportation  | 7,724,525             | 1,175,136            | 1,937,371                          | -                                |
| Community projects   | 8,928,615             | -                    | -                                  | -                                |
| Tourism and conventions                                      | (542,637)             | 9,559,894            | -                                  | -                                |
| Interest on long-term debt                                   | 2,424,967             | -                    | -                                  | -                                |
| Total governmental activities                                | <u>125,637,769</u>    | <u>20,126,086</u>    | <u>5,327,891</u>                   | <u>9,539,463</u>                 |
| Business-type activities:                                    |                       |                      |                                    |                                  |
| Airport  | 14,839,220            | 7,171,425            | 294,349                            | 23,604,526                       |
| Hospital   | 104,216,646           | 101,988,604          | 838,729                            | -                                |
| Water  | 6,753,275             | 5,914,757            | 53,850                             | 632,485                          |
| Wastewater   | 11,389,254            | 14,583,994           | 126,308                            | 3,352,881                        |
| Harbors  | 6,331,916             | 3,777,361            | 507,882                            | 270,456                          |
| Dock   | 6,113,696             | 2,020,627            | 53,168                             | 304,793                          |
| Waste Management   | 1,460,040             | 1,152,431            | 4,853                              | -                                |
| Total business-type activities                               | <u>151,104,047</u>    | <u>136,609,199</u>   | <u>1,879,139</u>                   | <u>28,165,141</u>                |
| Total primary government                                     | \$ <u>276,741,816</u> | <u>156,735,285</u>   | <u>7,207,030</u>                   | <u>37,704,604</u>                |
| <b>Component unit:</b>                                       |                       |                      |                                    |                                  |
| Education  | \$ <u>78,364,745</u>  | <u>2,042,096</u>     | <u>11,626,207</u>                  | -                                |
| General revenues:  |                       |                      |                                    |                                  |
| Property taxes   |                       |                      |                                    |                                  |
| Sales tax  |                       |                      |                                    |                                  |
| Tobacco excise tax   |                       |                      |                                    |                                  |
| Hotel tax  |                       |                      |                                    |                                  |
| Grants and contributions not restricted to specific programs |                       |                      |                                    |                                  |
| Unrestricted investment earnings                             |                       |                      |                                    |                                  |
| Gain on sale of capital assets                               |                       |                      |                                    |                                  |
| Miscellaneous  |                       |                      |                                    |                                  |
| Transfers  |                       |                      |                                    |                                  |
| Total general revenues and transfers                         |                       |                      |                                    |                                  |
| Change in net position                                       |                       |                      |                                    |                                  |
| Net position - beginning                                     |                       |                      |                                    |                                  |
| Net position - ending  |                       |                      |                                    |                                  |

The notes to the basic financial statements are an integral part of this statement.

**Net (Expense) Revenue and Changes in Net Position**

| Primary Government         |                             |                      | School District<br>Component<br>Unit |
|----------------------------|-----------------------------|----------------------|--------------------------------------|
| Governmental<br>Activities | Business-type<br>Activities | Totals               |                                      |
| (4,436,433)                | -                           | (4,436,433)          | -                                    |
| (1,248,647)                | -                           | (1,248,647)          | -                                    |
| (5,882,366)                | -                           | (5,882,366)          | -                                    |
| (32,159,498)               | -                           | (32,159,498)         | -                                    |
| (4,122,146)                | -                           | (4,122,146)          | -                                    |
| (30,445)                   | -                           | (30,445)             | -                                    |
| (3,165,618)                | -                           | (3,165,618)          | -                                    |
| (1,600,515)                | -                           | (1,600,515)          | -                                    |
| (6,603,002)                | -                           | (6,603,002)          | -                                    |
| (2,641,244)                | -                           | (2,641,244)          | -                                    |
| 1,462,850                  | -                           | 1,462,850            | -                                    |
| (17,430,272)               | -                           | (17,430,272)         | -                                    |
| (6,923,924)                | -                           | (6,923,924)          | -                                    |
| (4,612,018)                | -                           | (4,612,018)          | -                                    |
| (8,928,615)                | -                           | (8,928,615)          | -                                    |
| 10,102,531                 | -                           | 10,102,531           | -                                    |
| (2,424,967)                | -                           | (2,424,967)          | -                                    |
| <u>(90,644,329)</u>        | <u>-</u>                    | <u>(90,644,329)</u>  | <u>-</u>                             |
| -                          | 16,231,080                  | 16,231,080           | -                                    |
| -                          | (1,389,313)                 | (1,389,313)          | -                                    |
| -                          | (152,183)                   | (152,183)            | -                                    |
| -                          | 6,673,929                   | 6,673,929            | -                                    |
| -                          | (1,776,217)                 | (1,776,217)          | -                                    |
| -                          | (3,735,108)                 | (3,735,108)          | -                                    |
| -                          | (302,756)                   | (302,756)            | -                                    |
| -                          | <u>15,549,432</u>           | <u>15,549,432</u>    | -                                    |
| <u>(90,644,329)</u>        | <u>15,549,432</u>           | <u>(75,094,897)</u>  | -                                    |
| -                          | -                           | -                    | (64,696,442)                         |
| 50,758,941                 | -                           | 50,758,941           | -                                    |
| 51,286,394                 | -                           | 51,286,394           | -                                    |
| 2,897,605                  | -                           | 2,897,605            | -                                    |
| 1,632,106                  | -                           | 1,632,106            | -                                    |
| 3,429,850                  | -                           | 3,429,850            | 67,432,085                           |
| 4,777,312                  | 3,871,730                   | 8,649,042            | -                                    |
| 121,310                    | 1,775,139                   | 1,896,449            | -                                    |
| 231,701                    | -                           | 231,701              | 840,643                              |
| (11,939,044)               | 11,939,044                  | -                    | -                                    |
| <u>103,196,175</u>         | <u>17,585,913</u>           | <u>120,782,088</u>   | <u>68,272,728</u>                    |
| 12,551,846                 | 33,135,345                  | 45,687,191           | 3,576,286                            |
| 409,783,581                | 572,654,133                 | 982,437,714          | (54,936,343)                         |
| <u>422,335,427</u>         | <u>605,789,478</u>          | <u>1,028,124,905</u> | <u>(51,360,057)</u>                  |



**Governmental Funds – Balance Sheet**

June 30, 2019

|  | <u>General</u>       | <u>Sales Tax</u>  |
|--|----------------------|-------------------|
| <b>ASSETS</b>  |                      |                   |
| Equity in central treasury   | \$ 27,349,661        | 1,408,647         |
| Receivables, net of allowance for doubtful accounts:                 |                      |                   |
| Taxes  | 253,189              | 8,598,166         |
| Accounts   | 1,861,971            | -                 |
| State of Alaska  | 391,987              | -                 |
| Federal government   | 2,155                | -                 |
| Special assessments  | 406,722              | -                 |
| Notes receivable   | 22,357               | 586,349           |
| Interfund receivable from other funds                                | 8,275,532            | -                 |
| Inventories  | 694,809              | -                 |
| Deposits   | 438,743              | -                 |
| Prepaid items  | 55,822               | -                 |
| Equity in joint ventures   | -                    | -                 |
| Advance to other funds   | 224,328              | -                 |
| Restricted assets:   |                      |                   |
| Equity in central treasury   | -                    | -                 |
| State of Alaska Receivable   | -                    | -                 |
| Total assets   | <u>\$ 39,977,276</u> | <u>10,593,162</u> |
| <b>LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES</b> |                      |                   |
| Liabilities:   |                      |                   |
| Accounts payable   | \$ 1,581,794         | 53                |
| Interfund payable to other funds                                     | -                    | -                 |
| Accrued salaries, payroll taxes, and withholdings payable            | 2,655,898            | -                 |
| Accrued and other liabilities  | 1,339,614            | -                 |
| Unearned revenues  | 292,292              | -                 |
| Advance from General Fund  | -                    | -                 |
| Accounts and contracts payable payable from restricted assets        | -                    | -                 |
| Total liabilities  | 5,869,598            | 53                |
| Deferred inflows of resources  | 3,435,463            | 437,953           |
| Total liabilities and deferred inflows of resources                  | <u>9,305,061</u>     | <u>438,006</u>    |
| <b>FUND BALANCES</b>   |                      |                   |
| Nonspendable:  |                      |                   |
| Inventory  | 694,809              | -                 |
| Jensen-Olson Permanent Fund  | -                    | -                 |
| Prepays  | 55,822               | -                 |
| Restricted for:  |                      |                   |
| Debt service   | -                    | -                 |
| Capital improvements   | -                    | -                 |
| Port development   | -                    | -                 |
| Jensen-Olson Permanent Fund  | -                    | -                 |
| Other purposes   | 188,907              | -                 |
| Committed to:  |                      |                   |
| Notes receivable   | -                    | -                 |
| Budget reserve   | 16,260,200           | -                 |
| Other purposes   | -                    | 9,990,756         |
| Assigned to:   |                      |                   |
| Advance to Special Revenue Fund                                      | 224,328              | -                 |
| Subsequent year expenditures   | 2,412,300            | 164,400           |
| Compensated absences   | 4,479,880            | -                 |
| Unassigned   | 6,355,969            | -                 |
| Total fund balances  | <u>30,672,215</u>    | <u>10,155,156</u> |
| Total liabilities, deferred inflows of resources, and fund balances  | <u>\$ 39,977,276</u> | <u>10,593,162</u> |

The notes to the basic financial statements are an integral part of this statement.

| <b>General<br/>Debt Service</b> | <b>Other Governmental<br/>Funds</b> | <b>Totals</b>      |
|---------------------------------|-------------------------------------|--------------------|
| 5,126,615                       | 5,688,319                           | 39,573,242         |
| 56,003                          | 1,058,105                           | 9,965,463          |
| -                               | 1,526,822                           | 3,388,793          |
| -                               | -                                   | 391,987            |
| -                               | -                                   | 2,155              |
| -                               | -                                   | 406,722            |
| -                               | 2,499,984                           | 3,108,690          |
| -                               | -                                   | 8,275,532          |
| -                               | 214,768                             | 909,577            |
| -                               | -                                   | 438,743            |
| 2,122,775                       | -                                   | 2,178,597          |
| -                               | 7,477                               | 7,477              |
| -                               | -                                   | 224,328            |
| -                               | 30,816,677                          | 30,816,677         |
| -                               | 479,306                             | 479,306            |
| <u>7,305,393</u>                | <u>42,291,458</u>                   | <u>100,167,289</u> |

|               |                  |                   |
|---------------|------------------|-------------------|
| -             | 38,902           | 1,620,749         |
| -             | 368,042          | 368,042           |
| -             | 66,953           | 2,722,851         |
| -             | 10,000           | 1,349,614         |
| -             | 779,321          | 1,071,613         |
| -             | 224,328          | 224,328           |
| -             | 1,923,903        | 1,923,903         |
| -             | 3,411,449        | 9,281,100         |
| 51,755        | 2,527,955        | 6,453,126         |
| <u>51,755</u> | <u>5,939,404</u> | <u>15,734,226</u> |

|                  |                   |                    |
|------------------|-------------------|--------------------|
| -                | 214,768           | 909,577            |
| -                | 2,097,159         | 2,097,159          |
| 2,122,775        | -                 | 2,178,597          |
| 5,130,863        | -                 | 5,130,863          |
| -                | 26,706,857        | 26,706,857         |
| -                | 613,985           | 613,985            |
| -                | 568,064           | 568,064            |
| -                | 632,648           | 821,555            |
| -                | 1,429,236         | 1,429,236          |
| -                | -                 | 16,260,200         |
| -                | 3,546,834         | 13,537,590         |
| -                | -                 | 224,328            |
| -                | 874,200           | 3,450,900          |
| -                | 118,825           | 4,598,705          |
| -                | (450,522)         | 5,905,447          |
| <u>7,253,638</u> | <u>36,352,054</u> | <u>84,433,063</u>  |
| <u>7,305,393</u> | <u>42,291,458</u> | <u>100,167,289</u> |



## Reconciliation of the Balance Sheet - Governmental Funds to the Statement of Net Position

June 30, 2019

Amounts reported for governmental activities in the statement of net position are different because:

|  |                      |                           |
|--|----------------------|---------------------------|
| Fund balances - total governmental funds   | \$                   | 84,433,063                |
| Certain assets used in governmental activities are not financial resources in the current period and therefore not reported in governmental funds.   |                      |                           |
| OPEB assets  |                      | 249,542                   |
| Capital assets used in governmental activities are not financial resources and therefore not reported in governmental funds.   |                      |                           |
| Governmental capital assets  | \$ 868,411,796       |                           |
| Less accumulated depreciation  | <u>(414,537,613)</u> | 453,874,183               |
| Certain items are not current financial resources in governmental fund financial statements and are reported as deferred outflows of resources on the government-wide financial statement of net position.   |                      |                           |
| Deferred outflows arising from net pension liability calculation   | 7,483,292            |                           |
| Deferred outflows arising from net OPEB liability calculation  | <u>4,102,970</u>     | 11,586,262                |
| Deferred inflows of resources and unearned revenue in governmental funds not available to pay for current-period expenditures are reported as earned in the statement of net position  |                      |                           |
| Unearned revenue   | 6,419,009            |                           |
| Deferred inflows arising from net pension liability calculation  | (1,285,999)          |                           |
| Deferred inflows arising from net OPEB liability calculation   | <u>(3,972,064)</u>   | 1,160,946                 |
| Certain liabilities are not due and payable in the current period and therefore are not reported in the governmental funds.  |                      |                           |
| Bonds and loans payable  | (77,841,500)         |                           |
| Premium on bonds payable   | (14,205,813)         |                           |
| Accumulated bond premium amortization  | 9,908,240            |                           |
| Net pension liability  | (51,916,983)         |                           |
| Net OPEB liability   | (10,963,852)         |                           |
| Accrued interest payable   | (758,821)            |                           |
| Compensated absences   | <u>(4,598,706)</u>   | (150,377,435)             |
| Internal service funds are used by management to charge the cost of certain activities to individual funds. The assets and liabilities of the central equipment internal service fund and the building maintenance internal service fund are included in the governmental activities in the statement of net position. |                      |                           |
| Equity in central treasury   | 8,359,313            |                           |
| Receivables - State of Alaska  | 396,419              |                           |
| Inventories and prepaid items  | 788,908              |                           |
| Capital assets, net of accumulated depreciation  | 14,457,633           |                           |
| OPEB asset   | 10,477               |                           |
| Deferred outflows of resources   | 651,928              |                           |
| Accounts payable and other accrued liabilities   | (1,111,616)          |                           |
| Net pension liability and net OPEB liability   | (2,618,403)          |                           |
| Deferred inflows of resources  | (220,167)            |                           |
| Due to component unit  | (91,234)             |                           |
| Receivable from business-type activities   | <u>785,608</u>       | 21,408,866                |
| Net position of governmental activities  | \$                   | <u><u>422,335,427</u></u> |

The notes to the basic financial statements are an integral part of this statement.

**Governmental Funds – Statement of Revenues, Expenditures, and Changes in Fund Balances***For the year ended June 30, 2019*

| <b>REVENUES</b>                                       | <b>General</b>       | <b>Sales Tax</b>    |
|---|----------------------|---------------------|
| Taxes   | \$ 44,249,146        | 51,049,823          |
| State sources   | 4,768,320            | -                   |
| Federal sources                                       | 3,306,993            | -                   |
| Charges for services                                  | 4,093,776            | -                   |
| Contracted services                                   | -                    | -                   |
| Licenses, permits, and fees                           | 802,707              | -                   |
| Sales and repayment of loans                          | 57,075               | -                   |
| Fines and forfeitures                                 | 511,565              | -                   |
| Investment and interest income                        | 4,338,082            | -                   |
| Rentals and leases                                    | 452,932              | -                   |
| Special assessments                                   | 165,434              | -                   |
| Donations and contributions                           | 42,663               | -                   |
| Other   | 169,253              | -                   |
| Total revenues  | <u>62,957,946</u>    | <u>51,049,823</u>   |
| <b>EXPENDITURES</b>                                   |                      |                     |
| Legislative   | 4,589,658            | -                   |
| Legal   | 1,382,604            | -                   |
| Administration  | 5,546,398            | -                   |
| Education   | 28,091,814           | -                   |
| Finance   | 3,536,473            | 1,063,470           |
| Engineering   | 215,335              | -                   |
| Libraries   | 3,350,043            | -                   |
| Social services                                       | 1,600,515            | -                   |
| Parks and recreation                                  | 7,540,292            | -                   |
| Community development and lands management            | 2,891,391            | -                   |
| Affordable housing                                    | -                    | -                   |
| Public safety   | 22,838,144           | -                   |
| Public works  | 5,756,265            | -                   |
| Public transportation                                 | 6,696,323            | -                   |
| Tourism and conventions                               | 618,975              | -                   |
| Debt service:   |                      |                     |
| Principal   | -                    | -                   |
| Interest  | -                    | -                   |
| Fiscal agent, bond issuance and letter of credit fees | -                    | -                   |
| Capital projects                                      | -                    | -                   |
| Total expenditures                                    | <u>94,654,230</u>    | <u>1,063,470</u>    |
| Excess (deficiency) of revenues over expenditures     | <u>(31,696,284)</u>  | <u>49,986,353</u>   |
| <b>OTHER FINANCING SOURCES (USES)</b>                 |                      |                     |
| Transfers from other funds                            | 36,006,600           | -                   |
| Transfers to other funds                              | (3,553,345)          | (48,396,625)        |
| Total other financing sources (uses)                  | <u>32,453,255</u>    | <u>(48,396,625)</u> |
| Net change in fund balances                           | 756,971              | 1,589,728           |
| Fund balances at beginning of year                    | 30,447,706           | 8,565,428           |
| Restatement   | (532,462)            | -                   |
| Fund balances at end of year                          | <u>\$ 30,672,215</u> | <u>10,155,156</u>   |

The notes to the basic financial statements are an integral part of this statement.

| General            | Other Governmental |                     |
|--------------------|--------------------|---------------------|
| Debt Service       | Funds              | Totals              |
| 6,328,175          | 4,529,711          | 106,156,855         |
| 8,453,933          | 643,209            | 13,865,462          |
| -                  | 7,842              | 3,314,835           |
| -                  | 4,519,967          | 8,613,743           |
| -                  | 118,006            | 118,006             |
| -                  | 6,197,970          | 7,000,677           |
| -                  | 797,546            | 854,621             |
| -                  | 21,320             | 532,885             |
| 57,251             | 277,403            | 4,672,736           |
| -                  | 898,751            | 1,351,683           |
| -                  | -                  | 165,434             |
| -                  | 175,100            | 217,763             |
| -                  | 96,198             | 265,451             |
| <u>14,839,359</u>  | <u>18,283,023</u>  | <u>147,130,151</u>  |
| -                  | -                  | 4,589,658           |
| -                  | -                  | 1,382,604           |
| -                  | -                  | 5,546,398           |
| -                  | -                  | 28,091,814          |
| -                  | 38,462             | 4,638,405           |
| -                  | -                  | 215,335             |
| -                  | 49,223             | 3,399,266           |
| -                  | -                  | 1,600,515           |
| -                  | 2,419,250          | 9,959,542           |
| -                  | 807,377            | 3,698,768           |
| -                  | 45,150             | 45,150              |
| -                  | -                  | 22,838,144          |
| -                  | -                  | 5,756,265           |
| -                  | 538,289            | 7,234,612           |
| -                  | 11,000             | 629,975             |
| 13,785,553         | -                  | 13,785,553          |
| 3,964,145          | -                  | 3,964,145           |
| 5,794              | -                  | 5,794               |
| -                  | 20,982,221         | 20,982,221          |
| <u>17,755,492</u>  | <u>24,890,972</u>  | <u>138,364,164</u>  |
| <u>(2,916,133)</u> | <u>(6,607,949)</u> | <u>8,765,987</u>    |
| 3,245,746          | 23,592,977         | 62,845,323          |
| -                  | (23,151,797)       | (75,101,767)        |
| <u>3,245,746</u>   | <u>441,180</u>     | <u>(12,256,444)</u> |
| 329,613            | (6,166,769)        | (3,490,457)         |
| 6,924,025          | 42,518,823         | 88,455,982          |
| -                  | -                  | (532,462)           |
| <u>7,253,638</u>   | <u>36,352,054</u>  | <u>84,433,063</u>   |



## Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds to the Statement of Activities

*For the year ended June 30, 2019*

Amounts reported for governmental activities in the statement of activities are different because:

|  |    |             |
|--|----|-------------|
| Net change in fund balances - total governmental funds | \$ | (3,490,457) |
|--|----|-------------|

Governmental funds report capital outlays as expenditures.

However, in the statement of activities, the cost of those assets is depreciated over their estimated useful lives. This is the amount by which depreciation exceeded capital outlays in the current period.

|                                     |    |                     |
|-------------------------------------|----|---------------------|
| Expenditures for capital assets     | \$ | 15,356,717          |
| Less current year depreciation, net |    | <u>(19,895,240)</u> |
|                                     |    | (4,538,523)         |

Governmental funds do not report pension or OPEB assets or liabilities and do not record any revenues or expenditures related to changes in those assets or liabilities. This is the amount of change in the net assets and liabilities recorded for the current period in the statement of activities.

|                                   |  |                    |
|-----------------------------------|--|--------------------|
| Increase in net OPEB asset        |  | 61,516             |
| Increase in net pension liability |  | (3,066,365)        |
| Increase in net OPEB liability    |  | <u>(2,848,175)</u> |
|                                   |  | (5,853,024)        |

|   |  |           |
|---|--|-----------|
| Changes in deferred inflows and outflows related to pension |  | 5,006,314 |
|---|--|-----------|

|  |  |           |
|--|--|-----------|
| Changes in deferred inflows and outflows related to OPEB |  | 2,670,691 |
|--|--|-----------|

Advances and payments on long-term debt and bond issuance costs are reported as financial sources and uses in the governmental funds. In the statement of net position, the advances and payments are reflected as changes in the liabilities.

|                        |  |                   |
|------------------------|--|-------------------|
| Bond and loan advances |  | -                 |
| Bond and loan payments |  | <u>13,880,334</u> |
|                        |  | 13,880,334        |

|  |  |           |
|--|--|-----------|
| Deferred inflows that are susceptible to accrual on the statement of activities do not provide current financial resources and therefore are not reported as revenues in the governmental funds. |  | 1,818,184 |
|--|--|-----------|

Some transactions reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.

|                                    |  |                  |
|------------------------------------|--|------------------|
| Amortization of bond premium       |  | 1,275,615        |
| Change in accrued interest payable |  | 174,576          |
| Change in compensated absences     |  | <u>(184,592)</u> |
|                                    |  | 1,265,599        |

Internal service funds are used by management to charge the costs of certain activities to individual funds. Costs in excess of revenues for services provided to governmental activities are not reported as expenditures in governmental funds.

|   |    |                          |
|---|----|--------------------------|
| Change in net position of governmental activities |    | <u>1,792,728</u>         |
|   | \$ | <u><u>12,551,846</u></u> |

The notes to the basic financial statements are an integral part of this statement.



**Proprietary Funds**  
**Statement of Net Position**  
*June 30, 2019*

|   | Business-type Activities -         |                                  |                              |
|---|------------------------------------|----------------------------------|------------------------------|
|   | Juneau<br>International<br>Airport | Bartlett<br>Regional<br>Hospital | Areawide<br>Water<br>Utility |
| <b>ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>      |                                    |                                  |                              |
| Current assets:                                       |                                    |                                  |                              |
| Equity in central treasury                            | \$ 3,759,345                       | 69,005,065                       | 8,895,128                    |
| Receivables, net of allowance for doubtful accounts:  |                                    |                                  |                              |
| Accounts  | 1,219,728                          | 18,073,105                       | 681,418                      |
| State of Alaska                                       | -                                  | -                                | -                            |
| Inventories   | 874,588                            | 2,684,316                        | 445,710                      |
| Prepaid items   | -                                  | 1,042,231                        | -                            |
| Total current assets                                  | <u>5,853,661</u>                   | <u>90,804,717</u>                | <u>10,022,256</u>            |
| Non-current assets:                                   |                                    |                                  |                              |
| Restricted assets:                                    |                                    |                                  |                              |
| Equity in central treasury                            | -                                  | 6,477,751                        | 5,128,378                    |
| Receivables:  |                                    |                                  |                              |
| State of Alaska                                       | 31,228                             | -                                | 601,479                      |
| Federal government                                    | 14,545,975                         | -                                | -                            |
| Special assessments                                   | -                                  | -                                | 6,720                        |
| Accounts  | -                                  | -                                | 1,600                        |
| Capital assets:                                       |                                    |                                  |                              |
| Land  | 13,363,761                         | 348,551                          | 77,803                       |
| Buildings and improvements                            | 199,854,579                        | 105,189,643                      | 105,829,314                  |
| Machinery, equipment, and fixtures                    | 7,572,974                          | 43,909,501                       | 429,266                      |
| Construction work in progress                         | 44,757,844                         | 914,067                          | 9,827,258                    |
| Less accumulated depreciation                         | <u>(73,711,583)</u>                | <u>(97,716,627)</u>              | <u>(68,571,966)</u>          |
| Total capital assets, net of accumulated depreciation | 191,837,575                        | 52,645,135                       | 47,591,675                   |
| OPEB asset  | 15,435                             | 411,106                          | 7,494                        |
| Total non-current assets                              | <u>206,430,213</u>                 | <u>59,533,992</u>                | <u>53,337,346</u>            |
| Total assets  | 212,283,874                        | 150,338,709                      | 63,359,602                   |
| Deferred outflows of resources                        | <u>726,201</u>                     | <u>14,415,000</u>                | <u>390,881</u>               |
| Total assets and deferred outflows of resources       | <u>213,010,075</u>                 | <u>164,753,709</u>               | <u>63,750,483</u>            |

Enterprise Funds

| Areawide<br>Wastewater<br>Utility | Boat<br>Harbors     | Dock                | Waste<br>Management | Totals               | Internal<br>Service<br>Funds |
|-----------------------------------|---------------------|---------------------|---------------------|----------------------|------------------------------|
| 10,651,942                        | 2,143,965           | 2,198,959           | 1,807,381           | 98,461,785           | 19,990,750                   |
| 1,845,587                         | 293,067             | 229,455             | 140,438             | 22,482,798           | 991,571                      |
| -                                 | -                   | -                   | -                   | -                    | 396,419                      |
| 1,696,122                         | -                   | -                   | -                   | 5,700,736            | 788,001                      |
| 16,017                            | 1,524               | -                   | -                   | 1,059,772            | 21,595                       |
| <u>14,209,668</u>                 | <u>2,438,556</u>    | <u>2,428,414</u>    | <u>1,947,819</u>    | <u>127,705,091</u>   | <u>22,188,336</u>            |
| 10,783,228                        | 1,609,397           | 23,486,851          | -                   | 47,485,605           | -                            |
| 120,000                           | 42,037              | -                   | -                   | 794,744              | -                            |
| -                                 | -                   | -                   | -                   | 14,545,975           | -                            |
| 825,019                           | -                   | -                   | -                   | 831,739              | -                            |
| -                                 | -                   | -                   | -                   | 1,600                | -                            |
| 850,562                           | 4,768,164           | 1,507,857           | -                   | 20,916,698           | -                            |
| 107,257,465                       | 82,600,200          | 113,368,600         | 300,000             | 714,399,801          | -                            |
| 6,791,609                         | 1,258,337           | 1,089,952           | 389,293             | 61,440,932           | 35,778,503                   |
| 28,438,014                        | 16,025,271          | 20,320,180          | 850,000             | 121,132,634          | -                            |
| <u>(70,160,332)</u>               | <u>(22,625,927)</u> | <u>(24,231,516)</u> | <u>(355,902)</u>    | <u>(357,373,853)</u> | <u>(21,320,870)</u>          |
| 73,177,318                        | 82,026,045          | 112,055,073         | 1,183,391           | 560,516,212          | 14,457,633                   |
| 17,641                            | 8,016               | 6,459               | 934                 | 467,085              | 13,407                       |
| 84,923,206                        | 83,685,495          | 135,548,383         | 1,184,325           | 624,642,960          | 14,471,040                   |
| 99,132,874                        | 86,124,051          | 137,976,797         | 3,132,144           | 752,348,051          | 36,659,376                   |
| 872,433                           | 378,579             | 294,746             | 41,373              | 17,119,213           | 787,757                      |
| <u>100,005,307</u>                | <u>86,502,630</u>   | <u>138,271,543</u>  | <u>3,173,517</u>    | <u>769,467,264</u>   | <u>37,447,133</u>            |

(Continued)

**Proprietary Funds**  
**Statement of Net Position, continued**  
*June 30, 2019*

|   | Business-type Activities -         |                                  |                              |
|---|------------------------------------|----------------------------------|------------------------------|
|   | Juneau<br>International<br>Airport | Bartlett<br>Regional<br>Hospital | Areawide<br>Water<br>Utility |
| <b>LIABILITIES AND DEFERRED INFLOWS OF RESOURCES</b>      |                                    |                                  |                              |
| <b>Current liabilities:</b>                               |                                    |                                  |                              |
| Accounts payable  | \$ 124,188                         | 3,130,277                        | 74,982                       |
| Accrued salaries, payroll taxes, and withholdings payable | 151,703                            | 1,964,340                        | 68,916                       |
| Accrued annual leave and compensation time                | 117,532                            | 2,398,093                        | 65,140                       |
| Accrued interest and other liabilities                    | 43,816                             | 340,359                          | 9,022                        |
| Unearned revenues   | 13,490                             | 2,361,569                        | -                            |
| State of Alaska extension loans payable                   | -                                  | -                                | 67,487                       |
| Revenue bonds payable                                     | -                                  | 1,031,143                        | -                            |
| Total current liabilities                                 | <u>450,729</u>                     | <u>11,225,781</u>                | <u>285,547</u>               |
| <b>Non-current liabilities:</b>                           |                                    |                                  |                              |
| <b>Restricted liabilities:</b>                            |                                    |                                  |                              |
| Interfund payable to other funds                          | 7,907,490                          | -                                | -                            |
| Accounts and contracts payable                            | 2,267,866                          | -                                | 760,029                      |
| Unearned revenues   | 196,120                            | -                                | 6,720                        |
| Accrued annual leave and compensation time                | 149,587                            | 1,480,826                        | 82,906                       |
| State of Alaska extension loans payable                   | -                                  | -                                | 269,949                      |
| Revenue bonds payable                                     | -                                  | 19,354,795                       | -                            |
| Net pension liability                                     | 3,172,136                          | 60,292,111                       | 1,945,509                    |
| OPEB liability  | 678,319                            | 12,719,316                       | 329,017                      |
| Total non-current liabilities                             | <u>14,371,518</u>                  | <u>93,847,048</u>                | <u>3,394,130</u>             |
| Total liabilities   | 14,822,247                         | 105,072,829                      | 3,679,677                    |
| Deferred inflows of resources                             | <u>601,418</u>                     | <u>6,172,883</u>                 | <u>187,377</u>               |
| Total liabilities and deferred inflows of resources       | <u>15,423,665</u>                  | <u>111,245,712</u>               | <u>3,867,054</u>             |
| <b>NET POSITION</b>                                       |                                    |                                  |                              |
| Net investment in capital assets                          | 191,837,575                        | 32,259,197                       | 47,254,239                   |
| Restricted - debt service                                 | -                                  | 1,763,567                        | -                            |
| Restricted - Capital projects                             | 4,205,727                          | 4,678,118                        | 4,971,428                    |
| Unrestricted  | <u>1,543,108</u>                   | <u>14,807,115</u>                | <u>7,657,762</u>             |
| Total net position  | <u>\$ 197,586,410</u>              | <u>53,507,997</u>                | <u>59,883,429</u>            |

Adjustments to reflect the consolidation of internal service  
fund activities related to enterprise funds

Net position of business -type activities

The notes to the basic financial statements are an integral part of this statement.

Enterprise Funds

| Areawide<br>Wastewater<br>Utility | Boat<br>Harbors   | Dock               | Waste<br>Management | Totals             | Internal<br>Service<br>Funds |
|-----------------------------------|-------------------|--------------------|---------------------|--------------------|------------------------------|
| 332,002                           | 72,883            | 13,475             | 104,803             | 3,852,610          | 910,933                      |
| 161,181                           | 97,593            | 103,311            | 5,207               | 2,552,251          | 136,942                      |
| 222,828                           | 43,725            | 32,005             | 2,149               | 2,881,472          | 101,313                      |
| 43,446                            | 122,308           | -                  | -                   | 558,951            | 6,134,000                    |
| -                                 | 1,057,600         | -                  | -                   | 3,432,659          | -                            |
| 595,374                           | -                 | -                  | -                   | 662,861            | -                            |
| -                                 | 480,082           | -                  | -                   | 1,511,225          | -                            |
| <u>1,354,831</u>                  | <u>1,874,191</u>  | <u>148,791</u>     | <u>112,159</u>      | <u>15,452,029</u>  | <u>7,283,188</u>             |
| -                                 | -                 | -                  | -                   | 7,907,490          | -                            |
| 65,116                            | 5,625             | 68,762             | -                   | 3,167,398          | -                            |
| -                                 | -                 | 13,202,284         | -                   | 13,405,124         | -                            |
| 283,598                           | 55,651            | 40,733             | 2,735               | 2,096,036          | 128,945                      |
| 3,750,587                         | -                 | -                  | -                   | 4,020,536          | -                            |
| -                                 | 7,567,529         | -                  | -                   | 26,922,324         | -                            |
| 4,038,844                         | 1,652,501         | 1,175,016          | 199,552             | 72,475,669         | 2,744,194                    |
| <u>774,911</u>                    | <u>352,221</u>    | <u>284,088</u>     | <u>41,016</u>       | <u>15,178,888</u>  | <u>589,025</u>               |
| <u>8,913,056</u>                  | <u>9,633,527</u>  | <u>14,770,883</u>  | <u>243,303</u>      | <u>145,173,465</u> | <u>3,462,164</u>             |
| 10,267,887                        | 11,507,718        | 14,919,674         | 355,462             | 160,625,494        | 10,745,352                   |
| <u>394,331</u>                    | <u>166,828</u>    | <u>120,063</u>     | <u>21,721</u>       | <u>7,664,621</u>   | <u>280,738</u>               |
| <u>10,662,218</u>                 | <u>11,674,546</u> | <u>15,039,737</u>  | <u>377,183</u>      | <u>168,290,115</u> | <u>11,026,090</u>            |
| 68,831,357                        | 73,978,434        | 112,055,073        | 1,183,391           | 527,399,266        | 14,457,633                   |
| -                                 | -                 | -                  | -                   | 1,763,567          | -                            |
| 11,663,131                        | 1,645,809         | 10,215,805         | -                   | 37,380,018         | -                            |
| <u>8,848,601</u>                  | <u>(796,159)</u>  | <u>960,928</u>     | <u>1,612,943</u>    | <u>34,634,298</u>  | <u>11,963,410</u>            |
| <u>89,343,089</u>                 | <u>74,828,084</u> | <u>123,231,806</u> | <u>2,796,334</u>    | <u>601,177,149</u> | <u>26,421,043</u>            |

4,612,329  
 \$ 605,789,478

**Proprietary Funds****Statement of Revenues, Expenses, and Changes in Net Position**

For the year ended June 30, 2019

|  | Business-type Activities -         |                                  |                              |
|--|------------------------------------|----------------------------------|------------------------------|
|  | Juneau<br>International<br>Airport | Bartlett<br>Regional<br>Hospital | Areawide<br>Water<br>Utility |
| <b>OPERATING REVENUES</b>                        |                                    |                                  |                              |
| Charges for services:                            |                                    |                                  |                              |
| Unpledged  | \$ 4,226,414                       | -                                | 5,274,187                    |
| Pledged as security for revenue bonds            | -                                  | 101,675,062                      | -                            |
| Licenses, permits, and fees                      | 482,049                            | -                                | -                            |
| Sales  | 9,074                              | -                                | -                            |
| Fines and forfeitures                            | 8,260                              | -                                | -                            |
| Rentals and leases                               | 2,440,621                          | -                                | 13,560                       |
| Other  | 5,007                              | 313,542                          | 627,010                      |
| Total operating revenues                         | <u>7,171,425</u>                   | <u>101,988,604</u>               | <u>5,914,757</u>             |
| <b>OPERATING EXPENSES</b>                        |                                    |                                  |                              |
| Salaries and fringe benefits                     | 2,855,481                          | 69,474,261                       | 1,292,088                    |
| Commodities and services                         | 4,372,098                          | 26,997,043                       | 1,385,938                    |
| Depreciation                                     | 7,346,777                          | 7,196,120                        | 2,912,030                    |
| Total operating expenses                         | <u>14,574,356</u>                  | <u>103,667,424</u>               | <u>5,590,056</u>             |
| Operating income (loss)                          | <u>(7,402,931)</u>                 | <u>(1,678,820)</u>               | <u>324,701</u>               |
| <b>NONOPERATING INCOME (EXPENSES)</b>            |                                    |                                  |                              |
| State sources                                    | 166,599                            | 817,511                          | 53,850                       |
| Federal sources                                  | 127,750                            | -                                | -                            |
| Investment and interest income                   | 137,953                            | 2,415,942                        | 394,864                      |
| Interest expense                                 | -                                  | (638,466)                        | (5,478)                      |
| Gain (loss) on disposal of capital assets        | (275,264)                          | (32,101)                         | (1,160,954)                  |
| Net nonoperating income (expense)                | <u>157,038</u>                     | <u>2,562,886</u>                 | <u>(717,718)</u>             |
| Income (loss) before contributions and transfers | <u>(7,245,893)</u>                 | <u>884,066</u>                   | <u>(393,017)</u>             |
| Capital contributions                            | 23,604,526                         | -                                | 632,485                      |
| Transfers from other funds                       | 170,125                            | 3,293,000                        | -                            |
| Transfers to other funds                         | -                                  | -                                | -                            |
| Change in net position                           | <u>16,528,758</u>                  | <u>4,177,066</u>                 | <u>239,468</u>               |
| Net position at beginning of year                | 181,057,652                        | 49,330,931                       | 59,643,961                   |
| Restatement                                      | -                                  | -                                | -                            |
| Net position at end of year                      | <u>\$ 197,586,410</u>              | <u>53,507,997</u>                | <u>59,883,429</u>            |

Adjustments to reflect the consolidation of internal service  
fund activities related to enterprise funds  
Change in net position of business -type activities

The notes to the basic financial statements are an integral part of this statement.

Enterprise Funds

| Areawide<br>Wastewater<br>Utility | Boat<br>Harbors    | Dock               | Waste<br>Management | Totals              | Internal<br>Service<br>Funds |
|-----------------------------------|--------------------|--------------------|---------------------|---------------------|------------------------------|
| 13,432,525                        | -                  | 1,642,459          | 1,148,191           | 25,723,776          | 29,417,121                   |
| -                                 | 2,875,593          | -                  | -                   | 104,550,655         | -                            |
| -                                 | -                  | 378,168            | 3,200               | 863,417             | -                            |
| -                                 | -                  | -                  | -                   | 9,074               | -                            |
| -                                 | 15,370             | -                  | -                   | 23,630              | -                            |
| -                                 | 886,389            | -                  | -                   | 3,340,570           | -                            |
| <u>1,151,469</u>                  | <u>9</u>           | <u>-</u>           | <u>1,040</u>        | <u>2,098,077</u>    | <u>-</u>                     |
| <u>14,583,994</u>                 | <u>3,777,361</u>   | <u>2,020,627</u>   | <u>1,152,431</u>    | <u>136,609,199</u>  | <u>29,417,121</u>            |
| 3,269,236                         | 1,806,995          | 942,695            | 142,413             | 79,783,169          | 2,345,727                    |
| 4,643,417                         | 1,479,934          | 726,714            | 1,268,309           | 40,873,453          | 23,883,990                   |
| 3,424,892                         | 2,784,958          | 4,313,659          | 48,724              | 28,027,160          | 2,385,385                    |
| <u>11,337,545</u>                 | <u>6,071,887</u>   | <u>5,983,068</u>   | <u>1,459,446</u>    | <u>148,683,782</u>  | <u>28,615,102</u>            |
| <u>3,246,449</u>                  | <u>(2,294,526)</u> | <u>(3,962,441)</u> | <u>(307,015)</u>    | <u>(12,074,583)</u> | <u>802,019</u>               |
| 126,308                           | 507,882            | 53,168             | 4,853               | 1,730,171           | 786,200                      |
| -                                 | -                  | -                  | -                   | 127,750             | -                            |
| 571,819                           | 150,590            | 133,223            | 67,339              | 3,871,730           | 294,032                      |
| (68,207)                          | (259,868)          | -                  | -                   | (972,019)           | -                            |
| -                                 | (6,920)            | (136,648)          | 1,775,139           | 163,252             | 121,310                      |
| <u>629,920</u>                    | <u>391,684</u>     | <u>49,743</u>      | <u>1,847,331</u>    | <u>4,920,884</u>    | <u>1,201,542</u>             |
| 3,876,369                         | (1,902,842)        | (3,912,698)        | 1,540,316           | (7,153,699)         | 2,003,561                    |
| 3,352,881                         | 270,456            | 304,793            | -                   | 28,165,141          | -                            |
| 2,565,546                         | -                  | 8,298,980          | 400,000             | 14,727,651          | 666,900                      |
| -                                 | (267,380)          | (442,430)          | (1,774,553)         | (2,484,363)         | (653,744)                    |
| <u>9,794,796</u>                  | <u>(1,899,766)</u> | <u>4,248,645</u>   | <u>165,763</u>      | <u>33,254,730</u>   | <u>2,016,717</u>             |
| 79,548,293                        | 76,727,850         | 118,983,161        | 2,630,571           |                     | 25,470,038                   |
| -                                 | -                  | -                  | -                   |                     | (1,065,712)                  |
| <u>89,343,089</u>                 | <u>74,828,084</u>  | <u>123,231,806</u> | <u>2,796,334</u>    |                     | <u>26,421,043</u>            |

(119,385)  
\$ 33,135,345

**Proprietary Funds**  
**Statement of Cash Flows**

For the year ended June 30, 2019

|  | Business-type Activities -         |                                  |                              |
|--|------------------------------------|----------------------------------|------------------------------|
|  | Juneau<br>International<br>Airport | Bartlett<br>Regional<br>Hospital | Areawide<br>Water<br>Utility |
| <b>Cash flows from operating activities:</b>                       |                                    |                                  |                              |
| Cash receipts from customers                                       | \$ 6,796,003                       | 98,622,245                       | 5,864,410                    |
| Payments to suppliers for goods and services                       | (3,900,073)                        | (25,491,734)                     | (964,466)                    |
| Payments to employees for services                                 | (2,678,549)                        | (67,919,851)                     | (1,311,051)                  |
| Payments for interfund exchange transactions                       | (639,887)                          | (981,660)                        | (385,119)                    |
| Net cash provided (used) by operating activities                   | <u>(422,506)</u>                   | <u>4,229,000</u>                 | <u>3,203,774</u>             |
| <b>Cash flows from noncapital financing activities:</b>            |                                    |                                  |                              |
| Transfers from other funds   | -                                  | 518,000                          | -                            |
| Cash from state sources  | 166,599                            | -                                | 53,850                       |
| Cash from federal sources  | 127,750                            | -                                | -                            |
| Net cash provided by noncapital financing activities               | <u>294,349</u>                     | <u>518,000</u>                   | <u>53,850</u>                |
| <b>Cash flows from capital and related financing activities:</b>   |                                    |                                  |                              |
| Transfers from (to) other funds                                    | 170,125                            | 2,775,000                        | -                            |
| Cash received from disposal of capital assets                      | -                                  | 952                              | -                            |
| Cash received from Federal and State capital grants                | 9,050,178                          | -                                | 155,163                      |
| Cash received (paid) from capital contributions                    | 1,126,385                          | -                                | 47,658                       |
| Cash paid for the acquisition and construction of capital assets   | (14,531,604)                       | (4,401,807)                      | (1,731,018)                  |
| Principal paid on revenue bonds                                    | -                                  | (820,000)                        | -                            |
| Principal paid on long-term loans and contracts                    | -                                  | -                                | (67,487)                     |
| Interest paid on bonds and contracts                               | -                                  | (845,563)                        | (5,478)                      |
| Net cash provided (used) by capital & related financing activities | <u>(4,184,916)</u>                 | <u>(3,291,418)</u>               | <u>(1,601,162)</u>           |
| <b>Cash flows from investing activities:</b>                       |                                    |                                  |                              |
| Earnings from invested proceeds                                    | 137,953                            | 2,415,942                        | 394,864                      |
| Net cash provide (used) by investing activities                    | <u>137,953</u>                     | <u>2,415,942</u>                 | <u>394,864</u>               |
| Net increase (decrease) in cash and cash equivalents               | (4,175,120)                        | 3,871,524                        | 2,051,326                    |
| Cash and cash equivalents at beginning of year                     | <u>7,934,465</u>                   | <u>71,611,292</u>                | <u>11,972,180</u>            |
| Cash and cash equivalents at end of year                           | <u>\$ 3,759,345</u>                | <u>75,482,816</u>                | <u>14,023,506</u>            |

Enterprise Funds

| Areawide<br>Wastewater<br>Utility | Boat<br>Harbors | Dock        | Waste<br>Management | Totals       | Internal<br>Service<br>Funds |
|-----------------------------------|-----------------|-------------|---------------------|--------------|------------------------------|
| 14,360,168                        | 3,863,872       | 6,690,905   | 1,118,542           | 137,316,145  | 28,425,985                   |
| (3,805,063)                       | (1,074,145)     | (297,465)   | (1,222,211)         | (36,755,157) | (26,540,369)                 |
| (3,435,665)                       | (1,838,127)     | (1,002,049) | (147,624)           | (78,332,916) | (2,025,613)                  |
| (764,181)                         | (410,354)       | (430,604)   | (49,196)            | (3,661,001)  | -                            |
| 6,355,259                         | 541,246         | 4,960,787   | (300,489)           | 18,567,071   | (139,997)                    |
| -                                 | -               | -           | 400,000             | 918,000      | 666,900                      |
| 126,308                           | 507,882         | 53,168      | 4,853               | 912,660      | 2,373,981                    |
| -                                 | -               | -           | -                   | 127,750      | -                            |
| 126,308                           | 507,882         | 53,168      | 404,853             | 1,958,410    | 3,040,881                    |
| 2,565,546                         | (267,380)       | 7,856,550   | (1,774,553)         | 11,325,288   | (653,744)                    |
| -                                 | (6,920)         | -           | 1,775,140           | 1,769,172    | 149,758                      |
| 16,154,593                        | 1,174,792       | 299,793     | -                   | 26,834,519   | -                            |
| 3,177,627                         | -               | 5,000       | -                   | 4,356,670    | -                            |
| (15,132,924)                      | (921,442)       | (4,444,110) | -                   | (41,162,905) | (3,577,193)                  |
| -                                 | (475,793)       | -           | -                   | (1,295,793)  | -                            |
| (554,125)                         | -               | -           | -                   | (621,612)    | -                            |
| (68,207)                          | (259,868)       | -           | -                   | (1,179,116)  | -                            |
| 6,142,510                         | (756,611)       | 3,717,233   | 587                 | 26,223       | (4,081,179)                  |
| 571,819                           | 150,590         | (136,648)   | 67,339              | 3,601,859    | 294,032                      |
| 571,819                           | 150,590         | (136,648)   | 67,339              | 3,601,859    | 294,032                      |
| 13,195,896                        | 443,107         | 8,594,540   | 172,290             | 24,153,563   | (886,263)                    |
| 8,239,274                         | 3,310,255       | 17,091,270  | 1,635,091           | 121,793,827  | 20,877,013                   |
| 21,435,170                        | 3,753,362       | 25,685,810  | 1,807,381           | 145,947,390  | 19,990,750                   |

(Continued)



**Proprietary Funds**  
**Statement of Cash Flows, continued**  
*For the year ended June 30, 2019*

|   | Business-type Activities -         |                                  |                              |
|---|------------------------------------|----------------------------------|------------------------------|
|   | Juneau<br>International<br>Airport | Bartlett<br>Regional<br>Hospital | Areawide<br>Water<br>Utility |
| <b>Reconciliation of operating income (loss) to net cash provided (used) by operating activities:</b> |                                    |                                  |                              |
| Operating income (loss)   | \$ (7,402,931)                     | (1,678,820)                      | 324,701                      |
| Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities: |                                    |                                  |                              |
| Depreciation  | 7,346,777                          | 7,196,120                        | 2,912,030                    |
| Bad debt  | -                                  | 3,159,878                        | -                            |
| Pension expense   | 192,024                            | 5,988,579                        | 88,390                       |
| OPEB expense  | 174,508                            | 4,432,905                        | 80,328                       |
| <b>(Increase) decrease in assets and deferred outflows:</b>   |                                    |                                  |                              |
| Accounts receivable   | (351,996)                          | (6,321,853)                      | (52,747)                     |
| Inventories   | (190,051)                          | 383,835                          | 3,927                        |
| Prepaid expenses  | -                                  | (284,521)                        | 1,824                        |
| Deferred outflows of resources  | (278,791)                          | (5,849,799)                      | (116,322)                    |
| <b>Increase (decrease) in liabilities and deferred inflows:</b>                                       |                                    |                                  |                              |
| Accounts payable  | 14,472                             | 434,320                          | 32,635                       |
| Accrued salaries payable  | 23,093                             | 162,441                          | 7,407                        |
| Accrued annual leave and compensation time  | 7,720                              | 488,934                          | 21,606                       |
| Accrued and other liabilities   | 7,717                              | (9,985)                          | (2,033)                      |
| Unearned revenues   | (23,426)                           | (204,384)                        | 2,400                        |
| Deferred inflows of resources   | 58,378                             | (3,668,650)                      | (100,372)                    |
| Total adjustments   | <u>6,980,425</u>                   | <u>5,907,820</u>                 | <u>2,879,073</u>             |
| Net cash provided (used) by operating activities  | \$ <u>(422,506)</u>                | <u>4,229,000</u>                 | <u>3,203,774</u>             |
| <b>Noncash activities from capital and related financing activities:</b>                              |                                    |                                  |                              |
| Receivable from Federal and State capital grants  | \$ (13,427,963)                    | -                                | (427,264)                    |
| Receivable from capital special assessment  | -                                  | -                                | (2,400)                      |
|   | <u>\$ (13,427,963)</u>             | <u>-</u>                         | <u>(429,664)</u>             |

The notes to the basic financial statements are an integral part of this statement.

Enterprise Funds

| Areawide<br>Wastewater<br>Utility | Boat<br>Harbors | Dock        | Waste<br>Management | Totals       | Internal<br>Service<br>Funds |
|-----------------------------------|-----------------|-------------|---------------------|--------------|------------------------------|
| 3,246,449                         | (2,294,526)     | (3,962,441) | (307,015)           | (12,074,583) | 802,019                      |
| 3,424,892                         | 2,784,958       | 4,313,659   | 48,724              | 28,027,160   | 2,385,385                    |
| -                                 | -               | -           | -                   | 3,159,878    | -                            |
| 214,473                           | 99,087          | 83,296      | 10,534              | 6,676,383    | 165,045                      |
| 194,910                           | 90,049          | 75,696      | 9,573               | 5,057,969    | 149,989                      |
| (223,826)                         | 109,613         | (30,050)    | (33,889)            | (6,904,748)  | (991,136)                    |
| (51,101)                          | -               | -           | -                   | 146,610      | 7,150                        |
| (16,017)                          | (1,524)         | 3,432       | -                   | (296,806)    | (21,595)                     |
| (299,011)                         | (142,289)       | (128,197)   | (12,570)            | (6,826,979)  | (397,792)                    |
| 146,586                           | 3,398           | (4,787)     | (3,098)             | 623,526      | (1,656,142)                  |
| (49,153)                          | 18,239          | 16,832      | 710                 | 179,569      | 78,146                       |
| 15,900                            | 16,302          | (12,393)    | (1,496)             | 536,573      | 114,352                      |
| (5,295)                           | (6,439)         | -           | -                   | (16,035)     | (588,000)                    |
| -                                 | (23,102)        | 4,700,328   | -                   | 4,451,816    | -                            |
| (243,548)                         | (112,520)       | (94,588)    | (11,962)            | (4,173,262)  | (187,418)                    |
| 3,108,810                         | 2,835,772       | 8,923,228   | 6,526               | 30,641,654   | (942,016)                    |
| 6,355,259                         | 541,246         | 4,960,787   | (300,489)           | 18,567,071   | (139,997)                    |
| 16,137,234                        | 904,336         | -           | -                   | 3,186,343    | -                            |
| (157,895)                         | -               | -           | -                   | (160,295)    | -                            |
| 15,979,339                        | 904,336         | -           | -                   | 3,026,048    | -                            |

**Fiduciary Funds**

**Statement of Fiduciary Assets and Liabilities**

*June 30, 2019*

**ASSETS**

|                                      |                     |
|--------------------------------------|---------------------|
| Equity in central treasury           | \$ 1,019,717        |
| Capital assets - plant and equipment | <u>7,588</u>        |
| Total assets                         | <u>\$ 1,027,305</u> |

**LIABILITIES**

|                               |                     |
|-------------------------------|---------------------|
| Accrued and other liabilities | \$ <u>1,027,305</u> |
| Total liabilities             | <u>\$ 1,027,305</u> |

The notes to the basic financial statements are an integral part of this statement.

*For the year ended June 30, 2019***INDEX TO NOTES TO BASIC FINANCIAL STATEMENTS**

|  |    |
|--|----|
| NOTE 1 – Summary of Significant Accounting Policies.....               | 38 |
| NOTE 2 – Stewardship, Compliance, and Accountability .....             | 46 |
| NOTE 3 – Central Treasury .....  | 48 |
| NOTE 4 – Receivables Detail .....                                      | 52 |
| NOTE 5 – Property Taxes .....  | 52 |
| NOTE 6 – Interfund Receivables, Payables, and Transfers .....          | 53 |
| NOTE 7 – Capital Assets .....  | 55 |
| NOTE 8 – Deferred Outflows/Inflows of Resources .....                  | 56 |
| NOTE 9 – Debt .....  | 56 |
| NOTE 10 – Accrued Liabilities .....                                    | 61 |
| NOTE 11 – Pension and Other Post Employment Benefit (OPEB) Plans ..... | 61 |
| NOTE 12 – Net Investment in Capital Assets .....                       | 79 |
| NOTE 13 – Commitments .....  | 79 |
| NOTE 14 – Sales Tax .....  | 80 |
| NOTE 15 – Excise Tax .....   | 81 |
| NOTE 16 – Litigation .....   | 81 |
| NOTE 17 – Contingent Liabilities .....                                 | 81 |
| NOTE 18 – Conduit Debt .....   | 81 |
| NOTE 19 – Implementation of New Standards.....                         | 82 |
| NOTE 20 – Risk Management .....  | 82 |
| NOTE 21 – Prior Period Adjustment .....                                | 83 |
| NOTE 22 – Subsequent Event .....                                       | 83 |

**NOTES TO BASIC FINANCIAL STATEMENTS***For the year ended June 30, 2019*

The City and Borough of Juneau, Alaska (CBJ) has an estimated population of 32,247 living within an area of 3,248 square miles making it the largest area capital city in the country. The population grows significantly during the summer when cruise ships frequent our port. Approximately one million people visit CBJ annually. Juneau is the capital of Alaska and located in the panhandle of Alaska along the British Columbia coast. CBJ was formed as a unified government by a Home Rule Charter on July 1, 1970 under the provisions of Alaska Statutes, Title 29, as amended.

**NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the CBJ have been prepared in accordance with accounting principles generally accepted in the United States (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the standard-setting body for governmental accounting and financial reporting. GASB periodically updates its codification of the existing Governmental Accounting and Financial Reporting standards which, along with subsequent GASB pronouncements (Statements and Interpretations), constitutes GAAP for governmental units. The more significant of these accounting policies are described below.

**A. REPORTING ENTITY**

CBJ operates under an assembly-manager form of government and provides the following services; general administrative, education, planning and zoning, port, boat harbors, airport, wastewater and water utilities, hospital, ski resort, parking, library and, as approved by the citizens, road services, fire service, police, recreation, capital transit, land management, tourism and conventions, gravel pits, hazardous waste disposal, and recycling.

The financial statements of the reporting entity include those of CBJ (the primary government) and its component unit, the City and Borough of Juneau School District (School District). The component unit is discussed below and is included in the reporting entity because of its financial dependence on CBJ even though the voters elect the School Board.

The Assembly appoints the members of the Airport Board, Docks and Harbors Board, Bartlett Regional Hospital Board, Eaglecrest Board, and Aquatics Board to oversee routine operating activities. The entities are not legally separate from CBJ and they are considered part of the primary governmental for financial reporting purposes.

**Discretely Presented Component Unit**

The financial data of the component unit included in the financial reporting entity meets the criteria for discrete presentation and is presented in the component unit column of the financial statements. It is reported in a separate column to emphasize that it is legally separate from CBJ. The School District, which has a June 30 year-end, issues separate financial statements. Complete financial statements of the School District can be obtained from their administrative office at 10014 Crazy Horse Drive, Juneau, AK 99801.

The CBJ Assembly (Assembly) approves the total annual budget of the School District and, during the year, may increase or decrease the total appropriation. The Assembly approves the borrowing of monies and issuance of bonds for the School District to finance the acquisition and construction of school facilities. CBJ retains ownership of the educationally related capital assets and has delegated the operational responsibility for public education to the School District.

**Joint Ventures**

CBJ participates in two joint ventures with a private corporation to lease property for the development of certain mineral rights. The joint venture agreement gives CBJ the authority to appoint one-half of the board members, but no authority to direct action by itself. The private sector partner maintains the operations and fiscal control of joint venture activities. CBJ, as a partner, has access to the joint venture's resources with the concurrence of the other partner. A substantial portion of the benefits generated by the joint ventures is retained by the private sector

partner and is not available to the general public. CBJ has not provided special support or financing arrangements for joint venture operations.

## B. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

The government-wide financial statements (i.e., the statement of net position (deficit) and the statement of activities) report information on all of the non-fiduciary activities of the primary government and its component unit. For the most part, the effect of interfund activity has been removed from these statements with the exception of the internal service funds that are reported as governmental or business-type as determined by their primary services. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely, to a significant extent, on fees and charges for support. Likewise, the *primary government* is reported separately from legally separate *component units* for which the primary government is financially accountable.

The statement of net position (deficit) presents the financial condition of the governmental and business-type activities of CBJ at year-end. The statement of activities demonstrates the degree to which the direct expenses of a given function or segment is offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not included among program revenues are reported instead as general revenues.

Separate financial statements are provided for the governmental, proprietary, and fiduciary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

## C. MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION

### Measurement Focus

**Government-wide Financial Statements** – The government-wide financial statements are prepared using the economic resources measurement focus. All assets and all liabilities associated with the operation of CBJ are included on the statement of net position (deficit). The statement of activities reports revenues and expenses.

**Fund Financial Statements** – All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures, and changes in fund balances reports the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the government fund statements.

Like the government-wide statements, all proprietary fund types are accounted for on a flow of economic resources measurement focus on both financial reporting levels. All assets and all liabilities associated with the operation of these funds are included on the statements of net position. The statements of changes in fund net position present increases (i.e., revenues) and decreases (i.e., expense) in net total position. The statement of cash flows provides information about how CBJ finances and meets the cash flow needs of its proprietary activities.

**Basis of Accounting**

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. At the fund reporting level, governmental funds use the modified accrual basis of accounting and fiduciary funds use the accrual basis of accounting. Proprietary funds use the accrual basis of accounting at both reporting levels. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

**Revenues - Exchange Transactions** – Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded when the exchange takes place and in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For CBJ, the phrase “soon enough thereafter” means expected to be received within sixty days of year-end.

**Revenues - Non-Exchange Transactions** – Non-exchange transaction, in which CBJ receives value without directly giving equal value, in return, include sales taxes, property taxes, grants, and donations. On an accrual basis, revenue from sales taxes is recognized in the period in which the taxable sale takes place. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted; matching requirements, in which CBJ must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to CBJ on a reimbursement basis. On a modified accrual basis, revenue from non-exchange transactions also must be available (i.e., collected within sixty days) before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be susceptible to accrual: property taxes, sales taxes, interest, and federal and state grants.

**Unearned Revenue** – Unearned revenue arises when assets are recognized before revenue recognition criteria have been satisfied. On governmental fund financial statements (i.e., on the modified accrual basis), receivables that will not be collected within the available period have been reported as unearned revenue (i.e., they are measurable but not available) rather than as revenue.

**Expenses/Expenditures** – On the accrual basis of accounting, expenses are recognized at the time they are incurred. On the modified accrual basis, expenditures generally are recognized in the accounting period in which the related fund liability is incurred and due, if measurable.

**Financial Statement Presentation**

CBJ reports the following major governmental funds:

The *General Fund* is the government’s primary operating fund. It accounts for all the financial resources of the general government, except those required to be accounted for in another fund. Property taxes in this fund come from three nested taxing districts – Areawide includes all property within CBJ, Road Service Area includes only property on the road system, and Fire Service Area includes a subset of that property.

The *Sales Tax Fund* accounts for the revenues received from tax on the sale of goods and services. Funds are committed for the use in specific areas and/or for specific purposes as advised by the ballot initiatives for each of the components of CBJ’s permanent and temporary sales tax.

The *General Debt Service Fund* accounts for the principal, interest, and fiscal charges on all general obligation debt and property purchase agreements, except for the debt and property purchase agreements attributable to the proprietary fund types. Revenues are from bond proceeds, interest earned on unspent bond proceeds, property tax, State of Alaska school debt reimbursement, and interfund transfers.

CBJ reports the following major enterprise funds:

The *Juneau International Airport Fund* accounts for the operations, maintenance, capital improvements, and expansion of the Juneau International Airport. Its major revenues consist of property leases, airport user fees, fuel flowage fees, service charges, concessions, and short-term rental agreements.

The *Bartlett Regional Hospital Fund* accounts for the health care, capital improvements, and other services provided by the CBJ-owned and operated hospital.

The *Areawide Water Utility Fund* accounts for the provision of water treatment and distribution to the residential and commercial users and capital improvements to the system.

The *Areawide Wastewater Utility Fund* accounts for provision of collection and treatment of wastewater to the residential and commercial users and capital improvements to the system.

The *Boat Harbors Fund* accounts for the operations, maintenance, and capital improvements to the four CBJ-owned boat harbors and numerous launch ramps.

The *Dock Fund* accounts for operations, maintenance, and capital improvements to the CBJ-owned docks, which are heavily used by over 550 cruise ships during the summer months.

The *Waste Management Fund* accounts for hazardous waste disposal and recycling programs provided to the residents of CBJ.

Additionally, the CBJ reports the following fund types:

**Governmental Fund Types:**

**Special Revenue Funds** account for operating activities financed by specific revenue sources that are restricted for specified purposes. Examples include lands management and taxes.

**Capital Project Funds** account for financing resources to be used for acquisition or construction of major capital facilities (other than those financed by Proprietary Fund Types).

**Permanent Funds** account for resources that are legally restricted to the extent that only earnings, and not principal, may be used for purposes that support CBJ programs.

**Proprietary Fund Types:**

**Internal Service Funds** account for goods or services provided primarily to other agencies or funds of CBJ rather than to the general public. These goods and services include risk management, health-related fringe benefits, fleet, fleet management, and building maintenance. In the government-wide statements, internal service funds are allocated based on the history of its primary customers. Central equipment services and building maintenance are allocated to governmental activities while risk management services are allocated to business-type activities.



**Fiduciary Fund Types:**

**Agency Funds** report assets and liabilities for deposits and investments entrusted to CBJ as an agent for others. Activities include maintenance of commodities for individuals deemed incapable of managing these monies and the local library infrastructure.

Management reviews CBJ's fund type designations on a continual basis and can change the fund type designation for a given department or function based on various factors, including changes in funding sources or types of services provided.

**D. ASSETS/DEFERRED OUTFLOWS, LIABILITIES/DEFERRED INFLOWS, AND NET POSITION OR EQUITY**

**Equity in Central Treasury** - This account represents a fund's equity in cash and investments of the central treasury of CBJ. All investments are stated at fair value. For funds with a negative equity in the central treasury, the amount is shown as an interfund payable to the General Fund.

**Cash and Cash Equivalents** - On the statement of cash flows for the proprietary funds, CBJ has defined cash and cash equivalents as deposits maintained in the central treasury.

**Receivables** - All trade and property tax receivables are reported net of an allowance for uncollectibles.

**Inventories** - Inventories, principally supplies, for all proprietary funds and certain governmental funds with material inventories, are valued at either cost or first-in, first-out (FIFO) using the consumption method. The remaining governmental fund inventories are accounted for as expenditures at the time of purchase.

**Prepaid Items** - Payments made to vendors for services that will benefit periods beyond June 30, 2019, are recorded as prepaid items using the consumption method by recording an asset for the prepaid amount and reflecting the expenditure/expense in the year in which services are consumed. At the fund reporting level, an equal amount of fund balance is reserved as this amount is not available for general appropriation.

**Restricted Assets** - All resources related to the construction of new capital assets and other expenses are recorded as restricted assets in the respective enterprise and capital projects funds. Any reimbursements from outside sources for these projects are restricted accordingly.

Liabilities payable from these restricted assets include accounts payable, unearned revenue, and interfund payables to the general fund.

**Capital Assets** - Capital assets, which include property, plant, equipment, and infrastructure (e.g. roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities column in the government-wide financial statements. The threshold for capitalization of assets is individual cost of \$5,000 or more and an estimated useful life in excess of three years. Assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets, donated works of art and similar items, and capital assets received in a service concession arrangement are recorded at acquisition value as of the date of receipt.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Property, plant, and equipment of the primary government, as well as the component unit, are depreciated using the straight-line method (half-year convention the year the asset is placed in service) over the following estimated useful lives:

For the year ended June 30, 2019

**NOTES TO BASIC FINANCIAL STATEMENTS**

| <u>Assets</u>                                  | <u>Years</u> |
|--|--------------|
| Buildings                                      | 5-40         |
| Building improvements                          | 5-40         |
| Public domain infrastructure                   | 15-40        |
| Parking areas and garages                      | 30-40        |
| Water and wastewater systems:                  |              |
| Treatment, distribution, and reservoir systems | 20-50        |
| Lift stations, interceptors, and laterals      | 20-40        |
| Motor vehicles and motorized equipment         | 3-12         |
| Furniture, machinery, and equipment            | 5-28         |

**Compensated Absences** - CBJ employees earn personal leave rather than separate vacation and sick leave. Unpaid personal leave is accrued and reported as a liability in the period earned. In governmental fund types, leave is recorded as an expenditure when it is due. In proprietary fund types, leave is recorded as an expense when it is earned.

**Unearned Revenue** - Property taxes receivable but not collected within 60 days of year-end have been recorded as unearned revenue. Grants and entitlements received before the eligibility requirements are met (e.g., cash advances) also are recorded as unearned revenue.

**Retirement Plans** - All full-time employees of CBJ and the School District participate in either the State of Alaska Public Employees' Retirement System (PERS) or the State of Alaska Teachers' Retirement System (TRS). CBJ and the School District accrue and fund pension costs as incurred.

**Long-term Note Receivable** - CBJ has a low-interest Mobile Home Assistance Loan program where loans are made for purchase of low-income housing. As the loans are repaid, the funds are used to make additional loans or grants for similar purposes. Other interest bearing loans are related to the sale of land by the CBJ as well as other settlements related to land transfers.

The activities relating to these loans are recorded in the Affordable Housing and Lands special revenue funds.

**General Obligation Bonds** - General obligation bonds are reported on the government-wide statements or in the respective enterprise funds. The debt is recorded in the fund responsible for retiring the debt.

**Revenue Bonds** - Revenue bonds are interest-bearing bonds that are issued by a government in anticipation of revenues to be received at a later date. The bonds are paid from the revenue to which it is related.

**Debt Premiums, Discounts, Issuance Cost, and Debt Refunding Gains and Losses** - On the government-wide and proprietary funds statements of net position (deficit), debt premiums and discounts are netted against the debt payable. On the government-wide statements of activities and the propriety funds statement of revenues, expenses and changes in net position, debt premiums and discounts, are deferred and amortized over the life of the bond using the effective interest method.

Debt refunding gains and losses are reported as deferred inflows or outflows of resources on the statements of net position (deficit). These gains and losses are deferred and amortized over the shorter of the life of the refunding debt (new debt) and the refunded debt (the old debt).

Bond issuance costs are recognized as an outflow of resources in the reporting period in which they are incurred.

At the government fund reporting level, bond premiums and discounts are reported as other financing sources and uses, separately from the face amount of the bonds issued. Bond issuance costs are reported as debt service expenditures.

**Net Pension Liability** - CBJ reports its proportionate share of the net pension liability of PERS. For purposes of measuring the net pension liability or asset, deferred outflows of resources and deferred inflows of resources related to pensions and pension expense, information about fiduciary net position of PERS, and additions to/deductions from PERS's fiduciary net position have been determined on the same basis as they are reported by PERS in the Schedules of Employer and Non-employer Allocations and Schedules of Pension Amounts by Employer and Non-employer. For this purpose, benefits payments (including refunds of employee contributions) are recognized when due and payable in accordance with benefit terms. Investments are reported at fair value.

**Postemployment Benefits Other Than Pensions (OPEB)** - CBJ reports its proportionate share of the OPEB liability or asset. For purposes of measuring the OPEB liability or asset, deferred outflows of resources and deferred inflows of resources related to OPEB and OPEB expense, information about the fiduciary net position and additions to/deductions from the Plan's fiduciary net position have been determined on the same basis as they are reported by the Plan. For this purpose, the Plan recognizes benefit payments when due and payable in accordance with the benefit terms. Investments are reported at fair value.

**Deferred Outflows/Inflows of Resources** - In addition to assets, the statement of net position reports a separate section for deferred outflows of resources. This separate financial statement element, *deferred outflows of resources*, represents a consumption of net position that is applicable to a future period(s) and so will not be recognized as an outflow of resources (expense/expenditure) until then.

In addition to liabilities, the statement of net position reports a separate section for deferred inflows of resources. This separate financial statement element, *deferred inflows of resources*, represents an acquisition of net position that is applicable to a future period(s) and so will not be recognized as an inflow of resources (revenue) until then.

**Fund Balances** - Fund equity at the governmental fund financial reporting level is classified as "fund balance." Fund equity for all other reporting is classified as "net position (deficit)."

Governmental funds report fund balance in classifications based primarily on the extent to which CBJ is bound to honor constraints on the specific purpose for which amounts in the funds can be spent. Fund balance for governmental funds can consist of the following:

**Nonspendable Fund Balance** - The portion of a fund balance that cannot be spent because it is either: (a) not in a spendable form, such as prepaid items, inventories of supplies, or loans receivable; or (b) legally or contractually required to be maintained intact, such as the principal portion of an endowment.

**Restricted Fund Balance** - The portion of a fund balance that has constraints placed on the use of resources that are either: (a) externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments; or (b) imposed by law through constitutional provisions or enabling legislation.

**Committed Fund Balance** - The portion of a fund balance that can only be used for specific purposes pursuant to constraints imposed by formal action, such as an ordinance of the Assembly. Commitments may be changed or lifted only by the Assembly taking formal action.

**Assigned Fund Balance** - The portion of a fund balance that is constrained by the government's intent to be used for specific purposes but are neither Restricted nor Committed. Through the Home Rule Charter Section 4.5 and Rules of Construction (CBJ Code 01.15.020), the Assembly has given the manager or the manager's designee, the Finance Director, authority to assign unrestricted fund balance amounts through the budgetary process where CBJ's intent is for those amounts to be used for specific purposes.

**Unassigned Fund Balance** - The portion of a fund balance that does not fall into one of the above four categories. The General Fund is the only fund that should report a positive fund balance in this category.

In circumstances when an expenditure is made for a purpose for which amounts are available in multiple fund balance classifications, fund balance is depleted in the order of restricted, committed, assigned, and unassigned.

In all cases, encumbrance amounts have been assigned for specific purposes for which resources already have been allocated.

**Net Position (Deficit)** - Net position (deficit) represents the difference between assets and deferred outflows less liabilities and deferred inflows.

**Net Investment in Capital Assets** - Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the expended and outstanding balances of any borrowings used for the acquisition, construction, or improvement of those assets.

**Restricted Net Position** - Net position is reported as restricted when there are limitation imposed on their use either through the enabling legislation adopted by CBJ or through external restrictions imposed by creditors, grantors, or laws or regulations of other governments.

**Unrestricted Net Position (Deficit)** - This amount is all net position (deficit) that does not meet the definition of "net investment in capital assets" or "restricted net position".

#### E. REVENUES AND EXPENDITURES/EXPENSES

In the government-wide statement of activities, revenues and expenses are segregated by activity (governmental or business-type), then further by function (e.g. administration, education, public transportation, etc.). Additionally, revenues are classified between program and general revenues.

Proprietary funds distinguish operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and internal service funds are charges to customers for sales and services. Operating expense for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Bartlett Regional Hospital's charges for services as reported in the statement of revenues, expenses, and changes in net position, include net patient service revenue, which is reported net of contractual allowances and charity care of \$71,858,410 and bad debt expense of \$3,159,878 for the year ended June 30, 2019.

**Contributions of Capital** - Contributions of capital in proprietary fund financial statements arise from outside contributions of capital assets, tap-in fees to the extent they exceed the cost of the connection to the system, or grants or outside contributions of resources restricted to capital acquisition and construction.

**Reimbursements** - Reimbursement transactions occur when an expenditure is initially made from one fund but which is more appropriately applicable to another fund. These items are recorded as expenditures and expenses in the fund initially charged.

**Interfund Services Provided and Used** - Because governmental units operate with a number of funds, with each individual fund performing its specific functions, there are instances where funds are required to do business with each other. This business can be categorized as either an interfund transaction or an interfund transfer.

Interfund transactions are divided into two categories: exchange type activity and reimbursement transactions. Exchange type activities are those transactions that would be treated as revenues, expenditures or expenses if they involved parties external to CBJ. These types of transactions are accounted for as ordinary revenues, expenditures or expenses of the funds involved. An example of this type of transaction is the Parks and Recreation Department buying water from the Water Department. This transaction is treated as an expenditure to the Parks and Recreation Department and as a revenue to the Water Department.

Interfund transfers are transfers between funds that are required when revenue is generated in one fund and expenditures are paid from another fund. The majority of these transfers occur with respect to capital projects where General Fund and Special Revenue Fund monies are transferred to finance various capital projects.

**Estimates** - The preparation of the financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

## **NOTE 2 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY**

### **A. BUDGETARY INFORMATION**

CBJ prepares, reviews, approves, and appropriates a biennial operating budget on a July 1 to June 30 fiscal year. Future appropriation will continue to be on an annual basis to comply with Charter provisions.

CBJ follows these procedures in establishing the budgetary data reflected in the basic financial statements:

- The manager must submit to the Assembly, by April 5, the proposed operating budget for the fiscal year commencing July 1. The budget is a complete financial plan for all CBJ operations, including the education function. The budget is required to show reserves, estimated revenues from all sources, and proposed expenditures for all purposes.
- Public hearings are conducted between the submission and adoption dates to obtain taxpayer comments.
- The Assembly, by ordinance, must adopt an operating budget for the following fiscal year by June 15.

The manager may transfer part or all of any unencumbered balance between classifications of expenditures within a department, excluding the education function. The Assembly must approve revisions to the total budget of any fund or department. Expenditures may not legally exceed budgeted appropriations. If during the fiscal year it is necessary to amend the originally adopted budget, the Assembly by ordinance may increase or decrease the original appropriation.

Formal budgetary integration is employed as a management control device during the year for all funds with adopted budgets. CBJ budgets on the modified-accrual basis plus encumbrances and compensated absences excluding capital leases for all governmental fund types. Proprietary fund types are budgeted on a modified-accrual basis plus encumbrances, compensated absences and replacement reserve.

CBJ adopts annual budgets for all governmental fund types (except for Capital Projects Funds) and proprietary fund types. Budgets for capital improvement projects are budgeted on a project-length basis. Budgeted amounts include the amounts originally adopted or amended by the Assembly during the fiscal year ended June 30, 2019. Amendments are due to new or amended grant awards (from the State of Alaska, federal government, or private entities) or revenues exceeding original estimates, if intended to be spent during the current fiscal year.

For the year ended June 30, 2019

**NOTES TO BASIC FINANCIAL STATEMENTS**

The Assembly, as the oversight authority, approves the total annual budget of the School District. After adoption of the School District budget, the School District cannot exceed the total budget (legal level of control) without Assembly approval.

Appropriations lapse at year-end to the extent that they have not been expended or encumbered for all funds except Capital Project Funds, which lapse at project completion.

In October 2012, the Assembly adopted a new policy to maintain a general governmental budget reserve of not less than two months (16.7%) general operating revenue. General governmental operating revenue is comprised of the General Fund and the Sales Tax Special Revenue Fund. The budget reserve is intended to ensure adequate resources in the event of an emergency or significant unanticipated reduction in revenues. The CBJ budget reserve will be adjusted annually based on the most recently audited financial statements. Appropriations from the budget reserve requires Assembly action and will be limited to providing temporary funding for unforeseen needs on an emergency or nonrecurring basis; or to permit orderly budget reductions and/or tax adjustments, for a period not to exceed two fiscal years, when funding sources are lost or substantially reduced. If the budget reserve falls below the target of two months general governmental operating revenue or 16.7%, a plan for replenishment will be developed by the City Manager and presented to the Assembly for action. Reserve replenishment takes priority over tax reductions and/or mill rate reductions.

The budget reserve calculation for June 30, 2019 (using the most recently audited financial information) is as follows:

|                                     |                       |
|-------------------------------------|-----------------------|
| General Fund                        | \$ 62,957,946         |
| Sales Tax Fund                      | <u>51,049,823</u>     |
| Total General Governmental Revenues | <u>\$ 114,007,769</u> |
| <br>                                |                       |
| Two month reserve amount            | \$ 19,001,295         |

The amount available to fund the budget reserve for June 30, 2019 is as follows:

|                                 |                      |
|---------------------------------|----------------------|
| General Fund                    | \$ 22,616,169        |
| Sales Tax Fund                  | <u>9,990,756</u>     |
| Total available to fund reserve | <u>\$ 32,606,925</u> |

**B. EXCESS OF EXPENDITURES OVER APPROPRIATIONS**

Excess of expenditures, expenses, and other financing uses over appropriations in individual funds by department level for the year ended June 30, 2019:

|                        | Final<br>Appropriation | Actual<br>expenditures,<br>expenses, and other<br>financing uses on<br>budget basis | Excess   |
|------------------------|------------------------|---|----------|
| General Fund:          |                        |   |          |
| Social Services        | \$ 1,588,100           | 1,600,515   | (12,415) |
| Special Revenue Funds: |                        |   |          |
| Downtown Parking Fund  | 521,700                | 538,289   | (16,589) |

## NOTES TO BASIC FINANCIAL STATEMENTS

For the year ended June 30, 2019

## NOTE 3 – CENTRAL TREASURY

CBJ uses a central treasury concept to account for cash and investments for all funds and the component unit. The financial activity of the central treasury is accounted for in the General Fund. In some instances, funds may overdraft their available cash balance in the central treasury. Specific fund overdrafts are treated as short-term loans and are reported on the balance sheets as liabilities, “interfund payable to the General Fund.” The corresponding receivable is reported as an asset on the balance sheet “interfund receivables from other funds.” Specific fund overdrafts are not reported as part of central treasury investments included in the General Fund balance sheet. The cash and investment total of \$242,023,312 reported as “equity in central treasury” represents the total actual central treasury balances as of June 30, 2019.

Investment income is allocated to funds when required by ordinance, regulation or bond covenant based on each fund’s average monthly cash balance.

**Demand Deposits**

CBJ has the following demand deposits at June 30, 2019:

|                 | Carrying<br>Amount | Bank<br>Balance |
|-----------------|--------------------|-----------------|
| Demand Deposits | \$ 10,944,153      | 10,718,197      |

**Custodial Credit Risk - Deposits**

Custodial credit risk for deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover deposits or will not be able to recover collateral securities that are in possession of an outside party. As of June 30, 2019, CBJ maintains a collateral agreement with a depository financial institution, First National Bank of Alaska (FNBA). All collateral consists of obligations issued, or fully insured or guaranteed as to payment of principal and interest, by the United States of America, an agency thereof or a United States government sponsored corporation, with market value not less than the collateralized deposit balances.

**Investments****Fair Value of Investments**

CBJ measures and records its investments using fair value measurements guidelines established by generally accepted accounting principles. These guidelines recognize a three-tiered fair value hierarchy, as follows:

- Level 1: Quoted prices for identical investments in active markets;
- Level 2: Observable inputs other than quoted market prices; and
- Level 3: Unobservable inputs.

At June 30, 2019, CBJ had the following recurring fair value measurements:

| Investment Type         | Fair<br>Value  | Fair Value Measurements Using |             |         |
|-------------------------|----------------|-------------------------------|-------------|---------|
|                         |                | Level 1                       | Level 2     | Level 3 |
| U.S. Treasury           | \$ 100,670,911 | 100,670,911                   | -           | -       |
| Asset-backed            | 361,404        | -                             | 361,404     | -       |
| Corporate               | 59,835,924     | -                             | 59,835,924  | -       |
| Commercial Paper        | 7,500,000      | -                             | 7,500,000   | -       |
| Managed Pool Accounts   | 14,962,341     | -                             | 14,962,341  | -       |
| Investment Pool (AMLIP) | 42,177,480     | -                             | 42,177,480  | -       |
| Total Fair Value        | \$ 225,508,060 | 100,670,911                   | 124,837,149 | -       |

For the year ended June 30, 2019

**NOTES TO BASIC FINANCIAL STATEMENTS**

Debt and equity securities classified in Level 1 are valued using prices quoted in active markets for those securities. Debt and equity securities classified in Level 2 are valued using a market-based model, which considers yield, price of comparable securities, coupon rate, maturity, credit-quality, and dealer-provided prices. CBJ does not have any debt and equity securities classified in Level 3.

A summary of CBJ's fixed income investments at June 30, 2019 is displayed, by type of investment, below:

| Investment Type                      | Investment Maturities (in years) |                    |          |                    | June 30,<br>2019   |
|--------------------------------------|----------------------------------|--------------------|----------|--------------------|--------------------|
|                                      | Less<br>Than 1                   | 1 - 5              | 6 - 10   | Greater<br>Than 10 |                    |
| U.S. Treasury                        | \$ 23,998,603                    | 76,672,308         | -        | -                  | 100,670,911        |
| Asset-backed                         | 361,404                          | -                  | -        | -                  | 361,404            |
| Corporate                            | 25,927,106                       | 33,908,818         | -        | -                  | 59,835,924         |
| Commercial Paper                     | 7,500,000                        | -                  | -        | -                  | 7,500,000          |
| Managed Pool Accounts                | 14,962,341                       | -                  | -        | -                  | 14,962,341         |
| Investment Pool (AMLIP) <sup>1</sup> | 42,177,480                       | -                  | -        | -                  | 42,177,480         |
| <b>Total Fair Value</b>              | <b>\$ 114,926,934</b>            | <b>110,581,126</b> | <b>-</b> | <b>-</b>           | <b>225,508,060</b> |

<sup>1</sup> The Alaska Municipal League Investment Pool (AMLIP) is considered to be an external investment pool. Regulatory oversight of AMLIP is established by Alaska State Statute 37.23, which sets forth the requirements regarding authorized investments and reporting. The CBJ's share of fair value in AMLIP is determined by the fair value per share of AMLIP's underlying portfolio. As of June 30, 2019, the fair value of CBJ's position in the pool approximates the value of CBJ's pool shares.

**Equity Investments**

A summary of CBJ's Mutual Fund investments at June 30, 2019 is displayed below.

| Investment Type         | Cost                | Fair<br>Value    | Unrealized<br>Gain (Loss) |
|-------------------------|---------------------|------------------|---------------------------|
| Total Bond Market Index | \$ 2,651,857        | 2,829,915        | 178,058                   |
| S&P 500 Index Fund      | 792,263             | 1,972,195        | 1,179,932                 |
| Developed Markets Index | 796,777             | 768,989          | (27,788)                  |
| <b>Total</b>            | <b>\$ 4,240,897</b> | <b>5,571,099</b> | <b>1,330,202</b>          |

**Investment Policies**

CBJ's Finance Ordinance Code 57.25.020 authorizes CBJ to invest in the following securities:

Under internal portfolio management:

1. Obligations of, or obligations insured or guaranteed by, the United States or agencies or instrumentalities of the United States;
2. Commercial paper issued by corporations or businesses and rated at least A2/P2 by a nationally recognized rating service, and collateralized commercial paper with no time limit;
3. Bankers acceptances drawn on and accepted by a rated bank and eligible for rediscount with or purchase by Federal Reserve System banks;
4. Negotiable certificates of deposit issued by rated banks;
5. Nonnegotiable certificates of deposit secured as provided in Section 57.25.030;
6. Repurchase and reverse repurchase agreements secured by obligations insured or guaranteed by the United States or agencies or instrumentalities of the United States;



**NOTES TO BASIC FINANCIAL STATEMENTS**

For the year ended June 30, 2019

7. Bank obligations secured by the Federal Deposit Insurance Corporation, the Federal Savings and Loan Insurance Corporation, or the National Credit Union Association;
8. U.S. dollar denominated corporate bonds and rated investment grade or higher by a nationally recognized rating agency at the time of purchase;
9. Mortgage-backed securities issued by an agency of the United States Government;
10. Custodial money market funds;
11. Loans to specified funds of the City and Borough for the purpose of capital acquisition, made as provided in Section 57.05.045;
12. An investment pool for public entities authorized by AS 37.23

## Under external portfolio management:

In addition to the first nine items listed under internal portfolio management, the external manager may invest in the following:

1. Money market funds and other mutual funds;
2. Mortgage-backed securities, collateralized mortgage obligations, and asset-backed securities rated A or higher by a nationally recognized rating agency at the time of purchase;
3. Futures and options subject to certain limitations.

## Under long portfolio management:

1. *Domestic fixed income*: Securities issued in the United States matching security types, quality and maturity ranges contained in the Barclays US Aggregate Float Adjusted Index;
2. *Domestic equity*: Common and preferred stock issued by companies domiciled in the United States, and traded on a domestic stock exchange, or traded through the National Association of Securities Dealers Automated Quotation (NASDAQ) system;
3. *International equity*: Common and preferred stock issued by companies domiciled outside the United States, primarily in developed countries, as defined by the FTSE Developed ex North America Index.

**Credit Risk**

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. CBJ limits its exposure to credit risk by limiting investments to the quality permitted in its investment policies and by requiring each portfolio to be diversified with regard to specific issuer, industry and sector.

The credit quality ratings of CBJ's investments as of June 30, 2019, as described by the nationally recognized statistical rating organization Standard & Poor's, are shown below:

| Investment Type                  | S&P<br>Rating | Fair<br>Value  | % of<br>Total |
|----------------------------------|---------------|----------------|---------------|
| U.S. Treasury                    |               | \$ 100,670,911 | 44.6%         |
| Asset-backed                     | AAA           | 206,063        | 0.1%          |
| Asset-backed                     | AA+           | 155,341        | 0.1%          |
| Commercial Paper                 | A1/P1         | 7,500,000      | 3.3%          |
| Corporate                        | AA            | 13,255,134     | 5.9%          |
| Corporate                        | A             | 31,721,107     | 14.1%         |
| Corporate                        | BBB           | 14,859,683     | 6.6%          |
| Managed pool accounts            | not rated     | 14,962,341     | 6.6%          |
| External investment pool (AMLIP) | not rated     | 42,177,480     | 18.7%         |
| Total Fair Value                 |               | \$ 225,508,060 | 100.0%        |

**Concentration of Credit Risk**

Concentration of credit risk is the risk of loss attributed to the magnitude of a government's investment in a single issuer. CBJ's investment policy limits this risk by limiting investments from one issuer to no greater than ten percent of the portfolio with the exception of securities of the U.S. government or agencies, the Alaska Municipal League Investment Pool (AMLIP) or collateralized investments.

As of June 30, 2019, CBJ had no concentrations exceeding five percent from any issuer, with the exception of AMLIP, which is considered to have no credit risk.

**Custodial Credit Risk - Investments**

Custodial credit risk for investments is the risk that, in the event of the failure of the counterparty to a transaction, a government will not be able to recover the value of the investment or collateral securities that are in possession of an outside party. To mitigate custodial credit risk for its investments, CBJ maintains an independent custody bank (US Bank) to hold all investments registered in CBJ's name and requires delivery versus payment (DVP), in which the securities are provided at the same time or before payment is made.

**Interest Rate Risk**

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. As a means of limiting its exposure to fair value losses arising from increasing interest rates, CBJ's investment policy limits the maturity and duration of its portfolio segments as follows:

Short-term investments, set up to meet current cash requirements, are restricted to maturities of less than twenty-four months, a duration of less than one year, and are held to maturity.

Short-Intermediate investments, set up to meet cash requirements over the next two to five years, are restricted to maturities of less than sixty-six months, a duration of less than three years, and are usually held to maturity.

Intermediate investments, consisting of funds not needed within the next five years, have no specific maturity restriction but are controlled by the duration limits of Bloomberg Barclay's Capital Intermediate Government/Credit Index. That index-modified duration at June 30, 2019 was 3.92 with an annual performance of 6.93%.

Long Portfolio investments, consisting of funds to be invested in perpetuity, include fixed income investments in a mutual fund. The fund is designed to track the performance of the Bloomberg Barclays Capital U.S. Aggregate Bond Index, which had a modified duration of 5.73 and annual performance of 7.87% at June 30, 2019.

**Modified Duration**

Duration is a measure of a debt investment's exposure to fair value changes arising from changing interest rates. For example, if interest rates fell by 1 percent, the value of a security or portfolio having a modified duration of 3.0 generally would increase in price by 3 percent.

**NOTES TO BASIC FINANCIAL STATEMENTS**

For the year ended June 30, 2019

The modified duration for CBJ's investments as of June 30, 2019 is as follows:

| Investment Type             | Fair Value     | Modified Duration |
|-----------------------------|----------------|-------------------|
| U.S. Treasury               | \$ 100,670,911 | 1.926             |
| Asset-backed                | 361,404        | 0.097             |
| Corporate                   | 59,835,924     | 1.186             |
| Commercial Paper            | 7,500,000      | 0.000             |
| Managed Pool Accounts       | 14,962,341     | 0.000             |
| Investment Pool (AMLIP)     | 42,177,480     | 0.000             |
|                             | \$ 225,508,060 |                   |
| Portfolio modified duration |                | 1.173             |

**Demand Deposits and Investments – Reconciliation to Equity in Central Treasury**

|   |                       |
|---|-----------------------|
| Demand Deposits and Investments:              |                       |
| Demand deposits (carrying amount)             | \$ 10,944,153         |
| Investments                                   | 225,508,060           |
| Equity investments                            | <u>5,571,099</u>      |
| Demand deposits and investments               | <u>\$ 242,023,312</u> |
| Equity in Central Treasury:                   |                       |
| Equity in central treasury                    | \$ 158,025,777        |
| Restricted assets: Equity in central treasury | 78,302,282            |
| School District component unit                | 4,675,536             |
| Agency funds                                  | <u>1,019,717</u>      |
| Equity in central treasury                    | <u>\$ 242,023,312</u> |

**NOTE 4 – RECEIVABLES DETAIL**

Receivables at June 30, 2019 are as follows:

|                     | Governmental Activities |                              | Business-type Activities |                              | Net Total         |
|---------------------|-------------------------|------------------------------|--------------------------|------------------------------|-------------------|
|                     | Receivables             | Allowance for Uncollectibles | Receivables              | Allowance for Uncollectibles |                   |
| Customers           | \$ 3,529,970            | (141,176)                    | 34,114,124               | (10,639,755)                 | 26,863,163        |
| Taxes               | 10,301,061              | (335,599)                    | -                        | -                            | 9,965,462         |
| Long-term notes     | 3,762,471               | (653,781)                    | -                        | -                            | 3,108,690         |
| Special assessments | <u>406,722</u>          | -                            | -                        | -                            | <u>406,722</u>    |
| Totals              | <u>\$ 18,000,224</u>    | <u>(1,130,556)</u>           | <u>34,114,124</u>        | <u>(10,639,755)</u>          | <u>40,344,037</u> |

**NOTE 5 – PROPERTY TAXES**

Property tax is considered an enforceable lien at the January 1 assessment date. Mill levies are set prior to June 15 to finance the period July 1 through June 30 of the following year as required by ordinance. Receivables are recognized and revenues are recorded when taxpayer liability is calculated and billed on July 1. Property tax bills are due September 30.

For the year ended June 30, 2019

## NOTES TO BASIC FINANCIAL STATEMENTS

**NOTE 6 – INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS**

Each fund participates in the central treasury as described in Note 1. Deficits in central treasury are accounted for as interfund payables to the General Fund and represent payable balances in addition to the amounts described above. Interfund payables at June 30, 2019 amounted to \$8,275,532 to the General Fund. General Fund balance has been reserved for that portion of deficits in central treasury that are considered long-term. A balance is considered long-term if budgeted revenues over expenditures for fiscal year 2019 do not exceed the current year deficit cash balance.

| Interfund payables/receivables                      | Fund Level           |  |  | Additions<br>(Eliminations) | Government-<br>wide<br>Internal<br>Balances |
|---|----------------------|--|--|-----------------------------|---|
|   | Interfund<br>Payable | Interfund<br>Payable -<br>Restricted<br>Assets | Interfund<br>Receivable<br>General<br>Fund |                             |   |
| Governmental Funds:                                 |                      |  |  |                             |   |
| Non-major governmental funds                        | \$ 368,042           | -  | 368,042                                    | (368,042)                   | -   |
| Enterprise Funds:                                   |                      |  |  |                             |   |
| Airport   | -                    | 7,907,490                                      | 7,907,490                                  | -                           | 7,907,490                                   |
| Internal service reallocation                       | -                    | -  | -  | 785,608                     | 785,608                                     |
|   | <u>368,042</u>       | <u>7,907,490</u>                               | <u>8,275,532</u>                           | <u>417,566</u>              | <u>8,693,098</u>                            |
| Less:   |                      |  |  |                             |   |
| Payable from governmental funds                     | <u>368,042</u>       | -  | <u>368,042</u>                             | <u>(368,042)</u>            | -   |
| Net short-term government-wide<br>internal balances | \$ <u>-</u>          | <u>7,907,490</u>                               | <u>7,907,490</u>                           | <u>785,608</u>              | <u>8,693,098</u>                            |

| Advances   | Fund Level           |  |  | Additions<br>(Eliminations) | Government-<br>wide<br>Internal<br>Balances |
|--|----------------------|--|--|-----------------------------|---|
|  | Interfund<br>Payable | Interfund<br>Payable -<br>Restricted<br>Assets | Interfund<br>Receivable<br>General<br>Fund |                             |   |
| Governmental Funds:                                |                      |  |  |                             |   |
| Non-major governmental funds                       | \$ 224,328           | -  | 224,328                                    | (224,328)                   | -   |
| Less:  |                      |  |  |                             |   |
| Payable from governmental funds                    | <u>224,328</u>       | -  | <u>224,328</u>                             | <u>(224,328)</u>            | -   |
| Net long-term government-wide<br>internal balances | \$ <u>-</u>          | <u>-</u>                                       | <u>-</u>                                   | <u>-</u>                    | <u>-</u>                                    |

Transfers are used to 1) move revenues from funds with collection authorization, including Sales Tax, Hotel Tax, Tobacco Excise Tax, and Marine Passenger Fees, to recipient funds such as the General Fund, debt service funds, and various capital projects funds; including transfers to enterprise funds that are limited to capital purposes, 2) move funds to the debt service fund to create mandatory reserve accounts established by bond resolutions, and 3) move unrestricted funds to finance various programs that the government must account for in other funds in accordance with budgetary authorizations, including amount provided as subsidies or matching funds for various grant programs.

## NOTES TO BASIC FINANCIAL STATEMENTS

For the year ended June 30, 2019

Interfund transfers for the year ended June 30, 2019, were as follows:

| Fund                                | Transfer<br>Fund Level | Reclassification/<br>Elimination | Transfer Governmental  | Government-wide<br>Proprietary |
|-------------------------------------|------------------------|----------------------------------|------------------------|--------------------------------|
| Transfers in:                       |                        |                                  |                        |                                |
| Governmental funds:                 |                        |                                  |                        |                                |
| General Fund                        | \$ 36,006,600          | (36,006,600)                     | -                      | -                              |
| General Debt Service Fund           | 3,245,746              | (3,232,316)                      | 13,430                 | -                              |
| Non-major Governmental Funds        | 23,592,977             | (21,301,226)                     | 2,291,751              | -                              |
| Governmental funds subtotal         | <u>62,845,323</u>      | <u>(60,540,142)</u>              | <u>2,305,181</u>       | <u>-</u>                       |
| Enterprise funds:                   |                        |                                  |                        |                                |
| Juneau International Airport        | 170,125                | -                                | -                      | 170,125                        |
| Bartlett Regional Hospital          | 3,293,000              | -                                | -                      | 3,293,000                      |
| Waste Management                    | 400,000                | -                                | -                      | 400,000                        |
| Wastewater                          | 2,565,546              | -                                | -                      | 2,565,546                      |
| Dock                                | 8,298,980              | -                                | -                      | 8,298,980                      |
| Enterprise funds subtotal           | <u>14,727,651</u>      | <u>-</u>                         | <u>-</u>               | <u>14,727,651</u>              |
| Internal Service funds:             |                        |                                  |                        |                                |
| Central Equipment Service           | 271,200                | -                                | 271,200                | -                              |
| Building Maintenance                | 46,200                 | -                                | 46,200                 | -                              |
| Self-Insurance                      | 349,500                | -                                | -                      | 349,500                        |
| Internal Service funds subtotal     | <u>666,900</u>         | <u>-</u>                         | <u>317,400</u>         | <u>349,500</u>                 |
| Total transfers in                  | <u>\$ 78,239,874</u>   | <u>(60,540,142)</u>              | <u>2,622,581</u>       | <u>15,077,151</u>              |
| Transfers out:                      |                        |                                  |                        |                                |
| Governmental funds:                 |                        |                                  |                        |                                |
| General Fund                        | \$ 3,553,345           | (2,932,645)                      | 620,700                | -                              |
| Sales Tax                           | 48,396,625             | (43,051,500)                     | 5,345,125              | -                              |
| Non-major Governmental Funds        | 23,151,797             | (14,555,997)                     | 8,595,800              | -                              |
| Governmental funds subtotal         | <u>75,101,767</u>      | <u>(60,540,142)</u>              | <u>14,561,625</u>      | <u>-</u>                       |
| Enterprise funds:                   |                        |                                  |                        |                                |
| Harbors                             | 267,380                | -                                | -                      | 267,380                        |
| Waste Management                    | 1,774,553              | -                                | -                      | 1,774,553                      |
| Dock                                | 442,430                | -                                | -                      | 442,430                        |
| Enterprise funds subtotal           | <u>2,484,363</u>       | <u>-</u>                         | <u>-</u>               | <u>2,484,363</u>               |
| Internal Service funds:             |                        |                                  |                        |                                |
| Self-Insurance                      | 653,744                | -                                | -                      | 653,744                        |
| Internal Service funds subtotal     | <u>653,744</u>         | <u>-</u>                         | <u>-</u>               | <u>653,744</u>                 |
| Total transfers out                 | <u>\$ 78,239,874</u>   | <u>(60,540,142)</u>              | <u>14,561,625</u>      | <u>3,138,107</u>               |
| Net transfers government-wide level |                        |                                  | <u>\$ (11,939,044)</u> | <u>11,939,044</u>              |

For the year ended June 30, 2019

## NOTES TO BASIC FINANCIAL STATEMENTS

## NOTE 7 – CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2019 was as follows:

|                                   | Primary Government    |                          |                            |                    |
|-----------------------------------|-----------------------|--------------------------|----------------------------|--------------------|
|                                   | Beginning<br>Balance  | Additions<br>& Transfers | Retirements<br>& Transfers | Ending<br>Balance  |
| Governmental activities:          |                       |                          |                            |                    |
| Non-depreciable assets:           |                       |                          |                            |                    |
| Land                              | \$ 35,062,424         | 2,504,323                | (7,400)                    | 37,559,347         |
| Infrastructure in progress        | 43,073,717            | 8,830,564                | (1,005,001)                | 50,899,280         |
| Construction in progress          | 59,302,666            | 12,151,635               | (28,747,048)               | 42,707,253         |
| Depreciable assets:               |                       |                          |                            |                    |
| Buildings and improvements        | 436,316,620           | 23,311,293               | (1,694,132)                | 457,933,781        |
| Equipment                         | 70,442,868            | 4,432,084                | (4,003,523)                | 70,871,429         |
| Infrastructure                    | 242,686,866           | 1,504,343                | -                          | 244,191,209        |
| Total cost                        | <u>886,885,161</u>    | <u>52,734,242</u>        | <u>(35,457,104)</u>        | <u>904,162,299</u> |
| Less accumulated depreciation:    |                       |                          |                            |                    |
| Buildings and improvements        | 185,095,888           | 17,152,196               | (1,694,133)                | 200,553,951        |
| Equipment                         | 45,835,063            | 4,252,321                | (3,599,095)                | 46,488,289         |
| Infrastructure                    | 184,250,031           | 4,538,212                | -                          | 188,788,243        |
| Total accumulated depreciation    | <u>415,180,982</u>    | <u>25,942,729</u>        | <u>(5,293,228)</u>         | <u>435,830,483</u> |
| Governmental capital assets, net  | <u>\$ 471,704,179</u> | <u>26,791,513</u>        | <u>(30,163,876)</u>        | <u>468,331,816</u> |
| Business-type activities:         |                       |                          |                            |                    |
| Non-depreciable assets:           |                       |                          |                            |                    |
| Land and land rights              | \$ 19,312,455         | 1,747,478                | (143,235)                  | 20,916,698         |
| Construction in progress          | 174,855,114           | 41,138,059               | (94,860,539)               | 121,132,634        |
| Depreciable assets:               |                       |                          |                            |                    |
| Buildings and improvements        | 628,165,902           | 93,466,915               | (7,233,015)                | 714,399,802        |
| Equipment                         | 59,286,328            | 3,430,172                | (1,247,568)                | 61,468,932         |
| Total cost                        | <u>881,619,799</u>    | <u>139,782,624</u>       | <u>(103,484,357)</u>       | <u>917,918,066</u> |
| Less accumulated depreciation:    |                       |                          |                            |                    |
| Buildings and improvements        | 294,828,673           | 24,297,618               | (7,706,866)                | 311,419,425        |
| Equipment                         | 42,087,547            | 4,187,706                | (292,824)                  | 45,982,429         |
| Total accumulated depreciation    | <u>336,916,220</u>    | <u>28,485,324</u>        | <u>(7,999,690)</u>         | <u>357,401,854</u> |
| Business-type capital assets, net | <u>\$ 544,703,579</u> | <u>111,297,300</u>       | <u>(95,484,667)</u>        | <u>560,516,212</u> |

Depreciation expense was charged to functions/programs of the primary government as follows:

|  |                      |
|--|----------------------|
| Governmental activities:                 |                      |
| Legislative                              | \$ 72,785            |
| Legal                                    | 8,479                |
| Administration                           | 1,189,977            |
| Education                                | 12,521,595           |
| Finance                                  | 3,347                |
| Libraries                                | 829,686              |
| Recreation                               | 2,104,816            |
| Community development & lands management | 338,442              |
| Public safety                            | 894,263              |
| Public works                             | 5,200,202            |
| Public transportation                    | 91,675               |
| Tourism and conventions                  | 144,337              |
| Building maintenance                     | -                    |
| Central equipment                        | 2,382,585            |
| Total governmental depreciation          | <u>\$ 25,782,189</u> |

**NOTES TO BASIC FINANCIAL STATEMENTS**

For the year ended June 30, 2019

|                                  |                      |
|----------------------------------|----------------------|
| Business-type activities:        |                      |
| Juneau International Airport     | \$ 7,346,777         |
| Bartlett Regional Hospital       | 7,196,120            |
| Areawide Water Utility           | 2,912,030            |
| Areawide Wastewater Utility      | 3,424,892            |
| Boat Harbors                     | 2,784,958            |
| Dock                             | 4,313,659            |
| Waste Management                 | 48,724               |
| Risk Management                  | 2,800                |
| Total business-type depreciation | \$ <u>28,029,960</u> |

**NOTE 8 – DEFERRED OUTFLOWS/INFLOWS OF RESOURCES**

In addition to assets, the statements of net position (deficit) reports a separate financial statement element, *deferred outflows of resources*, which represents a consumption of net position that applies to a future period(s) so will not be recognized as an outflow of resources (expense/expenditure) until then. CBJ reports deferred outflows related to the net pension and OPEB liabilities/assets; detailed information may be found in Note 11.

In addition to liabilities, the statement of net position (deficit) reports a separate financial statement element, *deferred inflows of resources*, which represents an acquisition of net position that applies to a future period(s) and so will not be recognized as an inflow of resources (revenue) until that time. CBJ reports, *unavailable revenue*, only in governmental funds balance sheet. The governmental funds report unavailable revenues from delinquent property taxes (\$563,667), notes receivable from sale of land (\$1,095,419), sales tax (\$551,527), special assessments (\$405,711), Affordable housing loans receivable (\$1,429,236), various grant receipts (\$30,817), Marine Passenger Fees (\$3,300) and payment in lieu of property tax (\$2,373,449) totaling \$6,453,126. These amounts are deferred and recognized as inflow of resources in the period that the amounts become available. In addition, CBJ reports deferred inflows related to the net pension and OPEB liabilities/assets; detailed information may be found in Note 11.

**NOTE 9 – DEBT**

The majority of the debt service of CBJ is paid through the General Debt Service Fund, Central Equipment Internal Service Fund, and the Enterprise Funds of Docks & Harbors, Bartlett Regional Hospital and Areawide Water and Wastewater Utilities. For CBJ debt not accounted for in the Proprietary Fund Types, the General Debt Service Fund pays the general obligation debt and property purchase agreements debt with bond proceeds, earnings on bond proceeds, property taxes, State of Alaska school debt reimbursements and interfund transfers. Installment contract payments are paid by the benefitting fund with general tax revenues or other applicable revenue sources. The Proprietary Fund Types pay their general obligation bonds, revenue bonds, and other long-term debt obligations with user fees or special assessment revenues. Finally, compensated absences are paid by the benefitting fund with general tax revenues or other applicable revenue sources.

For the year ended June 30, 2019

## NOTES TO BASIC FINANCIAL STATEMENTS

A summary of long-term debt at June 30, 2019, by fund or function follows:

|                                 | Governmental Activities |                        |                   | Business-type Activities |                |
|---------------------------------|-------------------------|------------------------|-------------------|--------------------------|----------------|
|                                 | General Government      | School                 | Subtotal          | Bartlett                 | Areawide       |
|                                 |                         | Facilities & Equipment |                   | Regional Hospital        | Water Utility  |
| Direct Placement (GO)           | \$ 27,425,000           | 27,751,500             | 55,176,500        | -                        | -              |
| Direct Placement (Revenue)      | 22,665,000              | -                      | 22,665,000        | 18,975,000               | -              |
| State of Alaska extension loans | -                       | -                      | -                 | -                        | 337,436        |
|                                 | <u>50,090,000</u>       | <u>27,751,500</u>      | <u>77,841,500</u> | <u>18,975,000</u>        | <u>337,436</u> |
| Unamortized bond premium        | 3,022,550               | 1,275,023              | 4,297,573         | 1,410,938                | -              |
|                                 | <u>\$ 53,112,550</u>    | <u>29,026,523</u>      | <u>82,139,073</u> | <u>20,385,938</u>        | <u>337,436</u> |

|                                 | Business-type Activities, continued |                  |                   |                    |
|---------------------------------|-------------------------------------|------------------|-------------------|--------------------|
|                                 | Areawide                            |                  |                   | Total              |
|                                 | Wastewater                          | Boat             | Subtotal          |                    |
|                                 | Utility                             | Harbors          |                   |                    |
| Direct Placement (GO)           | \$ -                                | -                | -                 | 55,176,500         |
| Direct Placement (Revenue)      | -                                   | 7,545,000        | 26,520,000        | 49,185,000         |
| State of Alaska extension loans | 4,345,961                           | -                | 4,683,397         | 4,683,397          |
|                                 | <u>4,345,961</u>                    | <u>7,545,000</u> | <u>31,203,397</u> | <u>109,044,897</u> |
| Unamortized bond premium        | -                                   | 502,611          | 1,913,549         | 6,211,122          |
|                                 | <u>\$ 4,345,961</u>                 | <u>8,047,611</u> | <u>33,116,946</u> | <u>115,256,019</u> |

The annual requirements to retire all outstanding long-term debt as of June 30, 2019 are as follows:

| Year ending<br>June 30 | Direct Placement (General Obligation Bonds) |                  |                   | Direct Placement (Revenue Bonds) |                   |                   |
|------------------------|---|------------------|-------------------|----------------------------------|-------------------|-------------------|
|                        | Principal                                   | Interest         | Total             | Principal                        | Interest          | Total             |
| 2020                   | \$ 11,425,000                               | 2,318,201        | 13,743,201        | 2,230,000                        | 2,264,750         | 4,494,750         |
| 2021                   | 11,176,500                                  | 1,828,653        | 13,005,153        | 2,320,000                        | 2,175,250         | 4,495,250         |
| 2022                   | 10,300,500                                  | 1,349,267        | 11,649,767        | 2,430,000                        | 2,067,950         | 4,497,950         |
| 2023                   | 6,633,500                                   | 971,949          | 7,605,449         | 2,545,000                        | 1,955,550         | 4,500,550         |
| 2024                   | 4,421,000                                   | 685,021          | 5,106,021         | 2,650,000                        | 1,851,550         | 4,501,550         |
| 2025-2029              | 6,465,000                                   | 1,813,271        | 8,278,271         | 15,285,000                       | 7,236,963         | 22,521,963        |
| 2030-2034              | 4,755,000                                   | 607,640          | 5,362,640         | 18,300,000                       | 3,176,425         | 21,476,425        |
| 2035-2039              | -   | -                | -                 | 3,425,000                        | 286,138           | 3,711,138         |
|                        | <u>\$ 55,176,500</u>                        | <u>9,574,002</u> | <u>64,750,502</u> | <u>49,185,000</u>                | <u>21,014,576</u> | <u>70,199,576</u> |

| State of Alaska Extension Loans |                |                  | Totals             |                   |                    |
|---------------------------------|----------------|------------------|--------------------|-------------------|--------------------|
| Principal                       | Interest       | Total            | Principal          | Interest          | Total              |
| \$ 621,611                      | 70,251         | 691,862          | 14,276,611         | 4,653,202         | 18,929,813         |
| 588,822                         | 60,927         | 649,749          | 14,085,322         | 4,064,830         | 18,150,152         |
| 588,822                         | 52,095         | 640,917          | 13,319,322         | 3,469,312         | 16,788,634         |
| 588,822                         | 43,262         | 632,084          | 9,767,322          | 2,970,761         | 12,738,083         |
| 484,822                         | 34,801         | 519,623          | 7,555,822          | 2,571,372         | 10,127,194         |
| 1,005,856                       | 101,388        | 1,107,244        | 22,755,856         | 9,151,622         | 31,907,478         |
| 748,913                         | 34,406         | 783,319          | 23,803,913         | 3,818,471         | 27,622,384         |
| 55,729                          | 846            | 56,575           | 3,480,729          | 286,984           | 3,767,713          |
| <u>\$ 4,683,397</u>             | <u>397,976</u> | <u>5,081,373</u> | <u>109,044,897</u> | <u>30,986,554</u> | <u>140,031,451</u> |



## CITY and BOROUGH OF JUNEAU

## NOTES TO BASIC FINANCIAL STATEMENTS

For the year ended June 30, 2019

A summary of long-term debt excluding compensated absences and net pension liability as of June 30, 2019 follows:

| Description                                   | Interest Rates (%) | Year of maturity | Prior Years Issued    | Balance at June 30, 2018 | Current Year |                   | Balance at June 30, 2019 | Interest Paid in 2019 |
|---|--------------------|------------------|-----------------------|--------------------------|--------------|-------------------|--------------------------|-----------------------|
|   |                    |                  |                       |                          | Issued       | Retired           |                          |                       |
| <b>Direct Placement (General Obligation):</b> |                    |                  |                       |                          |              |                   |                          |                       |
| 2003 CIP Bonds                                | 2.15-5.45          | 2023             | \$ 1,000,000          | 62,000                   | -            | 10,000            | 52,000                   | 3,315                 |
| 2006A TMHS (OTC) Bonds                        | 3.85-4.65          | 2021             | 1,940,000             | 349,000                  | -            | 50,000            | 299,000                  | 16,204                |
| 2008C Pool (OTC) Bonds                        | 2.5-4.55           | 2023             | 662,000               | 516,000                  | -            | 68,000            | 448,000                  | 21,361                |
| 2009 III Pool & DZ Covered Play Area Bonds    | 2.0-4.0            | 2019             | 12,415,000            | 2,800,000                | -            | 1,360,000         | 1,440,000                | 84,800                |
| 2010 II Pool & Gastineau Elementary Bonds     | 2.0-4.757          | 2025             | 13,580,000            | 9,560,000                | -            | 640,000           | 8,920,000                | 477,534               |
| 2011 II Gastineau Elementary Bonds            | 2.0-4.0            | 2021             | 5,623,000             | 1,830,000                | -            | 590,000           | 1,240,000                | 67,300                |
| 2012 II GO Sch (Refund 03A)                   | 2.0-5.0            | 2019             | 9,080,000             | 1,920,000                | -            | 1,920,000         | -                        | 38,400                |
| 2012 III Auke Bay Reno & Adair/Kennedy Turf   | 2.0-5.0            | 2023             | 11,415,000            | 6,070,000                | -            | 1,125,000         | 4,945,000                | 275,375               |
| 2012 III GO (Refund 03B)                      | 2.0-5.0            | 2023             | 7,415,000             | 4,915,000                | -            | 700,000           | 4,215,000                | 228,250               |
| 2013 I GO CIP Projects Bonds                  | 2.0-5.0            | 2033             | 2,600,000             | 2,130,000                | -            | 100,000           | 2,030,000                | 99,610                |
| 2013 III GO Auke Bay Sch Bonds                | 1.5-5.0            | 2023             | 7,345,000             | 4,745,000                | -            | 720,000           | 4,025,000                | 185,450               |
| 2014 III CIP GO Projects Bonds                | 1.25-5.0           | 2033             | 11,210,000            | 10,020,000               | -            | 420,000           | 9,600,000                | 488,400               |
| 2015 II GO (Refund 05A TMHS Sch Bonds)        | 2.0-5.0            | 2020             | 3,135,000             | 1,315,000                | -            | 640,000           | 675,000                  | 65,750                |
| 2016 III/IV CIP GO Projects Bonds             | 1.25-5.0           | 2026             | 2,635,000             | 2,420,000                | -            | 225,000           | 2,195,000                | 106,900               |
| 2016 III/IV GO (Refund 06B TMHS Sch Bonds)    | 2.0-5.0            | 2021             | 17,575,000            | 14,340,000               | -            | 3,355,000         | 10,985,000               | 506,500               |
| 2018 GO (Refund 08A&B TMHS Sch Bonds)         | 2.85               | 2023             | 5,060,000             | 5,060,000                | -            | 952,500           | 4,107,500                | 150,219               |
| Total general obligation bonds                |                    |                  | <u>112,690,000</u>    | <u>68,052,000</u>        | <u>-</u>     | <u>12,875,500</u> | <u>55,176,500</u>        | <u>2,815,368</u>      |
| <b>Direct Placement (Revenue):</b>            |                    |                  |                       |                          |              |                   |                          |                       |
| 2013 I Hospital Refunding                     | 2.0-5.0            | 2035             | 23,660,000            | 19,795,000               | -            | 820,000           | 18,975,000               | 845,563               |
| 2014 I Seawalk CIP                            | 2.0-5.0            | 2039             | 6,055,000             | 5,465,000                | -            | 165,000           | 5,300,000                | 239,838               |
| 2015 II Harbor (Refund 2007)                  | 2.0-5.0            | 2033             | 7,925,000             | 7,925,000                | -            | 380,000           | 7,545,000                | 362,100               |
| 2015 II Port Expansion Bonds                  | 2.0-5.0            | 2034             | 20,595,000            | 18,150,000               | -            | 785,000           | 17,365,000               | 907,500               |
| Total revenue bonds                           |                    |                  | <u>58,235,000</u>     | <u>51,335,000</u>        | <u>-</u>     | <u>2,150,000</u>  | <u>49,185,000</u>        | <u>2,355,001</u>      |
| <b>State of Alaska extension loans:</b>       |                    |                  |                       |                          |              |                   |                          |                       |
| DEC ABTP Loan #445061                         | 3.83/2.5/1.5       | 2019             | 656,000               | 65,581                   | -            | 32,787            | 32,794                   | 984                   |
| DEC Wastewater Loan #445071                   | 2.5/1.5            | 2022             | 400,000               | 100,000                  | -            | 20,000            | 80,000                   | 1,500                 |
| DEC JDTP Loan #445091                         | 2.5/1.5            | 2022             | 1,680,000             | 420,000                  | -            | 84,000            | 336,000                  | 6,300                 |
| DEC MTP Loan #445101                          | 2.5/1.5            | 2024             | 1,527,500             | 534,625                  | -            | 76,375            | 458,250                  | 8,019                 |
| DEC Wastewater Loan #445131                   | 2.5/1.5            | 2023             | 2,065,684             | 619,707                  | -            | 103,284           | 516,423                  | 9,296                 |
| DEC Wastewater Loan #445141                   | 2.5/1.5            | 2024             | 1,294,482             | 453,070                  | -            | 64,724            | 388,346                  | 6,796                 |
| DEC Water Loan #445151                        | 2.5/1.5            | 2023             | 1,399,997             | 404,923                  | -            | 67,488            | 337,435                  | 7,086                 |
| DEC Wastewater Loan #445171                   | 1.5                | 2032             | 900,512               | 675,443                  | -            | 45,029            | 630,414                  | 10,132                |
| DEC Wastewater Loan #445181                   | 1.5                | 2032             | 825,000               | 618,756                  | -            | 41,250            | 577,506                  | 9,282                 |
| DEC Wastewater Loan #445291                   | 1.5                | 2034             | 1,128,276             | 959,034                  | -            | 56,414            | 902,620                  | 14,386                |
| DEC Wastewater Loan #445241                   | 1.5                | 2032             | 605,162               | 453,870                  | -            | 30,261            | 423,609                  | 6,808                 |
| Total DEC loans                               |                    |                  | <u>12,482,613</u>     | <u>5,305,009</u>         | <u>-</u>     | <u>621,612</u>    | <u>4,683,397</u>         | <u>80,589</u>         |
| <b>Other Direct Placement debt:</b>           |                    |                  |                       |                          |              |                   |                          |                       |
| Equipment purchase agreements                 | 2.59-4.49          | Various          | 211,061               | 54,834                   | -            | 54,834            | -                        | 1,439                 |
| Total long-term debt                          |                    |                  | <u>\$ 183,618,674</u> | <u>124,746,843</u>       | <u>-</u>     | <u>15,701,946</u> | <u>109,044,897</u>       | <u>5,252,397</u>      |

For the year ended June 30, 2019

## NOTES TO BASIC FINANCIAL STATEMENTS

Other long-term debt includes equipment, property and miscellaneous purchase agreements (including capital lease), and compensated absences. Future obligations include principal and interest due over the life of the commitments. Compensated absences are retired by the General Fund (96%) and the Special Revenue Funds – Lands (1%), Eaglecrest (1%), and Pools (2%).

|                                  | Balance at<br>July 1, 2018 | Current Year |            | Balance at<br>June 30, 2019 | Current<br>Portion | Long-term<br>Balance at<br>June 30, 2019 |
|----------------------------------|----------------------------|--------------|------------|-----------------------------|--------------------|--|
|                                  |                            | Issued       | Retired    |                             |                    |  |
| <b>Governmental activities:</b>  |                            |              |            |                             |                    |  |
| Direct Placement (GO)            | \$ 68,052,000              | -            | 12,875,500 | 55,176,500                  | 11,425,000         | 43,751,500                               |
| Direct Placement (Revenue)       | 23,615,000                 | -            | 950,000    | 22,665,000                  | 990,000            | 21,675,000                               |
| Other Direct placement debt      | 54,834                     | -            | 54,834     | -                           | -                  | -  |
| Unamortized bond premium         | 5,573,188                  | -            | 1,275,615  | 4,297,573                   | 1,036,131          | 3,261,442                                |
|                                  | 97,295,022                 | -            | 15,155,949 | 82,139,073                  | 13,451,131         | 68,687,942                               |
| Compensated absences             | 4,493,283                  | 4,230,638    | 3,919,976  | 4,803,945                   | 2,113,736          | 2,690,209                                |
| Total governmental activities    | 101,788,305                | 4,230,638    | 19,075,925 | 86,943,018                  | 15,564,867         | 71,378,151                               |
| <b>Business-type activities:</b> |                            |              |            |                             |                    |  |
| Direct Placement (Revenue)       | 27,720,000                 | -            | 1,200,000  | 26,520,000                  | 1,240,000          | 25,280,000                               |
| State of Alaska extension loans  | 5,305,009                  | -            | 621,612    | 4,683,397                   | 662,861            | 4,020,536                                |
| Unamortized bond premium         | 2,206,454                  | -            | 292,905    | 1,913,549                   | 271,225            | 1,642,324                                |
|                                  | 35,231,463                 | -            | 2,114,517  | 33,116,946                  | 2,174,086          | 30,942,860                               |
| Compensated absences             | 4,477,672                  | 7,506,658    | 6,981,803  | 5,002,527                   | 2,892,480          | 2,110,047                                |
| Total business-type activities   | 39,709,135                 | 7,506,658    | 9,096,320  | 38,119,473                  | 5,066,566          | 33,052,907                               |
| Total long-term debt             | \$ 141,497,440             | 11,737,296   | 28,172,245 | 125,062,491                 | 20,631,433         | 104,431,058                              |

### Bonds

Fund balance in the General Debt Service Fund available to service the general obligation bonds and direct placement debt as of June 30, 2019 is \$7,253,638. The large fund balance in the debt service fund includes prepaid debt service payments for maturities due on July 1, bond reserves required for GO revenue bonds, and sales tax collected for debt service on GO CIP bonds approved by voters in 2012.

### General Obligation Bonds

No new General Obligation bonds were issued between July 1, 2018 and June 30, 2019.

General Obligation bonds issued by CBJ are primarily private placement bonds sold to the Alaska Municipal Bond Bank Authority (AMBBA), an agency of the State of Alaska. In the event of default, AMBBA would intercept any monies due to CBJ from the State of Alaska to satisfy CBJ's outstanding principal and interest payments due.

The 2018 GO (Refund 2008A/B) obligation is placed with a commercial bank. The obligation is subject to a prepayment premium fee should CBJ wish to pay off all or a portion of the obligation ahead of schedule. In the event of default or insolvency uncured for 60 days, the obligation's interest rate would increase.

The State of Alaska has a program in place that annually reimburses local governments for qualifying general obligation bond debt service (principal and interest) on bonds issued to fund school capital improvements. The State School Construction Bond Debt Reimbursement Program was created by Statute in 1970 (AS 14.11.100) and provides for a program under which the State reimburses municipalities. The State reimbursement is subject to annual appropriation by the Legislature. The reimbursement applies to general obligation debt issued for qualified school capital projects approved by the State Commissioner of Education and Early Development. Levels of outstanding general obligation debt of CBJ as of June 30, 2018, includes \$48,505,000 in school bond principal that qualifies for the State reimbursement. If the State fully funds the reimbursement program over the term of these bonds, CBJ would be reimbursed a total of \$29,284,725 in bond principal plus the interest paid.

**NOTES TO BASIC FINANCIAL STATEMENTS***For the year ended June 30, 2019***Revenue Bonds**

No new revenue bonds were issued between July 1, 2018 and June 30, 2019.

Revenue bonds issued by CBJ consist of private placement bonds sold to the Alaska Municipal Bond Bank Authority (AMBBA), an agency of the State of Alaska. In the event of default, AMBBA would intercept any monies due to CBJ from the State of Alaska to satisfy CBJ's outstanding principal and interest payments due.

**State of Alaska Extension Loans**

CBJ participates in the Alaska Drinking Water Fund and Alaska Clean Water Fund federally sponsored loan programs administered by the Alaska Department of Environmental Conservation. CBJ funds various water and wastewater projects with loan proceeds. In the event that the facilities are damaged or destroyed, the loan must be paid in full.

**Capital Lease Arrangements**

At June 30, 2019, CBJ did not have outstanding capital lease agreements.

**Unused Lines of Credit**

CBJ does not have unused lines of credit at June 30, 2019.

**Debt Issued Subsequent to Year End**

On November 21, 2019, CBJ issued the final installment of voter approved general obligation bonds for \$5.125 million. On October 2, 2012, the voters of CBJ approved the authorization to issue general obligation bonds in the aggregate principal amount not to exceed \$25.0 million to be used to pay for the cost of renovations, construction upgrades and capital improvements to the facilities of CBJ; including the airport terminal, Aurora Harbor, the Capital Transit maintenance shop, Eaglecrest Learning Center, Centennial Hall, and Parks & Recreation facilities. CBJ issued \$2.60 million on March 12, 2013 with a maturity date of February 2033; \$11.21 million was issued on October 30, 2014 with a maturity date of October 2033; and \$2.635 million was issued on November 3, 2016 with a maturity of December 2026.

**Operating Leases**

CBJ leases land, buildings and copier equipment under leases classified as operating leases. All land lease terms range from ten to fifty-five years; building leases range from two to five years; and copier leases range from two to three years. In most cases of the land and buildings leases, leases will likely be renewed. In most cases of copier equipment leases, other leases will likely replace them.

Rental expense for city-wide operating leases was \$840,611 for the year ended June 30, 2019.

The following is a schedule by years of future minimum rental payments required under operating leases as of June 30, 2019:

| Fiscal year ending June 30:     | Amount              |
|---------------------------------|---------------------|
| 2020                            | \$ 767,041          |
| 2021                            | 476,668             |
| 2022                            | 444,776             |
| 2023                            | 411,855             |
| 2024                            | 419,372             |
| Total minimum payments required | \$ <u>2,519,712</u> |

For the year ended June 30, 2019

**NOTES TO BASIC FINANCIAL STATEMENTS****Compensated Absences**

Employees earn accrued leave based on their length of service; the accrued leave vests as it is earned and is payable to the employee upon termination. The current portion of compensated absences is the portion that is estimated to be utilized in the following fiscal year based upon prior usage patterns.

**NOTE 10 – ACCRUED LIABILITIES**

Accrued liabilities at June 30, 2019 are as follows:

|   | Governmental<br>Activities | Business-type<br>Activities | Totals     |
|---|----------------------------|-----------------------------|------------|
| Accrued salaries, payroll taxes<br>and withholdings | \$ 2,833,417               | 2,578,627                   | 5,412,044  |
| Permit and other deposits                           | 1,349,614                  | -                           | 1,349,614  |
| Reserve for claims liabilities                      | -                          | 6,134,000                   | 6,134,000  |
| Totals  | \$ 4,183,031               | 8,712,627                   | 12,895,658 |

**NOTE 11 – PENSION AND OTHER POST EMPLOYMENT BENEFIT (OPEB) PLANS****State of Alaska Public Employees' Retirement System****Plan Description**

The General Government, Bartlett Regional Hospital, and School District component unit contribute to the State of Alaska Public Employee's Retirement System (PERS). PERS includes the following plans:

- Defined Benefit Pension Plan (DB) a cost-sharing, multiple-employer defined benefit pension plan providing pension benefits for members of PERS enrolled in PERS Tiers I, II, and III.
- Alaska Retiree Healthcare Trust (ARHCT) a cost-sharing, multiple-employer defined benefit other postemployment benefit plan providing major medical coverage to retirees of the Defined Benefit Pension Plan.
- Occupational Death and Disability Plan (ODD) a cost-sharing, multiple-employer defined benefit other postemployment benefit plan providing death benefits for beneficiaries of ODD participants and long-term disability benefits to all active members of PERS.
- Retiree Medical Plan (RM) a cost-sharing, multiple-employer defined benefit other postemployment benefit plan providing major medical coverage to eligible employees who participate in the Defined Contribution Retirement Plan.
- Defined Contribution Retirement Plan (DCR) a defined contribution pension plan for all members of PERS enrolled in PERS Tier IV. This plan will be described separate from, and following, the description of the defined benefit plans.
- Healthcare Reimbursement Arrangement Plan (HRA) a defined contribution other postemployment benefit plan for all members of PERS enrolled in PERS Tier IV. This plan will be described separate from, and following, the description of the defined benefit plans.

The benefit and contribution provisions for the defined benefit plans are established under Alaska Statute 39.35 and may be amended only by the State of Alaska legislature. The 24<sup>th</sup> Alaska State Legislature enacted into law Senate Bill 141, which closed DB and ARHCT to new members effective July 1, 2006.

PERS is administered by the State of Alaska and each fiscal year a financial report including financial statements and required supplementary information is issued. A copy of that report may be obtained by writing to the State of Alaska, Department of Administration, Division of Retirement and Benefits, P.O. Box 110203, Juneau, Alaska 99811-0203 or online at <http://doa.alaska.gov/drb/resources/cafrPortal.html#WgNndTtrzc>.

### **Defined Benefit Plans**

#### **Plan Benefits – Pension and OPEB**

**Pension Benefits –** Members with five years of service are eligible for normal lifetime benefits at age 55 or early retirement benefits at age 50 if they were hired before July 1, 1986 (Tier I), and 60 or early retirement age 55 if they were hired on or after July 1, 1986 (Tiers II & III). The benefit is calculated by multiplying the average monthly compensation times credited PERS service times the percentage multiplier. The percentage multipliers for peace officer/firefighter members are 2% for the first ten years of service and 2.5% for all service over ten years. The percentage multipliers of all others are 2% for the first ten years, 2.25% for the next ten years, and 2.5% for all remaining service earned on or after July 1, 1986. All service before that date is calculated at 2%. This plan is closed to new members first hired on or after July 1, 2006.

**Death Benefits –** Monthly survivor's pension benefits may be paid to a spouse or dependent children upon the death of a non-retired member calculated based on whether it is an occupational or non-occupational death. For a retired member, the beneficiary will receive a lump-sum refund of the member's account balance or, if the member selected a survivor option, lifetime monthly benefits for the eligible spouse.

**Disability Benefits for DB plan members –** Monthly benefits are paid to permanently disabled members until they die, recover, or become eligible for normal retirement. Members are appointed to normal retirement on the first of the month after they become eligible. Benefits are determined as follows:

Occupational Disability – Members are not required to satisfy age or service requirements. Monthly benefits are equal to 40% of their gross monthly compensation on the date of their disability.

Non-occupational Disability – Members must have at least five years of service. Monthly benefits are calculated based on the member's average monthly compensation and PERS services on the date of termination from employment due to disability.

**Disability Benefits for DCR plan members –** Members are eligible for an occupational disability benefit if employment is terminated because of a total and apparently permanent occupational disability before the member's normal retirement date.

**ARHCT Major Medical Benefits -** Benefits are provided to retirees and their surviving spouses for all members hired before July 1, 1986 (Tier I) and disabled retirees. Members hired after June 30, 1986 (Tier II) and their surviving spouses with five years of credited service (or ten years of credited service for those first hired after June 30, 1996 (Tier III)) must pay the full monthly premium if they are under age sixty and have benefits provided if they are over age sixty. Tier III members with between five and ten years of credited service must pay the full monthly premium regardless of their age. Tier II and Tier III members with less than five years of credited service are not eligible for postemployment healthcare benefits. Tier II members who are receiving a conditional benefit and are age eligible are eligible for postemployment healthcare benefits. In addition, Peace Officers and their surviving spouses with twenty-five years of Peace Officer membership service, other members and their surviving spouses with thirty years of membership service, and any disabled member receive benefits regardless of their age or date of hire. Benefits include medical, prescription drug, dental, vision, and audio coverage and do not vary by retirement tier or age.

**RM Major Medical Benefits –** Members of the RM plan are eligible employees who participate in the DCR plan. Members are not eligible to use the RM plan until they have at least 10 years of service and are Medicare age eligible. Major medical insurance coverage is provided to a person who elects coverage and continues until that

For the year ended June 30, 2019

**NOTES TO BASIC FINANCIAL STATEMENTS**

person dies or fails to make the require premium payment. Retiree major medical insurance coverage is available to eligible members and surviving spouses.

Benefit Changes After Retirement – Postretirement pension adjustments (PRPA) are granted annually to eligible benefit recipients when the consumer price index (CPI) for urban wage earners and clerical workers for Anchorage increases during the preceding calendar year. Ad hoc PRPAs, up to a maximum of 4%, may be granted to eligible recipients who first entered PERS before July 1, 1986 (Tier I) if the CPI increases and the funding ratio is at least 105%.

Alaska Cost of Living Allowance – Eligible recipients who reside in Alaska receive an Alaska cost of living allowance equal to 10% of their base benefits or \$50, whichever is more.

**Contributions – Pension and OPEB**

DB and ARHCT Plans – Alaska Statue 39.35.255 established a statutory employer contribution rate of 22% of covered payroll. Alaska Statue 39.35.280 requires the State to contribute an amount that will make up the difference between the 22% and the actuarially determined fiscal year 2019 contribution rate of 27.58%. Of the 22%, 16.17% funded pension benefits and 5.83% funded healthcare benefits.

Employee contribution rates are 7.5% for peace officers and fire fighters and 6.75% for other employees, as required by State Statute. Additionally, certain non-certified employees of the School District may elect to contribute 9.6% of their annual covered payroll.

Terminated members may receive a refund of their member contributions account which includes their mandatory and voluntary contributions, indebtedness payments, and interest earned. Terminated members' accounts may be attached to satisfy claims under Alaska Statute 09.38.065, federal income tax levies, and valid Qualified Domestic Relations Orders.

ODD and RM Plans – The employer rates are 0.94% of RM member compensation, 0.76% of ODD peace officer/firefighter member compensation, and 0.26% of all other ODD member compensation.

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

At June 30, 2019, CBJ reported a liability for its proportionate share of the net pension liability that reflected a reduction for State pension support provided to CBJ. The amounts recognized by CBJ as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with CBJ were as follows:

|   | <u>CBJ</u>           | <u>Bartlett<br/>Regional<br/>Hospital</u> | <u>School<br/>District</u> |
|---|----------------------|---|----------------------------|
| Entity's proportionate share of the net pension liability                           | \$ 66,844,735        | \$ 60,292,111                             | \$ 23,624,873              |
| State's proportionate share of the net pension liability associated with the entity | <u>19,360,218</u>    | <u>17,460,040</u>                         | <u>6,839,800</u>           |
| Totals  | <u>\$ 86,204,953</u> | <u>\$ 77,752,151</u>                      | <u>\$ 30,464,673</u>       |

This presentation is based on current law (AS 39.35.280) which may be amended at the discretion of the Alaska State Legislature. A change in the law could result in CBJ having to record some, or all, of the State's proportionate share of the liability.

**NOTES TO BASIC FINANCIAL STATEMENTS**

For the year ended June 30, 2019

The net pension liability was measured as of June 30, 2018, and the total pension liability used for the calculation was determined by an actuarial valuation as of that date. Each entity's proportion of the net pension liability was based on a projection of its long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2018, the proportions and changes were as follows:

|  | <u>CBJ</u> | Bartlett Regional<br><u>Hospital</u> | School<br><u>District</u> |
|--|------------|--------------------------------------|---------------------------|
| June 30, 2018 proportion               | 1.3452%    | 1.21336%                             | 0.47544%                  |
| Increase (decrease) from June 30, 2017 | 0.1280     | (0.16289)                            | (0.05626)                 |

For the year ended June 30, 2019, the CBJ, Bartlett Regional Hospital, and School District recognized revenue for support provided by the State as follows:

|   | <u>CBJ</u>          | Bartlett<br>Regional<br><u>Hospital</u> | School<br><u>District</u> |
|---|---------------------|---|---------------------------|
| State on-behalf payments                        | \$ 2,322,800        | \$ 2,176,791                            | \$ 847,142                |
| Adjustment to FY18 on-behalf contributed amount | <u>-</u>            | <u>(1,359,280)</u>                      | <u>(526,890)</u>          |
| Totals  | <u>\$ 2,322,800</u> | <u>\$ 817,511</u>                       | <u>\$ 320,252</u>         |

At June 30, 2019, the following deferred outflows of resources and deferred inflows of resources related to pensions were reported:

|  | <u>Deferred Outflows<br/>of Resources</u> | <u>Deferred Inflows<br/>of Resources</u> |
|--|---|--|
| Changes in proportion and differences between contributions and proportionate share of contributions |   |  |
| CBJ  | \$ 2,765,243                              | \$ -                                     |
| Bartlett Regional Hospital   | 3,533,788                                 | -  |
| School District  | 1,158,673                                 | -  |
| Difference between expected and actual experience  |   |  |
| CBJ  | -   | 1,677,672                                |
| Bartlett Regional Hospital   | -   | 1,513,214                                |
| School District  | -   | 592,938                                  |
| Net difference between projected and actual earnings on pension plan investments                     |   |  |
| CBJ  | 1,476,293                                 | -  |
| Bartlett Regional Hospital   | 1,331,576                                 | -  |
| School District  | 521,765                                   | -  |
| Contributions subsequent to measurement date   |   |  |
| CBJ  | 5,543,061                                 | -  |
| Bartlett Regional Hospital   | 4,355,688                                 | -  |
| School District  | <u>1,663,184</u>                          | <u>-</u>                                 |
| Totals   | <u>\$ 22,349,271</u>                      | <u>\$ 3,783,824</u>                      |

For the year ended June 30, 2019

**NOTES TO BASIC FINANCIAL STATEMENTS**

The deferred outflows of resources related to pensions of CBJ, Bartlett Regional Hospital, and School District of \$5,543,061, \$4,355,688, and \$1,663,184, respectively, resulting from contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized as an increase (decrease) in pension expense as follows:

| <u>Fiscal Year Ending June 30</u> | <u>CBJ</u>   | Bartlett<br>Regional<br><u>Hospital</u> | <u>School District</u> |
|-----------------------------------|--------------|---|------------------------|
| 2020                              | \$ 2,965,093 | \$ 3,714,158                            | \$ 1,229,350           |
| 2021                              | 807,231      | 728,100                                 | 285,299                |
| 2022                              | (1,143,855)  | (1,031,726)                             | (404,272)              |
| 2023                              | (64,727)     | (58,382)                                | (22,876)               |

**OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB**

The amounts recognized at June 30, 2019 by CBJ as its proportionate share of the net OPEB liability, the related State support, and the total portion of the net OPEB liability that was associated with CBJ were as follows:

|   | <u>CBJ</u>           | Bartlett<br>Regional<br><u>Hospital</u> | School<br><u>District</u> |
|---|----------------------|---|---------------------------|
| Alaska Retiree Healthcare Trust<br>Entity's proportionate share of<br>the net ARHCT liability | \$ 13,803,904        | \$ 12,449,965                           | \$ 4,877,560              |
| State's proportionate share of<br>the net ARHCT liability<br>associated with the entity       | <u>4,007,926</u>     | <u>3,613,790</u>                        | <u>1,415,577</u>          |
| ARHCT Totals  | <u>\$ 17,811,830</u> | <u>\$ 16,063,755</u>                    | <u>\$ 6,293,137</u>       |
| Entity's proportionate share of<br>the net ODD liability (asset)                              | \$ (318,928)         | \$ (411,106)                            | \$ (128,988)              |
| Entity's proportionate share of<br>the net RM liability                                       | \$ 208,544           | \$ 269,351                              | \$ 84,511                 |

This presentation is based on current law (AS 39.35.280) which may be amended at the discretion of the Alaska State Legislature. A change in the law could result in CBJ having to record some, or all, of the State's proportionate share of the liability.

The net OPEB liability was measured as of June 30, 2018, and the total OPEB liability used for the calculation was determined by an actuarial valuation as of that date. Each entity's proportion of the net OPEB liability was based on a projection of its long-term share of contributions to the OPEB plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2018, the proportions and charges were as follows:



## NOTES TO BASIC FINANCIAL STATEMENTS

For the year ended June 30, 2019

|  | <u>CBJ</u> | <u>Bartlett<br/>Regional<br/>Hospital</u> | <u>School<br/>District</u> |
|--|------------|---|----------------------------|
| June 30, 2018 proportion               |            |   |                            |
| ARHCT                                  | 1.3450%    | 1.21311%                                  | 0.47526%                   |
| ODD                                    | 1.6389%    | 2.11670%                                  | 0.66414%                   |
| RM                                     | 1.6389%    | 2.11670%                                  | 0.66414%                   |
| Increase (decrease) from June 30, 2017 |            |   |                            |
| ARHCT                                  | 0.1277     | 0.16241                                   | (0.05604)                  |
| ODD                                    | (0.0547)   | 0.07717                                   | 0.01151                    |
| RM                                     | (0.0547)   | 0.07717                                   | 0.01151                    |

At June 30, 2019, the following deferred outflows of resources and deferred inflows of resources related to OPEB were reported:

| <u>Alaska Retiree Healthcare Trust</u>                               | <u>Deferred Outflows<br/>of Resources</u> | <u>Deferred Inflows<br/>of Resources</u> |
|--|---|--|
| Difference between expected and actual experience                    |   |  |
| CBJ  | \$ -                                      | \$ 1,477,102                             |
| Bartlett Regional Hospital   | -   | 1,332,222                                |
| School District  | -   | 521,929                                  |
| Changes in Assumptions   |   |  |
| CBJ  | 2,094,191                                 | -  |
| Bartlett Regional Hospital   | 1,888,785                                 | -  |
| School District  | 739,975                                   | -  |
| Net difference between projected and actual investment earnings      |   |  |
| CBJ  | -   | 2,925,168                                |
| Bartlett Regional Hospital   | -   | 2,638,256                                |
| School District  | -   | 1,033,598                                |
| Changes in proportion and differences between employer contributions |   |  |
| CBJ  | 1,082,966                                 | 524,425                                  |
| Bartlett Regional Hospital   | 1,299,588                                 | 468,195                                  |
| School District  | 436,922                                   | 186,092                                  |
| Contributions subsequent to measurement date                         |   |  |
| CBJ  | 1,053,988                                 | -  |
| Bartlett Regional Hospital   | 1,564,887                                 | -  |
| School District  | <u>601,729</u>                            | <u>-</u>                                 |
| Totals   | <u>\$ 10,763,031</u>                      | <u>\$ 11,106,987</u>                     |

For the year ended June 30, 2019

## NOTES TO BASIC FINANCIAL STATEMENTS

| <u>Occupational Death and Disability</u>                             | <u>Deferred Outflows<br/>of Resources</u> | <u>Deferred Inflows<br/>of Resources</u> |
|--|---|--|
| Difference between expected and actual experience                    |   |  |
| CBJ  | \$ -                                      | \$ 88,065                                |
| Bartlett Regional Hospital   | -   | 113,743                                  |
| School District  | -   | 35,688                                   |
| Net difference between projected and actual investment earnings      |   |  |
| CBJ  | -   | 11,197                                   |
| Bartlett Regional Hospital   | -   | 14,461                                   |
| School District  | -   | 4,537                                    |
| Changes in proportion and differences between employer contributions |   |  |
| CBJ  | 8,895                                     | 5,110                                    |
| Bartlett Regional Hospital   | -   | 39,105                                   |
| School District  | -   | 8,577                                    |
| Contributions subsequent to measurement date                         |   |  |
| CBJ  | 153,796                                   | -  |
| Bartlett Regional Hospital   | 64,928                                    | -  |
| School District  | <u>21,655</u>                             | -  |
| Totals   | <u>\$ 249,274</u>                         | <u>\$ 320,483</u>                        |

| <u>Retiree Medical</u>   | <u>Deferred Outflows<br/>of Resources</u> | <u>Deferred Inflows<br/>of Resources</u> |
|--|---|--|
| Difference between expected and actual experience                    |   |  |
| CBJ  | \$ -                                      | \$ 11,150                                |
| Bartlett Regional Hospital   | -   | 14,401                                   |
| School District  | -   | 4,518                                    |
| Changes in assumptions   |   |  |
| CBJ  | 96,614                                    | -  |
| Bartlett Regional Hospital   | 124,456                                   | -  |
| School District  | 39,152                                    | -  |
| Net difference between projected and actual investment earnings      |   |  |
| CBJ  | -   | 30,417                                   |
| Bartlett Regional Hospital   | -   | 39,286                                   |
| School District  | -   | 12,326                                   |
| Changes in proportion and differences between employer contributions |   |  |
| CBJ  | 5,996                                     | 3,802                                    |
| Bartlett Regional Hospital   | 16,567                                    | -  |
| School District  | 2,710                                     | -  |
| Contributions subsequent to measurement date                         |   |  |
| CBJ  | 797,312                                   | -  |
| Bartlett Regional Hospital   | 234,737                                   | -  |
| School District  | <u>78,297</u>                             | -  |
| Totals   | <u>\$ 1,395,841</u>                       | <u>\$ 115,900</u>                        |

**NOTES TO BASIC FINANCIAL STATEMENTS***For the year ended June 30, 2019*

The deferred outflows of resources related to OPEB of CBJ, Bartlett Regional Hospital, and School District of \$1,398,006, \$1,864,552, and \$701,681, respectfully, resulting from contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized as an increase (decrease) in OPEB expense as follows:

| ARHCT                             |              | Bartlett                 |                        |
|-----------------------------------|--------------|--------------------------|------------------------|
| <u>Fiscal Year Ending June 30</u> | <u>CBJ</u>   | <u>Regional Hospital</u> | <u>School District</u> |
| 2020                              | \$ (435,508) | \$ (172,770)             | \$ (118,500)           |
| 2021                              | (296,217)    | (159,548)                | (86,580)               |
| 2022                              | (953,677)    | (860,137)                | (336,979)              |
| 2023                              | (64,135)     | (57,844)                 | (22,662)               |

| ODD                               |             | Bartlett                 |                        |
|-----------------------------------|-------------|--------------------------|------------------------|
| <u>Fiscal Year Ending June 30</u> | <u>CBJ</u>  | <u>Regional Hospital</u> | <u>School District</u> |
| 2020                              | \$ (14,305) | \$ (24,187)              | \$ (7,094)             |
| 2021                              | (14,305)    | (24,187)                 | (7,094)                |
| 2022                              | (14,305)    | (24,187)                 | (7,094)                |
| 2023                              | (10,674)    | (19,469)                 | (5,622)                |
| 2024                              | (10,598)    | (19,399)                 | (5,592)                |
| Thereafter                        | (31,288)    | (55,852)                 | (16,305)               |

| RM                                |            | Bartlett                 |                        |
|-----------------------------------|------------|--------------------------|------------------------|
| <u>Fiscal Year Ending June 30</u> | <u>CBJ</u> | <u>Regional Hospital</u> | <u>School District</u> |
| 2020                              | \$ 716     | \$ 2,680                 | \$ 506                 |
| 2021                              | 716        | 2,680                    | 506                    |
| 2022                              | 716        | 2,680                    | 506                    |
| 2023                              | 11,100     | 16,092                   | 4,714                  |
| 2024                              | 10,916     | 15,855                   | 4,640                  |
| Thereafter                        | 33,078     | 47,676                   | 14,146                 |

**Actuarial Assumptions – Pension and OPEB**

The total pension and OPEB liability was determined by an actuarial valuation as of June 30, 2017, which was rolled forward to June 30, 2018. This actuarial valuation used the following actuarial assumptions, applied to all periods included in the measurement:

|                             |   |
|-----------------------------|---|
| Inflation                   | 3.12%   |
| Salary increases            | Graded by service, from 9.66% to 4.92% for peace officer/firefighters<br>Graded by age and service, from 8.55% to 4.34% for all others  |
| Investment rate of return   | 8.0%, net of pension plan investment expenses   |
| Healthcare cost trend rates | Medical Pre-65 – 8.0% decreasing to an ultimate rate of 4.0%<br>Medical Post-65 – 5.5% decreasing to an ultimate rate of 4.0%<br>Prescription Drugs – 9.0% decreasing to an ultimate rate of 4.0%<br>Retiree Drug Subsidy/Employer Group Waiver Plans – 6.5% decreasing to an ultimate rate of 4.0% |

For the year ended June 30, 2019

**NOTES TO BASIC FINANCIAL STATEMENTS**

Pre-termination mortality rates were based upon the 2010-2013 actual mortality experience, 60% of male and 65% of female post-termination rates. Deaths were assumed to be occupational 70% of the time for peace officer/firefighters and 50% of the time for others. Post-termination mortality rates were based on 96% of all rates of the RP-2000 table, 2000 Base Year projected to 2018 with Projection Scale BB.

The actuarial assumptions used in the June 30, 2017 actuarial valuation were based on the results of an actuarial experience study for the period July 1, 2009 to June 30, 2013. The assumptions used in the June 30, 2017 actuarial valuation report are the same as those used in the June 30, 2016 actuarial valuation with the following exceptions:

1. The medical trend rate assumption was updated to reflect anticipated increases in costs based on recent survey data.
2. An obligation for the Cadillac Tax was added to the June 30, 2017 valuation because it was no longer deemed immaterial due to the updated trend rates and the change to use chained CPI (which was part of the Tax Cut and Jobs Act passed in December 2017) to project the tax thresholds in future years.

**Long-term Expected Rate of Return – Pension and OPEB**

The long-term expected rate of return on each plan's investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage, which is based on the nature and mix of current and expected plan investments, and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in each plan's target asset allocation as of June 30, 2018 are summarized in the following table (note that the rates shown below exclude the inflation component):

| <u>Asset Class</u>    | <u>Long-term<br/>Expected Real<br/>Rate of Return</u> |
|-----------------------|---|
| Domestic equity       | 8.90%   |
| Global ex-U.S. equity | 7.85  |
| Fixed income          | 1.25  |
| Opportunistic         | 4.76  |
| Real assets           | 6.20  |
| Absolute return       | 4.76  |
| Private equity        | 12.08   |
| Cash equivalents      | 0.66  |

**Discount Rate – Pension and OPEB**

The discount rate used to measure the total pension liability and the total OPEB liability was 8%. The projection of cash flows used to determine the discount rate assumed that employer and nonemployer contributions will continue to follow the current funding policy, which meets State statutes. Based on those assumptions, the pension and OPEB plans' fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on each plan's investments was applied to all periods of projected benefit payments to determine the total pension liability and OPEB liability.

**Sensitivity of Proportionate Share of Net Pension Liability to Changes in the Discount Rate**

The following presents the proportionate share of net pension liability as of June 30, 2018, for CBJ, Bartlett Regional Hospital and School District, calculated using the discount rate of 8%, as well as what their proportionate shares of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

## NOTES TO BASIC FINANCIAL STATEMENTS

For the year ended June 30, 2019

| Proportionate Share of<br><u>Net Pension Liability for:</u> | 1% Decrease<br>(7%) | Current<br>Discount Rate<br>(8%) | 1% Increase<br>(9%) |
|---|---------------------|----------------------------------|---------------------|
| CBJ   | \$ 88,519,294       | \$ 66,844,735                    | \$ 48,510,676       |
| Bartlett Regional Hospital                                  | 79,841,966          | 60,292,111                       | 43,755,294          |
| School District   | 31,285,293          | 23,624,873                       | 17,145,084          |

**Sensitivity of Proportionate Share of Net OPEB Liability to Changes in the Discount Rate**

The following presents the proportionate share of net OPEB liability as of June 30, 2018, for CBJ, Bartlett Regional Hospital, and School District, calculated using the discount rate of 8%, as well as what their proportionate shares of the net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

| Proportionate Share of<br><u>Net ARHCT Liability for:</u> | 1% Decrease<br>(7%) | Current<br>Discount Rate<br>(8%) | 1% Increase<br>(9%) |
|---|---------------------|----------------------------------|---------------------|
| CBJ   | \$ 27,945,989       | \$ 13,803,904                    | \$ 1,949,947        |
| Bartlett Regional Hospital                                | 25,204,942          | 12,449,965                       | 1,758,689           |
| School District   | 9,874,616           | 4,877,560                        | 689,007             |

| Proportionate Share of<br><u>Net ODD Liability (Asset) for:</u> | 1% Decrease<br>(7%) | Current<br>Discount Rate<br>(8%) | 1% Increase<br>(9%) |
|---|---------------------|----------------------------------|---------------------|
| CBJ   | \$ (298,894)        | \$ (318,928)                     | \$ (334,261)        |
| Bartlett Regional Hospital                                      | (386,045)           | (411,106)                        | (431,723)           |
| School District   | (121,125)           | (128,988)                        | 135,457             |

| Proportionate Share of<br><u>Net RM Liability (Asset) for:</u> | 1% Decrease<br>(7%) | Current<br>Discount Rate<br>(8%) | 1% Increase<br>(9%) |
|--|---------------------|----------------------------------|---------------------|
| CBJ  | \$ 622,764          | \$ 208,544                       | \$ (114,539)        |
| Bartlett Regional Hospital                                     | 804,348             | 269,351                          | (147,937)           |
| School District  | 252,372             | 84,511                           | (46,416)            |

**Sensitivity of Proportionate Share of Net OPEB Liability to Changes in the Healthcare Cost Trend Rates**

The following presents the proportionate share of net OPEB liability as of June 30, 2019, for CBJ, Bartlett Regional Hospital, and School District, calculated using the healthcare cost trend rate of 8%, as well as what their proportionate shares of the net OPEB liability would be if it were calculated using a trend rate that is 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rate:

| Proportionate Share of<br><u>Net ARHCT Liability for:</u> | 1% Decrease | Current<br>Healthcare Cost<br>Trend Rate | 1% Increase   |
|---|-------------|--|---------------|
| CBJ   | \$ 267,957  | \$ 13,803,904                            | \$ 30,109,272 |
| Bartlett Regional Hospital                                | 241,675     | 12,449,965                               | 27,156,042    |
| School District   | 94,682      | 4,877,560                                | 10,639,004    |

For the year ended June 30, 2019

**NOTES TO BASIC FINANCIAL STATEMENTS**

| Proportionate Share of<br>Net RM Liability (Asset) for: | 1% Decrease<br>(7%) | Current<br>Healthcare Cost<br>Trend Rate | 1% Increase<br>(9%) |
|---|---------------------|--|---------------------|
| CBJ   | \$ (177,308)        | \$ 208,544                               | \$ 724,931          |
| Bartlett Regional Hospital                              | (229,006)           | 269,351                                  | 936,303             |
| School District   | (71,853)            | 84,511                                   | 293,774             |

**Pension and OPEB Plans' Fiduciary Net Position**

Detailed information about the pension and OPEB plans' fiduciary net position is available in the separately issued PERS financial report.

**Defined Contribution Pension Plan**

Effective July 1, 2006, all new CBJ employees who are first time members of PERS, were enrolled in PERS Tier IV. This is a defined contribution plan and benefits depend solely on the amount contributed to the plan and investment earnings. Employees enrolled in Tier IV also participate in the Occupational Death and Disability Plan and the Retiree Medical Plan, described in the defined benefit section above, as well as the Health Reimbursement Arrangement Plan. This plan allows medical expenses to be reimbursed from individual savings accounts established for eligible participants. Benefits depend solely on the amount contributed and investment earnings.

Annual contributions to PERS by CBJ, Bartlett Regional Hospital, and School District for the year ended June 30, 2019 were 22% of annual covered payroll. This rate consisted of 5% pension, .94% retiree medical, 0.76% of occupational death and disability for peace officer/firefighter members or 0.26% for all other members, and 3% Health Reimbursement Arrangement with the rest of the rate funding PERS defined benefit unfunded liability. Qualified employees are required to contribute 8% of covered employee wages.

The State of Alaska, Division of Retirement and Benefits, employer payroll reporting system was adjusted to allow usage of DCR forfeitures of employer contributions as an offset against future contributions effective July 1, 2018. The forfeited contribution balance utilized by CBJ and Bartlett Regional Hospital to cover DCR employer match contributions in fiscal year 2019 was \$627,062 and \$1,094,620, respectively. Forfeiture usage to cover the DCR employer match is mandatory and is to be utilized on each payroll until the balance is exhausted. The forfeited contribution balance available to cover future contributions related to the DCR employer match for the School District is \$261,381.

CBJ made pension and other post-employment benefits contributions of \$1,012,111 and \$951,109, respectively, for the year ended June 30, 2019. CBJ employees contributed \$1,619,192 toward PERS pension for the same period.

Bartlett Regional Hospital recognized pension and other post-employment benefits expense of \$1,248,622 and \$637,182, respectively for the year ended June 30, 2019. Bartlett Regional Hospital employees contributed \$1,997,787 toward PERS pension for the same period.

The School District recognized pension and other post-employment benefits expense of \$961,417 and \$763,995, respectively for the year ended June 30, 2019.

Bartlett Regional Hospital sponsors an IRC Section 401(a) defined contribution retirement plan, for the benefit of its key personnel who are excluded from participation in PERS. Contributions to this plan are wholly employer funded and made each year at the discretion of Bartlett Regional Hospital. Maximum contribution limits are annually determined and defined by the Internal Revenue Service. Participant benefits are dependent solely on the amount contributed by the employer to the plan and investment earnings. Bartlett Regional Hospital made contributions of \$557,826 on behalf of the thirteen employees currently eligible for the plan for the year ended June 30, 2019.

**State of Alaska Teachers' Retirement System****Plan Description**

The School District component unit also contributes to the Teachers' Retirement System (TRS). TRS includes the following plans:

- Defined Benefit Pension Plan (DB) a cost-sharing, multiple-employer defined benefit pension plan providing pension benefits for members of PERS enrolled in TRS Tiers I and II.
- Alaska Retiree Healthcare Trust (ARHCT) a cost-sharing, multiple-employer defined benefit other postemployment benefit plan providing major medical coverage to retirees of the Defined Benefit Pension Plan.
- Occupational Death and Disability Plan (ODD) a cost-sharing, multiple-employer defined benefit other postemployment benefit plan providing death benefits for beneficiaries of ODD participants and long-term disability benefits to all active members of TRS.
- Retiree Medical Plan (RM) a cost-sharing, multiple-employer defined benefit other postemployment benefit plan providing major medical coverage to eligible employees who participate in the Defined Contribution Retirement Plan.
- Defined Contribution Retirement Plan (DCR) a defined contribution pension plan for all members of TRS enrolled in TRS Tier III. This plan will be described separate from, and following, the description of the defined benefit plans.
- Healthcare Reimbursement Arrangement Plan (HRA) a defined contribution other postemployment benefit plan for all members of TRS enrolled in TRS Tier III. This plan will be described separate from, and following, the description of the defined benefit plans.

Each fiscal year, TRS issues a publically available financial report which includes financial statements and required supplementary information. A copy of that report may be obtained by writing to the State of Alaska, Department of Administration, Division of Retirement and Benefits, P.O. Box 110203, Juneau, Alaska 99811-0203 or online at <http://doa.alaska.gov/drbr/resources/cafrPortal.html#.WgNndTtrzcs>.

**Defined Benefit Plans****Plan Benefits – Pension and OPEB**

Pension Benefits – Members with five years of service are eligible for normal lifetime benefits at age 55 or early retirement benefits at age 50 if they were hired before July 1, 1990 (Tier I), and at age 60 or early retirement age 55 if they were hired on or after July 1, 1990 (Tier II). The benefit is based on years of service and average base salary. The average base salary is based upon the members' three highest contract years' salaries. The benefit related to all years of credited service prior to July 1, 1990 and for years of service through a total of 20 years is equal to 2% of the employee's average base salary. The benefit for each year over 20 years of service subsequent to June 30, 1990 is equal to 2.5% of the employee's base salary. This plan is closed to new members first hired on or after July 1, 2006.

Death Benefits – Monthly death benefits may be paid to a spouse or dependent children upon the death of a non-retired member calculated based on whether it is an occupational or non-occupational death. For a retired member, the beneficiary will receive a lump-sum refund of the member's account balance or, if the member selected a survivor option, lifetime monthly benefits for the eligible spouse.

Disability Benefits for DB plan members – Monthly benefits are paid to permanently disabled members until they die, recover, or become eligible for normal retirement. Members are appointed to normal retirement on the first of the month after they become eligible. Benefits are determined as follows:

Occupational Disability – Members are not required to satisfy age or service requirements. Monthly benefits are equal to 40% of their gross monthly compensation on the date of their disability.

Non-occupational Disability – Members must have at least five years of service. Monthly benefits are calculated based on the member's average monthly compensation and PERS services on the date of termination from employment due to disability.

Disability Benefits for DCR plan members – Members are eligible for an occupational disability benefit if employment is terminated because of a total and apparently permanent occupational disability before the member's normal retirement date.

ARHCT Major Medical Benefits – Members hired before July 1, 1990 (Tier I) receive major medical benefits at no cost. Members hired after June 30, 1990 (Tier II) and their surviving spouses must pay the full monthly premium if they are under age sixty and have benefits provided if they are over age sixty with 25 years of service or disabled.

RM Major Medical Benefits – Members of the RM plan are eligible employees who participate in the DCR plan. Members are eligible with 30 years of service as a teacher or "all other" member, 25 years as a peace officer of firefighter, or have at least 10 years of service and are Medicare age eligible.

Benefit Changes After Retirement – Postretirement pension adjustments (PRPA) are granted annually to eligible benefit recipients when the Anchorage consumer price index (CPI) for urban wage earners and clerical workers increases during the preceding calendar year. Ad hoc PRPAs, up to a maximum of 4%, may be granted to eligible recipients who first entered PERS before July 1, 1990 (Tier I) if the CPI increases and the funding ratio is at least 105%.

Alaska Cost of Living Allowance – Eligible recipients who reside in Alaska receive an Alaska cost of living allowance equal to 10% of their base benefits.

#### **Contributions – Pension and OPEB**

DB and ARHCT Plans – Alaska Statue 14.25.070 established a statutory employer contribution rate of 12.56% of covered payroll. Alaska Statue 14.25.085 requires the State to contribute an amount that will make up the difference between the 12.56% and the actuarially determined fiscal year 2018 contribution rate of 26.78%. Of the 12.56%, 8.40% funded pension benefits and 4.16% funded other post-employment benefits.

Employees contribute 8.65% of their base salary as required by State Statute. Eligible TRS plan members contribute an additional 1% of their salary under the supplemental contribution provision.

Terminated members may receive a refund of their member contributions account, which includes their mandatory and voluntary contributions, indebtedness payments, and interest earned. Terminated members' accounts may be attached to satisfy claims under Alaska Statute 09.38.065, federal income tax levies, and valid Qualified Domestic Relations Orders.

ODD and RM Plans – The employer contributions are based on the members' compensation and the rates are 7.0% for ODD and 1.05% for RM.

#### **Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

At June 30, 2019, the School District reported a liability for its proportionate share of the net pension liability that reflected a reduction for State pension support provided to the School District. The amount recognized by the School District as its proportionate share of the net pension liability, the related State support, and the total portion of the net pension liability that was associated with the School District were as follows:



**NOTES TO BASIC FINANCIAL STATEMENTS**

For the year ended June 30, 2019

|  |                      |
|--|----------------------|
| School District's proportionate share of the TRS net pension liability                           | \$ 28,206,691        |
| State's proportionate share of the TRS net pension liability associated with the School District | <u>41,929,910</u>    |
| Total  | <u>\$ 70,136,601</u> |

This presentation is based on current law (AS 14.25.085) which may be amended at the discretion of the Alaska State Legislature. A change in the law could result in the School District having to record some, or all, of the State's proportionate share of the liability.

The net pension liability was measured as of June 30, 2018, and the total pension liability used for the calculation was determined by an actuarial valuation as of that date. The School District's proportion of the net pension liability was based on a projection of its long-term share of contributions to the pension plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2018, the School District's proportion was 0.0008724%, which was an increase of 0.0129897 from its proportion measured as of June 30, 2017.

For the year ended June 30, 2019, the School District recognized pension expense, which included amounts contributed by the State of Alaska, calculated as follows:

|  | <u>School District</u> | <u>On-behalf</u>    |
|--|------------------------|---------------------|
| FY19 Contributions paid  | \$ 1,465,890           | \$ 4,624,926        |
| FY19 Contributions adjusted to Deferred Outflows                   | (1,465,890)            | -                   |
| FY18 Contributions paid  | 1,535,689              | -                   |
| Adjustment to On-behalf to FY18 contributed amount                 | -                      | (2,678,339)         |
| Net change in Net Pension Liability, Deferred Outflows and Inflows | <u>(2,335,837)</u>     | <u>-</u>            |
| Totals   | <u>\$ (800,148)</u>    | <u>\$ 1,946,587</u> |

At June 30, 2019, the School District reported the following deferred outflows of resources and deferred inflows of resources related to pensions:

|  | <u>Deferred Outflows<br/>of Resources</u> | <u>Deferred Inflows<br/>of Resources</u> |
|--|---|--|
| Difference between expected and actual experience                    | \$ -                                      | \$ 795,355                               |
| Difference between projected and actual investment earnings          | 932,308                                   | -  |
| Changes in proportion and differences between employer contributions | 419,486                                   | -  |
| Contributions subsequent to measurement date                         | <u>1,465,890</u>                          | <u>-</u>                                 |
| Totals   | <u>\$ 2,817,684</u>                       | <u>\$ 795,355</u>                        |

The deferred outflows of resources related to pensions of \$1,465,890 resulting from School District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

For the year ended June 30, 2019

**NOTES TO BASIC FINANCIAL STATEMENTS**Fiscal Year Ending June 30

|      |            |
|------|------------|
| 2020 | \$ 809,528 |
| 2021 | 546,391    |
| 2022 | (752,718)  |
| 2023 | (46,761)   |

**OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB**

The amount recognized at June 30, 2019 by the School District as its proportionate share of the net OPEB liability, the related State support, and the total portion of the net OPEB liability that was associated with the School District were as follows:

|   | <u>ARHCT</u>         | <u>ODD</u>          | <u>RM</u>           |
|---|----------------------|---------------------|---------------------|
| School District's proportionate share of the TRS net OPEB liability (asset)                   | \$ 4,571,268         | \$ (112,331)        | \$ (102,463)        |
| State's proportionate share of the TRS net OPEB liability associated with the School District | <u>6,821,154</u>     | <u>-</u>            | <u>-</u>            |
| Total   | <u>\$ 11,392,422</u> | <u>\$ (112,331)</u> | <u>\$ (102,463)</u> |

This presentation is based on current law (AS 39.35.280) which may be amended at the discretion of the Alaska State Legislature. A change in the law could result in CBJ having to record some, or all, of the State's proportionate share of the liability.

The net OPEB liability was measured as of June 30, 2018, and the total OPEB liability used for the calculation was determined by an actuarial valuation as of that date. The School District's proportion of the net OPEB liability was based on a projection of its long-term share of contributions to the OPEB plan relative to the projected contributions of all participating employers, actuarially determined. At June 30, 2018, the School District's proportion was 1.47015% for ARHCT, 3.20396% for ODD, and 3.20396% for RM with decreases of 0.08823, 0.09992, and 0.09992, respectively, from the prior year.

For the year ended June 30, 2019, the School District recognized OPEB expense calculated as follows:

|   | <u>ARHCT</u>        | <u>ODD</u>        | <u>RM</u>        |
|---|---------------------|-------------------|------------------|
| FY19 Contributions paid                                     | \$ 708,667          | \$ 9,657          | \$ 93,388        |
| FY19 Contributions adjusted to Deferred Outflows            | (708,667)           | (9,657)           | (93,388)         |
| FY18 Contributions paid                                     | 760,617             | -                 | 104,798          |
| Net change in OPEB Liability, Deferred Outflows and Inflows | <u>242,920</u>      | <u>(1,443)</u>    | <u>(10,809)</u>  |
| Totals  | <u>\$ 1,003,537</u> | <u>\$ (1,443)</u> | <u>\$ 93,989</u> |

**NOTES TO BASIC FINANCIAL STATEMENTS**

For the year ended June 30, 2019

At June 30, 2019, the following deferred outflows of resources and deferred inflows of resources related to OPEB were reported:

|  | Deferred Outflows of Resources |                  |                   | Deferred Inflows of Resources |                  |                  |
|--|--------------------------------|------------------|-------------------|-------------------------------|------------------|------------------|
|  | ARHCT                          | ODD              | RM                | ARHCT                         | ODD              | RM               |
| Changes in proportion and differences between employer contributions | \$ 433,155                     | \$ 1,345         | \$ 1,138          | \$ 39,681                     | \$ 2,821         | \$ 3,410         |
| Changes in assumptions   | 1,314,402                      | -                | 63,114            | -                             | -                | -                |
| Difference between expected and actual experience                    | -                              | -                | -                 | 565,168                       | 7,557            | 11,293           |
| Net difference between projected and actual investment earnings      | -                              | -                | -                 | 1,190,527                     | 3,185            | 22,557           |
| Contributions subsequent to measurement date                         | <u>708,667</u>                 | <u>9,657</u>     | <u>95,388</u>     | <u>-</u>                      | <u>-</u>         | <u>-</u>         |
| Totals   | <u>\$ 2,456,224</u>            | <u>\$ 11,002</u> | <u>\$ 159,640</u> | <u>\$ 1,795,376</u>           | <u>\$ 13,563</u> | <u>\$ 37,260</u> |

The deferred outflows of resources related to OPEB of \$813,712 resulting from contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended June 30, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized as an increase (decrease) in OPEB expense as follows:

| Fiscal Year Ending June 30 | ARHCT      | ODD        | RM         |
|----------------------------|------------|------------|------------|
| 2020                       | \$ 540,494 | \$ (2,019) | \$ (2,161) |
| 2021                       | (174,702)  | (2,019)    | (2,161)    |
| 2022                       | (388,458)  | (2,019)    | (2,161)    |
| 2023                       | (25,154)   | (1,026)    | 5,503      |
| 2024                       | -          | (975)      | 5,394      |
| Thereafter                 | -          | (4,160)    | 22,579     |

**Actuarial Assumptions – Pension and OPEB**

The total pension liability was determined by an actuarial valuation as of June 30, 2017, using the following actuarial assumptions, applied to all periods included in the measurement, and rolled forward to the measurement date of June 30, 2018:

|                             |  |
|-----------------------------|--|
| Inflation                   | 3.12%  |
| Salary increases            | Graded by service, from 8.11% to 3.87%                           |
| Investment rate of return   | 8.0%, net of pension plan investment expenses                    |
| Healthcare cost trend rates | Medical Pre-65 – 8.8% decreasing to an ultimate rate of 4.4%     |
|                             | Medical Post-65 – 5.8% decreasing to an ultimate rate of 4.0%    |
|                             | Prescription Drugs – 5.4% decreasing to an ultimate rate of 4.0% |
|                             | RDS/EGWP – 6.5% grading down to 4.0%                             |

Pension – Pre-termination mortality rates were 68% of male rates and 60% of the female rates of the post-termination mortality rates. Deaths were assumed to be non-occupational 85% of the time. Post-termination mortality rates were based on 94% of the male rates and 97% of the female rates of the RP-2000 Mortality Table, 2000 Base Year projected to 2018 with Projection Scale BB, with a 3-year setback for males and 4-year setback for females.

OPEB – Pre-termination mortality rates were based on the 2010-2013 actual mortality experience, 68% of male and 60% of the female post-termination rates. Deaths were assumed to be non-occupational 15% of the time for peace

For the year ended June 30, 2019

**NOTES TO BASIC FINANCIAL STATEMENTS**

officer/firefighters and 50% of the time for all others. Post-termination mortality rates for each plan were based on 94% of male and 97% of female of all rates of the RP-2000 Combined Mortality Table, 2000 Base Year projected to 2018 with Projection Scale BB.

The actuarial assumptions used in the June 30, 2017 actuarial valuation were based on the results of an actuarial experience study for the period July 1, 2009 to June 30, 2013.

**Long-term Expected Rate of Return – Pension and OPEB**

The long-term expected rate of return on each pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage, which is based on the nature and mix of current and expected plan investments, and by adding expected inflation. Best estimates of arithmetic real rates of return for each major asset class included in the pension plan's target asset allocation as of June 30, 2018 are summarized in the following table:

| <u>Asset Class</u>    | <u>Long-term<br/>Expected Real<br/>Rate of Return</u> |
|-----------------------|---|
| Domestic equity       | 8.00%   |
| Global ex-U.S. equity | 7.85  |
| Fixed income          | 1.25  |
| Opportunistic         | 4.76  |
| Real assets           | 6.20  |
| Absolute return       | 4.76  |
| Private equity        | 12.08   |
| Cash equivalents      | 0.66  |

**Discount Rate – Pension and OPEB**

The discount rate used to measure the total pension liability was 8%. The projection of cash flows used to determine the discount rate assumed that employer and nonemployer contributions will continue to follow the current funding policy, which meets State statutes. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on the pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability in accordance with the method prescribed by GASB Statement No. 67. In the event benefit payments are not covered by the plan's fiduciary net position, a municipal bond rate would be used to discount the benefit payments not covered by the plan's fiduciary net position. The S&P Municipal Bond 20-Year High Grade Index rate was 2.98% as of June 30, 2018.

**Sensitivity of Proportionate Share of Net Pension Liability to Changes in the Discount Rate**

The following presents the School District's proportionate share of net pension liability calculated using the discount rate of 8%, as well as what its proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

|  | 1% Decrease<br>(7%) | Current<br>Discount Rate<br>(8%) | 1% Increase<br>(9%) |
|--|---------------------|----------------------------------|---------------------|
| School District's proportionate share of the net pension liability | \$ 40,350,728       | \$ 28,206,691                    | \$ 17,988,009       |

**NOTES TO BASIC FINANCIAL STATEMENTS**

For the year ended June 30, 2019

**Sensitivity of Proportionate Share of Net OPEB Liability to Changes in the Discount Rate**

The following presents the School District's proportionate share of net OPEB liability (asset) calculated using the discount rate of 8%, as well as what its proportionate share of the net OPEB liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower or 1-percentage-point higher than the current rate:

|       | 1% Decrease<br>(7%) | Current<br>Discount Rate<br>(8%) | 1% Increase<br>(9%) |
|-------|---------------------|----------------------------------|---------------------|
| ARHCT | \$ 10,850,938       | \$ 4,571,268                     | \$ (612,229)        |
| ODD   | (112,907)           | (112,331)                        | (112,010)           |
| RM    | 175,000             | (102,463)                        | (313,539)           |

**Sensitivity of Proportionate Share of Net OPEB Liability to Changes in the Healthcare Cost Trend Rates**

The following presents the School District's proportionate share of net OPEB liability (asset) calculated using the healthcare cost trend rate of 8%, as well as what its proportionate share of the net OPEB liability (asset) would be if it were calculated using a trend rate that is 1-percentage-point lower or 1-percentage-point higher than the current healthcare cost trend rate:

|       | 1% Decrease    | Current<br>Healthcare Cost<br>Trend Rate | 1% Increase   |
|-------|----------------|--|---------------|
| ARHCT | \$ (1,245,202) | \$ 4,571,268                             | \$ 11,670,164 |
| RM    | (353,236)      | (102,463)                                | 242,924       |

**Pension and OPEB Plans' Fiduciary Net Position**

Detailed information about the pension and OPEB plans' fiduciary net position is available in the separately issued TRS financial report.

**Defined Contribution Pension Plan**

Effective July 1, 2006, all new School District employees who are first time members of TRS, were enrolled in TRS Tier III. This is a defined contribution plan and benefits depend solely on the amount contributed to the plan and investment earnings. Employees enrolled in Tier III also participate in the Occupational Death and Disability Plan and the Retiree Medical Plan, described in the defined benefit section above, as well as the Health Reimbursement Arrangement Plan. This plan allows medical expenses to be reimbursed from individual savings accounts established for eligible participants. Benefits depend solely on the amount contributed and investment earnings. Employees are eligible to participate from the date of employment.

The State of Alaska, Division of Retirement and Benefits, employer payroll reporting system was adjusted to allow usage of DCR forfeitures of employer contributions as an offset against future contributions effective July 1, 2018. Forfeiture usage to cover the DCR employer match is mandatory and is to be utilized on each payroll until the balance is exhausted. The forfeited contribution balance available to cover future contributions related to the DCR employer match for the School District is \$261,813.

Alaska statutes require an 8% contribution rate for qualified employees. Employers are required to contribute 7% of the employee's compensation. The School District recognized TRS pension expense of \$842,848 for the year ended June 30, 2019.

The School District contributes to each employee's HRAP account using an amount equal to 3% of the average annual compensation of all TRS employees. The School District recognized OPEB expense for TRS-HRAP of \$378,487 for the year ended June 30, 2019.

For the year ended June 30, 2019

**NOTES TO BASIC FINANCIAL STATEMENTS****NOTE 12 – NET INVESTMENT IN CAPITAL ASSETS**

The following is a breakdown of the CBJ's net investment in capital assets of June 30, 2019:

|   | <b>Governmental<br/>Activities</b> | <b>Business-type<br/>Activities</b> | <b>Total</b>         |
|---|------------------------------------|-------------------------------------|----------------------|
| Land  | \$ 37,559,347                      | 20,916,698                          | 58,476,045           |
| Infrastructure in progress                            | 50,899,280                         | -                                   | 50,899,280           |
| Construction in progress                              | 42,707,253                         | 121,132,634                         | 163,839,887          |
| Plant and equipment                                   | 528,805,210                        | 775,868,734                         | 1,304,673,944        |
| Infrastructure  | 244,191,209                        | -                                   | 244,191,209          |
|   | <u>904,162,299</u>                 | <u>917,918,066</u>                  | <u>1,822,080,365</u> |
| Less: Accumulated depreciation                        | <u>(435,830,483)</u>               | <u>(357,401,854)</u>                | <u>(793,232,337)</u> |
| Net capital assets                                    | 468,331,816                        | 560,516,212                         | 1,028,848,028        |
| Unexpended bond proceeds                              | 441,855                            | -                                   | 441,855              |
| Total invested in capital assets                      | <u>468,773,671</u>                 | <u>560,516,212</u>                  | <u>1,029,289,883</u> |
| Less:   |                                    |                                     |                      |
| Bonds, loans, and contracts due in less than one year | (13,451,131)                       | (2,174,086)                         | (15,625,217)         |
| Bonds, loans, and contracts due in more than one year | <u>(68,687,942)</u>                | <u>(30,942,860)</u>                 | <u>(99,630,802)</u>  |
| Total related debt                                    | <u>(82,139,073)</u>                | <u>(33,116,946)</u>                 | <u>(115,256,019)</u> |
| Net investment in capital assets                      | <u>\$ 386,634,598</u>              | <u>527,399,266</u>                  | <u>914,033,864</u>   |

**NOTE 13 – COMMITMENTS****Encumbrance Commitments**

As of June 30, 2019, the CBJ has encumbered amounts that they intend to honor in the subsequent fiscal year for the following governmental funds:

|   |                     |
|---|---------------------|
| Major Governmental Funds - General Fund | \$ 141,300          |
| Total Non-major Governmental Funds      | <u>6,060,517</u>    |
| Total Governmental Funds                | <u>\$ 6,201,817</u> |

**NOTES TO BASIC FINANCIAL STATEMENTS**

For the year ended June 30, 2019

**Construction Commitments**

The majority of the capital project construction commitments also are encumbered and included in the above amounts. A summary of capital projects commitments by fund and project type at June 30, 2019, follows:

| <u>Project type</u>                 | <u>Authorization</u> | <u>Expended<br/>to date</u> | <u>Encumbered</u> | <u>Committed</u>  | <u>Required<br/>future<br/>financing</u> |
|-------------------------------------|----------------------|-----------------------------|-------------------|-------------------|--|
| <b>Capital Projects Funds:</b>      |                      |                             |                   |                   |  |
| Schools                             | \$ 3,200,544         | 2,121,092                   | 917,647           | 161,805           | -  |
| Roads and Sidewalks                 | 61,591,482           | 50,899,280                  | 1,954,001         | 8,738,201         | -  |
| Fire and Safety                     | 56,339               | 28,046                      | 5,383             | 22,910            | -  |
| Community Development               | 39,650,702           | 27,718,743                  | 2,295,886         | 9,643,756         | (7,683)                                  |
| Parks and Recreation                | 18,556,520           | 12,839,372                  | 859,600           | 4,857,548         | -  |
| <b>Total Capital Projects Funds</b> | <b>123,055,587</b>   | <b>93,606,533</b>           | <b>6,032,517</b>  | <b>23,424,220</b> | <b>(7,683)</b>                           |
| <b>Enterprise Funds:</b>            |                      |                             |                   |                   |  |
| Juneau International Airport        | 67,633,843           | 44,767,034                  | 8,412,840         | 14,453,969        | -  |
| Bartlett Regional Hospital          | 5,450,000            | 771,883                     | 3,294,620         | 1,383,497         | -  |
| Areawide Water Utility              | 15,228,291           | 9,803,611                   | 1,418,988         | 4,005,692         | -  |
| Areawide Wastewater Utility         | 39,761,747           | 28,438,013                  | 2,201,724         | 9,122,010         | -  |
| Boat Harbors                        | 17,817,003           | 16,171,193                  | 1,125             | 1,644,685         | -  |
| Dock                                | 43,691,678           | 20,260,180                  | 2,577,008         | 20,854,490        | -  |
| Waste Management                    | 850,000              | 850,000                     | -                 | -                 | -  |
| <b>Total Enterprise Funds</b>       | <b>190,432,562</b>   | <b>121,061,914</b>          | <b>17,906,305</b> | <b>51,464,343</b> | <b>-</b>                                 |
| <b>Totals \$</b>                    | <b>313,488,149</b>   | <b>214,668,447</b>          | <b>23,938,822</b> | <b>74,888,563</b> | <b>(7,683)</b>                           |

**NOTE 14 – SALES TAX**

CBJ levies a combination of permanent and temporary sales tax totaling 5%. The sales tax levy is applied to the retail selling of goods, rents, and services occurring within CBJ unless specifically exempted. The sales tax levy rates require voter approval. Specific sales tax exemptions are determined by the City and Borough Assembly (Assembly). While State law precludes local governments from dedicating future tax revenues, it has been CBJ's policy that the specific uses of sales tax levies be identified when they are presented to the voters for approval.

The identified uses for the sales tax levies are as follows:

- 1% permanent to be used for general governmental operations;
- 3% temporary, in effect for the period July 1, 2017 through June 30, 2022, to be used for a combination of general governmental operations, capital improvement projects, youth activities, and budget reserves;
- 1% temporary, in effect for the period October 1, 2018 through September 30, 2023, to be used for specific capital improvement projects.

For the 1% temporary sales tax, it is the intent of the Assembly to spend it on major maintenance, improvements, and upgrades to existing CBJ facilities. In total, twenty-six projects were identified by the Assembly to receive funding. These projects include: Wastewater infrastructure; CBJ building maintenance; Water infrastructure; Airport funds for various projects; Augustus Brown Pool maintenance; Centennial Hall upgrades; School building maintenance; Bartlett Regional Hospital Rainforest Recovery Center upgrades; information technology; Waste

*For the year ended June 30, 2019***NOTES TO BASIC FINANCIAL STATEMENTS**

Management Diversion program; funding for the affordable housing programs; parks deferred maintenance; and Aurora Harbor reconstruction.

In addition to sales tax, this special revenue fund records liquor and marijuana tax. On January 1, 1985, CBJ voters imposed a 3% tax on the retail sales of alcoholic beverages within CBJ boundaries. The liquor sales tax is an additional tax on top of the general sales tax, created to generate revenue to provide support to local social service programs. On October 4, 2016, CBJ voters imposed a 3% tax on the retail sales of marijuana and marijuana products within CBJ boundaries. The marijuana sales tax is an additional tax on top of the general sales tax, created to generate revenue to provide overall city services such as education, city operations, and capital construction projects and also to provide funding for youth activities and social service grants.

**NOTE 15 – EXCISE TAX**

Effective April 1, 2015, the Assembly approved increasing tobacco excise tax rates on cigarettes from \$1 to \$3 per pack. The excise tax on other tobacco products remains at 45% of the wholesale price. Excise taxes are collected from the wholesaler/retailer importing the tobacco products into CBJ. Other tobacco products include but are not limited to e-cigarettes, cigars, cheroot, stogie, perique, snuff and snuff flour, smoking tobacco, and chewable tobacco not prescribed by a licensed physician. It is the intent of the Assembly to continue to spend the proceeds of this tax on health and social services needs related to substance abuse and tobacco use prevention and cessation.

**NOTE 16 – LITIGATION**

CBJ and the School District, in the normal course of their activities, is involved in various claims and pending litigation. While the outcome of certain of these matters is not presently determinable, in the opinion of management, CBJ and the School District have adequate insurance coverage and reserves to prevent these matters from having a material adverse effect on the basic financial statements.

**NOTE 17 – CONTINGENT LIABILITIES**

CBJ and the School District participate in a variety of State and Federal assistance grant programs. These programs are subject to program compliance reviews by the grantors or their representatives. The audits of these programs for and including the year ended June 30, 2019, have not yet been finalized. Accordingly, compliance with applicable grant requirements by CBJ and the School District will be established at some future date. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time although CBJ and the School District expect any such unrecorded amounts, if any, to be immaterial.

**NOTE 18 – CONDUIT DEBT**

On August 12, 1999, CBJ participated in a nonrecourse revenue bond issue. The \$18 million proceeds from the issuance of these bonds were used to provide funds to Wildflower Court, Inc., an Alaska nonprofit corporation, to construct and equip a new assisted living and long-term care facility. The bonds are special, limited obligations of CBJ, and do not constitute a debt, liability, or general obligation of CBJ, or a pledge of the faith and credit or the taxing power of CBJ. The bonds are payable solely from the revenues and proceeds provided by Wildflower Court, Inc.

In March 2012, the aforementioned revenue bond issue was refunded and reissued due to lower interest rates. The principal amount outstanding as of June 30, 2019 for this bond issue is \$4.2 million. The bonds are term bonds with \$1,465,000 maturing December 1, 2019 and the remaining \$2,775,000 maturing by December 1, 2025, subject to mandatory redemption prior to maturity as set forth in the Official Statement. A sinking fund is held by a Trustee



**NOTES TO BASIC FINANCIAL STATEMENTS**

For the year ended June 30, 2019

to accumulate the required funds needed at each June 1 and December 1 payment date. The amount held in the sinking fund at June 30, 2019 is \$1,483,588.

As of its most recent fiscal year end, December 31, 2018, Wildflower court disclosed in its audited financial statements that it was not in compliance with the debt service coverage requirement defined in the bond indenture. The indenture requires a debt service coverage ratio equal to or greater than 1.15. The ratio was 1.09 at December 31, 2018. Wildflower Court plans to pursue remedies, as laid out in the indenture, to cure the condition of non-compliance.

**NOTE 19 – IMPLEMENTATION OF NEW STANDARDS****GASB Statement No. 83**

In the fiscal year ended June 30, 2019, CBJ implemented *GASB Statement No. 83, Certain Asset Retirement obligations*. As a result, CBJ reviewed its inventory of assets and legal or statutory requirements for retirement. No material or estimable retirement obligations were noted.

**GASB Statement No. 88**

In the fiscal year ended June 30, 2019, CBJ implemented *GASB Statement No. 88, Certain Disclosures Related to Debt, including Direct Borrowings and Direct Placements*. As a result, certain additional disclosures were included in Note 9 – Debt in the financial statements.

**NOTE 20 – RISK MANAGEMENT**

CBJ has a self-insurance/co-insurance program that is accounted for within the Self-insurance Fund. All insurance payments to this Internal Service Fund from other funds are accounted for as external interfund transactions.

CBJ is exposed to various risks of loss from legal liabilities, property damage, business interruption and employment practices claims. Under this program, the Self-insurance Fund provides coverage that has self-insured retention amounts up to a maximum of \$1,250,000 for each workers compensation claim and \$250,000 for liability claims including but not limited to: general liability, automobile liability, employment practices, and cyber liability. The deductible for each property insurance claim is \$100,000. CBJ purchases commercial insurance for claims in excess of coverage provided by the Fund up to various limits depending on the specific coverage. Additionally, since several of CBJ's Enterprise operations fall outside of a traditional municipal excess liability policy, CBJ's insurance program includes fully insured liability policies for Bartlett Regional Hospital, Airport, Docks and Harbors, and Eaglecrest.

CBJ provides coverage for medical/dental/vision claims up to maximum annual claims of \$100,000 per employee. Coverage in excess thereof is provided by a private stop loss carrier. CBJ also purchases term life coverage for CBJ employees and their dependents.

Unemployment compensation expense is based on actual claims paid by the State of Alaska and reimbursed by CBJ.

All funds of CBJ participate in the risk management program and make payments to the Self-insurance Fund based on estimates of the amounts needed to pay existing open claims as while maintaining an adequate fund balance for future claims.

Claims payables represent actuarially determined estimates of claims to be paid based upon past experience modified for current trends and information. This liability includes reserves for known claims, provision for additional development on known claims, and provision for incurred but not reported claims. The liability also includes a provision for other unallocated cost adjustment expenses for health benefit claims and a provision for specific, incremental cost adjustment expenses for other types of claims. The liability also includes a provision for salvage and subrogation for applicable claims. The evaluation of pending and ongoing claimants' claims uses

For the year ended June 30, 2019

**NOTES TO BASIC FINANCIAL STATEMENTS**

established historical information unique to unemployment compensation claims incurred but not paid by the State of Alaska. Claims payables balance at fiscal year-end were considered and presented as current liabilities in the Self-insurance Fund's statement of net position.

Changes in the Fund's claims liability amount in fiscal year 2019 were:

| Claim type:          | Beginning<br>of Fiscal<br>Year<br>Liability | Current Year<br>Claims and<br>Changes in<br>Estimates | Claim<br>Payments<br>(Reimbursements) | Balance<br>at Fiscal<br>Year End |
|----------------------|---|---|---------------------------------------|----------------------------------|
| General liability    | \$ 931,000                                  | 153,104   | 260,104                               | 824,000                          |
| Auto                 | 579,000                                     | 86,798  | 71,798                                | 594,000                          |
| Property             | 355,000                                     | (369,589)   | (405,589)                             | 391,000                          |
| Workers compensation | 3,218,000                                   | 474,702   | 1,081,702                             | 2,611,000                        |
| Health benefits      | <u>1,639,000</u>                            | <u>17,710,782</u>                                     | <u>17,635,782</u>                     | <u>1,714,000</u>                 |
| Totals               | <u>\$ 6,722,000</u>                         | <u>18,055,797</u>                                     | <u>18,643,797</u>                     | <u>6,134,000</u>                 |

**NOTE 21 – PRIOR PERIOD ADJUSTMENT**

In FY19, management determined that the Building Maintenance Department more closely aligned with the definition of an Internal Service Fund and it was reclassified accordingly, having previously been a department within the General Fund. This resulted in the beginning fund balance General Fund being restated to exclude the value of inventory that belonged to the Building Maintenance Department, totaling \$532,462. Likewise, the Building Maintenance internal service fund had a restatement of \$532,462 to include the inventory reclassified from the General Fund. Additionally, the Building Maintenance Fund statements were restated to include the amount of the beginning net pension liability, OPEB liability & asset, and deferred inflows and outflows related to both the pension and OPEB plans. This resulted in a total restatement for the Building Maintenance Fund of \$1,065,712.

**NOTE 22 – SUBSEQUENT EVENT**

In FY20, the CBJ conducted a Request for Proposal and selected a new investment manager to manage the portfolio. Under the agreement, the portfolio will be managed in accordance with the investment policy statement adopted on June 3, 2019 by the Assembly of CBJ.



## **REQUIRED SUPPLEMENTARY INFORMATION**

### **Major Funds Budget to Actual:**

**General Fund** - Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget to Actual

**Sales Tax Special Revenue Fund** - Statement of Revenues, Expenditures, and Changes in Fund Balance  
- Budget to Actual

### **Pension Information:**

Schedule of the City's Proportionate Share of the Net Pension Liability

Schedule of the City Contributions to State of Alaska Public Employees' Retirement System

### **Postemployment Benefits Other Than Pensions (OPEB) Information:**

Schedule of the City's Proportionate Share of the Net OPEB Liability

Schedule of the City Contributions to OPEB Plans

**General Fund - Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual**

For the year ended June 30, 2019

|   | Budgeted Amounts      |                     | Actual               | Variance with<br>Final Budget<br>positive<br>(negative) |
|---|-----------------------|---------------------|----------------------|---|
|   | Original              | Final               |                      |   |
| <b>REVENUES</b>   |                       |                     |                      |   |
| Taxes   | \$ 44,484,100         | 44,484,100          | 44,249,146           | (234,954)   |
| State sources   | 3,326,000             | 5,415,676           | 4,768,320            | (647,356)   |
| Federal sources   | 2,985,500             | 3,190,500           | 3,306,993            | 116,493   |
| Charges for services  | 4,732,800             | 4,728,800           | 4,093,776            | (635,024)   |
| Contracted services   | 1,711,600             | 1,711,600           | 1,676,656            | (34,944)  |
| Licenses, permits, and fees                                 | 893,900               | 824,300             | 802,707              | (21,593)  |
| Sales and repayment of loans                                | 59,700                | 59,700              | 57,075               | (2,625)   |
| Fines and forfeitures                                       | 251,100               | 248,400             | 511,565              | 263,165   |
| Investment and interest income                              | 1,941,100             | 1,941,100           | 4,338,082            | 2,396,982   |
| Rentals and leases  | 765,600               | 393,900             | 452,932              | 59,032  |
| Special assessments   | 22,500                | 22,500              | 165,434              | 142,934   |
| Donations and contributions                                 | 21,900                | 36,900              | 42,663               | 5,763   |
| Other   | 103,800               | 103,800             | 169,253              | 65,453  |
| Total revenues  | <u>61,299,600</u>     | <u>63,161,276</u>   | <u>64,634,602</u>    | <u>1,473,326</u>  |
| <b>EXPENDITURES</b>   |                       |                     |                      |   |
| Legislative   | 4,161,300             | 5,965,374           | 4,589,658            | 1,375,716   |
| Legal   | 1,762,700             | 1,829,835           | 1,367,808            | 462,027   |
| Administration  | 4,667,700             | 6,696,067           | 5,575,663            | 1,120,404   |
| Education   | 27,789,100            | 28,091,814          | 28,091,814           | -   |
| Finance   | 3,549,200             | 3,776,792           | 3,505,828            | 270,964   |
| Engineering   | 308,200               | 392,658             | 227,473              | 165,185   |
| Libraries   | 3,534,800             | 3,618,802           | 3,379,218            | 239,584   |
| Social services   | 1,561,700             | 1,588,100           | 1,600,515            | (12,415)  |
| Parks and recreation  | 7,559,900             | 7,719,269           | 7,545,235            | 174,034   |
| Community development and lands management                  | 2,992,700             | 3,369,335           | 2,978,851            | 390,484   |
| Public safety   | 24,376,700            | 26,729,332          | 24,790,008           | 1,939,324   |
| Public works  | 5,380,200             | 5,728,473           | 5,659,882            | 68,591  |
| Public transportation                                       | 6,929,000             | 7,090,041           | 6,708,754            | 381,287   |
| Tourism and conventions                                     | 1,148,800             | 771,277             | 618,975              | 152,302   |
| Total expenditures  | <u>95,722,000</u>     | <u>103,367,169</u>  | <u>96,639,682</u>    | <u>6,727,487</u>  |
| Excess (deficiency) of revenues over expenditures           | <u>(34,422,400)</u>   | <u>(40,205,893)</u> | <u>(32,005,080)</u>  | <u>8,200,813</u>  |
| <b>OTHER FINANCING SOURCES (USES)</b>                       |                       |                     |                      |   |
| Transfers from:   |                       |                     |                      |   |
| Special Revenue Funds                                       | 33,222,200            | 35,916,600          | 35,916,600           | -   |
| Permanent Fund  | 90,000                | 90,000              | 90,000               | -   |
| Transfers to:   |                       |                     |                      |   |
| Special Revenue Funds                                       | (825,000)             | (2,400,345)         | (2,400,345)          | -   |
| Debt Service Funds  | (56,300)              | (56,300)            | (56,300)             | -   |
| Capital Project Funds                                       | -                     | (476,000)           | (476,000)            | -   |
| Internal Service Funds                                      | -                     | (620,700)           | (620,700)            | -   |
| Total other financing sources (uses)                        | <u>32,430,900</u>     | <u>32,453,255</u>   | <u>32,453,255</u>    | <u>-</u>  |
| Net change in fund balance - budgetary basis                | \$ <u>(1,991,500)</u> | <u>(7,752,638)</u>  | 448,175              | <u>8,200,813</u>  |
| Reconciliation to generally accepted accounting principles: |                       |                     |                      |   |
| Encumbrances at end of year                                 |                       |                     | 141,300              |   |
| Change in compensated absences, assignment of fund balance  |                       |                     | 167,496              |   |
| Fund balances at beginning of year - GAAP basis             |                       |                     | 30,447,706           |   |
| Restatement   |                       |                     | (532,462)            |   |
| Fund balance at end of year - GAAP basis                    |                       |                     | <u>\$ 30,672,215</u> |   |

**Sales Tax - Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual***For the year ended June 30, 2019*

|  | Budgeted Amounts |              | Actual        | Variance with<br>Final Budget<br>positive<br>(negative) |
|--|------------------|--------------|---------------|---|
|  | Original         | Final        |               |   |
| <b>REVENUES:</b>                         |                  |              |               |   |
| General sales tax                        | \$ 46,550,000    | 46,550,000   | 49,738,330    | 3,188,330   |
| Liquor and marijuana tax - 3%            | 975,000          | 975,000      | 1,296,423     | 321,423   |
| Miscellaneous                            | 21,500           | 21,500       | 15,070        | (6,430)   |
| Total revenues                           | 47,546,500       | 47,546,500   | 51,049,823    | 3,503,323   |
| <b>EXPENDITURES - Finance</b>            | 1,081,800        | 1,081,800    | 1,063,470     | 18,330  |
| Excess of revenues over expenditures     | 46,464,700       | 46,464,700   | 49,986,353    | 3,521,653   |
| <b>OTHER FINANCING SOURCES (USES):</b>   |                  |              |               |   |
| Transfers to:                            |                  |              |               |   |
| General Fund                             | (26,711,500)     | (27,911,500) | (27,911,500)  | -   |
| Affordable Housing, Special Revenue Fund | (400,000)        | (400,000)    | (400,000)     | -   |
| Debt Service Fund                        | (1,040,000)      | (1,040,000)  | (1,040,000)   | -   |
| Capital Projects Funds                   | (13,700,000)     | (13,700,000) | (13,700,000)  | -   |
| Enterprise Funds:                        |                  |              |               |   |
| Waste Management                         | (400,000)        | (400,000)    | (400,000)     | -   |
| Bartlett Regional Hospital               | (975,000)        | (975,000)    | (975,000)     | -   |
| Capital Projects                         | (3,800,000)      | (3,970,125)  | (3,970,125)   | -   |
| Total other financing sources (uses)     | (47,026,500)     | (48,396,625) | (48,396,625)  | -   |
| Net change in fund balance               | \$ (561,800)     | (1,931,925)  | 1,589,728     | 3,521,653   |
| Fund balance at beginning of year        |                  |              | 8,565,428     |   |
| Fund balance at end of year              |                  |              | \$ 10,155,156 |   |

**Schedule of the City's Proportionate Share of the Net Pension Liability  
State of Alaska Public Employees' Retirement System (PERS)**

*Last 10 Fiscal Years \**

|   | <u>2018</u>           | <u>2017</u>        | <u>2016</u>        | <u>2015</u>        | <u>2014</u>        |
|---|-----------------------|--------------------|--------------------|--------------------|--------------------|
| City's proportion of the net pension liability (asset)  | 2.56%                 | 2.27%              | 2.67%              | 2.12%              | 1.56%              |
| City's proportionate share of the net pension liability (asset)                                       | \$ 127,136,846        | 117,229,053        | 148,966,237        | 102,646,544        | 72,834,736         |
| State's proportionate share of the net pension liability<br>(asset) associated with the City          | <u>36,820,258</u>     | <u>43,675,893</u>  | <u>18,768,894</u>  | <u>27,492,908</u>  | <u>62,153,012</u>  |
| Total Net Pension Liability   | \$ <u>163,957,104</u> | <u>160,904,946</u> | <u>167,735,131</u> | <u>130,139,452</u> | <u>134,987,748</u> |
| City's covered payroll  | \$ 74,481,331         | 71,697,013         | 67,407,572         | 67,822,037         | 65,197,480         |
| City's proportionate share of the net pension liability<br>(asset) as a percentage of covered payroll | 170.70%               | 163.51%            | 220.99%            | 151.35%            | 111.71%            |
| Plan fiduciary net position as a percentage of total pension liability                                | 65.19%                | 63.37%             | 59.55%             | 63.96%             | 62.37%             |

\* This schedule is intended to show information for ten years. Additional years will be displayed as they become available. The data provided in the schedule is based as of the measurement date of PERS' net pension liability, which is as of the beginning of the city's fiscal year.

CITY and BOROUGH OF JUNEAU

**Schedule of the City Contributions to  
State of Alaska Public Employees' Retirement System**

*Last 10 Fiscal Years \**

|  | <u>2019</u>      | <u>2018</u>      | <u>2017</u>      | <u>2016</u>      | <u>2015</u>      | <u>2014</u>      | <u>2013</u>      |
|--|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| Contractually required contribution                                  | \$ 7,409,214     | 8,083,050        | 6,737,423 #      | 5,829,272 #      | 5,522,795 #      | 5,076,848 #      | 3,865,222        |
| Contributions in relation to the contractually required contribution | <u>7,409,214</u> | <u>8,083,050</u> | <u>6,737,423</u> | <u>5,829,272</u> | <u>5,522,795</u> | <u>5,076,848</u> | <u>3,865,222</u> |
| Contribution deficiency (excess)                                     | \$ <u>-</u>      | <u>-</u>         | <u>-</u>         | <u>-</u>         | <u>-</u>         | <u>-</u>         | <u>-</u>         |
| City's covered payroll   | \$ 75,631,197    | 74,481,331       | 71,697,013       | 67,407,572       | 67,822,037       | 65,197,480       | 64,721,957       |
| Contributions as a percentage of covered payroll                     | 9.80%            | 10.85%           | 9.40%            | 8.65%            | 8.14%            | 7.79%            | 5.97%            |

\* This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

# Amounts restated to correctly reflect information for Bartlett Regional Hospital.



CITY and BOROUGH OF JUNEAU

**Schedule of the City's Proportionate Share of the Net OPEB Liability**

*Last 10 Fiscal Years \**

|   | Alaska<br>Retiree<br>Heathcare<br>Trust<br>2018 | Alaska<br>Retiree<br>Heathcare<br>Trust<br>2017 | Occupationa<br>l Death and<br>Disability<br>Plan<br>2018 | Occupationa<br>l Death and<br>Disability<br>Plan<br>2017 | Retiree<br>Medical Plan<br>2018 | Retiree<br>Medical Plan<br>2017 |
|---|---|---|--|--|---------------------------------|---------------------------------|
| City's proportion of the net OPEB liability (asset)   | 2.56%   | 2.27%   | 3.76%  | 3.73%  | 3.76%                           | 3.73%                           |
| City's proportionate share of the net OPEB liability (asset)                                    | \$ 26,253,869                                   | 19,159,632                                      | (730,034)  | (529,692)  | 477,895                         | 194,682                         |
| State's proportionate share of the net OPEB liability (asset) associated with the City          | <u>7,621,716</u>                                | <u>7,142,587</u>                                | -  | -  | -                               | -                               |
| Total net OPEB liability (asset)  | <u>\$ 33,875,585</u>                            | <u>26,302,219</u>                               | <u>(730,034)</u>   | <u>(529,692)</u>   | <u>477,895</u>                  | <u>194,682</u>                  |
| City's covered payroll  | \$ 74,481,331                                   | 71,697,012                                      | 50,556,268   | 50,584,460 #   | 50,556,268                      | 50,584,460 #                    |
| City's proportionate share of the net OPEB liability (asset) as a percentage of covered payroll | 35.25%  | 26.72%  | -1.44%   | -1.05%   | 0.95%                           | 0.38%                           |
| Plan fiduciary net position as a percentage of total OPEB liability                             | 88.12%  | 89.68%  | 270.62%  | 212.97%  | 88.71%                          | 93.98%                          |

\* This schedule is intended to show information for ten years. Additional years will be displayed as they become available. The data provided in the schedule is based as of the measurement date of the net OPEB liability, which is as of the beginning of the city's fiscal year.

# Amounts restated to correctly reflect information for Bartlett Regional Hospital.

CITY and BOROUGH OF JUNEAU

**Schedule of the City Contributions to OPEB Plans**

*Last 10 Fiscal Years \**

|   | Alaska<br>Retiree<br>Heathcare<br>Trust<br>2019 | Alaska<br>Retiree<br>Heathcare<br>Trust<br>2018 | Occupational<br>Death and<br>Disability<br>Plan<br>2019 | Occupational<br>Death and<br>Disability<br>Plan<br>2018 | Retiree<br>Medical Plan<br>2019 | Retiree<br>Medical Plan<br>2018 |
|---|---|---|---|---|---------------------------------|---------------------------------|
| Contractually required contribution                                     | \$ 2,618,876                                    | 2,260,140                                       | 218,724   | 117,883   | 424,959                         | 437,311                         |
| Contributions in relation to the contractually<br>required contribution | <u>2,618,876</u>                                | <u>2,260,140</u>                                | <u>218,724</u>  | <u>117,883</u>  | <u>424,959</u>                  | <u>437,311</u>                  |
| Contribution deficiency (excess)  | \$ <u>-</u>                                     | <u>-</u>  | <u>-</u>  | <u>-</u>  | <u>-</u>                        | <u>-</u>                        |
| City's covered payroll  | \$ 75,631,197                                   | 74,481,331                                      | 50,696,356  | 50,556,268 #  | 50,696,356                      | 50,556,268 #                    |
| Contributions as a percentage of<br>covered payroll                     | 3.46%   | 3.03%   | 0.43%   | 0.23%   | 0.84%                           | 0.86%                           |

\* This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

# Amounts restated to correctly reflect information for Bartlett Regional Hospital.



## **GOVERNMENTAL FUNDS**

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### **Non-Major Governmental Funds Combining Schedules:**

Balance Sheet

Statement of Revenues, Expenditures, and Changes in Fund Balance

**Non-Major Governmental Funds****Combining Balance Sheet**

June 30, 2019

|  | Special<br>Revenue<br>Funds | Capital<br>Projects<br>Funds | Jensen-Olson<br>Arboretum<br>Permanent<br>Fund | Totals            |
|--|-----------------------------|------------------------------|--|-------------------|
| <b>ASSETS</b>  |                             |                              |  |                   |
| Equity in central treasury   | \$ 5,688,319                | -                            | -  | 5,688,319         |
| Receivables, net of allowance for doubtful accounts:                 |                             |                              |  |                   |
| Taxes  | 1,058,105                   | -                            | -  | 1,058,105         |
| Accounts   | 1,526,822                   | -                            | -  | 1,526,822         |
| Notes receivable   | 2,499,984                   | -                            | -  | 2,499,984         |
| Inventories  | 214,768                     | -                            | -  | 214,768           |
| Equity in joint ventures   | 7,477                       | -                            | -  | 7,477             |
| Restricted assets:   |                             |                              |  |                   |
| Equity in central treasury   | -                           | 28,151,454                   | 2,665,223                                      | 30,816,677        |
| Receivables:   |                             |                              |  |                   |
| State of Alaska  | -                           | 479,306                      | -  | 479,306           |
| Total assets   | <u>\$ 10,995,475</u>        | <u>28,630,760</u>            | <u>2,665,223</u>                               | <u>42,291,458</u> |
| <b>LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES</b> |                             |                              |  |                   |
| Liabilities:   |                             |                              |  |                   |
| Accounts payable   | \$ 38,902                   | -                            | -  | 38,902            |
| Interfund payable to other funds                                     | 368,042                     | -                            | -  | 368,042           |
| Accrued salaries, payroll taxes, and withholdings payable            | 66,953                      | -                            | -  | 66,953            |
| Accrued and other liabilities  | 10,000                      | -                            | -  | 10,000            |
| Unearned revenue   | 779,321                     | -                            | -  | 779,321           |
| Advance from General Fund  | 224,328                     | -                            | -  | 224,328           |
| Payable from restricted assets:                                      |                             |                              |  |                   |
| Accounts and contracts payable                                       | -                           | 1,923,903                    | -  | 1,923,903         |
| Total liabilities  | 1,487,546                   | 1,923,903                    | -  | 3,411,449         |
| Deferred inflows of resources  | 2,527,955                   | -                            | -  | 2,527,955         |
| Total liabilities and deferred inflows of resources                  | <u>4,015,501</u>            | <u>1,923,903</u>             | <u>-</u>                                       | <u>5,939,404</u>  |
| <b>FUND BALANCES</b>   |                             |                              |  |                   |
| Nonspendable:  |                             |                              |  |                   |
| Inventory  | 214,768                     | -                            | -  | 214,768           |
| Jensen-Olson Permanent Fund  | -                           | -                            | 2,097,159                                      | 2,097,159         |
| Restricted for:  |                             |                              |  |                   |
| Capital improvements   | -                           | 26,706,857                   | -  | 26,706,857        |
| Port development   | 613,985                     | -                            | -  | 613,985           |
| Jensen-Olson Permanent Fund  | -                           | -                            | 568,064  | 568,064           |
| Other purposes   | 632,648                     | -                            | -  | 632,648           |
| Committed to:  |                             |                              |  |                   |
| Notes receivable   | 1,429,236                   | -                            | -  | 1,429,236         |
| Other purposes   | 3,546,834                   | -                            | -  | 3,546,834         |
| Assigned to:   |                             |                              |  |                   |
| Subsequent year expenditures   | 874,200                     | -                            | -  | 874,200           |
| Compensated absences   | 118,825                     | -                            | -  | 118,825           |
| Unassigned   | (450,522)                   | -                            | -  | (450,522)         |
| Total fund balances  | <u>6,979,974</u>            | <u>26,706,857</u>            | <u>2,665,223</u>                               | <u>36,352,054</u> |
| Total liabilities, deferred inflows of resources, and fund balances  | <u>\$ 10,995,475</u>        | <u>28,630,760</u>            | <u>2,665,223</u>                               | <u>42,291,458</u> |

**Non-Major Governmental Funds****Combining Statement of Revenues, Expenditures, and Changes in Fund Balance***For the year ended June 30, 2019*

|   | Special<br>Revenue<br>Funds | Capital<br>Projects<br>Funds | Jensen-Olson<br>Arboretum<br>Permanent<br>Fund | Totals              |
|---|-----------------------------|------------------------------|--|---------------------|
| <b>REVENUES</b>                                   |                             |                              |  |                     |
| Taxes   | \$ 4,529,711                | -                            | -  | 4,529,711           |
| State sources                                     | 46,119                      | 597,090                      | -  | 643,209             |
| Federal sources                                   | -                           | 7,842                        | -  | 7,842               |
| Charges for services                              | 4,519,967                   | -                            | -  | 4,519,967           |
| Contracted services                               | 118,006                     | -                            | -  | 118,006             |
| Licenses, permits, and fees                       | 6,197,970                   | -                            | -  | 6,197,970           |
| Sales and repayment of loans                      | 797,546                     | -                            | -  | 797,546             |
| Fines and forfeitures                             | 21,320                      | -                            | -  | 21,320              |
| Investment and interest income                    | 91,728                      | -                            | 185,675  | 277,403             |
| Rentals and leases                                | 886,805                     | -                            | 11,946   | 898,751             |
| Donations and contributions                       | 175,100                     | -                            | -  | 175,100             |
| Other   | -                           | 96,198                       | -  | 96,198              |
| Total revenues                                    | <u>17,384,272</u>           | <u>701,130</u>               | <u>197,621</u>                                 | <u>18,283,023</u>   |
| <b>EXPENDITURES</b>                               |                             |                              |  |                     |
| Finance   | 38,462                      | -                            | -  | 38,462              |
| Libraries   | 49,223                      | -                            | -  | 49,223              |
| Parks and recreation                              | 2,419,250                   | -                            | -  | 2,419,250           |
| Community development and lands management        | 807,377                     | -                            | -  | 807,377             |
| Affordable housing                                | 45,150                      | -                            | -  | 45,150              |
| Public transportation                             | 538,289                     | -                            | -  | 538,289             |
| Tourism and conventions                           | 11,000                      | -                            | -  | 11,000              |
| Capital projects                                  | -                           | 20,982,221                   | -  | 20,982,221          |
| Total expenditures                                | <u>3,908,751</u>            | <u>20,982,221</u>            | <u>-</u>                                       | <u>24,890,972</u>   |
| Excess (deficiency) of revenues over expenditures | <u>13,475,521</u>           | <u>(20,281,091)</u>          | <u>197,621</u>                                 | <u>(6,607,949)</u>  |
| <b>OTHER FINANCING SOURCES (USES)</b>             |                             |                              |  |                     |
| Transfers from other funds                        | 3,647,745                   | 19,945,232                   | -  | 23,592,977          |
| Transfers to other funds                          | <u>(19,227,645)</u>         | <u>(3,834,152)</u>           | <u>(90,000)</u>                                | <u>(23,151,797)</u> |
| Total other financing sources (uses)              | <u>(15,579,900)</u>         | <u>16,111,080</u>            | <u>(90,000)</u>                                | <u>441,180</u>      |
| Net change in fund balances                       | (2,104,379)                 | (4,170,011)                  | 107,621  | (6,166,769)         |
| Fund balances at beginning of year                | <u>9,084,353</u>            | <u>30,876,868</u>            | <u>2,557,602</u>                               | <u>42,518,823</u>   |
| Fund balances at end of year                      | <u>\$ 6,979,974</u>         | <u>26,706,857</u>            | <u>2,665,223</u>                               | <u>36,352,054</u>   |



## **SPECIAL REVENUE FUNDS**

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Special Revenue Funds are used to account for revenues from specific sources, including grants, service fees, rental charges, and sales taxes, which are designated to finance particular functions and activities. This section contains a combining non-major balance sheet and a combining non-major statement of revenues, expenditures, and changes in fund balance for fiscal year ended June 30, 2019. Also included are individual statements of revenues, expenditures, and changes in fund balance and budget and actual presentations for all of CBJ's special revenue funds.

### **Major Special Revenue Fund**

**Sales Tax** – Accounts for revenues received from tax on the sale of goods and services. Funds are designated for use in specific areas and/or for specific purposes as advised by the ballot initiatives for each of the components of CBJ's permanent and temporary sales tax.

### **Non-Major Special Revenue Funds**

**Lands** – Accounts for revenues and expenditures relating to land sales, non-enterprise fund leases, and resource sales.

**Hotel Tax** – Accounts for revenues from tax on transient room rentals. Proceeds are used to fund operations of the convention center and the Juneau Convention and Visitors Bureau.

**Tobacco Excise Tax** – Accounts for revenues received from excise taxes levied on the imported value of tobacco products. Funds are used for various social service functions.

**Library Minor Contributions** – Accounts for revenues designated for specific library expenditures.

**Eaglecrest** – Accounts for revenues and expenditures for the operation of a ski area.

**Downtown Parking** – Accounts for revenues and expenditures for parking.

**Port Development** – Accounts for revenues obligated for major port improvements.

**Affordable Housing** – Accounts for a grant from the State to stimulate affordable housing development in the Juneau area. Disbursements from the fund are under the direction of the Assembly.

**Marine Passenger Fee** – Accounts for revenues approved by the voters to mitigate the cost of tourism and tourism development.



**Non-Major Special Revenue Funds****Combining Balance Sheet**

June 30, 2019

|  | Lands               | Hotel<br>Tax   | Tobacco<br>Excise<br>Tax | Library<br>Minor<br>Contributions |
|--|---------------------|----------------|--------------------------|-----------------------------------|
| <b>ASSETS</b>  |                     |                |                          |                                   |
| Equity in central treasury   | \$ 2,943,722        | 167,985        | -                        | 77,498                            |
| Receivables, net of allowance for doubtful accounts:                 |                     |                |                          |                                   |
| Taxes  | -                   | 355,611        | 702,494                  | -                                 |
| Accounts   | 164,171             | -              | -                        | -                                 |
| Notes receivable   | 1,070,748           | -              | -                        | -                                 |
| Inventories  | -                   | -              | -                        | -                                 |
| Equity in joint ventures   | 7,477               | -              | -                        | -                                 |
| Total assets   | <u>\$ 4,186,118</u> | <u>523,596</u> | <u>702,494</u>           | <u>77,498</u>                     |
| <b>LIABILITIES, DEFERRED INFLOWS OF RESOURCES, AND FUND BALANCES</b> |                     |                |                          |                                   |
| Liabilities:   |                     |                |                          |                                   |
| Accounts payable   | \$ 7,837            | -              | -                        | -                                 |
| Interfund payable to other funds                                     | -                   | -              | 181,953                  | -                                 |
| Accrued salaries, payroll taxes, and withholdings payable            | 20,251              | -              | -                        | -                                 |
| Accrued and other liabilities  | 10,000              | -              | -                        | -                                 |
| Unearned revenues  | 122,760             | -              | -                        | -                                 |
| Advance from General Fund  | -                   | -              | -                        | -                                 |
| Total liabilities  | 160,848             | -              | 181,953                  | -                                 |
| Deferred inflows of resources  | 1,095,419           | -              | -                        | -                                 |
| Total liabilities and deferred inflows of resources                  | <u>1,256,267</u>    | <u>-</u>       | <u>181,953</u>           | <u>-</u>                          |
| <b>FUND BALANCES</b>   |                     |                |                          |                                   |
| Nonspendable:  |                     |                |                          |                                   |
| Inventory  | -                   | -              | -                        | -                                 |
| Restricted for:  |                     |                |                          |                                   |
| Port development   | -                   | -              | -                        | -                                 |
| Other purposes   | 7,477               | -              | -                        | 30,798                            |
| Committed to:  |                     |                |                          |                                   |
| Notes receivable   | -                   | -              | -                        | -                                 |
| Other purposes   | 2,352,468           | 424,696        | 285,741                  | -                                 |
| Assigned to:   |                     |                |                          |                                   |
| Subsequent year expenditures   | 493,800             | 98,900         | 234,800                  | 46,700                            |
| Compensated absences   | 76,106              | -              | -                        | -                                 |
| Unassigned   | -                   | -              | -                        | -                                 |
| Total fund balances  | <u>2,929,851</u>    | <u>523,596</u> | <u>520,541</u>           | <u>77,498</u>                     |
| Total liabilities, deferred inflows of resources, and fund balances  | <u>\$ 4,186,118</u> | <u>523,596</u> | <u>702,494</u>           | <u>77,498</u>                     |

| <u>Eaglecrest</u> | <u>Downtown<br/>Parking</u> | <u>Port<br/>Development</u> | <u>Affordable<br/>Housing</u> | <u>Marine<br/>Passenger<br/>Fee</u> | <u>Totals</u>     |
|-------------------|-----------------------------|-----------------------------|-------------------------------|-------------------------------------|-------------------|
| -                 | 589,968                     | 711,921                     | 1,197,225                     | -                                   | 5,688,319         |
| -                 | -                           | -                           | -                             | -                                   | 1,058,105         |
| 110,795           | -                           | 468,094                     | -                             | 783,762                             | 1,526,822         |
| -                 | -                           | -                           | 1,429,236                     | -                                   | 2,499,984         |
| 214,768           | -                           | -                           | -                             | -                                   | 214,768           |
| -                 | -                           | -                           | -                             | -                                   | 7,477             |
| <u>325,563</u>    | <u>589,968</u>              | <u>1,180,015</u>            | <u>2,626,461</u>              | <u>783,762</u>                      | <u>10,995,475</u> |
| 15,557            | 15,508                      | -                           | -                             | -                                   | 38,902            |
| -                 | -                           | -                           | -                             | 186,089                             | 368,042           |
| 46,702            | -                           | -                           | -                             | -                                   | 66,953            |
| -                 | -                           | -                           | -                             | -                                   | 10,000            |
| -                 | 90,531                      | 566,030                     | -                             | -                                   | 779,321           |
| <u>224,328</u>    | <u>-</u>                    | <u>-</u>                    | <u>-</u>                      | <u>-</u>                            | <u>224,328</u>    |
| 286,587           | 106,039                     | 566,030                     | -                             | 186,089                             | 1,487,546         |
| -                 | -                           | -                           | 1,429,236                     | 3,300                               | 2,527,955         |
| <u>286,587</u>    | <u>106,039</u>              | <u>566,030</u>              | <u>1,429,236</u>              | <u>189,389</u>                      | <u>4,015,501</u>  |
| 214,768           | -                           | -                           | -                             | -                                   | 214,768           |
| -                 | -                           | 613,985                     | -                             | -                                   | 613,985           |
| -                 | -                           | -                           | -                             | 594,373                             | 632,648           |
| -                 | -                           | -                           | 1,429,236                     | -                                   | 1,429,236         |
| -                 | 483,929                     | -                           | -                             | -                                   | 3,546,834         |
| -                 | -                           | -                           | -                             | -                                   | 874,200           |
| 42,719            | -                           | -                           | -                             | -                                   | 118,825           |
| <u>(218,511)</u>  | <u>-</u>                    | <u>-</u>                    | <u>(232,011)</u>              | <u>-</u>                            | <u>(450,522)</u>  |
| <u>38,976</u>     | <u>483,929</u>              | <u>613,985</u>              | <u>1,197,225</u>              | <u>594,373</u>                      | <u>6,979,974</u>  |
| <u>325,563</u>    | <u>589,968</u>              | <u>1,180,015</u>            | <u>2,626,461</u>              | <u>783,762</u>                      | <u>10,995,475</u> |

**Non-Major Special Revenue Funds****Combining Statement of Revenues, Expenditures, and Changes in Fund Balances***For the year ended June 30, 2019*

|  | Lands               | Hotel<br>Tax       | Tobacco<br>Excise<br>Tax | Library<br>Minor<br>Contributions |
|--|---------------------|--------------------|--------------------------|-----------------------------------|
| <b>REVENUES</b>  |                     |                    |                          |                                   |
| Taxes  | \$ -                | 1,632,106          | 2,897,605                | -                                 |
| State sources  | 14,882              | -                  | -                        | -                                 |
| Charges for services                                     | -                   | -                  | -                        | -                                 |
| Contracted services                                      | 8,561               | -                  | -                        | -                                 |
| Licenses, permits, and fees                              | 3,963               | -                  | -                        | -                                 |
| Sales and repayment of loans                             | 661,194             | -                  | -                        | -                                 |
| Fines and forfeitures                                    | -                   | -                  | -                        | -                                 |
| Investment and interest income                           | 91,383              | -                  | -                        | -                                 |
| Rentals and leases                                       | 249,634             | -                  | -                        | -                                 |
| Donations and contributions                              | -                   | -                  | -                        | -                                 |
| <b>Total revenues</b>                                    | <u>1,029,617</u>    | <u>1,632,106</u>   | <u>2,897,605</u>         | <u>-</u>                          |
| <b>EXPENDITURES</b>                                      |                     |                    |                          |                                   |
| Finance  | -                   | 19,231             | 19,231                   | -                                 |
| Libraries  | -                   | -                  | -                        | 49,223                            |
| Parks and recreation                                     | -                   | -                  | -                        | -                                 |
| Community development and lands management               | 807,377             | -                  | -                        | -                                 |
| Affordable housing                                       | -                   | -                  | -                        | -                                 |
| Public transportation                                    | -                   | -                  | -                        | -                                 |
| Tourism and conventions                                  | -                   | -                  | -                        | -                                 |
| <b>Total expenditures</b>                                | <u>807,377</u>      | <u>19,231</u>      | <u>19,231</u>            | <u>49,223</u>                     |
| <b>Excess (deficiency) of revenues over expenditures</b> | <u>222,240</u>      | <u>1,612,875</u>   | <u>2,878,374</u>         | <u>(49,223)</u>                   |
| <b>OTHER FINANCING SOURCES (USES)</b>                    |                     |                    |                          |                                   |
| Transfers from other funds                               | -                   | -                  | -                        | -                                 |
| Transfers to other funds                                 | <u>(100,000)</u>    | <u>(1,580,000)</u> | <u>(3,181,900)</u>       | <u>-</u>                          |
| <b>Total other financing sources (uses)</b>              | <u>(100,000)</u>    | <u>(1,580,000)</u> | <u>(3,181,900)</u>       | <u>-</u>                          |
| <b>Net change in fund balances</b>                       | 122,240             | 32,875             | (303,526)                | (49,223)                          |
| <b>Fund balances at beginning of year</b>                | <u>2,807,611</u>    | <u>490,721</u>     | <u>824,067</u>           | <u>126,721</u>                    |
| <b>Fund balances at end of year</b>                      | <u>\$ 2,929,851</u> | <u>523,596</u>     | <u>520,541</u>           | <u>77,498</u>                     |

| <u>Eaglecrest</u> | <u>Downtown<br/>Parking</u> | <u>Port<br/>Development</u> | <u>Affordable<br/>Housing</u> | <u>Marine<br/>Passenger<br/>Fee</u> | <u>Totals</u>       |
|-------------------|-----------------------------|-----------------------------|-------------------------------|-------------------------------------|---------------------|
| -                 | -                           | -                           | -                             | -                                   | 4,529,711           |
| 31,237            | -                           | -                           | -                             | -                                   | 46,119              |
| 947,294           | 4,570                       | 3,568,103                   | -                             | -                                   | 4,519,967           |
| 109,445           | -                           | -                           | -                             | -                                   | 118,006             |
| 203,227           | -                           | -                           | -                             | 5,990,780                           | 6,197,970           |
| 26,553            | -                           | -                           | 109,799                       | -                                   | 797,546             |
| -                 | 21,320                      | -                           | -                             | -                                   | 21,320              |
| -                 | -                           | -                           | 345                           | -                                   | 91,728              |
| 174,839           | 462,332                     | -                           | -                             | -                                   | 886,805             |
| 175,100           | -                           | -                           | -                             | -                                   | 175,100             |
| <u>1,667,695</u>  | <u>488,222</u>              | <u>3,568,103</u>            | <u>110,144</u>                | <u>5,990,780</u>                    | <u>17,384,272</u>   |
| -                 | -                           | -                           | -                             | -                                   | 38,462              |
| -                 | -                           | -                           | -                             | -                                   | 49,223              |
| 2,419,250         | -                           | -                           | -                             | -                                   | 2,419,250           |
| -                 | -                           | -                           | -                             | -                                   | 807,377             |
| -                 | -                           | -                           | 45,150                        | -                                   | 45,150              |
| -                 | 538,289                     | -                           | -                             | -                                   | 538,289             |
| -                 | -                           | 5,500                       | -                             | 5,500                               | 11,000              |
| <u>2,419,250</u>  | <u>538,289</u>              | <u>5,500</u>                | <u>45,150</u>                 | <u>5,500</u>                        | <u>3,908,751</u>    |
| <u>(751,555)</u>  | <u>(50,067)</u>             | <u>3,562,603</u>            | <u>64,994</u>                 | <u>5,985,280</u>                    | <u>13,475,521</u>   |
| 725,000           | 112,800                     | -                           | 400,000                       | 2,409,945                           | 3,647,745           |
| -                 | -                           | (5,797,400)                 | -                             | (8,568,345)                         | (19,227,645)        |
| <u>725,000</u>    | <u>112,800</u>              | <u>(5,797,400)</u>          | <u>400,000</u>                | <u>(6,158,400)</u>                  | <u>(15,579,900)</u> |
| (26,555)          | 62,733                      | (2,234,797)                 | 464,994                       | (173,120)                           | (2,104,379)         |
| <u>65,531</u>     | <u>421,196</u>              | <u>2,848,782</u>            | <u>732,231</u>                | <u>767,493</u>                      | <u>9,084,353</u>    |
| <u>38,976</u>     | <u>483,929</u>              | <u>613,985</u>              | <u>1,197,225</u>              | <u>594,373</u>                      | <u>6,979,974</u>    |

**Non-Major Special Revenue Fund – Lands****Statement of Revenues, Expenditures, and Changes in Fund Balance***For the year ended June 30, 2019*

|  |                     |
|--|---------------------|
| <b>REVENUES:</b>                       |                     |
| State sources                          | \$ 14,882           |
| Contracted services                    | 8,561               |
| Licenses, permits, and fees            | 3,963               |
| Sales and repayment of loans           | 661,194             |
| Investment and interest income         | 91,383              |
| Rentals and leases                     | <u>249,634</u>      |
| Total revenues                         | 1,029,617           |
| <b>EXPENDITURES - Lands management</b> | <u>807,377</u>      |
| Excess of revenues over expenditures   | <u>222,240</u>      |
| <b>OTHER FINANCING SOURCES (USES):</b> |                     |
| Transfers to:                          |                     |
| Capital Projects Funds                 | <u>(100,000)</u>    |
| Total other financing sources (uses)   | <u>(100,000)</u>    |
| Net change in fund balance             | 122,240             |
| Fund balance at beginning of year      | <u>2,807,611</u>    |
| Fund balance at end of year            | <u>\$ 2,929,851</u> |

## Non-Major Special Revenue Fund – Lands

## Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the year ended June 30, 2019

|  | Budgeted Amounts |           | Actual       | Variance with<br>Final Budget<br>positive<br>(negative) |
|--|------------------|-----------|--------------|---|
|  | Original         | Final     |              |   |
| <b>REVENUES:</b>                       |                  |           |              |   |
| State sources                          | \$ -             | 14,882    | 14,882       | -   |
| Contracted services                    | 10,000           | 10,000    | 8,561        | (1,439)   |
| Licenses, permits, and fees            | 1,000            | 1,000     | 3,963        | 2,963   |
| Sales and repayment of loans           | 535,100          | 535,100   | 661,194      | 126,094   |
| Investment and interest income         | 213,500          | 213,500   | 91,383       | (122,117)   |
| Rentals and leases                     | 246,900          | 252,900   | 249,634      | (3,266)   |
| Total revenues                         | 1,006,500        | 1,027,382 | 1,029,617    | 2,235   |
| <b>EXPENDITURES - Lands management</b> | 1,153,000        | 1,399,682 | 828,728      | 570,954   |
| Excess of revenues over expenditures   | (146,500)        | (372,300) | 200,889      | 570,954   |
| <b>OTHER FINANCING SOURCES (USES):</b> |                  |           |              |   |
| Transfers to:                          |                  |           |              |   |
| Capital Projects Funds                 | (100,000)        | (100,000) | (100,000)    | -   |
| Total other financing sources (uses)   | (100,000)        | (100,000) | (100,000)    | -   |
| Net change in fund balance             | \$ (246,500)     | (472,300) | 100,889      | 570,954   |
| Fund balance at beginning of year      |                  |           | 2,807,611    |   |
| GAAP basis adjustments:                |                  |           |              |   |
| Encumbrances at end of year            |                  |           | 14,300       |   |
| Change in compensated absences         |                  |           | 7,051        |   |
| Fund balance at end of year            |                  |           | \$ 2,929,851 |   |

**Non-Major Special Revenue Fund – Hotel Tax****Statement of Revenues, Expenditures, and Changes in Fund Balance***For the year ended June 30, 2019*

|  |                          |
|--|--------------------------|
| <b>REVENUES</b> - Hotel tax            | \$ 1,632,106             |
| <b>EXPENDITURES</b> - Finance          | <u>19,231</u>            |
| Excess of revenues over expenditures   | <u>1,612,875</u>         |
| <b>OTHER FINANCING SOURCES (USES):</b> |                          |
| Transfers to:                          |                          |
| General Fund                           | <u>(1,580,000)</u>       |
| Total other financing sources (uses)   | <u>(1,580,000)</u>       |
| Net change in fund balance             | 32,875                   |
| Fund balance at beginning of year      | <u>490,721</u>           |
| Fund balance at end of year            | <u><u>\$ 523,596</u></u> |

## Non-Major Special Revenue Fund – Hotel Tax

## Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the year ended June 30, 2019

|  | Budgeted Amounts |             | Actual      | Variance with<br>Final Budget<br>positive<br>(negative) |
|--|------------------|-------------|-------------|---|
|  | Original         | Final       |             |   |
| <b>REVENUES</b> - Hotel tax            | \$ 1,500,000     | 1,500,000   | 1,632,106   | 132,106   |
| <b>EXPENDITURES</b> - Finance          | 24,500           | 24,500      | 19,231      | 5,269   |
| Excess of revenues over expenditures   | 1,475,500        | 1,475,500   | 1,612,875   | 137,375   |
| <b>OTHER FINANCING SOURCES (USES):</b> |                  |             |             |   |
| Transfers to:                          |                  |             |             |   |
| General Fund                           | (1,580,000)      | (1,580,000) | (1,580,000) | -   |
| Total other financing sources (uses)   | (1,580,000)      | (1,580,000) | (1,580,000) | -   |
| Net change in fund balance             | \$ (104,500)     | (104,500)   | 32,875      | 137,375   |
| Fund balance at beginning of year      |                  |             | 490,721     |   |
| Fund balance at end of year            |                  |             | \$ 523,596  |   |



**Non-Major Special Revenue Fund – Tobacco Excise Tax****Statement of Revenues, Expenditures, and Changes in Fund Balance***For the year ended June 30, 2019*

|  |                          |
|--|--------------------------|
| <b>REVENUES</b> - Tobacco excise tax   | \$ 2,897,605             |
| <b>EXPENDITURES</b> - Finance          | <u>19,231</u>            |
| Excess of revenues over expenditures   | <u>2,878,374</u>         |
| <b>OTHER FINANCING SOURCES (USES):</b> |                          |
| Transfers to:                          |                          |
| General Fund                           | (2,663,900)              |
| Enterprise Funds:                      |                          |
| Bartlett Regional Hospital             | <u>(518,000)</u>         |
| Total other financing sources (uses)   | <u>(3,181,900)</u>       |
| Net change in fund balance             | (303,526)                |
| Fund balance at beginning of year      | <u>824,067</u>           |
| Fund balance at end of year            | <u><u>\$ 520,541</u></u> |

**Non-Major Special Revenue Fund – Tobacco Excise Tax****Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual***For the year ended June 30, 2019*

|  | Budgeted Amounts |             | Actual      | Variance with<br>Final Budget<br>positive<br>(negative) |
|--|------------------|-------------|-------------|---|
|  | Original         | Final       |             |   |
| <b>REVENUES</b> - Tobacco excise tax   | \$ 2,784,000     | 2,784,000   | 2,897,605   | 113,605   |
| <b>EXPENDITURES</b> - Finance          | 41,100           | 41,100      | 19,231      | 21,869  |
| Excess of revenues over expenditures   | 2,742,900        | 2,742,900   | 2,878,374   | 135,474   |
| <b>OTHER FINANCING SOURCES (USES):</b> |                  |             |             |   |
| Transfers to:                          |                  |             |             |   |
| General Fund                           | (2,263,900)      | (2,663,900) | (2,663,900) | -   |
| Enterprise Funds:                      |                  |             |             |   |
| Bartlett Regional Hospital             | (518,000)        | (518,000)   | (518,000)   | -   |
| Total other financing sources (uses)   | (2,781,900)      | (3,181,900) | (3,181,900) | -   |
| Net change in fund balance             | \$ (39,000)      | (439,000)   | (303,526)   | 135,474   |
| Fund balance at beginning of year      |                  |             | 824,067     |   |
| Fund balance at end of year            |                  |             | \$ 520,541  |   |

**Non-Major Special Revenue Fund – Library Minor Contribution**

**Statement of Revenues, Expenditures, and Changes in Fund Balance**

*For the year ended June 30, 2019*

|   |    |                      |
|---|----|----------------------|
| <b>REVENUES</b> - Donations and contributions | \$ | -                    |
| <b>EXPENDITURES</b> - Libraries               |    | <u>49,223</u>        |
| Deficiency of revenues over expenditures      |    | (49,223)             |
| Fund balance at beginning of year             |    | <u>126,721</u>       |
| Fund balance at end of year                   | \$ | <u><u>77,498</u></u> |

**Non-Major Special Revenue Fund – Library Minor Contribution****Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual***For the year ended June 30, 2019*

|   | Budgeted Amounts    |                  | Actual                  | Variance with<br>Final Budget<br>positive<br>(negative) |
|---|---------------------|------------------|-------------------------|---|
|   | Original            | Final            |                         |   |
| <b>REVENUES</b> - Donations and contributions | \$ -                | -                | -                       | -   |
| <b>EXPENDITURES</b> - Libraries               | <u>100,000</u>      | <u>100,000</u>   | <u>49,223</u>           | <u>50,777</u>   |
| Deficiency of revenues over expenditures      | \$ <u>(100,000)</u> | <u>(100,000)</u> | (49,223)                | <u>(50,777)</u>   |
| Fund balance at beginning of year             |                     |                  | <u>126,721</u>          |   |
| Fund balance at end of year                   |                     |                  | \$ <u><u>77,498</u></u> |   |

**Non-Major Special Revenue Fund – Eaglecrest****Statement of Revenues, Expenditures, and Changes in Fund Balance***For the year ended June 30, 2019*

|  |                         |
|--|-------------------------|
| <b>REVENUES:</b>                         |                         |
| State sources                            | \$ 31,237               |
| Charges for services                     | 947,294                 |
| Contracted services                      | 109,445                 |
| Licenses, permits, and fees              | 203,227                 |
| Sales                                    | 26,553                  |
| Rentals and leases                       | 174,839                 |
| Donations and contributions              | <u>175,100</u>          |
| Total revenues                           | 1,667,695               |
| <b>EXPENDITURES - Recreation</b>         | <u>2,419,250</u>        |
| Deficiency of revenues over expenditures | <u>(751,555)</u>        |
| <b>OTHER FINANCING SOURCES (USES):</b>   |                         |
| Transfers from:                          |                         |
| General Fund                             | <u>725,000</u>          |
| Total other financing sources (uses)     | <u>725,000</u>          |
| Net change in fund balance               | (26,555)                |
| Fund balance at beginning of year        | <u>65,531</u>           |
| Fund balance at end of year              | <u><u>\$ 38,976</u></u> |

**Non-Major Special Revenue Fund – Eaglecrest****Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual***For the year ended June 30, 2019*

|  | Budgeted Amounts |           | Actual    | Variance with<br>Final Budget<br>positive<br>(negative) |
|--|------------------|-----------|-----------|---|
|  | Original         | Final     |           |   |
| <b>REVENUES:</b>                         |                  |           |           |   |
| State sources                            | \$ -             | 31,237    | 31,237    | -   |
| Charges for services                     | 1,160,000        | 1,160,000 | 947,294   | (212,706)   |
| Contracted services                      | 116,000          | 116,000   | 109,445   | (6,555)   |
| Licenses, permits, and fees              | 304,000          | 304,000   | 203,227   | (100,773)   |
| Sales                                    | 50,000           | 50,000    | 26,553    | (23,447)  |
| Rentals and leases                       | 255,000          | 255,000   | 174,839   | (80,161)  |
| Donations and contributions              | 100,000          | 100,000   | 175,100   | 75,100  |
| Total revenues                           | 1,985,000        | 2,016,237 | 1,667,695 | (348,542)   |
| <b>EXPENDITURES - Recreation</b>         | 2,700,500        | 2,731,737 | 2,419,250 | 312,487   |
| Deficiency of revenues over expenditures | (715,500)        | (715,500) | (751,555) | (36,055)  |
| <b>OTHER FINANCING SOURCES (USES):</b>   |                  |           |           |   |
| Transfers from:                          |                  |           |           |   |
| General Fund                             | 725,000          | 725,000   | 725,000   | -   |
| Total other financing sources (uses)     | 725,000          | 725,000   | 725,000   | -   |
| Net change in fund balance               | \$ 9,500         | 9,500     | (26,555)  | (36,055)  |
| Fund balance at beginning of year        |                  |           | 65,531    |   |
| Fund balance at end of year              |                  |           | \$ 38,976 |   |

**Non-Major Special Revenue Fund – Downtown Parking****Statement of Revenues, Expenditures, and Changes in Fund Balance***For the year ended June 30, 2019*

|   |                   |
|---|-------------------|
| <b>REVENUES:</b>                            |                   |
| Charges for services                        | \$ 4,570          |
| Fines and forfeitures                       | 21,320            |
| Rentals and leases                          | <u>462,332</u>    |
| Total revenues                              | 488,222           |
| <b>EXPENDITURES - Public transportation</b> |                   |
|   | <u>538,289</u>    |
| Deficiency of revenues over expenditures    | <u>(50,067)</u>   |
| <b>OTHER FINANCING SOURCES (USES):</b>      |                   |
| Transfers from:                             |                   |
| General Fund                                | 100,000           |
| Marine Passenger Fees                       | <u>12,800</u>     |
| Total other financing sources (uses)        | <u>112,800</u>    |
| Net change in fund balance                  | 62,733            |
| Fund balance at beginning of year           | <u>421,196</u>    |
| Fund balance at end of year                 | <u>\$ 483,929</u> |

**Non-Major Special Revenue Fund – Downtown Parking****Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual***For the year ended June 30, 2019*

|   | Budgeted Amounts |                 | Actual            | Variance with<br>Final Budget<br>positive<br>(negative) |
|---|------------------|-----------------|-------------------|---|
|   | Original         | Final           |                   |   |
| <b>REVENUES:</b>                            |                  |                 |                   |   |
| Charges for services                        | \$ 5,300         | 5,300           | 4,570             | (730)   |
| Fines and forfeitures                       | 10,400           | 10,400          | 21,320            | 10,920  |
| Rentals and leases                          | <u>376,000</u>   | <u>436,000</u>  | <u>462,332</u>    | <u>26,332</u>   |
| Total revenues                              | 391,700          | 451,700         | 488,222           | 36,522  |
| <b>EXPENDITURES - Public transportation</b> | <u>461,700</u>   | <u>521,700</u>  | <u>538,289</u>    | <u>(16,589)</u>   |
| Deficiency of revenues over expenditures    | <u>(70,000)</u>  | <u>(70,000)</u> | <u>(50,067)</u>   | <u>19,933</u>   |
| <b>OTHER FINANCING SOURCES (USES):</b>      |                  |                 |                   |   |
| Transfers from:                             |                  |                 |                   |   |
| General Fund                                | 100,000          | 100,000         | 100,000           | -   |
| Marine Passenger Fees                       | <u>12,800</u>    | <u>12,800</u>   | <u>12,800</u>     | <u>-</u>  |
| Total other financing sources (uses)        | <u>112,800</u>   | <u>112,800</u>  | <u>112,800</u>    | <u>-</u>  |
| Net change in fund balance                  | <u>\$ 42,800</u> | <u>42,800</u>   | 62,733            | <u>19,933</u>   |
| Fund balance at beginning of year           |                  |                 | <u>421,196</u>    |   |
| Fund balance at end of year                 |                  |                 | <u>\$ 483,929</u> |   |



**Non-Major Special Revenue Fund – Port Development****Statement of Revenues, Expenditures, and Changes in Fund Balance***For the year ended June 30, 2019*

|   |                          |
|---|--------------------------|
| <b>REVENUES</b> - Charges for services        | \$ 3,568,103             |
| <b>EXPENDITURES</b> - Tourism and conventions | <u>5,500</u>             |
| Excess of revenues over expenditures          | <u>3,562,603</u>         |
| <b>OTHER FINANCING SOURCES (USES):</b>        |                          |
| Transfers to:                                 |                          |
| Debt Service Fund                             | (2,097,400)              |
| Enterprise Funds:                             |                          |
| Capital Projects Funds                        | <u>(3,700,000)</u>       |
| Total other financing sources (uses)          | <u>(5,797,400)</u>       |
| Net change in fund balance                    | (2,234,797)              |
| Fund balance at beginning of year             | <u>2,848,782</u>         |
| Fund balance at end of year                   | <u><u>\$ 613,985</u></u> |

**Non-Major Special Revenue Fund – Port Development****Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual***For the year ended June 30, 2019*

|   | Budgeted Amounts |             | Actual      | Variance with<br>Final Budget<br>positive<br>(negative) |
|---|------------------|-------------|-------------|---|
|   | Original         | Final       |             |   |
| <b>REVENUES</b> - Charges for services        | \$ 3,325,000     | 3,325,000   | 3,568,103   | 243,103   |
| <b>EXPENDITURES</b> - Tourism and conventions | 5,500            | 5,500       | 5,500       | -   |
| Excess of revenues over expenditures          | 3,319,500        | 3,319,500   | 3,562,603   | 243,103   |
| <b>OTHER FINANCING SOURCES (USES):</b>        |                  |             |             |   |
| Transfers to:                                 |                  |             |             |   |
| Debt Service Fund                             | (2,097,400)      | (2,097,400) | (2,097,400) | -   |
| Enterprise Funds:                             |                  |             |             |   |
| Capital Projects Funds                        | -                | (3,700,000) | (3,700,000) | -   |
| Total other financing sources (uses)          | (2,097,400)      | (5,797,400) | (5,797,400) | -   |
| Net change in fund balance                    | \$ 1,222,100     | (2,477,900) | (2,234,797) | 243,103   |
| Fund balance at beginning of year             |                  |             | 2,848,782   |   |
| Fund balance at end of year                   |                  |             | \$ 613,985  |   |

**Non-Major Special Revenue Fund – Affordable Housing****Statement of Revenues, Expenditures, and Changes in Fund Balance***For the year ended June 30, 2019*

|   |                     |
|---|---------------------|
| <b>REVENUES:</b>                              |                     |
| Sales and repayment of loans                  | \$ 109,799          |
| Investment and interest income                | <u>345</u>          |
| Total revenues                                | 110,144             |
| <b>EXPENDITURES - Affordable housing</b>      |                     |
|   | <u>45,150</u>       |
| Deficiency of revenues over expenditures      | 64,994              |
| <b>OTHER FINANCING SOURCES (USES):</b>        |                     |
| Transfer from Sales Tax, Special Revenue Fund | <u>400,000</u>      |
| Total other financing sources (uses)          | <u>400,000</u>      |
| Net change in fund balance                    | 464,994             |
| Fund balance at beginning of year             | <u>732,231</u>      |
| Fund balance at end of year                   | <u>\$ 1,197,225</u> |

**Non-Major Special Revenue Fund – Affordable Housing****Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual***For the year ended June 30, 2019*

|   | Budgeted Amounts  |                | Actual              | Variance with<br>Final Budget<br>positive<br>(negative) |
|---|-------------------|----------------|---------------------|---|
|   | Original          | Final          |                     |   |
| <b>REVENUES:</b>                              |                   |                |                     |   |
| Sales and repayment of loans                  | \$ -              | -              | 109,799             | 109,799   |
| Investment and interest income                | 100               | 100            | 345                 | 245   |
| Total revenues                                | 100               | 100            | 110,144             | 110,044   |
| <b>EXPENDITURES - Affordable housing</b>      | <b>116,000</b>    | <b>116,000</b> | <b>45,150</b>       | <b>70,850</b>   |
| Excess of revenues over expenditures          | (115,900)         | (115,900)      | 64,994              | 180,894   |
| <b>OTHER FINANCING SOURCES (USES):</b>        |                   |                |                     |   |
| Transfer from Sales Tax, Special Revenue Fund | 400,000           | 400,000        | 400,000             | -   |
| Total other financing sources (uses)          | 400,000           | 400,000        | 400,000             | -   |
| Net change in fund balance                    | \$ <u>284,100</u> | <u>284,100</u> | 464,994             | <u>180,894</u>  |
| Fund balance at beginning of year             |                   |                | <u>732,231</u>      |   |
| Fund balance at end of year                   |                   |                | \$ <u>1,197,225</u> |   |

**Non-Major Special Revenue Fund – Marine Passenger Fee****Statement of Revenues, Expenditures, and Changes in Fund Balance***For the year ended June 30, 2019*

|   |                          |
|---|--------------------------|
| <b>REVENUES</b> - Licenses, permits, and fees | \$ 5,990,780             |
| <b>EXPENDITURES</b> - Tourism and conventions | <u>5,500</u>             |
| Excess of revenues over expenditures          | <u>5,985,280</u>         |
| <b>OTHER FINANCING SOURCES (USES):</b>        |                          |
| Transfers from:                               |                          |
| General Fund                                  | 480,945                  |
| Enterprise Funds:                             |                          |
| Dock  | 170,000                  |
| Capital Projects Funds                        | 1,759,000                |
| Transfers to:                                 |                          |
| General Fund                                  | (2,666,800)              |
| Downtown Parking, Special Revenue Fund        | (12,800)                 |
| Capital Projects Funds                        | (1,510,945)              |
| Enterprise Funds:                             |                          |
| Dock  | (457,600)                |
| Capital Projects Funds                        | (3,874,000)              |
| Building Maintenance, Internal Service Fund   | <u>(46,200)</u>          |
| Total other financing sources (uses)          | <u>(6,158,400)</u>       |
| Net change in fund balance                    | (173,120)                |
| Fund balance at beginning of year             | <u>767,493</u>           |
| Fund balance at end of year                   | <u><u>\$ 594,373</u></u> |

**Non-Major Special Revenue Fund – Marine Passenger Fee****Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual***For the year ended June 30, 2019*

|   | Budgeted Amounts |             | Actual      | Variance with<br>Final Budget<br>positive<br>(negative) |
|---|------------------|-------------|-------------|---|
|   | Original         | Final       |             |   |
| <b>REVENUES</b> - Licenses, permits, and fees | \$ 5,500,000     | 5,500,000   | 5,990,780   | 490,780   |
| <b>EXPENDITURES</b> - Tourism and conventions | 5,500            | 5,500       | 5,500       | -   |
| Excess of revenues over expenditures          | 5,494,500        | 5,494,500   | 5,985,280   | 490,780   |
| <b>OTHER FINANCING SOURCES (USES):</b>        |                  |             |             |   |
| Transfers from:                               |                  |             |             |   |
| General Fund                                  | -                | 480,945     | 480,945     | -   |
| Enterprise Funds:                             |                  |             |             |   |
| Dock  | -                | 170,000     | 170,000     | -   |
| Capital Projects Funds                        | -                | 1,759,000   | 1,759,000   | -   |
| Transfers to:                                 |                  |             |             |   |
| General Fund                                  | (2,666,800)      | (2,666,800) | (2,666,800) | -   |
| Downtown Parking, Special Revenue Fund        | (12,800)         | (12,800)    | (12,800)    | -   |
| Capital Projects Funds                        | (1,435,000)      | (1,510,945) | (1,510,945) | -   |
| Enterprise Funds:                             |                  |             |             |   |
| Dock  | (457,600)        | (457,600)   | (457,600)   | -   |
| Capital Projects Funds                        | (1,240,000)      | (3,874,000) | (3,874,000) | -   |
| Building Maintenance, Internal Service Fund   | (46,200)         | (46,200)    | (46,200)    | -   |
| Total other financing sources (uses)          | (5,858,400)      | (6,158,400) | (6,158,400) | -   |
| Net change in fund balance                    | \$ (363,900)     | (663,900)   | (173,120)   | 490,780   |
| Fund balance at beginning of year             |                  |             | 767,493     |   |
| Fund balance at end of year                   |                  |             | \$ 594,373  |   |



## **DEBT SERVICE FUNDS**

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Debt Service Funds are used to account for the payment of principal, interest, and fiscal charges on all general obligation debt and property purchase agreements other than that attributable to the proprietary fund types.

**General Debt Service** – Accounts for revenues from bond proceeds, interest on unspent bond proceeds, property tax, State of Alaska school debt reimbursement, and interfund transfers. Accounts for payment of principal, interest, and fiscal charges on governmental general obligation debt and property purchase agreements.



**General Debt Service Fund****Statement of Revenue, Expenditures, and Changes in Fund Balance***For the year ended June 30, 2019***REVENUES:**

|                                |               |
|--------------------------------|---------------|
| Taxes                          | \$ 6,328,175  |
| State sources                  | 8,453,933     |
| Investment and interest income | <u>57,251</u> |
| Total revenues                 | 14,839,359    |

**EXPENDITURES:**

|   |                    |
|---|--------------------|
| Debt service:   |                    |
| Principal   | 13,785,553         |
| Interest  | 3,964,145          |
| Fiscal agent, bond issuance and letter of credit fees | <u>5,794</u>       |
| Total expenditures                                    | <u>17,755,492</u>  |
| Deficiency of revenues over expenditures              | <u>(2,916,133)</u> |

**OTHER FINANCING SOURCES (USES):**

|                                      |                     |
|--------------------------------------|---------------------|
| Transfers from:                      |                     |
| General Fund                         | 56,300              |
| Special Revenue Funds:               |                     |
| Sales Tax                            | 1,040,000           |
| Port Development                     | 2,097,400           |
| Capital Projects Funds               | 38,616              |
| Enterprise Funds, Capital Projects   | <u>13,430</u>       |
| Total other financing sources (uses) | <u>3,245,746</u>    |
| Net change in fund balance           | 329,613             |
| Fund balance at beginning of year    | <u>6,924,025</u>    |
| Fund balance at end of year          | <u>\$ 7,253,638</u> |

## General Debt Service Fund

## Schedule of Revenue, Expenditures, and Changes in Fund Balance - Budget and Actual

For the year ended June 30, 2019

|   | Budgeted Amounts |             | Actual       | Variance with<br>Final Budget<br>positive<br>(negative) |
|---|------------------|-------------|--------------|---|
|   | Original         | Final       |              |   |
| <b>REVENUES:</b>                                      |                  |             |              |   |
| Taxes   | \$ 6,396,700     | 6,396,700   | 6,328,175    | (68,525)  |
| State sources   | 8,450,500        | 8,450,500   | 8,453,933    | 3,433   |
| Investment and interest income                        | -                | -           | 57,251       | 57,251  |
| Total revenues  | 14,847,200       | 14,847,200  | 14,839,359   | (7,841)   |
| <b>EXPENDITURES:</b>                                  |                  |             |              |   |
| Debt service:   |                  |             |              |   |
| Principal   | 13,690,100       | 13,690,100  | 13,785,553   | (95,453)  |
| Interest  | 4,074,310        | 4,074,310   | 3,964,145    | 110,165   |
| Fiscal agent, bond issuance and letter of credit fees | 72,600           | 72,600      | 5,794        | 66,806  |
| Total expenditures                                    | 17,837,010       | 17,837,010  | 17,755,492   | 81,518  |
| Deficiency of revenues over expenditures              | (2,989,810)      | (2,989,810) | (2,916,133)  | 73,677  |
| <b>OTHER FINANCING SOURCES (USES):</b>                |                  |             |              |   |
| Transfers from:                                       |                  |             |              |   |
| General Fund  | 56,300           | 56,300      | 56,300       | -   |
| Special Revenue Funds:                                |                  |             |              |   |
| Sales Tax   | 1,040,000        | 1,040,000   | 1,040,000    | -   |
| Port Development                                      | 2,097,400        | 2,097,400   | 2,097,400    | -   |
| Capital Projects Funds                                | -                | 38,616      | 38,616       | -   |
| Enterprise Funds, Capital Projects                    | -                | 13,430      | 13,430       | -   |
| Total other financing sources (uses)                  | 3,193,700        | 3,245,746   | 3,245,746    | -   |
| Net change in fund balance                            | \$ 203,890       | 255,936     | 329,613      | 73,677  |
| Fund balance at beginning of year                     |                  |             | 6,924,025    |   |
| Fund balance at end of year                           |                  |             | \$ 7,253,638 |   |



## **CAPITAL PROJECTS FUNDS**

---

Capital Projects Funds are used to account for the acquisition and construction of major capital facilities other than those financed by the proprietary fund types.

**Schools** – Account for capital improvements projects for construction, major maintenance, and renovation of school buildings.

**Roads and Sidewalks** – Account for capital improvements projects for improvement, repair, reconstruction, and paving of roads, sidewalks, and stairways.

**Fire and Safety** – Account for capital improvements projects for construction and major maintenance of fire and police stations.

**Community Development** – Account for capital improvements projects such as environmental studies and city wide plans as well as construction of facilities benefiting the city as a whole.

**Parks and Recreation** – Account for capital improvements projects for construction and rehabilitation of recreational facilities, parks, and trails.

**Non-Major Capital Projects Funds****Combining Balance Sheet**

June 30, 2019

|                                      | <u>Schools</u>      | <u>Roads and<br/>Sidewalks</u> | <u>Fire and<br/>Safety</u> | <u>Community<br/>Development</u> | <u>Parks and<br/>Recreation</u> | <u>Totals</u>     |
|--------------------------------------|---------------------|--------------------------------|----------------------------|----------------------------------|---------------------------------|-------------------|
| <b>ASSETS</b>                        |                     |                                |                            |                                  |                                 |                   |
| Restricted assets:                   |                     |                                |                            |                                  |                                 |                   |
| Equity in central treasury           | \$ 1,261,807        | 11,171,765                     | 28,293                     | 10,498,563                       | 5,191,026                       | 28,151,454        |
| Receivables:                         |                     |                                |                            |                                  |                                 |                   |
| State of Alaska                      | -                   | 5,000                          | -                          | 131,022                          | 343,284                         | 479,306           |
| Total assets                         | \$ <u>1,261,807</u> | <u>11,176,765</u>              | <u>28,293</u>              | <u>10,629,585</u>                | <u>5,534,310</u>                | <u>28,630,760</u> |
| <b>LIABILITIES AND FUND BALANCES</b> |                     |                                |                            |                                  |                                 |                   |
| Liabilities:                         |                     |                                |                            |                                  |                                 |                   |
| Payable from restricted assets:      |                     |                                |                            |                                  |                                 |                   |
| Accounts and contracts payable       | \$ 182,355          | 540,813                        | -                          | 889,962                          | 310,773                         | 1,923,903         |
| Fund balances:                       |                     |                                |                            |                                  |                                 |                   |
| Restricted for capital improvements  | <u>1,079,452</u>    | <u>10,635,952</u>              | <u>28,293</u>              | <u>9,739,623</u>                 | <u>5,223,537</u>                | <u>26,706,857</u> |
| Total liabilities and fund balances  | \$ <u>1,261,807</u> | <u>11,176,765</u>              | <u>28,293</u>              | <u>10,629,585</u>                | <u>5,534,310</u>                | <u>28,630,760</u> |

**Non-Major Capital Projects Funds****Combining Statement of Revenues, Expenditures, and Changes in Fund Balances***For the year ended June 30, 2019*

|  | <u>Schools</u>             | <u>Roads and<br/>Sidewalks</u> | <u>Fire and<br/>Safety</u> | <u>Community<br/>Development</u> | <u>Parks and<br/>Recreation</u> | <u>Totals</u>            |
|--|----------------------------|--------------------------------|----------------------------|----------------------------------|---------------------------------|--------------------------|
| <b>REVENUES</b>                          |                            |                                |                            |                                  |                                 |                          |
| State sources                            | \$ -                       | -                              | -                          | 195,514                          | 401,576                         | 597,090                  |
| Federal sources                          | -                          | -                              | -                          | -                                | 7,842                           | 7,842                    |
| Other                                    | -                          | -                              | -                          | -                                | 96,198                          | 96,198                   |
| Total revenues                           | -                          | -                              | -                          | 195,514                          | 505,616                         | 701,130                  |
| <b>EXPENDITURES - Capital projects</b>   | <u>1,161,711</u>           | <u>8,830,564</u>               | <u>48,195</u>              | <u>6,577,680</u>                 | <u>4,364,071</u>                | <u>20,982,221</u>        |
| Deficiency of revenues over expenditures | <u>(1,161,711)</u>         | <u>(8,830,564)</u>             | <u>(48,195)</u>            | <u>(6,382,166)</u>               | <u>(3,858,455)</u>              | <u>(20,281,091)</u>      |
| <b>OTHER FINANCING SOURCES (USES)</b>    |                            |                                |                            |                                  |                                 |                          |
| Transfers from other funds               | 1,235,134                  | 8,876,000                      | -                          | 7,115,025                        | 2,719,073                       | 19,945,232               |
| Transfers to other funds                 | <u>(170,321)</u>           | <u>(160,000)</u>               | -                          | <u>(3,029,731)</u>               | <u>(474,100)</u>                | <u>(3,834,152)</u>       |
| Total other financing sources (uses)     | <u>1,064,813</u>           | <u>8,716,000</u>               | -                          | <u>4,085,294</u>                 | <u>2,244,973</u>                | <u>16,111,080</u>        |
| Net change in fund balances              | (96,898)                   | (114,564)                      | (48,195)                   | (2,296,872)                      | (1,613,482)                     | (4,170,011)              |
| Fund balances at beginning of year       | <u>1,176,350</u>           | <u>10,750,516</u>              | <u>76,488</u>              | <u>12,036,495</u>                | <u>6,837,019</u>                | <u>30,876,868</u>        |
| Fund balances at end of year             | \$ <u><u>1,079,452</u></u> | <u><u>10,635,952</u></u>       | <u><u>28,293</u></u>       | <u><u>9,739,623</u></u>          | <u><u>5,223,537</u></u>         | <u><u>26,706,857</u></u> |



## **PERMANENT FUNDS**

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Permanent Funds are used to report resources that are legally restricted to the extent that only earnings, not principal, may be used for purposes that support CBJ programs.

**Jensen-Olson Arboretum** – Accounts for principal trust amounts received and related interest income. The principal portion of the trust is invested in secure investments to maintain its integrity. The interest portion of the trust is used for the preservation and maintenance of the Arboretum property.



**Non-Major Permanent Fund – Jensen Olson Arboretum**

**Balance Sheet**

*June 30, 2019*

**ASSETS**

|   |                            |
|---|----------------------------|
| Restricted assets: Equity in central treasury | \$ <u>2,665,223</u>        |
| Total assets                                  | \$ <u><u>2,665,223</u></u> |

**FUND BALANCES**

|                             |                            |
|-----------------------------|----------------------------|
| Fund balances:              |                            |
| Nonspendable:               |                            |
| Jensen-Olson Permanent Fund | \$ 2,097,159               |
| Restricted for:             |                            |
| Jensen-Olson Permanent Fund | <u>568,064</u>             |
| Total fund balances         | \$ <u><u>2,665,223</u></u> |

**Non-Major Permanent Fund – Jensen-Olson Arboretum****Schedule of Revenues, Expenditures, and Changes in Fund Balance***For the year ended June 30, 2019***REVENUES:**

|                                |                |
|--------------------------------|----------------|
| Investment and interest income | \$ 185,675     |
| Rentals and leases             | <u>11,946</u>  |
| Total revenues                 | <u>197,621</u> |

**OTHER FINANCING SOURCES (USES):**

|                                      |                            |
|--------------------------------------|----------------------------|
| Transfers to:                        |                            |
| General Fund                         | <u>(90,000)</u>            |
| Total other financing sources (uses) | <u>(90,000)</u>            |
| Net change in fund balance           | 107,621                    |
| Fund balance at beginning of year    | <u>2,557,602</u>           |
| Fund balance at end of year          | <u><u>\$ 2,665,223</u></u> |

**Non-Major Permanent Fund – Jensen-Olson Arboretum****Schedule of Revenues, Expenditures, and Changes in Fund Balance – Budget and Actual***For the year ended June 30, 2019*

|  | Budgeted Amounts |          | Actual       | Variance with<br>Final Budget<br>positive<br>(negative) |
|--|------------------|----------|--------------|---|
|  | Original         | Final    |              |   |
| <b>REVENUES:</b>                       |                  |          |              |   |
| Investment and interest income         | \$ 132,100       | 132,100  | 185,675      | 53,575  |
| Rentals and leases                     | 11,200           | 11,200   | 11,946       | 746   |
| Total revenues                         | 143,300          | 143,300  | 197,621      | 54,321  |
| <b>OTHER FINANCING SOURCES (USES):</b> |                  |          |              |   |
| Transfers to:                          |                  |          |              |   |
| General Fund                           | (90,000)         | (90,000) | (90,000)     | -   |
| Total other financing sources (uses)   | (90,000)         | (90,000) | (90,000)     | -   |
| Net change in fund balance             | \$ 53,300        | 53,300   | 107,621      | 54,321  |
| Fund balance at beginning of year      |                  |          | 2,557,602    |   |
| Fund balance at end of year            |                  |          | \$ 2,665,223 |   |

## **ENTERPRISE FUNDS**

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Enterprise Funds are used to account for goods or services provided by CBJ to the general public on a continuing basis in a manner similar to private business and are financed primarily through user charges. The acquisition and improvement of facilities are financed by existing cash resources, issuance of revenue and general obligation bonds, and state and federal grant funds.

**Juneau International Airport** – Accounts for operation, maintenance, capital improvements, and expansion of the city-owned airport. Its major revenues consist of property leases, airport user fees, fuel flowage fees, service charges, concessions, and short-term rental agreements.

**Bartlett Regional Hospital** – Accounts for the health care service provided by the city-owned and operated hospital.

**Areawide Water Utility** – Accounts for the provision of water treatment and distribution to the residents and commercial users of CBJ.

**Areawide Wastewater Utility** – Accounts for provision of collection and treatment of wastewater for the residents and commercial users of CBJ.

**Boat Harbors** – Accounts for operations, maintenance, and capital improvements to the four city-owned boat harbors and numerous launch ramps.

**Dock** – Accounts for operations, maintenance, and capital improvements of the city-owned docks, which are heavily used by over 200 cruise ships during the summer months.

**Waste Management** – Accounts for hazardous waste disposal and recycling programs provided to the residents of CBJ.

**Enterprise Funds – Juneau International Airport****Statement of Revenues, Expenses, and Changes in Net Position***For the year ended June 30, 2019*

|   |                       |
|---|-----------------------|
| <b>OPERATING REVENUES</b>                 |                       |
| Charges for services                      | \$ 4,226,414          |
| Licenses, permits, and fees               | 482,049               |
| Sales                                     | 9,074                 |
| Fines and forfeitures                     | 8,260                 |
| Rentals and leases                        | 2,440,621             |
| Other                                     | 5,007                 |
| Total operating revenues                  | <u>7,171,425</u>      |
| <b>OPERATING EXPENSES</b>                 |                       |
| Salaries and fringe benefits              | 2,855,481             |
| Commodities and services                  | 4,372,098             |
| Depreciation                              | 7,346,777             |
| Total operating expenses                  | <u>14,574,356</u>     |
| Operating loss                            | <u>(7,402,931)</u>    |
| <b>NONOPERATING INCOME</b>                |                       |
| State sources                             | 166,599               |
| Federal sources                           | 127,750               |
| Investment and interest income            | 137,953               |
| Gain (loss) on disposal of capital assets | (275,264)             |
| Net nonoperating income                   | <u>157,038</u>        |
| Loss before contributions and transfers   | (7,245,893)           |
| Capital contributions                     | 23,604,526            |
| Transfers from other funds                | <u>170,125</u>        |
| Change in net position                    | 16,528,758            |
| Net position at beginning of year         | <u>181,057,652</u>    |
| Net position at end of year               | <u>\$ 197,586,410</u> |

## Enterprise Funds – Juneau International Airport

## Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual

For the year ended June 30, 2019

|   | Budgeted Amounts    |                    | Actual               | Variance with<br>Final Budget<br>positive<br>(negative) |
|---|---------------------|--------------------|----------------------|---|
|   | Original            | Final              |                      |   |
| <b>OPERATING REVENUES</b>                     |                     |                    |                      |   |
| Charges for services                          | \$ 4,207,200        | 4,207,200          | 4,226,414            | 19,214  |
| Licenses, permits, and fees                   | 461,000             | 461,000            | 482,049              | 21,049  |
| Sales   | 29,000              | 29,000             | 9,074                | (19,926)  |
| Fines and forfeitures                         | 5,000               | 5,000              | 8,260                | 3,260   |
| Rentals and leases                            | 2,301,400           | 2,301,400          | 2,440,621            | 139,221   |
| Other   | 7,500               | 7,500              | 5,007                | (2,493)   |
| Total operating revenues                      | <u>7,011,100</u>    | <u>7,011,100</u>   | <u>7,171,425</u>     | <u>160,325</u>  |
| <b>OPERATING EXPENSES</b>                     |                     |                    |                      |   |
| Salaries and fringe benefits                  | 2,883,600           | 3,006,270          | 2,855,481            | 150,789   |
| Commodities and services                      | 4,609,300           | 4,775,100          | 4,412,198            | 362,902   |
| Capital outlay                                | -                   | 10,000             | 25,690               | (15,690)  |
| Total operating expenses                      | <u>7,492,900</u>    | <u>7,791,370</u>   | <u>7,293,369</u>     | <u>498,001</u>  |
| Operating loss                                | <u>(481,800)</u>    | <u>(780,270)</u>   | <u>(121,944)</u>     | <u>658,326</u>  |
| <b>NONOPERATING INCOME</b>                    |                     |                    |                      |   |
| State sources                                 | 76,000              | 198,670            | 166,599              | (32,071)  |
| Federal sources                               | 127,700             | 127,700            | 127,750              | 50  |
| Investment and interest income                | 33,600              | 33,600             | 137,953              | 104,353   |
| Gain on disposal of capital assets            | 5,000               | 5,000              | (275,264)            | (280,264)   |
| Net nonoperating income                       | <u>242,300</u>      | <u>364,970</u>     | <u>157,038</u>       | <u>(207,932)</u>  |
| Net income (loss) before other sources (uses) | <u>(239,500)</u>    | <u>(415,300)</u>   | <u>35,094</u>        | <u>450,394</u>  |
| <b>OTHER SOURCES (USES)</b>                   |                     |                    |                      |   |
| Transfer to Capital Projects Funds            | -                   | (1,076,988)        | (1,076,988)          | -   |
| Total other sources (uses)                    | <u>-</u>            | <u>(1,076,988)</u> | <u>(1,076,988)</u>   | <u>-</u>  |
| Change in net position - budget basis         | <u>\$ (239,500)</u> | <u>(1,492,288)</u> | <u>(1,041,894)</u>   | <u>450,394</u>  |
| Reconciliation to GAAP:                       |                     |                    |                      |   |
| Encumbrance adjustment                        |                     |                    | 40,100               |   |
| Capitalization of assets                      |                     |                    | 25,690               |   |
| Transfer to Capital Projects Funds            |                     |                    | 1,076,988            |   |
| Capital contributions                         |                     |                    | 23,604,526           |   |
| Transfers from Other Funds                    |                     |                    | 170,125              |   |
| Depreciation                                  |                     |                    | <u>(7,346,777)</u>   |   |
| Change in net position - GAAP basis           |                     |                    | <u>\$ 16,528,758</u> |   |

**Enterprise Funds – Bartlett Regional Hospital****Statement of Revenues, Expenses, and Changes in Net Position***For the year ended June 30, 2019*

|  |                      |
|--|----------------------|
| <b>OPERATING REVENUES</b>                            |                      |
| Charges for services                                 | \$ 101,675,062       |
| Other  | <u>313,542</u>       |
| Total operating revenues                             | <u>101,988,604</u>   |
| <b>OPERATING EXPENSES</b>                            |                      |
| Salaries and fringe benefits                         | 69,474,261           |
| Commodities and services                             | 26,997,043           |
| Depreciation   | <u>7,196,120</u>     |
| Total operating expenses                             | <u>103,667,424</u>   |
| Operating loss                                       | <u>(1,678,820)</u>   |
| <b>NONOPERATING INCOME (EXPENSE)</b>                 |                      |
| State sources  | 817,511              |
| Investment and interest income                       | 2,415,942            |
| Loss on disposal of asset                            | (32,101)             |
| Interest expense                                     | <u>(638,466)</u>     |
| Net nonoperating income                              | <u>2,562,886</u>     |
| Net income (loss) before contributions and transfers | 884,066              |
| Transfers from other funds                           | <u>3,293,000</u>     |
| Change in net position                               | 4,177,066            |
| Net position at beginning of year                    | <u>49,330,931</u>    |
| Net position at end of year                          | <u>\$ 53,507,997</u> |

## Enterprise Funds – Bartlett Regional Hospital

## Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual

For the year ended June 30, 2019

|   | Budgeted Amounts    |                    | Actual              | Variance with<br>Final Budget<br>positive<br>(negative) |
|---|---------------------|--------------------|---------------------|---|
|   | Original            | Final              |                     |   |
| <b>OPERATING REVENUES</b>                     |                     |                    |                     |   |
| Charges for services                          | \$ 100,175,300      | 100,175,300        | 101,675,062         | 1,499,762   |
| Sales   | -                   | -                  | 313,542             | 313,542   |
| Total operating revenues                      | <u>100,175,300</u>  | <u>100,175,300</u> | <u>101,988,604</u>  | <u>1,813,304</u>  |
| <b>OPERATING EXPENSES</b>                     |                     |                    |                     |   |
| Salaries and fringe benefits                  | 66,587,900          | 68,764,691         | 69,474,261          | (709,570)   |
| Commodities and services                      | 26,668,300          | 26,668,300         | 26,997,043          | (328,743)   |
| Capital outlay                                | 5,785,000           | 5,785,000          | 4,399,649           | 1,385,351   |
| Principal paid on debt                        | <u>820,000</u>      | <u>820,000</u>     | <u>820,000</u>      | <u>-</u>  |
| Total operating expenses                      | <u>99,861,200</u>   | <u>102,037,991</u> | <u>101,690,953</u>  | <u>347,038</u>  |
| Operating income (loss)                       | <u>314,100</u>      | <u>(1,862,691)</u> | <u>297,651</u>      | <u>2,160,342</u>  |
| <b>NONOPERATING INCOME (EXPENSE)</b>          |                     |                    |                     |   |
| State sources                                 | 797,500             | 2,974,291          | 817,511             | (2,156,780)   |
| Investment and interest income                | (392,000)           | (392,000)          | 2,415,942           | 2,807,942   |
| Loss on disposal of asset                     | -                   | -                  | (32,101)            | (32,101)  |
| Interest expense                              | <u>(831,200)</u>    | <u>(831,200)</u>   | <u>(638,466)</u>    | <u>192,734</u>  |
| Net nonoperating income (expense)             | <u>(425,700)</u>    | <u>1,751,091</u>   | <u>2,562,886</u>    | <u>811,795</u>  |
| Net income (loss) before other sources (uses) | <u>(111,600)</u>    | <u>(111,600)</u>   | <u>2,860,537</u>    | <u>2,972,137</u>  |
| <b>OTHER SOURCES (USES)</b>                   |                     |                    |                     |   |
| Transfers from:                               |                     |                    |                     |   |
| Sales Tax                                     | 2,775,000           | 2,775,000          | 2,775,000           | -   |
| Tobacco Excise Tax                            | <u>518,000</u>      | <u>518,000</u>     | <u>518,000</u>      | <u>-</u>  |
| Total other sources (uses)                    | <u>3,293,000</u>    | <u>3,293,000</u>   | <u>3,293,000</u>    | <u>-</u>  |
| Change in net position - budget basis         | \$ <u>3,181,400</u> | <u>3,181,400</u>   | <u>6,153,537</u>    | <u>2,972,137</u>  |
| Reconciliation to GAAP:                       |                     |                    |                     |   |
| Capitalization of assets                      |                     |                    | 4,399,649           |   |
| Principal paid on debt                        |                     |                    | 820,000             |   |
| Depreciation                                  |                     |                    | <u>(7,196,120)</u>  |   |
| Change in net position - GAAP basis           |                     |                    | \$ <u>4,177,066</u> |   |



**Enterprise Funds – Areawide Water Utility****Statement of Revenues, Expenses, and Changes in Net Position***For the year ended June 30, 2019*

|   |                      |
|---|----------------------|
| <b>OPERATING REVENUES</b>                     |                      |
| Charges for services                          | \$ 5,274,187         |
| Rentals and leases                            | 13,560               |
| Other   | <u>627,010</u>       |
| Total operating revenues                      | <u>5,914,757</u>     |
| <b>OPERATING EXPENSES</b>                     |                      |
| Salaries and fringe benefits                  | 1,292,088            |
| Commodities and services                      | 1,385,938            |
| Depreciation                                  | <u>2,912,030</u>     |
| Total operating expenses                      | <u>5,590,056</u>     |
| Operating income                              | <u>324,701</u>       |
| <b>NONOPERATING INCOME (EXPENSE)</b>          |                      |
| State sources                                 | 53,850               |
| Investment and interest income                | 394,864              |
| Interest expense                              | (5,478)              |
| Gain (loss) on disposal of capital assets     | <u>(1,160,954)</u>   |
| Net nonoperating income                       | <u>(717,718)</u>     |
| Net income before contributions and transfers | (393,017)            |
| Capital contributions                         | <u>632,485</u>       |
| Change in net position                        | 239,468              |
| Net position at beginning of year             | <u>59,643,961</u>    |
| Net position at end of year                   | <u>\$ 59,883,429</u> |

## Enterprise Funds – Areawide Water Utility

## Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual

For the year ended June 30, 2019

|   | Budgeted Amounts |             | Actual      | Variance with<br>Final Budget<br>positive<br>(negative) |
|---|------------------|-------------|-------------|---|
|   | Original         | Final       |             |   |
| <b>OPERATING REVENUES</b>                 |                  |             |             |   |
| Charges for services                      | \$ 5,057,000     | 5,057,000   | 5,274,187   | 217,187   |
| Rentals and leases                        | -                | -           | 13,560      | 13,560  |
| Other                                     | 630,000          | 630,000     | 627,010     | (2,990)   |
| Total operating revenues                  | 5,687,000        | 5,687,000   | 5,914,757   | 227,757   |
| <b>OPERATING EXPENSES</b>                 |                  |             |             |   |
| Salaries and fringe benefits              | 1,654,500        | 1,708,350   | 1,292,088   | 416,262   |
| Commodities and services                  | 1,613,500        | 1,663,600   | 1,420,938   | 242,662   |
| Capital outlay                            | 105,000          | 105,000     | -           | 105,000   |
| Principal paid on debt                    | 67,500           | 67,500      | 67,487      | 13  |
| Total operating expenses                  | 3,440,500        | 3,544,450   | 2,780,513   | 763,937   |
| Operating income                          | 2,246,500        | 2,142,550   | 3,134,244   | 991,694   |
| <b>NONOPERATING INCOME (EXPENSE)</b>      |                  |             |             |   |
| State sources                             | -                | 53,850      | 53,850      | -   |
| Investment and interest income            | 53,800           | 53,800      | 394,864     | 341,064   |
| Contributions for water extensions        | 134,600          | 134,600     | 54,724      | (79,876)  |
| Water extension additions                 | (151,000)        | (153,500)   | (92,177)    | 61,323  |
| Interest expense                          | (6,100)          | (6,100)     | (5,478)     | 622   |
| Gain (loss) on disposal of capital assets | -                | -           | (1,160,954) | (1,160,954)   |
| Net nonoperating income (expense)         | 31,300           | 82,650      | (755,171)   | (837,821)   |
| Net income before other sources (uses)    | 2,277,800        | 2,225,200   | 2,379,073   | 153,873   |
| <b>OTHER SOURCES (USES)</b>               |                  |             |             |   |
| Transfer to Capital Projects Funds        | (1,600,000)      | (1,600,000) | (1,600,000) | -   |
| Total other sources (uses)                | (1,600,000)      | (1,600,000) | (1,600,000) | -   |
| Change in net position - budget basis     | \$ 677,800       | 625,200     | 779,073     | 153,873   |
| Reconciliation to GAAP:                   |                  |             |             |   |
| Encumbrance adjustment                    |                  |             | 35,000      |   |
| Capitalization of assets                  |                  |             | 92,177      |   |
| Principal paid on debt                    |                  |             | 67,487      |   |
| Transfer to Capital Projects Funds        |                  |             | 1,600,000   |   |
| Capital contributions                     |                  |             | 577,761     |   |
| Depreciation                              |                  |             | (2,912,030) |   |
| Change in net position - GAAP basis       |                  |             | \$ 239,468  |   |

**Enterprise Funds – Areawide Wastewater Utility****Statement of Revenues, Expenses, and Changes in Net Position***For the year ended June 30, 2019*

|  |                      |
|--|----------------------|
| <b>OPERATING REVENUES</b>                            |                      |
| Charges for services                                 | \$ 13,432,525        |
| Special Assessments                                  | 290,400              |
| Other  | 861,069              |
| Total operating revenues                             | <u>14,583,994</u>    |
| <b>OPERATING EXPENSES</b>                            |                      |
| Salaries and fringe benefits                         | 3,269,236            |
| Commodities and services                             | 4,643,417            |
| Depreciation   | 3,424,892            |
| Total operating expenses                             | <u>11,337,545</u>    |
| Operating income                                     | <u>3,246,449</u>     |
| <b>NONOPERATING INCOME (EXPENSE)</b>                 |                      |
| State sources  | 126,308              |
| Investment and interest income                       | 571,819              |
| Interest expense                                     | (68,207)             |
| Net nonoperating income                              | <u>629,920</u>       |
| Net income (loss) before contributions and transfers | 3,876,369            |
| Capital contributions                                | 3,352,881            |
| Transfers from other funds                           | <u>2,565,546</u>     |
| Change in net position                               | 9,794,796            |
| Net position at beginning of year                    | <u>79,548,293</u>    |
| Net position at end of year                          | <u>\$ 89,343,089</u> |

## Enterprise Funds – Areawide Wastewater Utility

## Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual

For the year ended June 30, 2019

|   | Budgeted Amounts   |                    | Actual              | Variance with<br>Final Budget<br>positive<br>(negative) |
|---|--------------------|--------------------|---------------------|---|
|   | Original           | Final              |                     |   |
| <b>OPERATING REVENUES</b>               |                    |                    |                     |   |
| Charges for services                    | \$ 12,560,500      | 12,560,500         | 13,432,525          | 872,025   |
| Special Assessments                     | -                  | -                  | 290,400             | 290,400   |
| Other                                   | 567,000            | 567,000            | 861,069             | 294,069   |
| Total operating revenues                | <u>13,127,500</u>  | <u>13,127,500</u>  | <u>14,583,994</u>   | <u>1,456,494</u>  |
| <b>OPERATING EXPENSES</b>               |                    |                    |                     |   |
| Salaries and fringe benefits            | 4,451,000          | 4,577,308          | 3,269,236           | 1,308,072   |
| Commodities and services                | 5,527,200          | 5,772,500          | 4,715,017           | 1,057,483   |
| Capital outlay                          | 860,000            | 860,000            | 6,800               | 853,200   |
| Principal paid on debt                  | 554,100            | 554,100            | 554,124             | (24)  |
| Total operating expenses                | <u>11,392,300</u>  | <u>11,763,908</u>  | <u>8,545,177</u>    | <u>3,218,731</u>  |
| Operating income                        | <u>1,735,200</u>   | <u>1,363,592</u>   | <u>6,038,817</u>    | <u>4,675,225</u>  |
| <b>NONOPERATING INCOME (EXPENSE)</b>    |                    |                    |                     |   |
| State sources                           | -                  | 126,308            | 126,308             | -   |
| Investment and interest income          | 102,800            | 102,800            | 571,819             | 469,019   |
| Contributions for wastewater extensions | 112,300            | 112,300            | 35,620              | (76,680)  |
| Wastewater extension additions          | (98,000)           | (105,500)          | (71,127)            | 34,373  |
| Interest expense                        | (73,600)           | (73,600)           | (68,207)            | 5,393   |
| Net nonoperating income                 | <u>43,500</u>      | <u>162,308</u>     | <u>594,413</u>      | <u>432,105</u>  |
| Net income before other sources (uses)  | 1,778,700          | 1,525,900          | 6,633,230           | 5,107,330   |
| <b>OTHER SOURCES (USES)</b>             |                    |                    |                     |   |
| Transfer from Sales Tax                 | 2,000,000          | 2,000,000          | 2,000,000           | -   |
| Transfer from Self-Insurance Fund       | -                  | 565,546            | 565,546             | -   |
| Transfer to Capital Projects Funds      | (3,440,000)        | (3,845,000)        | (3,845,000)         | -   |
| Total other sources (uses)              | <u>(1,440,000)</u> | <u>(1,279,454)</u> | <u>(1,279,454)</u>  | <u>-</u>  |
| Change in net position - budget basis   | \$ <u>338,700</u>  | <u>246,446</u>     | 5,353,776           | <u>5,107,330</u>  |
| Reconciliation to GAAP:                 |                    |                    |                     |   |
| Encumbrance adjustment                  |                    |                    | 79,100              |   |
| Capitalization of assets                |                    |                    | 70,427              |   |
| Principal paid on debt                  |                    |                    | 554,124             |   |
| Transfer to Capital Projects Funds      |                    |                    | 3,845,000           |   |
| Capital contributions                   |                    |                    | 3,317,261           |   |
| Depreciation                            |                    |                    | (3,424,892)         |   |
| Change in net position - GAAP basis     |                    |                    | \$ <u>9,794,796</u> |   |

**Enterprise Funds – Boat Harbors****Statement of Revenues, Expenses, and Changes in Net Position***For the year ended June 30, 2019*

|  |                      |
|--|----------------------|
| <b>OPERATING REVENUES</b>                            |                      |
| Charges for services                                 | \$ 2,875,593         |
| Fines and forfeitures                                | 15,370               |
| Rentals and leases                                   | 886,389              |
| Other  | 9                    |
| Total operating revenues                             | <u>3,777,361</u>     |
| <b>OPERATING EXPENSES</b>                            |                      |
| Salaries and fringe benefits                         | 1,806,995            |
| Commodities and services                             | 1,479,934            |
| Depreciation   | <u>2,784,958</u>     |
| Total operating expenses                             | <u>6,071,887</u>     |
| Operating loss                                       | <u>(2,294,526)</u>   |
| <b>NONOPERATING INCOME (EXPENSE)</b>                 |                      |
| State sources  | 507,882              |
| Investment and interest income                       | 150,590              |
| Interest expense                                     | (259,868)            |
| Gain (loss) on disposal of capital assets            | <u>(6,920)</u>       |
| Net nonoperating income (loss)                       | <u>391,684</u>       |
| Net income (loss) before contributions and transfers | (1,902,842)          |
| Capital contributions                                | 270,456              |
| Transfers to other funds                             | <u>(267,380)</u>     |
| Change in net position                               | (1,899,766)          |
| Net position at beginning of year                    | <u>76,727,850</u>    |
| Net position at end of year                          | <u>\$ 74,828,084</u> |

## Enterprise Funds – Boat Harbors

## Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual

For the year ended June 30, 2019

|  | Budgeted Amounts  |                  | Actual                | Variance with<br>Final Budget<br>positive<br>(negative) |
|--|-------------------|------------------|-----------------------|---|
|  | Original          | Final            |                       |   |
| <b>OPERATING REVENUES</b>              |                   |                  |                       |   |
| Charges for services                   | \$ 3,000,000      | 3,000,000        | 2,875,593             | (124,407)   |
| Fines and forfeitures                  | 20,000            | 20,000           | 15,370                | (4,630)   |
| Rentals and leases                     | 875,000           | 875,000          | 886,389               | 11,389  |
| Other                                  | -                 | -                | 9                     | 9   |
| Total operating revenues               | <u>3,895,000</u>  | <u>3,895,000</u> | <u>3,777,361</u>      | <u>(117,639)</u>  |
| <b>OPERATING EXPENSES</b>              |                   |                  |                       |   |
| Salaries and fringe benefits           | 1,831,100         | 1,891,107        | 1,806,995             | 84,112  |
| Commodities and services               | 1,507,300         | 1,514,700        | 1,502,334             | 12,366  |
| Capital outlay                         | 10,000            | 10,000           | 11,858                | (1,858)   |
| Principal paid on debt                 | 380,000           | 380,000          | 380,000               | -   |
| Total operating expenses               | <u>3,728,400</u>  | <u>3,795,807</u> | <u>3,701,187</u>      | <u>94,620</u>   |
| Operating income                       | <u>166,600</u>    | <u>99,193</u>    | <u>76,174</u>         | <u>(23,019)</u>   |
| <b>NONOPERATING INCOME (EXPENSE)</b>   |                   |                  |                       |   |
| State sources                          | 400,000           | 460,007          | 507,882               | 47,875  |
| Investment and interest income         | 34,900            | 34,900           | 150,590               | 115,690   |
| Interest expense                       | (362,100)         | (362,100)        | (259,868)             | 102,232   |
| Gain on disposal of capital assets     | -                 | -                | (6,920)               | (6,920)   |
| Net nonoperating income (expense)      | <u>72,800</u>     | <u>132,807</u>   | <u>391,684</u>        | <u>258,877</u>  |
| Net income before other sources (uses) | 239,400           | 232,000          | 467,858               | 235,858   |
| <b>OTHER SOURCES (USES)</b>            |                   |                  |                       |   |
| Transfer to Capital Projects Funds     | -                 | (267,380)        | (267,380)             | -   |
| Total other sources (uses)             | <u>-</u>          | <u>(267,380)</u> | <u>(267,380)</u>      | <u>-</u>  |
| Change in net position - budget basis  | <u>\$ 239,400</u> | <u>(35,380)</u>  | 200,478               | <u>235,858</u>  |
| Reconciliation to GAAP:                |                   |                  |                       |   |
| Encumbrance adjustment                 |                   |                  | 22,400                |   |
| Capitalization of assets               |                   |                  | 11,858                |   |
| Principal paid on debt                 |                   |                  | 380,000               |   |
| Capital contributions                  |                   |                  | 270,456               |   |
| Depreciation                           |                   |                  | (2,784,958)           |   |
| Change in net position - GAAP basis    |                   |                  | <u>\$ (1,899,766)</u> |   |

**Enterprise Funds – Dock****Statement of Revenues, Expenses, and Changes in Net Position***For the year ended June 30, 2019*

|  |                              |
|--|------------------------------|
| <b>OPERATING REVENUES</b>                            |                              |
| Charges for services                                 | \$ 1,642,459                 |
| Licenses, permits, and fees                          | <u>378,168</u>               |
| Total operating revenues                             | <u>2,020,627</u>             |
| <b>OPERATING EXPENSES</b>                            |                              |
| Salaries and fringe benefits                         | 942,695                      |
| Commodities and services                             | 726,714                      |
| Depreciation   | <u>4,313,659</u>             |
| Total operating expenses                             | <u>5,983,068</u>             |
| Operating loss                                       | <u>(3,962,441)</u>           |
| <b>NONOPERATING INCOME (EXPENSE)</b>                 |                              |
| State sources  | 53,168                       |
| Investment and interest income                       | 133,223                      |
| Loss on disposal of asset                            | <u>(136,648)</u>             |
| Net nonoperating income                              | <u>49,743</u>                |
| Net income (loss) before contributions and transfers | (3,912,698)                  |
| Capital contributions                                | 304,793                      |
| Transfers from other funds                           | 8,298,980                    |
| Transfers to other funds                             | <u>(442,430)</u>             |
| Change in net position                               | 4,248,645                    |
| Net position at beginning of year                    | <u>118,983,161</u>           |
| Net position at end of year                          | <u>\$ <u>123,231,806</u></u> |

## Enterprise Funds – Dock

## Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual

For the year ended June 30, 2019

|   | Budgeted Amounts  |                  | Actual              | Variance with<br>Final Budget<br>positive<br>(negative) |
|---|-------------------|------------------|---------------------|---|
|   | Original          | Final            |                     |   |
| <b>OPERATING REVENUES</b>                     |                   |                  |                     |   |
| Charges for services                          | \$ 1,330,000      | 1,330,000        | 1,642,459           | 312,459   |
| Licenses, permits, and fees                   | 400,000           | 400,000          | 378,168             | (21,832)  |
| Total operating revenues                      | <u>1,730,000</u>  | <u>1,730,000</u> | <u>2,020,627</u>    | <u>290,627</u>  |
| <b>OPERATING EXPENSES</b>                     |                   |                  |                     |   |
| Salaries and fringe benefits                  | 923,900           | 1,012,068        | 942,695             | 69,373  |
| Commodities and services                      | 837,100           | 837,100          | 726,714             | 110,386   |
| Capital outlay                                | 10,000            | 10,000           | -                   | 10,000  |
| Total operating expenses                      | <u>1,771,000</u>  | <u>1,859,168</u> | <u>1,669,409</u>    | <u>189,759</u>  |
| Operating income (loss)                       | <u>(41,000)</u>   | <u>(129,168)</u> | <u>351,218</u>      | <u>480,386</u>  |
| <b>NONOPERATING INCOME (EXPENSE)</b>          |                   |                  |                     |   |
| State sources                                 | -                 | 53,168           | 53,168              | -   |
| Loss on disposal of asset                     | -                 | -                | (136,648)           | (136,648)   |
| Investment and interest income                | 21,600            | 21,600           | 133,223             | 111,623   |
| Net nonoperating income                       | <u>21,600</u>     | <u>74,768</u>    | <u>49,743</u>       | <u>(25,025)</u>   |
| Net income (loss) before other sources (uses) | <u>(19,400)</u>   | <u>(54,400)</u>  | <u>400,961</u>      | <u>455,361</u>  |
| <b>OTHER SOURCES (USES)</b>                   |                   |                  |                     |   |
| Transfer to Debt Service Fund                 | -                 | (13,430)         | (13,430)            | -   |
| Transfer from Marine Passenger Fee Fund       | 457,600           | 457,600          | 457,600             | -   |
| Total other sources (uses)                    | <u>457,600</u>    | <u>444,170</u>   | <u>444,170</u>      | <u>-</u>  |
| Change in net position - budget basis         | <u>\$ 438,200</u> | <u>389,770</u>   | <u>845,131</u>      | <u>455,361</u>  |
| Reconciliation to GAAP:                       |                   |                  |                     |   |
| Transfer to Capital Projects Funds            |                   |                  | 4,141,380           |   |
| Capital contributions                         |                   |                  | 3,575,793           |   |
| Depreciation                                  |                   |                  | <u>(4,313,659)</u>  |   |
| Change in net position - GAAP basis           |                   |                  | <u>\$ 4,248,645</u> |   |



**Enterprise Funds – Waste Management****Statement of Revenues, Expenses, and Changes in Net Position***For the year ended June 30, 2019*

|   |                     |
|---|---------------------|
| <b>OPERATING REVENUES</b>                     |                     |
| Charges for services                          | \$ 1,148,191        |
| Licenses, permits, and fees                   | 3,200               |
| Other   | <u>1,040</u>        |
| Total operating revenues                      | <u>1,152,431</u>    |
| <b>OPERATING EXPENSES</b>                     |                     |
| Salaries and fringe benefits                  | 142,413             |
| Commodities and services                      | 1,268,309           |
| Depreciation                                  | <u>48,724</u>       |
| Total operating expenses                      | <u>1,459,446</u>    |
| Operating income                              | <u>(307,015)</u>    |
| <b>NONOPERATING INCOME (EXPENSE)</b>          |                     |
| State sources                                 | 4,853               |
| Investment and interest income                | 67,339              |
| Gain (loss) on disposal of capital assets     | <u>1,775,139</u>    |
| Net nonoperating income                       | <u>1,847,331</u>    |
| Net income before contributions and transfers | 1,540,316           |
| Transfers from other funds                    | 400,000             |
| Transfers to other funds                      | <u>(1,774,553)</u>  |
| Change in net position                        | 165,763             |
| Net position at beginning of year             | <u>2,630,571</u>    |
| Net position at end of year                   | <u>\$ 2,796,334</u> |

## Enterprise Funds – Waste Management

## Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual

For the year ended June 30, 2019

|   | Budgeted Amounts  |                    | Actual             | Variance with<br>Final Budget<br>positive<br>(negative) |
|---|-------------------|--------------------|--------------------|---|
|   | Original          | Final              |                    |   |
| <b>OPERATING REVENUES</b>                     |                   |                    |                    |   |
| Charges for services                          | \$ 1,426,500      | 1,426,500          | 1,148,191          | (278,309)   |
| Licenses, permits, and fees                   | 63,000            | 63,000             | 3,200              | (59,800)  |
| Other   | -                 | -                  | 1,040              | 1,040   |
| Total operating revenues                      | <u>1,489,500</u>  | <u>1,489,500</u>   | <u>1,152,431</u>   | <u>(337,069)</u>  |
| <b>OPERATING EXPENSES</b>                     |                   |                    |                    |   |
| Salaries and fringe benefits                  | 192,100           | 196,953            | 142,413            | 54,540  |
| Commodities and services                      | 1,181,300         | 1,600,500          | 1,272,809          | 327,691   |
| Capital outlay                                | 80,000            | 80,000             | -                  | 80,000  |
| Total operating expenses                      | <u>1,453,400</u>  | <u>1,877,453</u>   | <u>1,415,222</u>   | <u>462,231</u>  |
| Operating income (loss)                       | <u>36,100</u>     | <u>(387,953)</u>   | <u>(262,791)</u>   | <u>125,162</u>  |
| <b>NONOPERATING INCOME (EXPENSE)</b>          |                   |                    |                    |   |
| State sources                                 | -                 | 4,853              | 4,853              | -   |
| Investment and interest income                | -                 | -                  | 67,339             | 67,339  |
| Gain (loss) on disposal of capital assets     | -                 | -                  | 1,775,139          | 1,775,139   |
| Net nonoperating income                       | <u>-</u>          | <u>4,853</u>       | <u>1,847,331</u>   | <u>1,842,478</u>  |
| Net income (loss) before other sources (uses) | 36,100            | (383,100)          | 1,584,540          | 1,967,640   |
| <b>OTHER SOURCES (USES)</b>                   |                   |                    |                    |   |
| Transfer from Sales Tax Fund                  | 400,000           | 400,000            | 400,000            | -   |
| Transfer to Capital Projects                  | -                 | (1,774,553)        | (1,774,553)        | -   |
| Total other sources (uses)                    | <u>400,000</u>    | <u>(1,374,553)</u> | <u>(1,374,553)</u> | <u>-</u>  |
| Change in net position - budget basis         | \$ <u>436,100</u> | <u>(1,757,653)</u> | 209,987            | <u>1,967,640</u>  |
| Reconciliation to GAAP:                       |                   |                    |                    |   |
| Encumbrance adjustment                        |                   |                    | 4,500              |   |
| Depreciation                                  |                   |                    | <u>(48,724)</u>    |   |
| Change in net position - GAAP basis           |                   |                    | \$ <u>165,763</u>  |   |



## **INTERNAL SERVICE FUNDS**

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Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of CBJ, or CBJ's component unit, on a cost-reimbursement basis.

**Central Equipment Service Fund** – Provides for the maintenance, repair, and purchase of vehicles and electronics for CBJ services. Revenues are from rental charges to user departments within the City. Expenses include labor, materials, supplies, and services. Replacement of equipment is part of the rental rate of the equipment.

**Self-Insurance Fund** – Provides for the cost of administering the City's Risk Management Program. This program provides coverage for the various risks of loss from legal liabilities, property damage, and workers' compensation claims. The program also provides coverage for medical, dental, and vision claims and term life coverage. Charges for services are based on estimates of the amounts needed to pay prior and current year claims in addition to the cost of the excess and special insurance policy premiums.

**Building Maintenance Fund** – Provides for the maintenance and repair of facilities owned and utilized by CBJ. Revenues are from charges to user departments within the City. Expenses include labor, materials, supplies, and services.



## Internal Service Funds

## Combining Statement of Net Position

June 30, 2019

|   | Central<br>Equipment<br>Service | Self-<br>Insurance | Building<br>Maintenance | Totals              |
|---|---------------------------------|--------------------|-------------------------|---------------------|
| <b>ASSETS AND DEFERRED OUTFLOWS OF RESOURCES</b>          |                                 |                    |                         |                     |
| Current assets:   |                                 |                    |                         |                     |
| Equity in central treasury                                | \$ 7,958,149                    | 11,631,437         | 401,164                 | 19,990,750          |
| Receivables, net of allowance for doubtful accounts:      |                                 |                    |                         |                     |
| Accounts  | -                               | 991,571            | -                       | 991,571             |
| State of Alaska   | 396,419                         | -                  | -                       | 396,419             |
| Inventories   | 260,451                         | -                  | 527,550                 | 788,001             |
| Prepaid items   | 907                             | 20,688             | -                       | 21,595              |
| Total current assets                                      | <u>8,615,926</u>                | <u>12,643,696</u>  | <u>928,714</u>          | <u>22,188,336</u>   |
| Non-current assets:                                       |                                 |                    |                         |                     |
| Capital assets:   |                                 |                    |                         |                     |
| Machinery, equipment, and fixtures                        | 35,595,805                      | 28,000             | 154,698                 | 35,778,503          |
| Less accumulated depreciation                             | <u>(21,138,172)</u>             | <u>(28,000)</u>    | <u>(154,698)</u>        | <u>(21,320,870)</u> |
| Total capital assets, net of accumulated depreciation     | 14,457,633                      | -                  | -                       | 14,457,633          |
| OPEB asset  | 3,496                           | 2,930              | 6,981                   | 13,407              |
| Total non-current assets                                  | <u>14,461,129</u>               | <u>2,930</u>       | <u>6,981</u>            | <u>14,471,040</u>   |
| Total assets  | 23,077,055                      | 12,646,626         | 935,695                 | 36,659,376          |
| Deferred outflows of resources                            | 165,217                         | 135,829            | 486,711                 | 787,757             |
| Total assets and deferred outflows of resources           | <u>23,242,272</u>               | <u>12,782,455</u>  | <u>1,422,406</u>        | <u>37,447,133</u>   |
| <b>LIABILITIES AND DEFERRED INFLOWS OF RESOURCES</b>      |                                 |                    |                         |                     |
| Current liabilities:                                      |                                 |                    |                         |                     |
| Accounts payable  | 770,098                         | 115,122            | 25,713                  | 910,933             |
| Accrued salaries, payroll taxes, and withholdings payable | 37,102                          | 26,376             | 73,464                  | 136,942             |
| Accrued annual leave and compensation time                | 36,322                          | 11,008             | 53,983                  | 101,313             |
| Accrued interest and other liabilities                    | -                               | 6,134,000          | -                       | 6,134,000           |
| Total current liabilities                                 | <u>843,522</u>                  | <u>6,286,506</u>   | <u>153,160</u>          | <u>7,283,188</u>    |
| Non-current liabilities:                                  |                                 |                    |                         |                     |
| Accrued annual leave and compensation time                | 46,227                          | 14,011             | 68,707                  | 128,945             |
| Net pension liability                                     | 736,745                         | 586,099            | 1,421,350               | 2,744,194           |
| OPEB Liability  | 153,573                         | 128,717            | 306,735                 | 589,025             |
| Total non-current liabilities                             | <u>936,545</u>                  | <u>728,827</u>     | <u>1,796,792</u>        | <u>3,462,164</u>    |
| Total liabilities   | 1,780,067                       | 7,015,333          | 1,949,952               | 10,745,352          |
| Deferred inflows of resources                             | 74,468                          | 60,571             | 145,699                 | 280,738             |
| Total liabilities and deferred inflows of resources       | <u>1,854,535</u>                | <u>7,075,904</u>   | <u>2,095,651</u>        | <u>11,026,090</u>   |
| <b>NET POSITION (DEFICIT)</b>                             |                                 |                    |                         |                     |
| Net investment in capital assets                          | 14,457,633                      | -                  | -                       | 14,457,633          |
| Unrestricted  | <u>6,930,104</u>                | <u>5,706,551</u>   | <u>(673,245)</u>        | <u>11,963,410</u>   |
| Total net position (deficit)                              | <u>\$ 21,387,737</u>            | <u>5,706,551</u>   | <u>(673,245)</u>        | <u>26,421,043</u>   |

**Internal Service Funds****Combining Statement of Revenues, Expenses, and Changes in Net Position***For the year ended June 30, 2019*

|  | Central<br>Equipment<br>Service | Self-<br>Insurance | Building<br>Maintenance | Totals            |
|--|---------------------------------|--------------------|-------------------------|-------------------|
| <b>OPERATING REVENUES</b> - Charges for services     | \$ 4,475,421                    | 22,454,641         | 2,487,059               | 29,417,121        |
| <b>OPERATING EXPENSES</b>                            |                                 |                    |                         |                   |
| Salaries and fringe benefits                         | 723,169                         | 627,982            | 994,576                 | 2,345,727         |
| Commodities and services                             | 1,467,033                       | 21,220,940         | 1,196,017               | 23,883,990        |
| Depreciation   | 2,382,585                       | 2,800              | -                       | 2,385,385         |
| Total operating expenses                             | <u>4,572,787</u>                | <u>21,851,722</u>  | <u>2,190,593</u>        | <u>28,615,102</u> |
| Operating income (loss)                              | <u>(97,366)</u>                 | <u>602,919</u>     | <u>296,466</u>          | <u>802,019</u>    |
| <b>NONOPERATING INCOME (EXPENSE)</b>                 |                                 |                    |                         |                   |
| State sources  | 715,181                         | 21,218             | 49,801                  | 786,200           |
| Investment and interest income                       | 294,032                         | -                  | -                       | 294,032           |
| Gain (loss) on disposal of capital assets            | 121,310                         | -                  | -                       | 121,310           |
| Net nonoperating income                              | <u>1,130,523</u>                | <u>21,218</u>      | <u>49,801</u>           | <u>1,201,542</u>  |
| Net income (loss) before contributions and transfers | 1,033,157                       | 624,137            | 346,267                 | 2,003,561         |
| Transfers from Marine Passenger Fee Fund             | -                               | -                  | 46,200                  | 46,200            |
| Transfers from General Fund                          | 271,200                         | 349,500            | -                       | 620,700           |
| Transfers to Capital Projects Funds                  | -                               | (88,198)           | -                       | (88,198)          |
| Transfers to Enterprise Capital Projects Funds       | -                               | (565,546)          | -                       | (565,546)         |
| Change in net position                               | 1,304,357                       | 319,893            | 392,467                 | 2,016,717         |
| Net position at beginning of year                    | 20,083,380                      | 5,386,658          | -                       | 25,470,038        |
| Restatement  | -                               | -                  | (1,065,712)             | (1,065,712)       |
| Net position (deficit) at end of year                | <u>\$ 21,387,737</u>            | <u>5,706,551</u>   | <u>(673,245)</u>        | <u>26,421,043</u> |

## Internal Service Funds

## Combining Statement of Cash Flows

For the year ended June 30, 2019

|   | Central<br>Equipment<br>Service | Self-<br>Insurance | Building<br>Maintenance | Totals             |
|---|---------------------------------|--------------------|-------------------------|--------------------|
| <b>Cash flows from operating activities:</b>  |                                 |                    |                         |                    |
| Cash receipts from users  | \$ 4,475,421                    | 21,463,505         | 2,487,059               | 28,425,985         |
| Payments to suppliers for goods and services  | (3,232,007)                     | (21,858,546)       | (1,449,816)             | (26,540,369)       |
| Payments to employees for services  | (682,835)                       | (610,698)          | (732,080)               | (2,025,613)        |
| Net cash provided by operating activities   | <u>560,579</u>                  | <u>(1,005,739)</u> | <u>305,163</u>          | <u>(139,997)</u>   |
| <b>Cash flows from noncapital financing activities:</b>   |                                 |                    |                         |                    |
| Transfers from other funds  | 271,200                         | 349,500            | 46,200                  | 666,900            |
| Cash from state sources   | <u>2,302,962</u>                | <u>21,218</u>      | <u>49,801</u>           | <u>2,373,981</u>   |
| Net cash provided by noncapital financing activities  | <u>2,574,162</u>                | <u>370,718</u>     | <u>96,001</u>           | <u>3,040,881</u>   |
| <b>Cash flows from capital and related financing activities:</b>                                      |                                 |                    |                         |                    |
| Transfers to other funds  | -                               | (653,744)          | -                       | (653,744)          |
| Cash received from disposal of capital assets   | 149,758                         | -                  | -                       | 149,758            |
| Cash paid for the acquisition of capital assets   | (3,577,193)                     | -                  | -                       | (3,577,193)        |
| Net cash used by capital and related financing activities   | <u>(3,427,435)</u>              | <u>(653,744)</u>   | <u>-</u>                | <u>(4,081,179)</u> |
| <b>Cash flows from investing activities:</b>  |                                 |                    |                         |                    |
| Earnings from invested proceeds   | <u>294,032</u>                  | <u>-</u>           | <u>-</u>                | <u>294,032</u>     |
| Net cash provided by investing activities   | <u>294,032</u>                  | <u>-</u>           | <u>-</u>                | <u>294,032</u>     |
| Net increase (decrease) in cash and cash equivalents  | 1,338                           | (1,288,765)        | 401,164                 | (886,263)          |
| Cash and cash equivalents at beginning of year  | <u>7,956,811</u>                | <u>12,920,202</u>  | <u>-</u>                | <u>20,877,013</u>  |
| Cash and cash equivalents at end of year  | <u>\$ 7,958,149</u>             | <u>11,631,437</u>  | <u>401,164</u>          | <u>19,990,750</u>  |
| <b>Reconciliation of operating income (loss) to net cash provided (used) by operating activities:</b> |                                 |                    |                         |                    |
| Operating income (loss)   | \$ (97,366)                     | 602,919            | 296,466                 | 802,019            |
| Adjustments to reconcile operating income (loss) to net cash provided by operating activities:        |                                 |                    |                         |                    |
| Depreciation  | 2,382,585                       | 2,800              | -                       | 2,385,385          |
| Pension expense   | 42,926                          | 36,320             | 85,799                  | 165,045            |
| OPEB expense  | 39,010                          | 33,007             | 77,972                  | 149,989            |
| <b>(Increase) decrease in assets and deferred outflows:</b>   |                                 |                    |                         |                    |
| Receivables   | -                               | (991,136)          | -                       | (991,136)          |
| Inventories   | 2,238                           | -                  | 4,912                   | 7,150              |
| Prepaid expenses  | (907)                           | (20,688)           | -                       | (21,595)           |
| Deferred outflows of resources  | (60,935)                        | (52,433)           | (284,424)               | (397,792)          |
| <b>Increase (decrease) in liabilities and deferred inflows:</b>                                       |                                 |                    |                         |                    |
| Accounts payable  | (1,705,370)                     | 23,515             | 25,713                  | (1,656,142)        |
| Accrued salaries payable  | 3,763                           | 919                | 73,464                  | 78,146             |
| Accrued annual leave and compensation time  | 3,380                           | (11,718)           | 122,690                 | 114,352            |
| Accrued and other liabilities   | -                               | (588,000)          | -                       | (588,000)          |
| Deferred inflows of resources   | (48,745)                        | (41,244)           | (97,429)                | (187,418)          |
| Total adjustments   | <u>657,945</u>                  | <u>(1,608,658)</u> | <u>8,697</u>            | <u>(942,016)</u>   |
| Net cash provided (used) by operating activities  | <u>\$ 560,579</u>               | <u>(1,005,739)</u> | <u>305,163</u>          | <u>(139,997)</u>   |



**Internal Service Funds – Central Equipment Services****Statement of Revenues, Expenses, and Changes in Net Position***For the year ended June 30, 2019*

|  |                      |
|--|----------------------|
| <b>OPERATING REVENUES</b> - Charges for services | \$ <u>4,475,421</u>  |
| <b>OPERATING EXPENSES</b>                        |                      |
| Salaries and fringe benefits                     | 723,169              |
| Commodities and services                         | 1,467,033            |
| Depreciation                                     | <u>2,382,585</u>     |
| Total operating expenses                         | <u>4,572,787</u>     |
| Operating income                                 | <u>(97,366)</u>      |
| <b>NONOPERATING INCOME (EXPENSE)</b>             |                      |
| State sources                                    | 715,181              |
| Investment and interest income                   | 294,032              |
| Gain (loss) on disposal of capital assets        | <u>121,310</u>       |
| Net nonoperating income                          | <u>1,130,523</u>     |
| Net income before transfers                      | 1,033,157            |
| <b>OTHER SOURCES (USES)</b>                      |                      |
| Transfer from General Fund                       | <u>271,200</u>       |
| Change in net position                           | 1,304,357            |
| Net position at beginning of year                | <u>20,083,380</u>    |
| Net position at end of year                      | <u>\$ 21,387,737</u> |

## Internal Service Funds – Central Equipment Services

## Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual

For the year ended June 30, 2019

|  | Budgeted Amounts |             | Actual       | Variance with<br>Final Budget<br>positive<br>(negative) |
|--|------------------|-------------|--------------|---|
|  | Original         | Final       |              |   |
| <b>OPERATING REVENUES</b> - Charges for services | \$ 4,622,500     | 4,622,500   | 4,475,421    | (147,079)   |
| <b>OPERATING EXPENSES</b>                        |                  |             |              |   |
| Salaries and fringe benefits                     | 733,800          | 760,284     | 723,169      | 37,115  |
| Commodities and services                         | 1,496,600        | 1,693,743   | 1,517,733    | 176,010   |
| Capital outlay                                   | 3,399,400        | 5,556,083   | 3,870,493    | 1,685,590   |
| Total operating expenses                         | 5,629,800        | 8,010,110   | 6,111,395    | 1,898,715   |
| Operating loss                                   | (1,007,300)      | (3,387,610) | (1,635,974)  | 1,751,636   |
| <b>NONOPERATING INCOME (EXPENSE)</b>             |                  |             |              |   |
| State sources                                    | -                | 1,055,982   | 715,181      | (340,801)   |
| Investment and interest income                   | 45,100           | 45,100      | 294,032      | 248,932   |
| Gain on disposal of capital assets               | 75,000           | 75,000      | 121,310      | 46,310  |
| Net nonoperating income                          | 120,100          | 1,176,082   | 1,130,523    | (45,559)  |
| Net loss before other sources                    | (887,200)        | (2,211,528) | (505,451)    | 1,706,077   |
| <b>OTHER SOURCES (USES)</b>                      |                  |             |              |   |
| Transfer from Capital Project Funds              | -                | 271,200     | 271,200      | -   |
| Change in net position - budget basis            | \$ (887,200)     | (1,940,328) | (234,251)    | 1,706,077   |
| Reconciliation to GAAP:                          |                  |             |              |   |
| Encumbrances                                     |                  |             | 344,000      |   |
| Capitalization of assets                         |                  |             | 3,577,193    |   |
| Depreciation                                     |                  |             | (2,382,585)  |   |
| Change in net position - GAAP basis              |                  |             | \$ 1,304,357 |   |

**Internal Service Funds – Self-Insurance****Statement of Revenues, Expenses, and Changes in Net Position***For the year ended June 30, 2019*

|  |                            |
|--|----------------------------|
| <b>OPERATING REVENUES</b> - Charges for services     | \$ <u>22,454,641</u>       |
| <b>OPERATING EXPENSES</b>                            |                            |
| Salaries and fringe benefits                         | 627,982                    |
| Commodities and services                             | 21,220,940                 |
| Depreciation   | <u>2,800</u>               |
| Total operating expenses                             | <u>21,851,722</u>          |
| Operating income (loss)                              | 602,919                    |
| <b>NONOPERATING INCOME (EXPENSE)</b>                 |                            |
| State sources  | <u>21,218</u>              |
| Net income (loss) before contributions and transfers | 624,137                    |
| Transfers from General Fund                          | 349,500                    |
| Transfers to Capital Projects Funds                  | (88,198)                   |
| Transfers to Enterprise Capital Projects Funds       | <u>(565,546)</u>           |
| Change in net position                               | 319,893                    |
| Net position at beginning of year                    | <u>5,386,658</u>           |
| Net position at end of year                          | \$ <u><u>5,706,551</u></u> |

## Internal Service Funds – Self-Insurance

## Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual

For the year ended June 30, 2019

|  | Budgeted Amounts |             | Actual     | Variance with<br>Final Budget<br>positive<br>(negative) |
|--|------------------|-------------|------------|---|
|  | Original         | Final       |            |   |
| <b>OPERATING REVENUES</b> - Charges for services | \$ 22,020,600    | 22,020,600  | 22,454,641 | 434,041   |
| <b>OPERATING EXPENSES</b>                        |                  |             |            |   |
| Salaries and fringe benefits                     | 657,400          | 678,618     | 627,982    | 50,636  |
| Commodities and services                         | 21,962,800       | 22,623,700  | 21,245,640 | 1,378,060   |
| Total operating expenses                         | 22,620,200       | 23,302,318  | 21,873,622 | 1,428,696   |
| Operating income (loss)                          | (599,600)        | (1,281,718) | 581,019    | 1,862,737   |
| <b>NONOPERATING INCOME (EXPENSE)</b>             |                  |             |            |   |
| State sources                                    | -                | 21,218      | 21,218     | -   |
| Net income (loss) before other sources (uses)    | (599,600)        | (1,260,500) | 602,237    | 1,862,737   |
| <b>OTHER SOURCES (USES)</b>                      |                  |             |            |   |
| Transfers from General Fund                      | -                | 349,500     | 349,500    | -   |
| Transfers to Capital Projects Funds              | -                | (88,198)    | (88,198)   | -   |
| Transfers to Enterprise Capital Projects Funds   | -                | (565,546)   | (565,546)  | -   |
| Total other sources (uses)                       | -                | (304,244)   | (304,244)  | -   |
| Change in net position - budget basis            | \$ (599,600)     | (1,564,744) | 297,993    | 1,862,737   |
| Reconciliation to GAAP:                          |                  |             |            |   |
| Encumbrances                                     |                  |             | 24,700     |   |
| Depreciation                                     |                  |             | (2,800)    |   |
| Change in net position - GAAP basis              |                  |             | \$ 319,893 |   |

**Internal Service Funds – Building Maintenance****Statement of Revenues, Expenses, and Changes in Net Position***For the year ended June 30, 2019*

|  |                            |
|--|----------------------------|
| <b>OPERATING REVENUES</b> - Charges for services | \$ <u>2,487,059</u>        |
| <b>OPERATING EXPENSES</b>                        |                            |
| Salaries and fringe benefits                     | 994,576                    |
| Commodities and services                         | <u>1,196,017</u>           |
| Total operating expenses                         | <u>2,190,593</u>           |
| Operating income                                 | 296,466                    |
| <b>NONOPERATING INCOME (EXPENSE)</b>             |                            |
| State sources                                    | <u>49,801</u>              |
| Net income before transfers                      | 346,267                    |
| <b>OTHER SOURCES (USES)</b>                      |                            |
| Transfer from Marine Passenger Fee Fund          | <u>46,200</u>              |
| Change in net position                           | <u>392,467</u>             |
| Net position at beginning of year                | -                          |
| Restatement                                      | <u>(1,065,712)</u>         |
| Net deficit at end of year                       | \$ <u><u>(673,245)</u></u> |

## Internal Service Funds – Building Maintenance

## Schedule of Revenues, Expenses, and Changes in Net Position - Budget and Actual

For the year ended June 30, 2019

|  | Budgeted Amounts |           | Actual     | Variance with<br>Final Budget<br>positive<br>(negative) |
|--|------------------|-----------|------------|---|
|  | Original         | Final     |            |   |
| <b>OPERATING REVENUES</b> - Charges for services | \$ 2,466,500     | 2,466,500 | 2,487,059  | 20,559  |
| <b>OPERATING EXPENSES</b>                        |                  |           |            |   |
| Salaries and fringe benefits                     | 1,270,500        | 1,320,301 | 994,576    | 325,725   |
| Commodities and services                         | 1,238,500        | 1,274,700 | 1,208,417  | 66,283  |
| Total operating expenses                         | 2,509,000        | 2,595,001 | 2,202,993  | 392,008   |
| Operating income (loss)                          | (42,500)         | (128,501) | 284,066    | 412,567   |
| <b>NONOPERATING INCOME (EXPENSE)</b>             |                  |           |            |   |
| State sources                                    | -                | 49,801    | 49,801     | -   |
| Net income (loss) before other sources           | (42,500)         | (78,700)  | 333,867    | 412,567   |
| <b>OTHER SOURCES (USES)</b>                      |                  |           |            |   |
| Transfer from Marine Passenger Fee Fund          | 46,200           | 46,200    | 46,200     | -   |
| Change in net position - budget basis            | \$ 3,700         | (32,500)  | 380,067    | 412,567   |
| Reconciliation to GAAP:                          |                  |           |            |   |
| Encumbrances                                     |                  |           | 12,400     |   |
| Change in net position - GAAP basis              |                  |           | \$ 392,467 |   |



## **AGENCY FUNDS**

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Agency Funds are used to report assets and liabilities for deposits and investments entrusted to CBJ as an agent for others and therefore do not support any CBJ programs.

**Mental Health Payee** – To account for monies received from private sources to be used for the purchase of books for substance abuse patients during Christmas at Rainforest Recovery Center.

**Museum Grant** – To account for monies received from private sources to be granted to local organizations and individuals to promote historical projects.

**Juneau Public Library Endowment** – To account for monies received from private sources to be granted to local organizations to promote the local library infrastructure.



**Agency Funds****Combining Statement of Fiduciary Assets and Liabilities***June 30, 2019*

|                               | Mental<br>Health<br>Payee | Museum<br>Grant | Juneau<br>Public<br>Library<br>Endowment | Totals           |
|-------------------------------|---------------------------|-----------------|--|------------------|
| <b>ASSETS</b>                 |                           |                 |  |                  |
| Equity in central treasury    | \$ 1,170                  | -               | 1,018,547                                | 1,019,717        |
| Capital assets                | -                         | -               | 7,588                                    | 7,588            |
| Total assets                  | <u>\$ 1,170</u>           | <u>-</u>        | <u>1,026,135</u>                         | <u>1,027,305</u> |
| <b>LIABILITIES</b>            |                           |                 |  |                  |
| Accrued and other liabilities | \$ <u>1,170</u>           | <u>-</u>        | <u>1,026,135</u>                         | <u>1,027,305</u> |
| Total liabilities             | <u>\$ 1,170</u>           | <u>-</u>        | <u>1,026,135</u>                         | <u>1,027,305</u> |

## Agency Funds

## Combining Statement of Changes in Fiduciary Assets and Liabilities

For the year ended June 30, 2019

|   | Balance at<br>July 1, 2018 | Increase | Decrease | Balance at<br>June 30, 2019 |
|---|----------------------------|----------|----------|-----------------------------|
| <b>Mental Health Payee:</b>             |                            |          |          |                             |
| Assets                                  |                            |          |          |                             |
| Equity in central treasury              | \$ 1,224                   | -        | 54       | 1,170                       |
| Total assets                            | \$ 1,224                   | -        | 54       | 1,170                       |
| Liabilities                             |                            |          |          |                             |
| Accrued and other liabilities           | \$ 1,224                   | -        | 54       | 1,170                       |
| Total liabilities                       | \$ 1,224                   | -        | 54       | 1,170                       |
| <b>Museum Grant:</b>                    |                            |          |          |                             |
| Assets                                  |                            |          |          |                             |
| Equity in central treasury              | \$ 28,106                  | -        | 28,106   | -                           |
| Total assets                            | \$ 28,106                  | -        | 28,106   | -                           |
| Liabilities                             |                            |          |          |                             |
| Accrued and other liabilities           | \$ 28,106                  | -        | 28,106   | -                           |
| Total liabilities                       | \$ 28,106                  | -        | 28,106   | -                           |
| <b>Juneau Public Library Endowment:</b> |                            |          |          |                             |
| Assets                                  |                            |          |          |                             |
| Equity in central treasury              | \$ 946,601                 | 172,857  | 100,911  | 1,018,547                   |
| Capital assets                          | 7,588                      | -        | -        | 7,588                       |
| Total assets                            | \$ 954,189                 | 172,857  | 100,911  | 1,026,135                   |
| Liabilities                             |                            |          |          |                             |
| Accrued and other liabilities           | \$ 954,189                 | 172,857  | 100,911  | 1,026,135                   |
| Total liabilities                       | \$ 954,189                 | 172,857  | 100,911  | 1,026,135                   |
| <b>Total - All Agency Funds:</b>        |                            |          |          |                             |
| Assets                                  |                            |          |          |                             |
| Equity in central treasury              | \$ 975,931                 | 172,857  | 129,071  | 1,019,717                   |
| Capital assets                          | 7,588                      | -        | -        | 7,588                       |
| Total assets                            | \$ 983,519                 | 172,857  | 129,071  | 1,027,305                   |
| Liabilities                             |                            |          |          |                             |
| Accrued and other liabilities           | \$ 983,519                 | 172,857  | 129,071  | 1,027,305                   |
| Total liabilities                       | \$ 983,519                 | 172,857  | 129,071  | 1,027,305                   |



**CAPITAL ASSETS  
USED IN THE OPERATION OF  
GOVERNMENTAL FUNDS**

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- **Schedule by Source**
- **Schedule by Function and Activity**
- **Schedule of Changes by Function and Activity**

**Capital Assets Used in the Operation of Governmental Funds****Schedule by Source***June 30, 2019*

|  |                                  |
|--|----------------------------------|
| Governmental funds capital assets:                         |                                  |
| Land   | \$ 37,559,347                    |
| Buildings and improvements                                 | 457,779,082                      |
| Machinery, equipment and fixtures                          | 35,275,625                       |
| Infrastructure   | 244,191,209                      |
| Construction and infrastructure in progress                | <u>93,606,533</u>                |
| <br>Total governmental funds capital assets                | <br>\$ <u><u>868,411,796</u></u> |
| Investment in governmental funds capital assets by source: |                                  |
| General fund   | \$ 968,581                       |
| Special revenue funds                                      | 3,560,573                        |
| Capital projects funds                                     | 764,420,330                      |
| Donations  | <u>99,462,312</u>                |
| <br>Total governmental funds capital assets                | <br>\$ <u><u>868,411,796</u></u> |

Note: This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in internal service funds are excluded from the above amounts. The capital assets of the Central Equipment Service Internal Service Fund and the Building Maintenance Internal Service Fund are included as governmental activities in the Statement of Net Position.

## Capital Assets Used in the Operation of Governmental Funds

## Schedule by Function and Activity

June 30, 2019

|   | <u>Land</u>          | <u>Buildings<br/>and<br/>improvements</u> | <u>Machinery,<br/>equipment<br/>and<br/>fixtures</u> | <u>Infrastructure</u> | <u>Construction<br/>work in<br/>progress</u> | <u>Totals</u>      |
|---|----------------------|---|--|-----------------------|--|--------------------|
| Legislative                               | \$ -                 | 3,012,795                                 | 611,568  | -                     | -  | 3,624,363          |
| Legal                                     | -                    | -   | 41,614   | -                     | -  | 41,614             |
| Administration:                           |                      |   |  |                       |  |                    |
| Human resources/Clerk                     | -                    | -   | 7,994  | -                     | -  | 7,994              |
| Management information systems            | -                    | -   | 6,573,124  | -                     | -  | 6,573,124          |
| Education                                 | 2,212,963            | 311,090,149                               | 5,442,320  | 469,306               | -  | 319,214,738        |
| Finance                                   | -                    | 34,700                                    | 189,312  | -                     | -  | 224,012            |
| Libraries                                 | 94,544               | 22,226,520                                | 841,136  | -                     | -  | 23,162,200         |
| Parks and recreation:                     |                      |   |  |                       |  |                    |
| Parks and landscape maintenance           | 10,013,253           | 17,587,398                                | 572,278  | 808,384               | -  | 28,981,313         |
| Eaglecrest                                | -                    | 5,594,843                                 | 6,470,150  | 263,610               | -  | 12,328,603         |
| Parks and recreation                      | 3,496,470            | 31,759,683                                | 1,118,239  | -                     | -  | 36,374,392         |
| Community development & lands management: |                      |   |  |                       |  |                    |
| Community development                     | 319,068              | 8,172,653                                 | 273,610  | -                     | -  | 8,765,331          |
| Lands                                     | 13,396,405           | 1,383,327                                 | 232,287  | 451,262               | -  | 15,463,281         |
| Public safety:                            |                      |   |  |                       |  |                    |
| Police                                    | 920,812              | 9,031,277                                 | 5,647,543  | 1,360,197             | -  | 16,959,829         |
| Fire                                      | 642,315              | 14,098,370                                | 2,033,231  | 422,496               | -  | 17,196,412         |
| Public works:                             |                      |   |  |                       |  |                    |
| Downtown parking                          | 488,231              | 20,930,432                                | 430,767  | -                     | -  | 21,849,430         |
| Streets                                   | 2,153,378            | 2,275,353                                 | 50,357   | 240,415,954           | -  | 244,895,042        |
| Public transportation                     | -                    | 709,685                                   | 3,924,991  | -                     | -  | 4,634,676          |
| Tourism and conventions                   | 3,821,908            | 9,871,897                                 | 815,104  | -                     | -  | 14,508,909         |
| Construction work in progress             | -                    | -   | -  | -                     | 93,606,533                                   | 93,606,533         |
|   | <u>\$ 37,559,347</u> | <u>457,779,082</u>                        | <u>35,275,625</u>                                    | <u>244,191,209</u>    | <u>93,606,533</u>                            | <u>868,411,796</u> |

Note: This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in internal service funds are excluded from the above amounts. The capital assets of the Central Equipment Service Internal Service Fund and the Building Maintenance Internal Service Fund are included as governmental activities in the Statement of Net Position.

**Capital Assets Used in the Operation of Governmental Funds****Schedule of Changes by Function and Activity**

Year ended June 30, 2019

|   | Beginning<br>Balances | Additions         | Deductions        | Ending<br>Balances |
|---|-----------------------|-------------------|-------------------|--------------------|
| <b><u>All Asset Types</u></b>             |                       |                   |                   |                    |
| Legislative                               | \$ 3,565,308          | 211,419           | -                 | 3,776,727          |
| Legal                                     | 41,614                | -                 | -                 | 41,614             |
| Administration:                           |                       |                   |                   |                    |
| Human resources/Clerk                     | 7,994                 | -                 | -                 | 7,994              |
| Management information systems            | 7,520,338             | 906,172           | 151,346           | 8,275,164          |
| Education                                 | 320,174,144           | 14,615,373        | 13,453,687        | 321,335,830        |
| Finance                                   | 200,997               | 23,015            | -                 | 224,012            |
| Library                                   | 22,718,860            | 510,253           | -                 | 23,229,113         |
| Parks and recreation:                     |                       |                   |                   |                    |
| Parks and landscape maintenance           | 36,327,787            | 2,897,303         | 548,729           | 38,676,361         |
| Eaglecrest                                | 18,931,353            | 995,817           | 1,716,908         | 18,210,262         |
| Parks and recreation                      | 39,781,735            | 245,487           | -                 | 40,027,222         |
| Community development & lands management: |                       |                   |                   |                    |
| Community development                     | 8,521,888             | -                 | -                 | 8,521,888          |
| Lands                                     | 17,422,668            | 3,941,631         | 908,195           | 20,456,104         |
| Public safety:                            |                       |                   |                   |                    |
| Police                                    | 16,422,324            | 537,505           | -                 | 16,959,829         |
| Fire                                      | 15,268,802            | 2,255,656         | 300,000           | 17,224,458         |
| Public works:                             |                       |                   |                   |                    |
| Building maintenance                      | 243,049               | 1,672,456         | 154,698           | 1,760,807          |
| Downtown parking                          | 20,070,613            | 2,879,416         | -                 | 22,950,029         |
| Streets                                   | 289,649,284           | 10,488,990        | 1,417,677         | 298,720,597        |
| Public transportation                     | 12,997,927            | 338,240           | 2,026,761         | 11,309,406         |
| Community projects                        | 9,650,126             | 1,551,268         | 9,172,053         | 2,029,341          |
| Tourism and conventions                   | 13,538,268            | 4,932,348         | 3,795,578         | 14,675,038         |
| Total governmental funds capital assets   | \$ <u>853,055,079</u> | <u>49,002,349</u> | <u>33,645,632</u> | <u>868,411,796</u> |

Note: This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in internal service funds are excluded from the above amounts. The capital assets of the Central Equipment Service Internal Service Fund and the Building Maintenance Internal Service Fund are included as governmental activities in the Statement of Net Position.

## **ADDITIONAL INFORMATION**

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These schedules provide additional fiscal data considered valuable in meeting other informational needs and in providing a better understanding of the finances of the City and Borough.



**Current Capital Projects by Category**  
 Year ended June 30, 2019

|  | Project Number | Project Budget    | Project Expenditures | Project Encumbrances | Remaining Project Commitment | Required Future Financing | Percent Expended |
|--|----------------|-------------------|----------------------|----------------------|------------------------------|---------------------------|------------------|
| <b>GOVERNMENTAL CAPITAL PROJECTS:</b>    |                |                   |                      |                      |                              |                           |                  |
| <b>Schools:</b>                          |                |                   |                      |                      |                              |                           |                  |
| JSD Def Maint & Minor Improvement        | S02-102        | \$ 3,200,544      | 2,121,092            | 917,647              | 161,805                      | -                         | 95%              |
| Total Schools                            |                | <u>3,200,544</u>  | <u>2,121,092</u>     | <u>917,647</u>       | <u>161,805</u>               | <u>-</u>                  |                  |
| <b>Roads and Sidewalks:</b>              |                |                   |                      |                      |                              |                           |                  |
| Pavement Management                      | R72-004        | 11,055,457        | 10,899,316           | 98,971               | 57,170                       | -                         | 99%              |
| Valley Snow Storage Permitting           | R72-038        | 1,791,562         | 1,763,852            | -                    | 27,710                       | -                         | 98%              |
| Montana Creek Closure/Prkg Mdfctn        | R72-048        | 100,000           | 85,701               | -                    | 14,299                       | -                         | 86%              |
| Eagles Edge Utility LID                  | R72-053        | 3,318,856         | 3,265,491            | 740                  | 52,625                       | -                         | 98%              |
| Areawide Drainage Improvements           | R72-056        | 1,291,736         | 706,609              | -                    | 585,127                      | -                         | 55%              |
| City Shop Demolition/Removal             | R72-060        | 300,000           | 295,876              | 4,124                | -                            | -                         | 100%             |
| Industrial Boulevard Match               | R72-061        | 1,534,815         | 1,429,071            | -                    | 105,744                      | -                         | 93%              |
| Main Shop Design - New Location          | R72-081        | 13,094,159        | 13,083,237           | 10,530               | 392                          | -                         | 100%             |
| Glacier Avenue Intersection              | R72-101        | 15,000            | -                    | -                    | 15,000                       | -                         | -                |
| Flood Plain Mapping Tech Assist          | R72-103        | 150,000           | 57,348               | -                    | 92,652                       | -                         | 38%              |
| Meadow Lane Improvements                 | R72-107        | 1,325,000         | 1,236,337            | -                    | 88,663                       | -                         | 93%              |
| Areawide Snow Storage Facility           | R72-110        | 250,000           | -                    | -                    | 250,000                      | -                         | -                |
| Distin/W 8th St Reconstruction           | R72-111        | 1,021,000         | 969,516              | 5,296                | 46,188                       | -                         | 95%              |
| McGinnis Sub LID Phase 1                 | R72-112        | 4,651,000         | 3,112,503            | 309,876              | 1,228,621                    | -                         | 74%              |
| Blueberry Hills Road                     | R72-114        | 2,064,908         | 2,043,618            | -                    | 21,290                       | -                         | 99%              |
| Dunn Street                              | R72-115        | 421,350           | 401,212              | 1,060                | 19,078                       | -                         | 95%              |
| Downtown Street Improvements             | R72-116        | 6,711,629         | 5,494,673            | 177,726              | 1,039,230                    | -                         | 85%              |
| DOT Riverside/Stephen Richards           | R72-117        | 250,000           | 56,379               | -                    | 193,621                      | -                         | 23%              |
| River Road Reconstruction LID            | R72-120        | 150,000           | -                    | -                    | 150,000                      | -                         | -                |
| Bridge Repairs                           | R72-121        | 150,000           | 13,547               | -                    | 136,453                      | -                         | 9%               |
| Retaining Wall Repairs                   | R72-122        | 150,000           | 142,972              | -                    | 7,028                        | -                         | 95%              |
| West 8th St Reconstruction               | R72-123        | 650,000           | 586,366              | 27,786               | 35,848                       | -                         | 94%              |
| F Street Douglas - 3rd to 5th            | R72-126        | 500,000           | 379,061              | 21,019               | 99,920                       | -                         | 80%              |
| East Street - 5th to 6th                 | R72-127        | 475,000           | 355,753              | -                    | 119,247                      | -                         | 75%              |
| Pavement Management                      | R72-128        | 1,890,000         | 1,250,003            | 475,089              | 164,908                      | -                         | 91%              |
| Sidewalk & Stairway Repairs              | R72-129        | 450,000           | 124,010              | 21,796               | 304,194                      | -                         | 32%              |
| Shaune Dr. Imprv-Anka to Barrow          | R72-130        | 1,027,010         | 572,671              | 54,529               | 399,810                      | -                         | 61%              |
| Birch Lane Sewer Replacement             | R72-131        | 2,603,000         | 1,490,666            | 643,319              | 469,015                      | -                         | 82%              |
| Calhoun Ave Improvement-Main to Gold     | R72-132        | 100,000           | -                    | -                    | 100,000                      | -                         | -                |
| Douglas Side Streets - D & E             | R72-133        | 900,000           | 753,410              | 21,518               | 125,072                      | -                         | 86%              |
| Sitka Street Reconstruction              | R72-134        | 485,000           | 317,134              | 28,270               | 139,596                      | -                         | 71%              |
| Contract Specification & Language Update | R72-135        | 65,000            | -                    | -                    | 65,000                       | -                         | -                |
| Areawide Drainage Improvements           | R72-136        | 250,000           | -                    | -                    | 250,000                      | -                         | -                |
| Gold Creek Flume Repairs                 | R72-137        | 300,000           | 12,948               | -                    | 287,052                      | -                         | 4%               |
| Columbia & Poplar Reconstruction         | R72-138        | 2,100,000         | -                    | 52,352               | 2,047,648                    | -                         | 2%               |
| Total Roads and Sidewalks                |                | <u>61,591,482</u> | <u>50,899,280</u>    | <u>1,954,001</u>     | <u>8,738,201</u>             | <u>-</u>                  |                  |
| <b>Fire and Safety:</b>                  |                |                   |                      |                      |                              |                           |                  |
| Glacier Station HVAC Improvement         | F21-039        | 56,339            | 28,046               | 5,383                | 22,910                       | -                         | 59%              |
| Total Fire and Safety                    |                | <u>56,339</u>     | <u>28,046</u>        | <u>5,383</u>         | <u>22,910</u>                | <u>-</u>                  |                  |
| <b>Community Development:</b>            |                |                   |                      |                      |                              |                           |                  |
| Capital Plaza Planning                   | D12-046        | 25,000            | -                    | -                    | 25,000                       | -                         | -                |
| Areawide EV Charging Station             | D12-047        | 50,000            | 15,683               | 7,193                | 27,124                       | -                         | 46%              |
| Busns Case-New City Hall Estimate        | D12-048        | 150,000           | 50,955               | 15,709               | 83,336                       | -                         | 44%              |
| Manager's Energy Efficiency              | D12-049        | 164,342           | 10,070               | 47,994               | 106,278                      | -                         | 35%              |
| Open Space Waterfront Land Acquisition   | D12-070        | 2,465,349         | 2,023,840            | -                    | 441,509                      | -                         | 82%              |

(Continued)

## Current Capital Projects by Category

Year ended June 30, 2019

|   | Project<br>Number | Project<br>Budget | Project<br>Expenditures | Project<br>Encumbrances | Remaining<br>Project<br>Commitment | Required<br>Future<br>Financing | Percent<br>Expended |
|---|-------------------|-------------------|-------------------------|-------------------------|------------------------------------|---------------------------------|---------------------|
| <b>GOVERNMENTAL CAPITAL PROJECTS (continued):</b> |                   |                   |                         |                         |                                    |                                 |                     |
| <b>Community Development (continued):</b>         |                   |                   |                         |                         |                                    |                                 |                     |
| Gastineau Apartments Demolition                   | D12-081           | \$ 1,800,000      | 1,692,068               | -                       | 107,932                            | -                               | 94%                 |
| Vehicle & Equip Wash Bays Plan/Design             | D12-095           | 2,200,000         | 1,039,991               | 1,087,673               | 72,336                             | -                               | 97%                 |
| North Douglas Crossing                            | D12-096           | 250,000           | -                       | -                       | 250,000                            | -                               | -                   |
| Dwntwn Wayfinding/Interpret Sign                  | D12-097           | 715,000           | 38,640                  | 9,018                   | 667,342                            | -                               | 7%                  |
| Lemon Creek Community Center                      | D14-019           | 300,000           | 130,441                 | -                       | 169,559                            | -                               | 43%                 |
| North Lemon Creek Gravel Source                   | D14-038           | 162,419           | -                       | -                       | 162,419                            | -                               | -                   |
| Pederson Hill Land Survey & Planning              | D14-051           | 6,465,560         | 4,924,600               | 786,831                 | 754,129                            | -                               | 88%                 |
| North Douglas Highway Extension                   | D14-060           | 2,972,785         | 2,972,785               | -                       | -                                  | -                               | 100%                |
| Stabler Quarry Infrastructure/Expansion           | D14-096           | 1,065,000         | 513,042                 | 33,360                  | 518,598                            | -                               | 51%                 |
| Pits and Quarries Infrastructure                  | D14-097           | 100,000           | -                       | -                       | 100,000                            | -                               | -                   |
| City Museum Exhibit Case Replacement              | D23-059           | 100,000           | 66,913                  | 7,216                   | 25,871                             | -                               | 74%                 |
| AJ Mine   | D24-001           | 250,000           | 152,364                 | 14,532                  | 83,104                             | -                               | 67%                 |
| Storm Water Management Standard II                | D24-044           | 21,521            | -                       | -                       | 21,521                             | -                               | -                   |
| Eaglecrest Learning Ctr/Lodge Reno                | D28-097           | 3,558,964         | 3,534,655               | -                       | 24,309                             | -                               | 99%                 |
| Eaglecrest Deferred Maintenance                   | D28-098           | 769,670           | 597,058                 | 180,295                 | -                                  | (7,683)                         | 101%                |
| Snow Making Equipment                             | D28-099           | 250,000           | 241,487                 | 197                     | 8,316                              | -                               | 97%                 |
| Capital Transit Bus Shelters                      | D71-053           | 482,980           | 392,323                 | -                       | 90,657                             | -                               | 81%                 |
| Capital Transit Maintenance Shop                  | D71-085           | 6,318,301         | 6,202,998               | -                       | 115,303                            | -                               | 98%                 |
| Valley Transit Center                             | D71-089           | 1,902,095         | 79,407                  | 32,825                  | 1,789,863                          | -                               | 6%                  |
| Electronic Fare Boxes                             | D71-090           | 775,780           | -                       | -                       | 775,780                            | -                               | -                   |
| Recycleworks Consolidated Facility                | D77-001           | 1,474,553         | 85,134                  | 19,754                  | 1,369,665                          | -                               | 7%                  |
| IT Infrastructure Modernization                   | M15-002           | 1,430,382         | 1,300,885               | 31,575                  | 97,922                             | -                               | 93%                 |
| Switzer Area Land Development                     | M14-062           | 1,550,000         | 1,252,249               | 21,714                  | 276,037                            | -                               | 82%                 |
| IT Infrastructure Upgrades                        | M15-003           | 800,000           | 171,055                 | -                       | 628,945                            | -                               | 21%                 |
| Accounting System Upgrades                        | M15-004           | 1,081,001         | 230,100                 | -                       | 850,901                            | -                               | 21%                 |
| Total Community Development                       |                   | 39,650,702        | 27,718,743              | 2,295,886               | 9,643,756                          | (7,683)                         |                     |
| <b>Parks and Recreation:</b>                      |                   |                   |                         |                         |                                    |                                 |                     |
| Parks and Playground Improvements                 | P41-059           | 3,582,798         | 3,423,559               | 5,000                   | 154,239                            | -                               | 96%                 |
| Sportfield Repairs                                | P41-085           | 1,543,139         | 1,333,036               | 42,002                  | 168,101                            | -                               | 89%                 |
| Restrooms, Paving, and Concessions                | P41-089           | 1,332,493         | 1,022,941               | 5,500                   | 304,052                            | -                               | 77%                 |
| Bridge Park                                       | P41-090           | 1,560,000         | 1,548,421               | 11,579                  | -                                  | -                               | 100%                |
| Horse Tram Trail Repairs                          | P41-091           | 125,000           | 25,584                  | 24,416                  | 75,000                             | -                               | 40%                 |
| Sports Field Resurfacing-Repairs                  | P41-092           | 270,000           | -                       | -                       | 270,000                            | -                               | -                   |
| Parks and Playground Maint. and Repairs           | P41-093           | 524,650           | 95,293                  | 9,550                   | 419,807                            | -                               | 20%                 |
| Treadwell Arena Parking Lot Light                 | P41-094           | 50,000            | 42,612                  | -                       | 7,388                              | -                               | 85%                 |
| Playground Rebuild                                | P41-095           | 1,706,272         | 1,630,036               | 10,000                  | 66,236                             | -                               | 96%                 |
| Crow Hill Trail                                   | P41-096           | 20,000            | -                       | -                       | 20,000                             | -                               | -                   |
| Arboretum Residence Deferred Maint.               | P42-077           | 246,263           | 130,680                 | 3,363                   | 112,220                            | -                               | 54%                 |
| Mt. Jumbo Gym Roof                                | P44-085           | 250,000           | -                       | -                       | 250,000                            | -                               | -                   |
| Augustus Brown Pool Short-Term Repairs            | P44-086           | 395,000           | 77,484                  | 13,364                  | 304,152                            | -                               | 23%                 |
| Centennial Hall Floor Replacement                 | P44-087           | 125,000           | 120,272                 | -                       | 4,728                              | -                               | 96%                 |
| Deferred Building Maintenance                     | P44-088           | 2,346,907         | 1,675,673               | 331,718                 | 339,516                            | -                               | 86%                 |
| Auke Lake Wayside POT/PT Match                    | P46-069           | 170,000           | 81,840                  | -                       | 88,160                             | -                               | 48%                 |
| Off-Highway Vehicle Park Site Analysis            | P46-090           | 245,000           | 95,394                  | -                       | 149,606                            | -                               | 39%                 |
| ZGYC & AB Pool Improvements                       | P46-101           | 55,000            | -                       | -                       | 55,000                             | -                               | -                   |
| Trail Improvements                                | P46-102           | 273,754           | 65,070                  | -                       | 208,684                            | -                               | 24%                 |
| Kax Trail Bridge River Bank Stabilization         | P46-103           | 400,000           | 65,490                  | 556                     | 333,954                            | -                               | 17%                 |
| Treadwell Ditch Trail Repairs                     | P46-104           | 145,279           | 128,555                 | -                       | 16,724                             | -                               | 88%                 |
| Augustus Brown Pool Covers                        | P46-106           | 151,864           | 51,686                  | -                       | 100,178                            | -                               | 34%                 |
| Hut to Hut  | P46-107           | 50,000            | -                       | -                       | 50,000                             | -                               | -                   |

(Continued)

**Current Capital Projects by Category**

Year ended June 30, 2019

|   | Project Number | Project Budget     | Project Expenditures | Project Encumbrances | Remaining Project Commitment | Required Future Financing | Percent Expended |
|---|----------------|--------------------|----------------------|----------------------|------------------------------|---------------------------|------------------|
| <b>GOVERNMENTAL CAPITAL PROJECTS (continued):</b> |                |                    |                      |                      |                              |                           |                  |
| <b>Parks and Recreation (continued):</b>          |                |                    |                      |                      |                              |                           |                  |
| Dimond Loop Field Repair                          | P46-108        | \$ 228,983         | 79,290               | 390                  | 149,303                      | -                         | 35%              |
| Capital School Park Improvements                  | P46-109        | 200,000            | -                    | -                    | 200,000                      | -                         | -                |
| Lemon Creek Park                                  | P46-110        | 250,000            | -                    | -                    | 250,000                      | -                         | -                |
| Off-Highway Vehicle Park                          | P46-111        | 100,000            | -                    | -                    | 100,000                      | -                         | -                |
| Centennial Hall Renovation, Phase 2               | P47-073        | 59,652             | 45,856               | 12,760               | 1,036                        | -                         | 98%              |
| Willoughby District Parking                       | P48-087        | 1,574,466          | 1,072,975            | 389,402              | 112,089                      | -                         | 93%              |
| Downtown Parking Management                       | P48-088        | 575,000            | 27,625               | -                    | 547,375                      | -                         | 5%               |
| Total Parks and Recreation                        |                | <u>18,556,520</u>  | <u>12,839,372</u>    | <u>859,600</u>       | <u>4,857,548</u>             | <u>-</u>                  |                  |
| Total Capital Projects Funds                      |                | <u>123,055,587</u> | <u>93,606,533</u>    | <u>6,032,517</u>     | <u>23,424,220</u>            | <u>(7,683)</u>            |                  |
| <b>ENTERPRISE CAPITAL PROJECTS:</b>               |                |                    |                      |                      |                              |                           |                  |
| <b>Juneau International Airport:</b>              |                |                    |                      |                      |                              |                           |                  |
| Airport Project Design                            | A50-001        | 261,432            | 136,644              | -                    | 124,788                      | -                         | 52%              |
| Master Plan Study                                 | A50-081        | 93,750             | 5,800                | -                    | 87,950                       | -                         | 6%               |
| ARFF Building Modifications                       | A50-083        | 2,611,722          | 2,294,549            | -                    | 317,173                      | -                         | 88%              |
| Snow Removal Equipment Building                   | A50-086        | 21,790,411         | 19,537,145           | 608,289              | 1,644,977                    | -                         | 92%              |
| Design Taxiway A Rehab/E&D - 1 Realign            | A50-090        | 2,111,000          | 1,492,748            | 577,121              | 41,131                       | -                         | 98%              |
| Runway Safety Area 2C-NE/NW Quad Apron            | A50-091        | 11,200,000         | 9,479,194            | 572,880              | 1,147,926                    | -                         | 90%              |
| Float Pond Improvements                           | A50-092        | 816,000            | 761,734              | 42,001               | 12,265                       | -                         | 98%              |
| Snow Removal Equipment                            | A50-093        | 5,145,121          | 2,227,470            | 1,395,034            | 1,522,617                    | -                         | 70%              |
| Ramp LED Lighting                                 | A50-094        | 256,000            | 11,791               | -                    | 244,209                      | -                         | 5%               |
| Gate 2 Passenger Boarding Bridge                  | A50-095        | 1,972,000          | 1,758,457            | -                    | 213,543                      | -                         | 89%              |
| Terminal Reconstruction Design                    | A50-096        | 1,902,997          | 1,123,244            | 624,626              | 155,127                      | -                         | 92%              |
| Construct Sand/Chemical/Fuel Facility             | A50-097        | 10,651,000         | 5,545,510            | 4,304,837            | 800,653                      | -                         | 92%              |
| Taxiway A & E Rehabilitation                      | A50-098        | 1,281,250          | -                    | -                    | 1,281,250                    | -                         | -                |
| PFC Holding Account                               | A50-099        | -                  | -                    | -                    | -                            | -                         | -                |
| Replace Exit Lane System                          | A50-101        | 380,000            | 1,325                | 5,000                | 373,675                      | -                         | 2%               |
| Terminal Construction                             | A50-102        | 7,161,160          | 391,423              | 283,052              | 6,486,685                    | -                         | 9%               |
| Total Juneau International Airport                |                | <u>67,633,843</u>  | <u>44,767,034</u>    | <u>8,412,840</u>     | <u>14,453,969</u>            | <u>-</u>                  |                  |
| <b>Bartlett Regional Hospital:</b>                |                |                    |                      |                      |                              |                           |                  |
| Medical Arts Building Roof                        | B55-075        | 250,000            | 213,852              | 33,744               | 2,404                        | -                         | 99%              |
| RFV Admin Building Sididng                        | B55-077        | 300,000            | 112,872              | 11,205               | 175,923                      | -                         | 41%              |
| RRC Detox Addition                                | B55-078        | 3,100,000          | 280,243              | 2,433,416            | 386,341                      | -                         | 88%              |
| Pharmacy Cleanroom Renovation                     | B55-079        | 1,300,000          | 164,916              | 816,255              | 318,829                      | -                         | 75%              |
| Crises Stabilization                              | B55-080        | 500,000            | -                    | -                    | 500,000                      | -                         | -                |
| Total Bartlett Regional Hospital                  |                | <u>5,450,000</u>   | <u>771,883</u>       | <u>3,294,620</u>     | <u>1,383,497</u>             | <u>-</u>                  |                  |
| <b>Areawide Water Utility:</b>                    |                |                    |                      |                      |                              |                           |                  |
| Parks and Playground Improvements                 | P41-059        | 405,000            | 405,000              | -                    | -                            | -                         | 100%             |
| Pavement Management                               | R72-004        | 60,000             | 60,000               | -                    | -                            | -                         | 100%             |
| Distin/W 8th St Reconstruction                    | R72-111        | 150,000            | 150,000              | -                    | -                            | -                         | 100%             |
| McGinnis Sub LID Phase 1                          | R72-112        | 50,000             | 50,000               | -                    | -                            | -                         | 100%             |
| Blueberry Hills Road                              | R72-114        | 200,000            | 200,000              | -                    | -                            | -                         | 100%             |
| Dunn Street                                       | R72-115        | 115,000            | 115,000              | -                    | -                            | -                         | 100%             |
| Downtown Street Improvements                      | R72-116        | 150,000            | 150,000              | -                    | -                            | -                         | 100%             |
| West 8th St Reconstruction                        | R72-123        | 70,000             | 70,000               | -                    | -                            | -                         | 100%             |
| F Street Douglas - 3rd to 5th                     | R72-126        | 50,000             | 50,000               | -                    | -                            | -                         | 100%             |
| East Street - 5th to 6th                          | R72-127        | 70,000             | 70,000               | -                    | -                            | -                         | 100%             |
| Pavement Management                               | R72-128        | 40,000             | 40,000               | -                    | -                            | -                         | 100%             |

(Continued)

## Current Capital Projects by Category

Year ended June 30, 2019

|   | Project<br>Number | Project<br>Budget | Project<br>Expenditures | Project<br>Encumbrances | Remaining<br>Project<br>Commitment | Required<br>Future<br>Financing | Percent<br>Expended |
|---|-------------------|-------------------|-------------------------|-------------------------|------------------------------------|---------------------------------|---------------------|
| <b>ENTERPRISE CAPITAL PROJECTS (continued):</b> |                   |                   |                         |                         |                                    |                                 |                     |
| <b>Areawide Water Utility (continued):</b>      |                   |                   |                         |                         |                                    |                                 |                     |
| Shaune Dr. Imprv-Anka to Barrow                 | R72-130           | \$ 10,000         | 10,000                  | -                       | -                                  | -                               | 100%                |
| Birch Lane Sewer Replacement                    | R72-131           | 100,000           | -                       | -                       | 100,000                            | -                               | -                   |
| Calhoun Ave Improvement-Main to Gold            | R72-132           | 150,000           | -                       | -                       | 150,000                            | -                               | -                   |
| Columbia & Poplar Reconstruction                | R72-138           | 220,000           | -                       | -                       | 220,000                            | -                               | -                   |
| Last Chance Basin Hydro-Geo Inv.                | W75-037           | 3,454,136         | 3,435,931               | -                       | 18,205                             | -                               | 99%                 |
| SCADA Upgrades                                  | W75-046           | 405,000           | 214,787                 | -                       | 190,213                            | -                               | 53%                 |
| Back Loop Rd Auke Bay Waterline                 | W75-048           | 851,576           | 676,294                 | -                       | 175,282                            | -                               | 79%                 |
| Egan Drive Water - Main to 10th                 | W75-050           | 2,080,939         | 936,068                 | -                       | 1,144,871                          | -                               | 45%                 |
| Crow Hill Reservoir Improvements                | W75-052           | 700,000           | 607,514                 | 5,000                   | 87,486                             | -                               | 88%                 |
| Douglas Highway Water Replacement               | W75-054           | 3,259,157         | 1,432,520               | 1,316,303               | 510,334                            | -                               | 84%                 |
| Salmon Creek Filtration Project                 | W75-055           | 1,470,068         | 995,000                 | 88,749                  | 386,319                            | -                               | 74%                 |
| LC B Fuel Tank Removal and Relocation           | W75-056           | 215,000           | -                       | -                       | 215,000                            | -                               | -                   |
| Lee Street Pump Station Replacement             | W75-057           | 500,000           | 76,097                  | 3,977                   | 419,926                            | -                               | 16%                 |
| Crow Hill & Cedar Park PS Control Updates       | W75-058           | 300,000           | 41,011                  | 2,959                   | 256,030                            | -                               | 15%                 |
| Areawide Watermain Repairs                      | W75-059           | 107,415           | 18,389                  | 2,000                   | 87,026                             | -                               | 19%                 |
| ADOT Project Utility Adjustment                 | W75-060           | 45,000            | -                       | -                       | 45,000                             | -                               | -                   |
| Total Areawide Water Utility                    |                   | <u>15,228,291</u> | <u>9,803,611</u>        | <u>1,418,988</u>        | <u>4,005,692</u>                   | <u>-</u>                        |                     |
| <b>Areawide Wastewater Utility:</b>             |                   |                   |                         |                         |                                    |                                 |                     |
| Parks and Playground Improvements               | P41-059           | 100,000           | 100,000                 | -                       | -                                  | -                               | 100%                |
| Pavement Management                             | R72-004           | 40,000            | 40,000                  | -                       | -                                  | -                               | 100%                |
| Eagles Edge Utility LID                         | R72-053           | 310,400           | 310,400                 | -                       | -                                  | -                               | 100%                |
| Distin/W 8th St Reconstruction                  | R72-111           | 100,000           | 100,000                 | -                       | -                                  | -                               | 100%                |
| McGinnis Sub LID Phase 1                        | R72-112           | 55,000            | 55,000                  | -                       | -                                  | -                               | 100%                |
| Downtown Street Improvements                    | R72-116           | 100,000           | 100,000                 | -                       | -                                  | -                               | 100%                |
| F Street Douglas - 3rd to 5th                   | R72-126           | 100,000           | 100,000                 | -                       | -                                  | -                               | 100%                |
| East Street - 5th to 6th                        | R72-127           | 50,000            | 50,000                  | -                       | -                                  | -                               | 100%                |
| Pavement Management                             | R72-128           | 40,000            | 40,000                  | -                       | -                                  | -                               | 100%                |
| Shaune Dr. Imprv-Anka to Barrow                 | R72-130           | 75,000            | 75,000                  | -                       | -                                  | -                               | 100%                |
| Birch Lane Sewer Replacement                    | R72-131           | 275,000           | 275,000                 | -                       | -                                  | -                               | 100%                |
| Calhoun Ave Improvement-Main to Gold            | R72-132           | 100,000           | -                       | -                       | 100,000                            | -                               | -                   |
| Douglas Side Streets - D & E                    | R72-133           | 175,000           | 175,000                 | -                       | -                                  | -                               | 100%                |
| Columbia & Poplar Reconstruction                | R72-138           | 220,000           | 166,096                 | -                       | 53,904                             | -                               | 75%                 |
| Wastewater SCADA Improvements                   | U76-004           | 812,284           | 113,597                 | -                       | 698,687                            | -                               | 14%                 |
| Auke Bay Sewer Extension                        | U76-014           | 75,000            | 49,784                  | -                       | 25,216                             | -                               | 66%                 |
| JD Plant Infrastructure Improvements            | U76-015           | 204,245           | 189,226                 | -                       | 15,019                             | -                               | 93%                 |
| Glacier Hwy Sewer - Anka to Walmart             | U76-100           | 2,625,766         | 811,948                 | 72,087                  | 1,741,731                          | -                               | 34%                 |
| Facilities Planning                             | U76-103           | 250,000           | 61,729                  | 618                     | 187,653                            | -                               | 25%                 |
| Treatment Plants Headworks Improv               | U76-106           | 5,275,156         | 4,180,971               | 55,220                  | 1,038,965                          | -                               | 80%                 |
| MWWTP Instrumentation Upgrades                  | U76-107           | 300,000           | -                       | -                       | 300,000                            | -                               | -                   |
| MWWTP Roof Repairs                              | U76-108           | 1,100,000         | 80,526                  | 946,186                 | 73,288                             | -                               | 93%                 |
| Bio Solids Treatment and Disposal               | U76-109           | 21,048,350        | 19,712,565              | 1,052,468               | 283,317                            | -                               | 99%                 |
| RealTime Cruise WW Discharge Monitor            | U76-111           | 50,000            | -                       | -                       | 50,000                             | -                               | -                   |
| JDTP New Vactor Dump                            | U76-112           | 625,000           | 14,840                  | 3,070                   | 607,090                            | -                               | 3%                  |
| Maier Dr. Forcemain Emergency Repair            | U76-113           | 1,065,546         | 900,606                 | 58,027                  | 106,913                            | -                               | 90%                 |
| Wastewater Infrastructure Maintenance           | U76-114           | 3,000,000         | -                       | -                       | 3,000,000                          | -                               | -                   |
| Kaiser Forcemain Replacement                    | U76-115           | 1,000,000         | 651,038                 | -                       | 348,962                            | -                               | 65%                 |
| JD Clarifier/Digester Tank Improvements         | U76-116           | 225,000           | -                       | -                       | 225,000                            | -                               | -                   |
| Anode Replacement Outer Drive FM                | U76-117           | 250,000           | 4,699                   | 14,036                  | 231,265                            | -                               | 7%                  |
| ADOT Project Utility Adjustment                 | U76-118           | 40,000            | 4,988                   | 12                      | 35,000                             | -                               | 13%                 |
| Back Loop Rd Auke Bay Waterline                 | W75-048           | 75,000            | 75,000                  | -                       | -                                  | -                               | 100%                |
| Total Areawide Wastewater Utility               |                   | <u>39,761,747</u> | <u>28,438,013</u>       | <u>2,201,724</u>        | <u>9,122,010</u>                   | <u>-</u>                        |                     |

(Continued)

**Current Capital Projects by Category**

Year ended June 30, 2019

|   | Project<br>Number | Project<br>Budget     | Project<br>Expenditures | Project<br>Encumbrances | Remaining<br>Project<br>Commitment | Required<br>Future<br>Financing | Percent<br>Expended |
|---|-------------------|-----------------------|-------------------------|-------------------------|------------------------------------|---------------------------------|---------------------|
| <b>ENTERPRISE CAPITAL PROJECTS (continued):</b> |                   |                       |                         |                         |                                    |                                 |                     |
| <b>Boat Harbors:</b>                            |                   |                       |                         |                         |                                    |                                 |                     |
| Aurora Harbor Improvements                      | H51-100           | \$ 16,451,941         | 15,842,755              | 1,125                   | 608,061                            | -                               | 96%                 |
| Amalga Fish Cleaning Station                    | H51-105           | 190,062               | 65,368                  | -                       | 124,694                            | -                               | 34%                 |
| Statter Harbor Improvements Phase III           | H51-108           | 690,000               | -                       | -                       | 690,000                            | -                               | -                   |
| ABMS Maintenance & Improvement                  | H51-117           | 485,000               | 263,070                 | -                       | 221,930                            | -                               | 54%                 |
| Total Boat Harbors                              |                   | <u>17,817,003</u>     | <u>16,171,193</u>       | <u>1,125</u>            | <u>1,644,685</u>                   | <u>-</u>                        |                     |
| <b>Dock:</b>                                    |                   |                       |                         |                         |                                    |                                 |                     |
| Marine Park/Steamship Wharf II                  | H51-083           | 210,000               | 163,546                 | -                       | 46,454                             | -                               | 78%                 |
| Waterfront Seawalk II                           | H51-092           | 15,253,108            | 15,167,926              | 35,722                  | 49,460                             | -                               | 100%                |
| Dock Cathodic Protection                        | H51-104           | 850,000               | 800,604                 | 46,704                  | 2,692                              | -                               | 100%                |
| Tug Assist                                      | H51-107           | 120,920               | 14,300                  | -                       | 106,620                            | -                               | 12%                 |
| Statter Harbor Improvements Phase III           | H51-108           | 5,417,380             | 997,836                 | 832,611                 | 3,586,933                          | -                               | 34%                 |
| Visitor Info Kiosk Replacement - Design         | H51-110           | 281,000               | 241,618                 | 26,989                  | 12,393                             | -                               | 96%                 |
| Downtown Restrooms Location - Design            | H51-112           | 575,000               | 1,375                   | -                       | 573,625                            | -                               | -                   |
| Waterfront Seawalk                              | H51-113           | 697,780               | 257,931                 | 21,897                  | 417,952                            | -                               | 40%                 |
| MP to Taku Upland Improvement                   | H51-116           | 19,569,838            | 2,533,980               | 1,607,586               | 15,428,272                         | -                               | 21%                 |
| Public/Private Port Infrastructure Plan         | H51-118           | 150,000               | -                       | -                       | 150,000                            | -                               | -                   |
| Small Cruiseship Moorage Master Plan            | H51-119           | 150,000               | -                       | -                       | 150,000                            | -                               | -                   |
| Seawalk Major Maintenance                       | H51-120           | 85,000                | 22,357                  | -                       | 62,643                             | -                               | 26%                 |
| Dock Security Stations                          | H51-122           | 299,000               | 46,957                  | 1,999                   | 250,044                            | -                               | 16%                 |
| Weather Monitor & Communication                 | H51-123           | 32,652                | 11,750                  | 3,500                   | 17,402                             | -                               | 47%                 |
| Total Dock                                      |                   | <u>43,691,678</u>     | <u>20,260,180</u>       | <u>2,577,008</u>        | <u>20,854,490</u>                  | <u>-</u>                        |                     |
| <b>Waste Management:</b>                        |                   |                       |                         |                         |                                    |                                 |                     |
| Main Shop Design - New Location                 | R72-081           | 850,000               | 850,000                 | -                       | -                                  | -                               | 100%                |
| Total Waste Management                          |                   | <u>850,000</u>        | <u>850,000</u>          | <u>-</u>                | <u>-</u>                           | <u>-</u>                        |                     |
| Total Enterprise Capital Projects               |                   | <u>190,432,562</u>    | <u>121,061,914</u>      | <u>17,906,305</u>       | <u>51,464,343</u>                  | <u>-</u>                        |                     |
| Total All Capital Projects                      |                   | <u>\$ 313,488,149</u> | <u>214,668,447</u>      | <u>23,938,822</u>       | <u>74,888,563</u>                  | <u>(7,683)</u>                  |                     |

**Closed Capital Projects by Category**

Year ended June 30, 2019

|  | Project<br>Number | Project<br>Budget | Project<br>Expenditures | Percent<br>Expended |
|--|-------------------|-------------------|-------------------------|---------------------|
| <b>GOVERNMENTAL CAPITAL PROJECTS:</b>          |                   |                   |                         |                     |
| <b>Schools:</b>                                |                   |                   |                         |                     |
| Gastineau Elementary Renovation                | S02-094           | \$ 13,288,820     | 13,288,820              | 100%                |
| JSD Comprehensive Facility Planning            | S02-103           | 164,866           | 164,866                 | 100%                |
| Total Schools                                  |                   | <u>13,453,686</u> | <u>13,453,686</u>       |                     |
| <b>Roads and Sidewalks:</b>                    |                   |                   |                         |                     |
| Sidewalk & Stairway Repairs                    | R72-035           | 1,005,000         | 1,005,000               | 100%                |
| Total Roads and Sidewalks                      |                   | <u>1,005,000</u>  | <u>1,005,000</u>        |                     |
| <b>Fire and Safety:</b>                        |                   |                   |                         |                     |
| DT Fire Station Roof Replaceme                 | F21-038           | 300,000           | 300,000                 | 100%                |
| Total Fire and Safety                          |                   | <u>300,000</u>    | <u>300,000</u>          |                     |
| <b>Community Development:</b>                  |                   |                   |                         |                     |
| PRISM Core Financial Conversion II             | D12-017           | 151,346           | 151,346                 | 100%                |
| Cultural Gateway                               | D12-027           | -                 | -                       | 100%                |
| Manager's Energy Efficiency Projects           | D12-045           | 269,999           | 269,999                 | 100%                |
| North Lemon Creek Gravel Source (Cont D14-038) | D14-037           | 630,796           | 630,796                 | 100%                |
| Contaminated Sites Reporting (Cont D24-049)    | D24-010           | 176,951           | 176,951                 | 100%                |
| Mountain Operations and Lift                   | D28-054           | 1,508,462         | 1,508,462               | 100%                |
| Transit Technology                             | D71-086           | 97,905            | 97,905                  | 100%                |
| Downtown Passenger Transportation Improvements | D71-087           | 150,000           | 150,000                 | 100%                |
| Bus Shelters/Interim Valley Improvement        | D71-088           | -                 | -                       | 100%                |
|  |                   | <u>2,985,459</u>  | <u>2,985,459</u>        |                     |
| <b>Parks and Recreation:</b>                   |                   |                   |                         |                     |
| Arboretum Parking Lot & Conservatory           | P42-076           | 106,087           | 106,087                 | 100%                |
| Deferred Building Maintenance III              | P44-073           | 7,663,596         | 7,663,596               | 100%                |
| Treadwell Historic Plan & Construction         | P46-078           | 140,770           | 140,770                 | 100%                |
| Under Thunder Trail                            | P46-091           | 16,246            | 16,246                  | 100%                |
| Treadwell Mine Park Preservation               | P46-105           | 285,625           | 285,625                 | 100%                |
| Centennial Hall Renovation                     | P47-072           | 3,795,578         | 3,795,578               | 100%                |
| Total Parks and Recreation                     |                   | <u>12,007,902</u> | <u>12,007,902</u>       |                     |
| Total Capital Projects Funds                   |                   | <u>29,752,047</u> | <u>29,752,047</u>       |                     |
| <b>ENTERPRISE CAPITAL PROJECTS:</b>            |                   |                   |                         |                     |
| <b>Juneau International Airport:</b>           |                   |                   |                         |                     |
| Airport Construction Cont. Reserve             | A50-031           | -                 | -                       | 100%                |
| Airport Revolving Capital Reserve              | A50-033           | -                 | -                       | 100%                |
| Purchase Land/Airport Expansion                | A50-071           | 33,822            | 33,822                  | 100%                |
| Runway Safety Area                             | A50-078           | 26,228,278        | 26,228,278              | 100%                |
| Runway Rehabilitation                          | A50-079           | 22,903,618        | 22,903,618              | 100%                |
| Master Plan Study                              | A50-080           | 787,789           | 787,789                 | 100%                |
| Runway Safety Area Phase IIB and Fence         | A50-084           | 838,983           | 838,983                 | 100%                |
| New Terminal Renovation                        | A50-085           | 688,828           | 688,828                 | 100%                |
| Taxiway A and RIM                              | A50-087           | 700,000           | 700,000                 | 100%                |
| Construction Runway Safety Area IIB            | A50-088           | 2,882,139         | 2,882,139               | 100%                |
| Part 121 Ramp                                  | A50-089           | 543,903           | 543,903                 | 100%                |
| Total Juneau International Airport             |                   | <u>55,607,360</u> | <u>55,607,360</u>       |                     |

(Continued)

**Closed Capital Projects by Category**

Year ended June 30, 2019

|  | Project<br>Number | Project<br>Budget     | Project<br>Expenditures | Percent<br>Expended |
|--|-------------------|-----------------------|-------------------------|---------------------|
| <b>Areawide Water Utility:</b>               |                   |                       |                         |                     |
| Areawide Water Main Repairs                  | W75-036           | \$ 498,018            | 498,018                 | 100%                |
| Total Areawide Water Utility                 |                   | <u>498,018</u>        | <u>498,018</u>          |                     |
| <b>Boat Harbors:</b>                         |                   |                       |                         |                     |
| Statter Harbor Loading Facility/Electric     | H51-093           | 26,304,522            | 26,304,522              | 100%                |
| Statter Harbor Breakwater Safety Improv      | H51-106           | 103,539               | 103,539                 | 100%                |
| Taku Harbor Deferred Maintenance             | H51-109           | 172,438               | 172,438                 | 100%                |
| Harris Harbor Restrooms                      | H51-115           | 149,095               | 149,095                 | 100%                |
| Total Boat Harbors                           |                   | <u>26,729,594</u>     | <u>26,729,594</u>       |                     |
| <b>Dock:</b>                                 |                   |                       |                         |                     |
| Downtown Cruise Ship Berth Enhancement       | H51-095           | 11,443,082            | 11,443,082              | 100%                |
| Weather Monitor & Communication              | H51-103           | 169,848               | 169,848                 | 100%                |
| Cruise Ship Uplands Staging Area             | H51-114           | 10,000                | 10,000                  | 100%                |
| MP to Taku Upland Improvement Land (Partial) | H51-116           | 943,038               | 943,038                 | 100%                |
| Total Boat Harbors                           |                   | <u>12,565,968</u>     | <u>12,565,968</u>       |                     |
| Total Enterprise Capital Projects            |                   | <u>95,400,940</u>     | <u>95,400,940</u>       |                     |
| Total All Capital Projects                   |                   | \$ <u>125,152,987</u> | <u>125,152,987</u>      |                     |

## STATISTICAL SECTION

The statistical section presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the city's overall financial health.

|  | <u>Pages</u> |
|--|--------------|
| <b><u>Financial Trends</u></b> – These schedules contain trend information to help the reader understand how the city's financial performance has changed over time.   | 178-188      |
| <b><u>Revenue Capacity</u></b> – These schedules contain information to help the reader assess the city's two most significant local revenue sources; property and sales tax.  | 189-197      |
| <b><u>Debt Capacity</u></b> – These schedules present information to help the reader assess the affordability of the city's current levels of outstanding debt and the city's ability to issue additional debt in the future.                                  | 198-203      |
| <b><u>Economic and Demographic Information</u></b> – These schedules offer economic and demographic indicators to help the reader understand the environment within which the city's financial activities take place.  | 204-211      |
| <b><u>Operating Information</u></b> – These schedules contain service and infrastructure indicators to help the reader understand how the information in the city's financial report relates to the services the city provides and the activities it performs. | 212-216      |

*Source:*

Unless otherwise noted, the information in these schedules is derived from the Comprehensive Annual Financial Report for the relevant year.

*Notes:*

A Principal Employers table is not included due to Federal and State interpretation of unemployment insurance confidentiality laws (20CFR603 and AS23.20.110).

City and Borough of Juneau has no overlapping debt. Therefore an Overlapping Debt table has been omitted.



**Net Position by Component***Last Ten Fiscal Years (accrual basis of accounting)*

|   | <u>2019</u>             | <u>2018</u>         | <u>2017</u>        | <u>2016</u>         |
|---|-------------------------|---------------------|--------------------|---------------------|
| <b>Governmental activities</b>              |                         |                     |                    |                     |
| Net investment in capital assets            | \$ 386,634,598          | 375,126,913         | 359,122,544        | 366,047,060         |
| Restricted                                  | 38,584,802              | 44,738,150          | 42,955,244         | 37,304,151          |
| Unrestricted (deficit)                      | <u>(2,883,973)</u>      | <u>(10,081,482)</u> | <u>(6,909,778)</u> | <u>(23,000,539)</u> |
| Total governmental activities net position  | <u>422,335,427</u>      | <u>409,783,581</u>  | <u>395,168,010</u> | <u>380,350,672</u>  |
| <b>Business-type activities</b>             |                         |                     |                    |                     |
| Net investment in capital assets            | 527,399,266             | 509,472,116         | 488,478,452        | 462,249,780         |
| Restricted                                  | 39,143,585              | 32,512,461          | 40,925,978         | 46,359,045          |
| Unrestricted                                | <u>39,246,627</u>       | <u>30,669,556</u>   | <u>26,977,961</u>  | <u>37,487,807</u>   |
| Total business-type activities net position | <u>605,789,478</u>      | <u>572,654,133</u>  | <u>556,382,391</u> | <u>546,096,632</u>  |
| <b>Primary government</b>                   |                         |                     |                    |                     |
| Net investment in capital assets            | 914,033,864             | 884,599,029         | 847,600,996        | 828,296,840         |
| Restricted                                  | 77,728,387              | 77,250,611          | 83,881,222         | 83,663,196          |
| Unrestricted                                | <u>36,362,654</u>       | <u>20,588,074</u>   | <u>20,068,183</u>  | <u>14,487,268</u>   |
| Total primary government net position       | <u>\$ 1,028,124,905</u> | <u>982,437,714</u>  | <u>951,550,401</u> | <u>926,447,304</u>  |



| <u>2015</u>        | <u>2014</u>        | <u>2013</u>        | <u>2012</u>        | <u>2011</u>        | <u>2010</u>        |
|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| 344,714,712        | 329,906,502        | 316,926,854        | 304,561,099        | 289,200,623        | 270,216,369        |
| 16,458,179         | 36,448,055         | 32,767,568         | 36,251,627         | 41,614,159         | 48,617,159         |
| <u>8,938,201</u>   | <u>33,549,303</u>  | <u>33,519,463</u>  | <u>28,367,212</u>  | <u>31,448,249</u>  | <u>33,321,579</u>  |
| <u>370,111,092</u> | <u>399,903,860</u> | <u>383,213,885</u> | <u>369,179,938</u> | <u>362,263,031</u> | <u>352,155,107</u> |
| 415,945,310        | 373,291,515        | 365,183,003        | 336,446,792        | 314,162,017        | 284,970,549        |
| 73,798,632         | 56,070,500         | 50,737,708         | 47,008,914         | 39,127,406         | 32,260,795         |
| <u>50,817,348</u>  | <u>80,380,630</u>  | <u>70,688,298</u>  | <u>57,275,768</u>  | <u>50,811,496</u>  | <u>56,422,717</u>  |
| <u>540,561,290</u> | <u>509,742,645</u> | <u>486,609,009</u> | <u>440,731,474</u> | <u>404,100,919</u> | <u>373,654,061</u> |
| 760,660,022        | 703,198,017        | 682,109,857        | 641,007,891        | 603,362,640        | 555,186,918        |
| 90,256,811         | 92,518,555         | 83,505,276         | 83,260,541         | 80,741,565         | 80,877,954         |
| <u>59,755,549</u>  | <u>113,929,933</u> | <u>104,207,761</u> | <u>85,642,980</u>  | <u>82,259,745</u>  | <u>89,744,296</u>  |
| <u>910,672,382</u> | <u>909,646,505</u> | <u>869,822,894</u> | <u>809,911,412</u> | <u>766,363,950</u> | <u>725,809,168</u> |

**Change in Net Position***Last Ten Fiscal Years (accrual basis of accounting)*

|  | 2019                  | 2018               | 2017               |
|--|-----------------------|--------------------|--------------------|
| <b>Expenses:</b>                               |                       |                    |                    |
| Governmental activities:                       |                       |                    |                    |
| Legislative                                    | \$ 4,437,007          | 4,145,970          | 5,530,933          |
| Legal  | 1,303,541             | 1,510,499          | 1,869,963          |
| Administration                                 | 6,502,218             | (115,961)          | 3,572,351          |
| Education                                      | 40,613,431            | 37,380,955         | 34,684,158         |
| Finance  | 4,373,411             | 9,354,344          | 4,963,151          |
| Engineering                                    | 127,293               | 159,900            | 845,105            |
| Libraries                                      | 3,599,810             | 3,733,095          | 3,000,751          |
| Social services                                | 1,600,515             | 1,533,453          | 1,545,768          |
| Parks and recreation                           | 10,637,582            | 10,181,906         | 13,194,972         |
| Community development and lands management     | 4,594,796             | 3,391,195          | 4,919,317          |
| Affordable housing                             | 45,150                | 41,091             | 75,465             |
| Public safety                                  | 21,241,613            | 22,951,645         | 25,123,132         |
| Public works                                   | 8,025,932             | 11,226,968         | 11,261,821         |
| Public transportation                          | 7,724,525             | 7,272,463          | 7,885,343          |
| Community projects                             | 8,928,615             | 569,991            | 11,128             |
| Tourism and conventions                        | (542,637)             | 609,829            | 1,264,728          |
| Interest on long-term debt                     | 2,424,967             | 2,864,877          | 4,235,889          |
| Total governmental activities expenses         | <u>125,637,769</u>    | <u>116,812,220</u> | <u>123,983,975</u> |
| Business-type activities:                      |                       |                    |                    |
| Airport  | 14,839,220            | 13,421,707         | 11,957,662         |
| Hospital                                       | 104,216,646           | 101,058,792        | 109,170,810        |
| Water  | 6,753,275             | 5,390,688          | 5,406,762          |
| Wastewater                                     | 11,389,254            | 11,203,238         | 12,294,566         |
| Harbors  | 6,331,916             | 5,572,051          | 5,227,907          |
| Dock   | 6,113,696             | 4,223,449          | 2,886,591          |
| Waste Management                               | 1,460,040             | 1,159,613          | 1,118,711          |
| Total business-type activities expenses        | <u>151,104,047</u>    | <u>142,029,538</u> | <u>148,063,009</u> |
| Total primary government expenses              | <u>\$ 276,741,816</u> | <u>258,841,758</u> | <u>272,046,984</u> |
| <b>Program revenues:</b>                       |                       |                    |                    |
| Governmental activities:                       |                       |                    |                    |
| Charges for services:                          |                       |                    |                    |
| Legislative                                    | \$ -                  | -                  | 2,075              |
| Legal  | 159                   | -                  | 9,669              |
| Administration                                 | 4,548                 | 2,649              | 4,333              |
| Education                                      | -                     | -                  | -                  |
| Finance  | 67,473                | 75,097             | 80,371             |
| Engineering                                    | 12,390                | 25,072             | 15,733             |
| Libraries                                      | 103,063               | 109,355            | 96,328             |
| Parks and recreation                           | 3,055,184             | 3,370,346          | 4,063,115          |
| Community development and lands management     | 1,625,042             | 1,462,615          | 2,161,264          |
| Affordable housing                             | 1,508,000             | 17,152             | 22,255             |
| Public safety                                  | 3,011,907             | 3,110,684          | 3,196,921          |
| Public works                                   | 3,290                 | 16,716             | 6,444              |
| Public transportation                          | 1,175,136             | 1,268,366          | 1,089,674          |
| Tourism and conventions                        | 9,559,894             | 9,038,186          | 8,555,064          |
| Operating grants and contributions             | 5,327,891             | 5,906,199          | 4,924,671          |
| Capital grants and contributions               | 9,539,463             | 12,442,263         | 11,624,023         |
| Total governmental activities program revenues | <u>34,993,440</u>     | <u>36,844,700</u>  | <u>35,851,940</u>  |

| 2016               | 2015               | 2014               | 2013               | 2012               | 2011               | 2010               |
|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|--------------------|
| 3,844,643          | 3,624,289          | 4,270,466          | 2,541,005          | 2,530,714          | 2,181,315          | 2,066,736          |
| 2,112,547          | 2,161,916          | 1,598,825          | 1,353,144          | 1,331,969          | 1,274,298          | 1,502,137          |
| 4,343,977          | 4,815,736          | 4,097,327          | 4,801,096          | 3,761,173          | 3,673,796          | 3,904,254          |
| 17,998,647         | 30,644,340         | 30,260,316         | 30,442,561         | 31,864,363         | 31,685,879         | 30,712,138         |
| 4,982,832          | 4,702,927          | 3,844,872          | 4,338,585          | 4,490,168          | 4,168,499          | 3,675,230          |
| 854,175            | 917,558            | 526,923            | 478,584            | 457,803            | 513,671            | 667,254            |
| 3,264,478          | 3,555,597          | 2,589,049          | 2,705,441          | 2,648,251          | 2,513,186          | 2,529,957          |
| 1,522,628          | 1,563,390          | 1,587,101          | 1,562,081          | 1,479,373          | 1,460,372          | 1,341,772          |
| 11,748,236         | 10,863,398         | 10,847,566         | 10,686,284         | 10,826,328         | 9,490,250          | 7,440,858          |
| 22,944,555         | 5,267,279          | 4,393,275          | 3,889,881          | 3,848,055          | 3,918,891          | 3,913,857          |
| 11,361             | 67,313             | -                  | 69,000             | 114,140            | 100,000            | 100,000            |
| 25,520,984         | 25,356,157         | 21,457,237         | 23,128,196         | 22,523,110         | 21,010,479         | 19,695,190         |
| 10,989,194         | 10,854,785         | 10,614,811         | 10,214,921         | 10,334,511         | 10,288,418         | 12,688,478         |
| 7,189,069          | 7,923,077          | 7,452,587          | 7,430,461          | 6,491,300          | 6,955,150          | 6,587,511          |
| 846,748            | -                  | 13,376             | 587,236            | 763,644            | -                  | 3,321,472          |
| 2,447,657          | 2,406,074          | 2,250,268          | 2,270,480          | 2,222,079          | 2,040,696          | 2,420,375          |
| 4,082,394          | 3,995,945          | 4,794,621          | 6,200,610          | 5,198,926          | 6,105,158          | 5,849,632          |
| <u>124,704,125</u> | <u>118,719,781</u> | <u>110,598,620</u> | <u>112,699,566</u> | <u>110,885,907</u> | <u>107,380,058</u> | <u>108,416,851</u> |
| 9,172,571          | 9,078,539          | 8,545,303          | 8,479,964          | 8,392,656          | 8,076,366          | 8,015,640          |
| 96,897,228         | 99,844,666         | 87,199,322         | 85,271,630         | 98,251,615         | 90,552,708         | 80,814,672         |
| 5,732,274          | 5,697,779          | 5,911,028          | 5,812,331          | 5,632,900          | 5,477,786          | 5,546,277          |
| 12,384,091         | 12,089,697         | 11,381,424         | 11,012,486         | 10,984,468         | 10,026,752         | 10,030,373         |
| 4,954,263          | 4,844,725          | 4,229,732          | 3,918,657          | 3,898,009          | 3,818,861          | 3,860,224          |
| 2,705,397          | 2,417,339          | 2,268,442          | 2,267,977          | 2,363,199          | 2,403,231          | 2,461,996          |
| 1,197,499          | 1,080,016          | 999,083            | 801,978            | 678,612            | 1,024,733          | 950,459            |
| <u>133,043,323</u> | <u>135,052,761</u> | <u>120,534,334</u> | <u>117,565,023</u> | <u>130,201,459</u> | <u>121,380,437</u> | <u>111,679,641</u> |
| <u>257,747,448</u> | <u>253,772,542</u> | <u>231,132,954</u> | <u>230,264,589</u> | <u>241,087,366</u> | <u>228,760,495</u> | <u>220,096,492</u> |
| -                  | -                  | -                  | -                  | -                  | 4,471              | -                  |
| -                  | 7,741              | 14,262             | 23,224             | 61,821             | 103,180            | 91,955             |
| 2,677              | 2,394              | 2,701              | 2,200              | 2,524              | 189,671            | 3,878              |
| -                  | 130,000            | -                  | -                  | -                  | -                  | -                  |
| 23,916             | 24,373             | 81,946             | 98,860             | 111,712            | 347,093            | 86,031             |
| 20,426             | 24,706             | 18,014             | 19,311             | 15,508             | 141,940            | 16,076             |
| 107,087            | 115,015            | 32,677             | 32,783             | 36,820             | 233,419            | 42,762             |
| 2,734,415          | 2,635,827          | 3,618,630          | 3,508,514          | 3,474,796          | 3,381,747          | 2,944,203          |
| 3,004,660          | 2,465,985          | 2,177,430          | 1,680,209          | 997,892            | 1,310,175          | 1,177,964          |
| 2,002              | 3,044              | 13,529             | 1,082              | 602                | 4,852              | 6,935              |
| 2,987,483          | 2,872,741          | 3,109,719          | 3,425,858          | 3,489,550          | 3,328,128          | 3,417,756          |
| 7,644              | 31,397             | 256,233            | 11,543             | 537,560            | 17,682             | -                  |
| 1,148,865          | 1,206,703          | 1,255,756          | 1,326,041          | 1,170,663          | 1,254,045          | 943,397            |
| 8,337,738          | 8,141,539          | 8,367,794          | 8,133,774          | 7,465,227          | 7,291,894          | 8,009,360          |
| 4,958,173          | 14,902,689         | 7,117,429          | 7,345,989          | 5,868,921          | 3,537,883          | 4,127,461          |
| <u>12,559,941</u>  | <u>19,969,146</u>  | <u>15,863,658</u>  | <u>13,491,010</u>  | <u>13,708,826</u>  | <u>14,668,693</u>  | <u>23,526,055</u>  |
| <u>35,895,027</u>  | <u>52,533,300</u>  | <u>41,929,778</u>  | <u>39,100,398</u>  | <u>36,942,422</u>  | <u>35,814,873</u>  | <u>44,393,833</u>  |

**Change in Net Position, continued***Last Ten Fiscal Years (accrual basis of accounting)*

|   | 2019                   | 2018                | 2017                |
|---|------------------------|---------------------|---------------------|
| <b>Program revenues, continued:</b>   |                        |                     |                     |
| Business-type activities:   |                        |                     |                     |
| Charges for services:   |                        |                     |                     |
| Airport   | \$ 7,171,425           | 6,978,415           | 6,901,929           |
| Hospital  | 101,988,604            | 98,110,974          | 96,856,120          |
| Water   | 5,914,757              | 5,535,863           | 5,207,588           |
| Wastewater  | 14,583,994             | 12,994,473          | 11,905,795          |
| Harbors   | 3,777,361              | 3,944,775           | 3,879,947           |
| Dock  | 2,020,627              | 1,964,484           | 1,670,447           |
| Waste Management  | 1,152,431              | 1,093,091           | 1,117,658           |
| Operating grants and contributions  | 1,879,139              | 2,916,067           | 2,957,815           |
| Capital grants and contributions  | 28,165,141             | 34,184,675          | 24,077,285          |
| Total business-type activities program revenues                                   | <u>166,653,479</u>     | <u>167,722,817</u>  | <u>154,574,584</u>  |
| Total primary government program revenues   | <u>\$ 201,646,919</u>  | <u>204,567,517</u>  | <u>190,426,524</u>  |
| <b>Net program (expense) revenue:</b>   |                        |                     |                     |
| Governmental activities   | \$ (90,644,329)        | (79,967,520)        | (88,132,035)        |
| Business-type activities  | <u>15,549,432</u>      | <u>25,693,279</u>   | <u>6,511,575</u>    |
| Total primary government net program expense                                      | <u>\$ (75,094,897)</u> | <u>(54,274,241)</u> | <u>(81,620,460)</u> |
| <b>General revenues and other changes in net position:</b>                        |                        |                     |                     |
| Governmental activities:  |                        |                     |                     |
| Property taxes  | \$ 50,758,941          | 50,360,781          | 48,849,681          |
| Sales tax   | 51,286,394             | 49,514,149          | 50,586,537          |
| Tobacco excise tax  | 2,897,605 *            | 3,072,776 *         | -                   |
| Hotel tax   | 1,632,106              | 1,497,843           | 1,488,951           |
| Grants and contributions not restricted to specific programs                      | 3,429,850              | 4,094,862           | 3,580,429           |
| Unrestricted investment earnings  | 4,777,312              | 1,539,271           | 1,336,539           |
| Gain on sale of capital assets  | 121,310                | 140,370             | 58,061              |
| Miscellaneous   | 231,701                | 160,947             | 133,575             |
| Transfers   | <u>(11,939,044)</u>    | <u>(4,326,613)</u>  | <u>(3,084,400)</u>  |
| Total governmental activities general revenues and other changes in net position  | <u>103,196,175</u>     | <u>106,054,386</u>  | <u>102,949,373</u>  |
| Business-type activities:   |                        |                     |                     |
| Unrestricted investment earnings  | 3,871,730              | 870,839             | 577,359             |
| Gain on sale of capital assets  | 1,775,139              | 35                  | 49,439              |
| Miscellaneous   | -                      | -                   | -                   |
| Transfers   | <u>11,939,044</u>      | <u>4,326,613</u>    | <u>3,084,400</u>    |
| Total business-type activities general revenues and other changes in net position | <u>17,585,913</u>      | <u>5,197,487</u>    | <u>3,711,198</u>    |
| Total primary government general revenues and other changes in net position       | <u>\$ 120,782,088</u>  | <u>111,251,873</u>  | <u>106,660,571</u>  |
| <b>Changes in Net Position</b>  |                        |                     |                     |
| Governmental activities   | \$ 12,551,846          | 26,086,866          | 14,817,338          |
| Business-type activities  | <u>33,135,345</u>      | <u>30,890,766</u>   | <u>10,222,773</u>   |
| Total primary government change in net position                                   | <u>\$ 45,687,191</u>   | <u>56,977,632</u>   | <u>25,040,111</u>   |

\* Combined with Sales Tax in previous years.

| 2016         | 2015         | 2014         | 2013         | 2012         | 2011         | 2010         |
|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| 6,470,287    | 6,112,527    | 5,734,067    | 4,928,506    | 4,467,086    | 4,327,551    | 4,350,667    |
| 88,225,331   | 90,281,184   | 80,198,274   | 84,250,207   | 95,026,373   | 90,680,836   | 82,640,681   |
| 4,865,287    | 4,468,964    | 4,198,434    | 4,269,637    | 4,381,884    | 3,891,958    | 3,787,369    |
| 11,256,053   | 10,043,296   | 9,690,605    | 9,524,807    | 9,604,454    | 8,434,711    | 8,253,146    |
| 3,866,406    | 4,202,862    | 3,508,430    | 3,173,272    | 3,154,885    | 2,854,858    | 3,040,331    |
| 1,403,971    | 1,489,710    | 1,423,890    | 1,618,477    | 1,611,158    | 1,591,464    | 1,732,622    |
| 1,129,068    | 1,195,689    | 1,173,908    | 1,099,912    | 1,092,287    | 1,096,229    | 1,083,175    |
| 3,748,315    | 18,153,542   | 6,317,336    | 6,429,183    | 5,733,520    | 358,084      | 293,358      |
| 10,788,059   | 40,701,665   | 16,502,637   | 38,254,021   | 26,507,970   | 28,261,719   | 16,833,868   |
| 131,752,777  | 176,649,439  | 128,747,581  | 153,548,022  | 151,579,617  | 141,497,410  | 122,015,217  |
| 167,647,804  | 229,182,739  | 170,677,359  | 192,648,420  | 188,522,039  | 177,312,283  | 166,409,050  |
| (88,809,098) | (66,186,481) | (68,668,842) | (73,599,168) | (73,943,485) | (71,565,185) | (64,023,018) |
| (1,290,546)  | 41,596,678   | 8,213,247    | 35,982,999   | 21,378,158   | 20,116,973   | 10,335,576   |
| (90,099,644) | (24,589,803) | (60,455,595) | (37,616,169) | (52,565,327) | (51,448,212) | (53,687,442) |
| 46,969,301   | 45,839,741   | 45,085,031   | 43,987,183   | 41,926,329   | 40,738,679   | 41,055,219   |
| 49,012,865   | 46,348,749   | 46,431,198   | 45,378,682   | 44,241,561   | 42,135,105   | 40,008,329   |
| -            | -            | -            | -            | -            | -            | -            |
| 1,489,743    | 1,378,365    | 1,303,919    | 1,159,296    | 1,069,179    | 1,074,891    | 1,029,604    |
| 4,327,964    | 4,081,193    | 3,986,857    | 4,760,209    | 4,609,194    | 3,716,881    | 3,574,533    |
| 2,563,342    | 1,408,380    | 2,069,816    | 1,538,081    | 1,336,219    | 1,959,102    | 4,377,536    |
| 103,191      | 65,779       | 24,477       | 142,444      | -            | -            | 87,897       |
| 202,157      | 107,016      | 215,719      | 187,993      | 2,153,319    | 3,576,322    | 3,854,712    |
| (5,619,885)  | (30,498,125) | (13,758,200) | (9,868,929)  | (12,607,000) | (8,314,100)  | (7,067,523)  |
| 99,048,678   | 68,731,098   | 85,358,817   | 87,284,959   | 82,728,801   | 84,886,880   | 86,920,307   |
| 1,157,085    | 550,199      | 1,161,510    | 373,763      | 776,987      | 988,606      | 1,726,319    |
| 48,323       | 71,760       | 679          | -            | -            | -            | -            |
| 595          | -            | -            | -            | -            | -            | 1,920,673    |
| 5,619,885    | 30,498,125   | 13,758,200   | 9,868,929    | 12,607,000   | 8,314,100    | 7,067,523    |
| 6,825,888    | 31,120,084   | 14,920,389   | 10,242,692   | 13,383,987   | 9,302,706    | 10,714,515   |
| 105,874,566  | 99,851,182   | 100,279,206  | 97,527,651   | 96,112,788   | 94,189,586   | 97,634,822   |
| 10,239,580   | 2,544,617    | 16,689,975   | 13,685,791   | 8,785,316    | 13,321,695   | 22,897,289   |
| 5,535,342    | 72,716,762   | 23,133,636   | 46,225,691   | 34,762,145   | 29,419,679   | 21,050,091   |
| 15,774,922   | 75,261,379   | 39,823,611   | 59,911,482   | 43,547,461   | 42,741,374   | 43,947,380   |

**Fund Balances, Governmental Funds***Last Ten Fiscal Years (modified accrual basis of accounting)*

|   | 2019                        | 2018                     | 2017                     | 2016                     |
|---|-----------------------------|--------------------------|--------------------------|--------------------------|
| General Fund:                             |                             |                          |                          |                          |
| Nonspendable:                             |                             |                          |                          |                          |
| Inventory                                 | \$ 694,809                  | 1,242,719                | 1,359,765                | 1,341,069                |
| Prepays                                   | 55,822                      | 86,749                   | 38,830                   | 49,868                   |
| Restricted for:                           |                             |                          |                          |                          |
| Other purposes                            | 188,907                     | 227,583                  | 264,654                  | 328,727                  |
| Committed to:                             |                             |                          |                          |                          |
| Budget reserve                            | 16,260,200                  | 15,860,200               | 14,810,200               | -                        |
| Assigned to:                              |                             |                          |                          |                          |
| Advance to Special Revenue Fund           | 224,328                     | 215,492                  | 119,042                  | 90,221                   |
| Subsequent year expenditures              | 2,412,300                   | 2,398,000                | 951,100                  | 1,439,700                |
| Compensated absences                      | 4,479,880                   | 4,318,301                | 4,176,106                | 3,947,704                |
| Emergency operating reserves              | -                           | -                        | -                        | 13,410,200               |
| Unassigned                                | <u>6,355,969</u>            | <u>6,098,662</u>         | <u>6,672,308</u>         | <u>10,325,113</u>        |
| <b>Total General Fund</b>                 | <u><b>30,672,215</b></u>    | <u><b>30,447,706</b></u> | <u><b>28,392,005</b></u> | <u><b>30,932,602</b></u> |
| All other governmental funds:             |                             |                          |                          |                          |
| Nonspendable:                             |                             |                          |                          |                          |
| Inventory                                 | 214,768                     | 253,787                  | 237,725                  | 100,398                  |
| Jensen-Olson Permanent Fund               | 2,097,159                   | 2,097,159                | 2,097,159                | 2,097,159                |
| Prepays                                   | 2,122,775                   | 2,103,400                | 2,074,925                | 2,047,863                |
| Restricted for:                           |                             |                          |                          |                          |
| Debt service                              | 5,130,863                   | 4,820,625                | 3,778,375                | 3,649,096                |
| Capital improvements                      | 26,706,857                  | 30,876,868               | 31,606,111               | 27,923,391               |
| Port development                          | 613,985                     | 2,848,782                | 1,732,151                | 815,602                  |
| Jensen-Olson Permanent Fund               | 568,064                     | 460,443                  | 387,660                  | 405,649                  |
| Other purposes                            | 632,648                     | 437,791                  | 489,540                  | 577,134                  |
| Committed to:                             |                             |                          |                          |                          |
| Budget reserve                            | -                           | -                        | -                        | -                        |
| Notes receivable                          | 1,429,236                   | 41,408                   | 99,768                   | 168,315                  |
| Sales Tax (Rainy Day) Reserve             | -                           | -                        | -                        | -                        |
| Other purposes                            | 13,537,590                  | 12,772,214               | 8,898,541                | 7,362,790                |
| Assigned to:                              |                             |                          |                          |                          |
| Subsequent year expenditures              | 1,038,600                   | 1,415,000                | 1,645,500                | 3,908,700                |
| Compensated absences                      | 118,825                     | 103,125                  | 137,455                  | 92,408                   |
| Emergency operating reserves              | -                           | -                        | -                        | -                        |
| Special Revenue Funds                     | -                           | -                        | -                        | -                        |
| Unassigned                                | <u>(450,522)</u>            | <u>(222,326)</u>         | <u>(185,614)</u>         | <u>(1,155,400)</u>       |
| <b>Total all other governmental funds</b> | <u><b>53,760,848</b></u>    | <u><b>58,008,276</b></u> | <u><b>52,999,296</b></u> | <u><b>47,993,105</b></u> |
| <b>Total governmental funds</b>           | <u><b>\$ 84,433,063</b></u> | <u><b>88,455,982</b></u> | <u><b>81,391,301</b></u> | <u><b>78,925,707</b></u> |

\* In FY15 the General Fund was redefined to include the Road and Fire Service Area Special Revenue Funds. FY14 and FY13 were restated for comparison, all prior years present them with other governmental funds.



| 2015       | 2014       | 2013       | 2012       | 2011       | 2010        |
|------------|------------|------------|------------|------------|-------------|
| 1,328,195  | 1,232,898  | 1,158,978  | 490,930    | 513,521    | 539,739     |
| 20,252     | 92,714     | 3,606      | 38,224     | 17,626     | 536,555     |
| 335,613    | 376,620    | 442,382    | -          | -          | -           |
| -          | -          | -          | -          | -          | -           |
| 141,149    | 138,561    | 314,968    | 534,662    | 803,115    | 770,077     |
| 1,632,200  | 2,531,600  | 2,967,600  | 331,400    | 3,944,800  | 3,270,300   |
| 3,800,277  | 3,722,206  | 3,516,305  | 1,330,190  | 1,431,677  | 1,490,513   |
| 12,410,177 | 11,760,177 | 2,729,385  | 1,729,385  | 1,729,385  | 3,000,000   |
| 7,862,135  | 5,525,490  | 4,765,349  | 1,754,776  | -          | 2,194,088   |
| 27,529,998 | 25,380,266 | 15,898,573 | 6,209,567  | 8,440,124  | 11,801,272  |
| 93,585     | 92,191     | -          | 991,230    | 670,102    | 703,357     |
| 2,097,159  | 2,097,159  | 2,097,159  | 2,097,159  | 2,097,159  | 2,097,159   |
| 2,041,563  | 2,029,363  | 1,591,748  | -          | -          | -           |
| 3,017,595  | 997,306    | 2,582,394  | 4,530,044  | 7,579,073  | 8,413,358   |
| 29,204,164 | 30,510,692 | 25,639,441 | 33,643,187 | 41,687,136 | 52,369,813  |
| 2,474,917  | 15,684     | 81,606     | 61,627     | 4,742,247  | 3,687,996   |
| 418,451    | 414,247    | 177,503    | 278,051    | 317,249    | 45,093      |
| 456,217    | 396,801    | 1,347,372  | 4,459,080  | 2,414,816  | 4,451,243   |
| -          | -          | 8,530,792  | 8,530,792  | 8,530,792  | -           |
| 257,398    | 375,256    | 451,727    | 246,835    | 372,507    | 308,482     |
| -          | -          | -          | -          | -          | 8,116,677   |
| 8,647,465  | 7,009,978  | 7,724,602  | 4,515,179  | 3,335,492  | 1,054,716   |
| 736,000    | 509,000    | 670,200    | 1,653,900  | 3,679,900  | 4,445,700   |
| 83,117     | 77,840     | 48,204     | 2,372,005  | 2,253,620  | 2,275,482   |
| -          | -          | -          | 1,000,000  | 1,000,000  | 1,300,000   |
| -          | -          | -          | -          | -          | 2,226,895   |
| -          | -          | (47,743)   | (556,037)  | (149,183)  | (594,613)   |
| 49,527,631 | 44,525,517 | 50,895,005 | 63,823,052 | 78,530,910 | 90,901,358  |
| 77,057,629 | 69,905,783 | 66,793,578 | 70,032,619 | 86,971,034 | 102,702,630 |
| *          | *          | *          |            |            |             |



**Changes in Fund Balances, Governmental Funds***Last Ten Fiscal Years (modified accrual basis of accounting)*

| <b>REVENUES</b>   | 2019                  | 2018               | 2017               |
|---|-----------------------|--------------------|--------------------|
| Taxes   | \$ 106,156,855        | 104,421,865        | 100,914,551        |
| State sources   | 13,865,462            | 17,014,071         | 15,898,235         |
| Federal sources   | 3,314,835             | 2,791,013          | 2,277,577          |
| Charges for services                                    | 8,613,743             | 8,521,902          | 8,542,676          |
| Contracted services *                                   | 118,006               | 171,761            | 143,202            |
| Licenses, permits, and fees                             | 7,000,677             | 6,454,034          | 6,335,157          |
| Sales and repayment of loans                            | 854,621               | 794,291            | 797,454            |
| Fines and forfeitures                                   | 532,885               | 398,093            | 426,573            |
| Investment and interest income                          | 4,672,736             | 1,631,943          | 1,512,503          |
| Rentals and leases                                      | 1,351,683             | 1,688,421          | 1,541,030          |
| Special assessments                                     | 165,434               | 73,955             | 32,983             |
| Donations and contributions                             | 217,763               | 35,439             | 104,594            |
| Other   | 265,451               | 430,471            | 936,403            |
| <b>Total revenues</b>                                   | <b>147,130,151</b>    | <b>144,427,259</b> | <b>139,462,938</b> |
| <b>EXPENDITURES</b>                                     |                       |                    |                    |
| Legislative   | 4,589,658             | 4,078,291          | 5,096,633          |
| Legal   | 1,382,604             | 1,558,609          | 1,615,612          |
| Administration  | 5,546,398             | 4,888,292          | 3,541,871          |
| Education   | 28,091,814            | 26,935,900         | 25,919,800         |
| Finance   | 4,638,405             | 3,995,921          | 4,102,911          |
| Engineering   | 215,335               | 250,927            | 363,778            |
| Libraries   | 3,399,266             | 3,016,583          | 2,976,320          |
| Social services   | 1,600,515             | 1,533,453          | 1,545,768          |
| Parks and recreation                                    | 9,959,542             | 9,307,316          | 9,547,159          |
| Community development and lands management              | 3,698,768             | 3,775,004          | 3,797,044          |
| Affordable housing                                      | 45,150                | 41,091             | 75,465             |
| Public safety   | 22,838,144            | 21,059,813         | 21,087,059         |
| Public works  | 5,756,265             | 6,342,441          | 5,937,743          |
| Public transportation                                   | 7,234,612             | 7,129,214          | 7,029,798          |
| Tourism and conventions                                 | 629,975               | 1,150,612          | 1,140,554          |
| Special assessments                                     | -                     | -                  | -                  |
| Other   | -                     | -                  | -                  |
| Debt service:   |                       |                    |                    |
| Principal   | 13,785,553            | 16,371,298         | 17,545,323         |
| Interest  | 3,964,145             | 4,705,494          | 6,059,241          |
| Fiscal agent, bond issuance and letter of credit fees   | 5,794                 | 61,834             | 169,412            |
| Capital projects  | 20,982,221            | 16,888,872         | 19,716,832         |
| <b>Total expenditures</b>                               | <b>138,364,164</b>    | <b>133,090,965</b> | <b>137,268,323</b> |
| Excess (deficiency) of revenues over expenditures       | 8,765,987             | 11,336,294         | 2,194,615          |
| <b>OTHER FINANCING SOURCES (USES)</b>                   |                       |                    |                    |
| Transfers from other funds                              | 62,845,323            | 58,431,351         | 62,433,485         |
| Transfers to other funds                                | (75,101,767)          | (62,757,964)       | (65,517,885)       |
| Issuance of refunding bonds                             | -                     | 5,060,000          | 17,632,345         |
| Payment to refunded bond escrow agent                   | -                     | (5,005,000)        | (18,560,000)       |
| Issuance of long-term debt                              | -                     | -                  | 2,635,000          |
| Bond premium  | -                     | -                  | 1,648,034          |
| <b>Total other financing sources (uses)</b>             | <b>(12,256,444)</b>   | <b>(4,271,613)</b> | <b>270,979</b>     |
| <b>Net change in fund balances</b>                      | <b>\$ (3,490,457)</b> | <b>7,064,681</b>   | <b>2,465,594</b>   |
| Debt service as a percentage of noncapital expenditures | 14.43%                | 17.91%             | 19.94%             |

\* In FY14 there was a change in presentation of Public Safety contracted services.

FY13 and FY12 were restated for comparison, all prior years are unchanged.

| 2016               | 2015               | 2014               | 2013               | 2012                | 2011                | 2010                |
|--------------------|--------------------|--------------------|--------------------|---------------------|---------------------|---------------------|
| 98,411,072         | 93,847,386         | 92,769,496         | 90,982,977         | 86,884,648          | 83,870,195          | 81,992,933          |
| 18,864,119         | 36,574,789         | 23,813,661         | 22,249,215         | 20,774,832          | 19,373,417          | 22,724,948          |
| 2,676,340          | 2,697,254          | 1,087,821          | 3,039,953          | 3,058,704           | 2,616,318           | 6,796,386           |
| 7,974,898          | 7,860,053          | 8,480,873          | 8,459,037          | 8,174,941           | 7,523,622           | 7,567,845           |
| 138,629            | 159,864            | 130,983            | 126,164            | 121,837             | 569,341             | 557,578             |
| 6,122,656          | 6,067,877          | 6,175,467          | 5,915,231          | 5,642,406           | 5,320,128           | 5,871,608           |
| 1,519,334          | 1,282,480          | 289,760            | 378,428            | 542,948             | 1,785,367           | 790,031             |
| 665,595            | 432,228            | 417,892            | 444,375            | 583,971             | 507,270             | 605,264             |
| 2,545,653          | 1,480,696          | 2,347,270          | 1,772,753          | 2,098,691           | 2,670,883           | 5,521,877           |
| 1,390,129          | 1,417,121          | 1,482,144          | 1,431,819          | 1,274,598           | 1,475,460           | 1,115,129           |
| 32,452             | 42,190             | 64,778             | 47,280             | 43,660              | 53,700              | 107,983             |
| 135,751            | 51,243             | 54,297             | 32,550             | 24,344              | 65,176              | 28,668              |
| 554,283            | 377,376            | 1,577,870          | 260,095            | 797,979             | 871,587             | 264,127             |
| <u>141,030,911</u> | <u>152,290,557</u> | <u>138,692,312</u> | <u>135,139,877</u> | <u>130,023,559</u>  | <u>126,702,464</u>  | <u>133,944,377</u>  |
| 3,786,508          | 3,510,598          | 4,179,954          | 2,450,173          | 2,432,801           | 2,123,125           | 2,016,664           |
| 1,811,548          | 2,167,562          | 1,607,983          | 1,342,657          | 1,319,373           | 1,300,132           | 1,266,661           |
| 4,377,488          | 4,922,024          | 4,079,996          | 4,015,369          | 3,731,332           | 3,808,781           | 3,626,993           |
| 25,566,900         | 25,344,400         | 24,704,500         | 24,528,500         | 26,199,600          | 26,018,000          | 25,632,800          |
| 3,935,150          | 4,745,313          | 3,965,803          | 4,350,561          | 4,500,496           | 4,338,371           | 3,834,616           |
| 316,468            | 952,811            | 569,179            | 476,691            | 418,746             | 606,545             | 661,098             |
| 2,975,262          | 3,344,833          | 2,429,702          | 2,461,322          | 2,362,938           | 2,340,832           | 2,261,970           |
| 1,522,628          | 1,563,390          | 1,587,101          | 1,562,081          | 1,479,373           | 1,460,372           | 1,388,988           |
| 8,489,354          | 8,953,786          | 9,476,427          | 9,377,788          | 9,457,252           | 8,487,829           | 7,911,116           |
| -                  | 4,367,968          | 4,151,946          | 3,577,612          | 3,539,442           | 3,801,687           | 3,476,588           |
| 11,361             | 67,313             | -                  | 69,000             | 114,140             | 100,000             | 100,000             |
| 20,966,534         | 24,274,709         | 20,421,022         | 20,847,262         | 20,638,151          | 20,417,024          | 19,150,231          |
| 6,363,372          | 6,913,938          | 6,493,733          | 6,612,344          | 6,409,423           | 6,272,126           | 5,869,168           |
| 6,882,295          | 7,834,198          | 7,255,393          | 7,240,828          | 6,914,979           | 6,839,997           | 5,990,918           |
| 2,210,919          | 2,184,080          | 2,025,502          | 2,050,789          | 2,013,360           | 1,832,870           | 1,879,013           |
| -                  | -                  | -                  | 133,438            | -                   | 2,251               | 135,068             |
| 13,013             | 13,030             | 13,012             | 13,027             | 11,764              | 10,293              | 10,803              |
| 17,628,980         | 18,225,571         | 17,729,983         | 15,564,254         | 14,808,253          | 13,982,140          | 12,552,564          |
| 5,649,652          | 5,401,707          | 5,367,236          | 5,444,510          | 6,090,525           | 6,233,420           | 6,038,858           |
| 100,784            | 141,378            | 48,790             | 58,341             | 110,517             | 9,766               | 9,785               |
| 16,847,972         | 25,471,539         | 20,308,220         | 32,867,049         | 21,958,527          | 31,489,677          | 50,473,977          |
| <u>129,456,188</u> | <u>150,400,148</u> | <u>136,415,482</u> | <u>145,043,596</u> | <u>134,510,992</u>  | <u>141,475,238</u>  | <u>154,287,879</u>  |
| <u>11,574,723</u>  | <u>1,890,409</u>   | <u>2,276,830</u>   | <u>(9,903,719)</u> | <u>(4,487,433)</u>  | <u>(14,772,774)</u> | <u>(20,343,502)</u> |
| 60,112,929         | 52,904,084         | 61,924,544         | 49,191,943         | 51,705,089          | 62,194,255          | 67,958,108          |
| (65,732,814)       | (62,852,209)       | (75,682,744)       | (57,428,043)       | (64,312,089)        | (70,503,506)        | (75,025,631)        |
| -                  | 3,135,000          | -                  | 7,415,000          | 14,765,000          | -                   | -                   |
| -                  | (3,325,000)        | -                  | (8,410,000)        | (15,809,420)        | -                   | -                   |
| -                  | 14,711,753         | 13,400,000         | 12,455,001         | -                   | 7,073,000           | 25,995,000          |
| -                  | 4,228,986          | 1,193,575          | 3,440,778          | 1,204,170           | 194,514             | 525,736             |
| <u>(5,619,885)</u> | <u>8,802,614</u>   | <u>835,375</u>     | <u>6,664,679</u>   | <u>(12,447,250)</u> | <u>(1,041,737)</u>  | <u>19,453,213</u>   |
| <u>5,954,838</u>   | <u>10,693,023</u>  | <u>3,112,205</u>   | <u>(3,239,040)</u> | <u>(16,934,683)</u> | <u>(15,814,511)</u> | <u>(890,289)</u>    |
| 20.40%             | 18.84%             | 19.86%             | 18.09%             | 18.26%              | 18.72%              | 15.39%              |

CITY and BOROUGH OF JUNEAU

**Tax Revenues by Source and Function**

*Last Ten Fiscal Years*

| Year | Property Tax       |              | Sales Tax          |   |                  | Liquor & Marijuana Sales Tax * | Tobacco Excise Tax | Hotel Tax        | Total Taxes |
|------|--------------------|--------------|--------------------|---|------------------|--------------------------------|--------------------|------------------|-------------|
|      | General Operations | Debt Service | General Operations | Discretionary Operating Capital Reserve | Capital Projects | General Operations             | General Operations | Visitor Services |             |
| 2010 | \$ 35,064,520      | 5,796,600    | 15,248,519         | 7,624,260                               | 15,248,522       | 856,927                        | 1,000,878          | 1,029,604        | 81,869,830  |
| 2011 | 35,117,077         | 5,418,000    | 15,824,811         | 7,889,495                               | 15,847,725       | 851,177                        | 1,503,729          | 1,074,891        | 83,526,905  |
| 2012 | 36,542,977         | 5,208,696    | 16,691,774         | 8,345,887                               | 16,597,985       | 896,234                        | 1,435,107          | 1,069,179        | 86,787,839  |
| 2013 | 38,699,578         | 5,552,441    | 17,235,281         | 8,617,640                               | 17,164,019       | 1,017,028                      | 1,446,456          | 1,159,296        | 90,891,739  |
| 2014 | 39,035,653         | 6,073,339    | 17,611,035         | 8,805,517                               | 17,568,871       | 954,002                        | 1,330,488          | 1,303,919        | 92,682,824  |
| 2015 | 39,273,336         | 6,578,956    | 17,783,772         | 8,866,201                               | 17,194,972       | 943,897                        | 1,845,856          | 1,378,365        | 93,865,355  |
| 2016 | 40,593,847         | 6,781,046    | 18,488,825         | 9,244,413                               | 18,324,723       | 973,806                        | 2,445,572          | 1,489,743        | 98,341,975  |
| 2017 | 42,225,590         | 6,566,957    | 18,634,108         | 9,317,054                               | 18,661,433       | 976,298                        | 3,029,475          | 1,488,951        | 100,899,866 |
| 2018 | 43,973,582         | 6,276,426    | 19,341,243         | 9,670,617                               | 19,439,783       | 1,134,104                      | 3,072,776          | 1,497,843        | 104,406,374 |
| 2019 | 44,249,146         | 6,328,175    | 19,991,911         | 3,103,979                               | 26,642,440       | 1,296,423                      | 2,897,605          | 1,632,106        | 106,141,785 |

\* Marijuana tax revenue first received in fiscal year 2017.

CITY and BOROUGH OF JUNEAU

**Assessed Value and Actual Value of Taxable Property**

*Last Ten Fiscal Years*

| Year   | Residential      |           |               | Commercial    |            |               | Total Taxable Assessed Value <sup>1</sup> | Mill Rate | Percentage Taxable |            |
|--------|------------------|-----------|---------------|---------------|------------|---------------|---|-----------|--------------------|------------|
|        | Total            | Exempt    | Taxable       | Total         | Exempt     | Taxable       |   |           | Residential        | Commercial |
| 2010   | \$ 2,371,483,380 | 1,528,200 | 2,369,955,180 | 1,587,692,262 | 24,283,000 | 1,563,409,262 | \$ 3,933,364,442                          | 10.60     | 60.25%             | 39.75%     |
| 2011   | 2,386,962,800    | 1,398,100 | 2,385,564,700 | 1,623,373,044 | 19,592,800 | 1,603,780,244 | 3,989,344,944                             | 10.51     | 59.80%             | 40.20%     |
| 2012 * | 2,405,715,500    | 1,398,100 | 2,404,317,400 | 1,685,792,732 | 19,794,500 | 1,665,998,232 | 4,070,315,632                             | 10.55     | 59.07%             | 40.93%     |
| 2013   | 2,461,358,300    | -         | 2,461,358,300 | 1,832,518,317 | 18,809,400 | 1,813,708,917 | 4,275,067,217                             | 10.55     | 57.57%             | 42.43%     |
| 2014 ! | 2,629,035,100    | -         | 2,629,035,100 | 1,768,687,433 | 18,007,600 | 1,750,679,833 | 4,379,714,933                             | 10.66     | 60.03%             | 39.97%     |
| 2015   | 2,696,876,804    | -         | 2,696,876,804 | 1,806,005,428 | 18,554,900 | 1,787,450,528 | 4,484,327,332                             | 10.76     | 60.14%             | 39.86%     |
| 2016   | 2,874,844,147    | -         | 2,874,844,147 | 1,832,609,940 | 22,028,400 | 1,810,581,540 | 4,685,425,687                             | 10.76     | 61.36%             | 38.64%     |
| 2017   | 2,935,080,877    | -         | 2,935,080,877 | 1,919,780,029 | 18,509,700 | 1,901,270,329 | 4,836,351,206                             | 10.66     | 60.69%             | 39.31%     |
| 2018   | 2,980,844,008    | -         | 2,980,844,008 | 1,925,103,067 | 19,213,200 | 1,905,889,867 | 4,886,733,875                             | 10.66     | 61.00%             | 39.00%     |
| 2019   | 3,032,721,227    | -         | 3,032,721,227 | 1,973,844,677 | 13,610,448 | 1,960,234,229 | 4,992,955,456                             | 10.66     | 60.74%             | 39.26%     |

Source: City and Borough of Juneau Assessor's Office.

\* A State Assessor's audit in October 2011 resulted in the requirement to only value taxable properties. Therefore, values for exempt residential properties are no longer included.

! City and Borough of Juneau Assessor's Office converted to a new database system in March 2014. As a result, some property categorizations have changed causing an increase in residential and a decrease commercial categories.

<sup>1</sup> Assessed value is equal to estimated actual value.

CITY and BOROUGH OF JUNEAU

**Property Tax Mill Levy**

*Last Ten Fiscal Years*

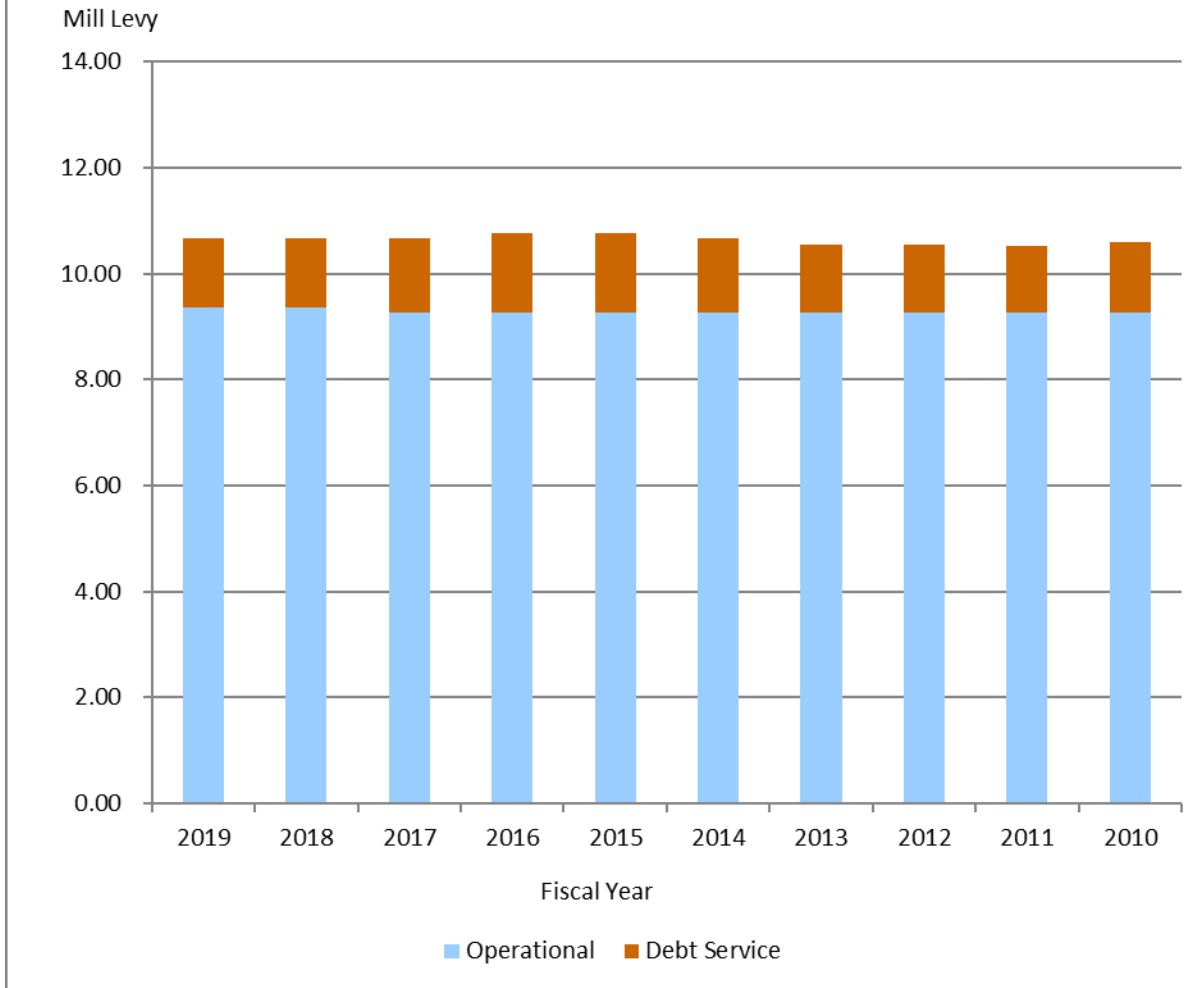
| Mill Levy            | 2019         | 2018         | 2017         | 2016         | 2015         | 2014         | 2013         | 2012         | 2011         | 2010         |
|----------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| <b>Operational:</b>  |              |              |              |              |              |              |              |              |              |              |
| Areawide             | 6.70         | 6.70         | 6.60         | 6.70         | 6.64         | 6.64         | 6.66         | 6.56         | 6.98         | 7.11         |
| Roaded Service Area  | 2.30         | 2.30         | 2.30         | 2.20         | 2.20         | 2.23         | 2.17         | 2.24         | 1.93         | 1.95         |
| Fire Service Area    | 0.36         | 0.36         | 0.36         | 0.36         | 0.42         | 0.39         | 0.43         | 0.46         | 0.35         | 0.20         |
| Total Operational    | 9.36         | 9.36         | 9.26         | 9.26         | 9.26         | 9.26         | 9.26         | 9.26         | 9.26         | 9.26         |
| <b>Debt Service</b>  |              |              |              |              |              |              |              |              |              |              |
|                      | 1.30         | 1.30         | 1.40         | 1.50         | 1.50         | 1.40         | 1.29         | 1.29         | 1.25         | 1.34         |
| Total Mill Levy      | <u>10.66</u> | <u>10.66</u> | <u>10.66</u> | <u>10.76</u> | <u>10.76</u> | <u>10.66</u> | <u>10.55</u> | <u>10.55</u> | <u>10.51</u> | <u>10.60</u> |
| Mill levy change     | 0.00         | 0.00         | (0.10)       | 0.00         | 0.10         | 0.11         | 0.00         | 0.04         | (0.09)       | 0.23         |
| Percentage of change | 0.00%        | 0.00%        | -0.93%       | 0.00%        | 0.94%        | 1.04%        | 0.00%        | 0.38%        | -0.85%       | 2.22%        |

Source: City and Borough of Juneau Assessor's Office.

# CITY and BOROUGH OF JUNEAU

## Property Tax Mill Levy

*Last Ten Fiscal Years*



Based on information presented on previous page.

**Principal Property Tax Payers***Current Year and Nine Years Prior*

| Taxpayer                        | 2019                                |      |  | 2010                                |      |  |
|---------------------------------|-------------------------------------|------|--|-------------------------------------|------|--|
|                                 | Taxable Assessed Value <sup>1</sup> | Rank | Percentage of Total Taxable Assessed Value | Taxable Assessed Value <sup>1</sup> | Rank | Percentage of Total Taxable Assessed Value |
| HECLA Greens Creek Mining       | \$ 227,930,487                      | 1    | 4.57%                                      | \$ 165,839,886                      | 1    | 4.22%                                      |
| Coeur Alaska                    | 167,626,934                         | 2    | 3.36%                                      | 22,900,397                          | 4    | 0.58%                                      |
| Alaska Electric Light & Power   | 113,056,306                         | 3    | 2.26%                                      | 92,790,200                          | 2    | 2.36%                                      |
| Fred Meyer of Alaska Inc.       | 20,530,059                          | 4    | 0.41%                                      | 25,899,670                          | 3    | 0.66%                                      |
| Juneau I LLC                    | 19,321,100                          | 5    | 0.39%                                      | -                                   | -    | -  |
| Tower Legacy I LLC              | 18,153,400                          | 6    | 0.36%                                      | -                                   | -    | -  |
| O Jacobsen Drive Juneau LLC     | 16,995,000                          | 7    | 0.34%                                      | 17,774,600                          | 8    | 0.45%                                      |
| AKBEV Group LLC                 | 15,769,608                          | 8    | 0.32%                                      | -                                   | -    | -  |
| Cole GS Juneau AK LLC           | 14,860,812                          | 9    | 0.30%                                      | -                                   | -    | -  |
| Telephone Utilities of Alaska   | 14,275,922                          | 10   | 0.29%                                      | -                                   | -    | -  |
| BBS Enterprises                 | -                                   | -    | -  | 19,033,100                          | 5    | 0.48%                                      |
| Home Depot USA Inc              | -                                   | -    | -  | 18,710,125                          | 6    | 0.48%                                      |
| Glacier Village Supermarket Inc | -                                   | -    | -  | 18,097,449                          | 7    | 0.46%                                      |
| Carr Gottstein Foods Co         | -                                   | -    | -  | 16,451,328                          | 9    | 0.42%                                      |
| Wal-mart Property               | -                                   | -    | -  | 16,197,250                          | 10   | 0.41%                                      |
|                                 | <u>\$ 628,519,628</u>               |      | <u>12.59%</u>                              | <u>\$ 413,694,005</u>               |      | <u>10.52%</u>                              |

Source: City and Borough of Juneau Assessor's Office.

<sup>1</sup> Taxable Assessed Value includes both real and business personal property values.

**Property Tax Levies and Collections***Last Ten Fiscal Years*

| Year | Taxes Levied<br>for the<br>Fiscal Year | Collected within the<br>Fiscal Year of the Levy |                       | Collections in<br>Subsequent<br>Years | Total Collections<br>to Date |                       |
|------|--|---|-----------------------|---------------------------------------|------------------------------|-----------------------|
|      |  | Amount  | Percentage<br>of Levy |                                       | Amount                       | Percentage<br>of Levy |
| 2010 | \$ 41,048,853                          | 40,691,450                                      | 99.13%                | \$ 365,118                            | 41,056,568                   | 100.02%               |
| 2011 | 40,739,944                             | 40,329,083                                      | 98.99%                | 403,896                               | 40,732,979                   | 99.98%                |
| 2012 | 41,751,673                             | 41,431,682                                      | 99.23%                | 297,877                               | 41,729,559                   | 99.95%                |
| 2013 | 44,252,019                             | 43,987,108                                      | 99.40%                | 240,452                               | 44,227,560                   | 99.94%                |
| 2014 | 45,108,992                             | 44,818,184                                      | 99.36%                | 250,618                               | 45,068,802                   | 99.91%                |
| 2015 | 45,852,292                             | 45,548,172                                      | 99.34%                | 283,382                               | 45,831,554                   | 99.95%                |
| 2016 | 47,374,893                             | 47,241,356                                      | 99.72%                | 117,733                               | 47,359,089                   | 99.97%                |
| 2017 | 48,702,716                             | 48,450,115                                      | 99.48%                | 200,398                               | 48,650,513                   | 99.89%                |
| 2018 | 50,262,182                             | 49,839,614                                      | 99.16%                | 130,878                               | 49,970,492                   | 99.42%                |
| 2019 | 50,847,840                             | 50,234,434                                      | 98.79%                | -                                     | 50,234,434                   | 98.79%                |

Source: Information obtained from the Property Tax Receivable System maintained by the City and Borough of Juneau, Treasury Division.



**Miscellaneous Business Statistics***Last Ten Calendar Years*

|  | <u>2018</u>                | <u>2017</u>             | <u>2016</u>             |
|--|----------------------------|-------------------------|-------------------------|
| Gross business sales by category (in thousands):                               |                            |                         |                         |
| Real estate  | \$ 95,162                  | 95,013                  | 88,701                  |
| Contractors  | 223,328                    | 273,247                 | 334,181                 |
| Liquor and restaurant  | 150,418                    | 147,138                 | 147,796                 |
| Retail sales - general   | 213,670                    | 195,639                 | 211,018                 |
| Foods  | 200,271                    | 202,232                 | 196,056                 |
| Transportation and freight   | 187,155                    | 251,524                 | 224,051                 |
| Professional services  | 301,496                    | 310,930                 | 318,139                 |
| Retail sales - specialized   | 228,288                    | 205,019                 | 201,219                 |
| Automotive   | 81,619                     | 78,479                  | 80,729                  |
| Other  | 798,505                    | 843,650                 | 736,690                 |
| <b>Total gross business sales by category</b>                                  | <b>\$ <u>2,479,912</u></b> | <b><u>2,602,871</u></b> | <b><u>2,538,580</u></b> |
| Gross business sales by tourist-related business (in thousands) <sup>1</sup> : |                            |                         |                         |
| Hotels and motels  | \$ 35,906                  | 35,603                  | 34,677                  |
| Bars   | 11,780                     | 10,581                  | 10,170                  |
| Restaurants  | 65,507                     | 63,375                  | 63,081                  |
| Air transportation and freight   | 35,563                     | 48,683                  | 43,060                  |
| Taxicab and bus  | 9,065                      | 8,925                   | 8,710                   |
| Car rentals  | 5,334                      | 5,207                   | 5,196                   |
| Tour providers and travel agencies   | 96,063                     | 85,578                  | 77,346                  |
| Jewelry stores and art galleries   | 37,802                     | 36,129                  | 35,758                  |
| Curio and gift shops   | 18,526                     | 17,068                  | 17,107                  |
| Photography stores   | 119                        | 153                     | 185                     |
| <b>Total gross business sales by tourist-related business</b>                  | <b>\$ <u>315,665</u></b>   | <b><u>311,302</u></b>   | <b><u>295,290</u></b>   |

Source: Detailed analysis of the Merchant Tax Filings maintained by the City and Borough of Juneau, Sales Tax Division.

<sup>1</sup> The gross business sales by tourist-related business figures are a subset of the gross sales by category presented above. This subset is intended to provide a general guideline of gross sales generated by businesses operating within the tourism industry. The subset does not attempt to exclude gross sales made to local residents by businesses classified as tourist-related.



| <u>2015</u>      | <u>2014</u>      | <u>2013</u>      | <u>2012</u>      | <u>2011</u>      | <u>2010</u>      | <u>2009</u>      |
|------------------|------------------|------------------|------------------|------------------|------------------|------------------|
| 94,846           | 88,270           | 101,138          | 78,859           | 72,024           | 68,573           | 78,132           |
| 378,545          | 311,743          | 256,751          | 289,115          | 228,524          | 255,660          | 257,902          |
| 146,130          | 137,882          | 131,415          | 126,191          | 118,108          | 51,633           | 105,138          |
| 212,284          | 224,680          | 216,937          | 206,097          | 210,342          | 204,253          | 202,648          |
| 195,899          | 194,160          | 196,421          | 189,653          | 198,636          | 178,523          | 159,724          |
| 156,049          | 161,307          | 150,329          | 158,013          | 143,891          | 155,988          | 157,385          |
| 314,570          | 300,824          | 308,822          | 300,065          | 274,544          | 244,901          | 235,090          |
| 195,157          | 179,849          | 196,765          | 156,438          | 148,684          | 140,842          | 143,081          |
| 78,484           | 87,398           | 83,696           | 69,694           | 78,350           | 68,577           | 73,467           |
| 675,759          | 731,650          | 765,388          | 818,751          | 870,047          | 657,689          | 473,238          |
| <u>2,447,723</u> | <u>2,417,763</u> | <u>2,407,662</u> | <u>2,392,876</u> | <u>2,343,150</u> | <u>2,026,639</u> | <u>1,885,805</u> |
| 33,439           | 32,071           | 30,327           | 29,749           | 27,296           | 27,706           | 25,073           |
| 10,322           | 9,290            | 7,417            | 6,708            | 6,233            | 4,741            | 4,416            |
| 61,267           | 59,126           | 58,742           | 57,302           | 53,921           | 51,959           | 47,597           |
| 24,515           | 25,758           | 26,095           | 25,454           | 23,457           | 28,119           | 36,850           |
| 7,513            | 6,896            | 6,616            | 6,964            | 5,781            | 5,303            | 5,354            |
| 5,579            | 4,904            | 4,404            | 3,985            | 3,969            | 3,734            | 3,592            |
| 73,995           | 67,160           | 65,752           | 61,908           | 58,122           | 52,379           | 54,311           |
| 38,043           | 37,918           | 37,777           | 34,835           | 29,005           | 30,200           | 30,888           |
| 16,724           | 16,586           | 17,563           | 17,564           | 18,499           | 19,541           | 21,645           |
| 345              | 179              | 299              | 183              | 388              | 108              | 64               |
| <u>271,742</u>   | <u>259,888</u>   | <u>254,992</u>   | <u>244,652</u>   | <u>226,671</u>   | <u>223,790</u>   | <u>229,790</u>   |

**Sales Tax Levy**

*Last Ten Fiscal Years*

| Year | General Operations |                    |                         | Capital Projects   |                    | Total Sales Tax |
|------|--------------------|--------------------|-------------------------|--------------------|--------------------|-----------------|
|      | Permanent          | Temporary          | Discretionary Temporary | Roads & Sidewalks  | Temporary Projects |                 |
| 2010 | 1.00%              | 1.00% <sup>1</sup> | 1.00% <sup>1</sup>      | 1.00% <sup>1</sup> | 1.00% <sup>2</sup> | 5.00%           |
| 2011 | 1.00%              | 1.00% <sup>1</sup> | 1.00% <sup>1</sup>      | 1.00% <sup>1</sup> | 1.00% <sup>2</sup> | 5.00%           |
| 2012 | 1.00%              | 1.00% <sup>1</sup> | 1.00% <sup>1</sup>      | 1.00% <sup>1</sup> | 1.00% <sup>2</sup> | 5.00%           |
| 2013 | 1.00%              | 1.00% <sup>3</sup> | 1.00% <sup>3</sup>      | 1.00% <sup>3</sup> | 1.00% <sup>4</sup> | 5.00%           |
| 2014 | 1.00%              | 1.00% <sup>3</sup> | 1.00% <sup>3</sup>      | 1.00% <sup>3</sup> | 1.00% <sup>4</sup> | 5.00%           |
| 2015 | 1.00%              | 1.00% <sup>3</sup> | 1.00% <sup>3</sup>      | 1.00% <sup>3</sup> | 1.00% <sup>4</sup> | 5.00%           |
| 2016 | 1.00%              | 1.00% <sup>3</sup> | 1.00% <sup>3</sup>      | 1.00% <sup>3</sup> | 1.00% <sup>4</sup> | 5.00%           |
| 2017 | 1.00%              | 1.00% <sup>3</sup> | 1.00% <sup>3</sup>      | 1.00% <sup>3</sup> | 1.00% <sup>4</sup> | 5.00%           |
| 2018 | 1.00%              | 1.00% <sup>5</sup> | 1.00% <sup>5</sup>      | 1.00% <sup>5</sup> | 1.00% <sup>4</sup> | 5.00%           |
| 2019 | 1.00%              | 1.00% <sup>5</sup> | 1.00% <sup>5</sup>      | 1.00% <sup>5</sup> | 1.00% <sup>4</sup> | 5.00%           |

Source: City and Borough of Juneau Finance Department.

- <sup>1</sup> Approved extension of the 3% temporary sales tax to be used for fire, police, streets, parks and recreation, and general services; repairs and construction of streets, sidewalks, and retaining walls; and emergency budget reserve, capital improvements, and youth activities ending June 30, 2012.
- <sup>2</sup> Public Works Consolidated Shop, Areawide Sewer Infrastructure, Airport Renovation, Statter Harbor Boat Launch Ramp and Trailer Parking, Deferred Maintenance on CBJ buildings, and the Local Portion of Debt for Elementary School Renovations ending September 30, 2013.
- <sup>3</sup> Approved extension of the 3% temporary sales tax to be used for general purposes including police, fire, street maintenance, EMT/ambulance service, parks and recreation, and libraries; repairs and construction of roads, drainage, retaining walls, sidewalks, and stairs; and discretionary public services including water and sewer extensions, emergency budget reserve, and youth activities ending June 30, 2017.
- <sup>4</sup> For cost of renovations, construction, and capital improvements including harbor facilities, airport facilities, recreational facilities, Capital Transit maintenance shop, valley library, and water facilities; support for Juneau Arts and Culture Center facility expansion and Sealaska cultural education facility; and emergency budget reserve and bond debt repayment ending September 30, 2018.
- <sup>5</sup> Approved extension of the 3% temporary sales tax to be used for general purposes including police, fire, street maintenance, EMT/ambulance service, parks and recreation, and libraries; repairs and construction of roads, drainage, retaining walls, sidewalks, and stairs; and discretionary for capital improvements, general government services including Better Capital City and youth activities, and budget reserve ending June 30, 2022.

CITY and BOROUGH OF JUNEAU

**Bartlett Regional Hospital Revenues**

*Last Ten Fiscal Years*

|                               | 2019          | 2018       | 2017       | 2016       | 2015       | 2014       | 2013       | 2012       | 2011       | 2010       |
|-------------------------------|---------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| Gross revenues by department: |               |            |            |            |            |            |            |            |            |            |
| Radiology                     | \$ 31,100,074 | 29,618,148 | 27,546,586 | 25,165,085 | 23,252,542 | 21,611,017 | 22,543,271 | 22,943,618 | 23,303,883 | 21,138,467 |
| Surgical Services             | 22,883,874    | 23,679,980 | 22,820,577 | 19,255,954 | 18,361,975 | 17,631,152 | 18,085,225 | 18,839,639 | 18,048,578 | 18,198,420 |
| Pharmacy                      | 17,807,469    | 16,785,102 | 16,079,174 | 14,318,459 | 11,953,445 | 11,227,006 | 12,517,450 | 13,349,297 | 13,610,046 | 12,016,715 |
| Inpatient Services            | 25,914,377    | 23,863,613 | 23,737,400 | 19,505,327 | 19,998,953 | 17,495,364 | 16,159,731 | 12,133,353 | 11,817,535 | 9,747,011  |
| Mental Health                 | 19,267,498    | 19,945,138 | 13,861,127 | 13,169,176 | 15,666,608 | 14,071,916 | 14,795,872 | 13,534,334 | 10,428,852 | 10,728,638 |
| Special Care Services         | 24,282,763    | 20,517,418 | 18,620,381 | 18,091,253 | 17,339,414 | 15,301,189 | 11,836,616 | 10,918,085 | 9,932,883  | 8,856,548  |
| Laboratory                    | 13,361,012    | 13,150,638 | 13,155,526 | 11,774,519 | 10,735,534 | 9,779,977  | 10,401,023 | 10,489,058 | 11,120,618 | 8,693,800  |
| E/R Physicians                | -             | (1,187)    | 192,337    | 10,994,037 | 9,425,775  | 8,879,848  | 8,847,413  | 8,458,685  | 8,118,997  | 6,930,258  |
| Physical Therapist            | 3,894,999     | 3,436,474  | 3,497,690  | 3,181,554  | 3,106,819  | 3,139,885  | 3,201,379  | 2,753,789  | 2,250,877  | 1,963,205  |
| Respiratory Therapy           | 3,662,615     | 2,465,578  | 2,376,775  | 1,977,386  | 2,318,066  | 1,887,262  | 1,985,838  | 2,136,864  | 2,004,242  | 1,586,909  |
| Sleep                         | 1,298,668     | 1,210,210  | 914,462    | 970,662    | 831,128    | 766,152    | 946,974    | 936,055    | 867,148    | 887,269    |
| EKG                           | 1,403,081     | 1,399,787  | 1,198,789  | 1,016,736  | 817,197    | 902,330    | 1,143,742  | 1,042,689  | 981,637    | 873,359    |
| Clinics                       | 10,006,086    | 8,206,950  | 8,882,932  | 7,708,045  | 4,376,048  | 3,925,063  | 3,781,827  | 3,770,103  | 3,358,984  | 3,227,459  |

Source: Bartlett Regional Hospital records

CITY and BOROUGH OF JUNEAU

**Ratios of Outstanding Debt by Activity Type**

*Last Ten Fiscal Years*

| Year | Governmental Activities                     |                               |                        | Business-Type Activities                    |                               |                                       |                        | Total<br>Primary<br>Government | Percent of<br>Assessed<br>Value | Per<br>Capita | Personal<br>Income |
|------|---|-------------------------------|------------------------|---|-------------------------------|---------------------------------------|------------------------|--------------------------------|---------------------------------|---------------|--------------------|
|      | General<br>Obligation<br>Bonds <sup>1</sup> | Revenue<br>Bonds <sup>1</sup> | Purchase<br>Agreements | General<br>Obligation<br>Bonds <sup>1</sup> | Revenue<br>Bonds <sup>1</sup> | State of Alaska<br>Extension<br>Loans | Purchase<br>Agreements |                                |                                 |               |                    |
| 2010 | \$ 157,534,449                              | -                             | 2,718,662              | -   | 38,381,777                    | 8,315,845                             | -                      | 206,950,733                    | 5.26%                           | 6,617         | 15.01%             |
| 2011 | 149,349,452                                 | -                             | 3,599,575              | -   | 37,292,773                    | 8,198,341                             | -                      | 198,440,141                    | 4.97%                           | 6,345         | 14.03%             |
| 2012 | 135,332,413                                 | -                             | 2,861,747              | -   | 36,169,688                    | 7,749,682                             | -                      | 182,113,530                    | 4.47%                           | 5,614         | 11.64%             |
| 2013 | 136,420,235                                 | -                             | 2,091,457              | -   | 36,599,870                    | 8,276,067                             | -                      | 183,387,629                    | 4.29%                           | 5,615         | 10.18%             |
| 2014 | 127,182,159                                 | 6,055,000                     | 752,086                | -   | 35,075,393                    | 7,710,908                             | -                      | 176,775,546                    | 4.04%                           | 5,352         | 9.56%              |
| 2015 | 123,483,100                                 | 26,515,000                    | 457,320                | -   | 34,390,585                    | 7,146,443                             | -                      | 191,992,448                    | 4.28%                           | 5,813         | 9.35%              |
| 2016 | 105,737,527                                 | 25,405,000                    | 160,329                | -   | 32,905,499                    | 6,548,222                             | -                      | 170,756,577                    | 3.64%                           | 5,131         | 8.34%              |
| 2017 | 90,754,379                                  | 24,525,000                    | 108,265                | -   | 31,358,899                    | 5,926,611                             | -                      | 152,673,154                    | 3.15%                           | 4,525         | 7.17%              |
| 2018 | 73,625,188                                  | 23,615,000                    | 54,834                 | -   | 29,926,454                    | 5,305,009                             | -                      | 132,526,485                    | 2.71%                           | 4,107         | 6.19%              |
| 2019 | 55,366,572                                  | 22,665,000                    | 4,107,500              | -   | 28,433,549                    | 4,683,397                             | -                      | 115,256,018                    | 2.31%                           | 3,574         | N/A                |

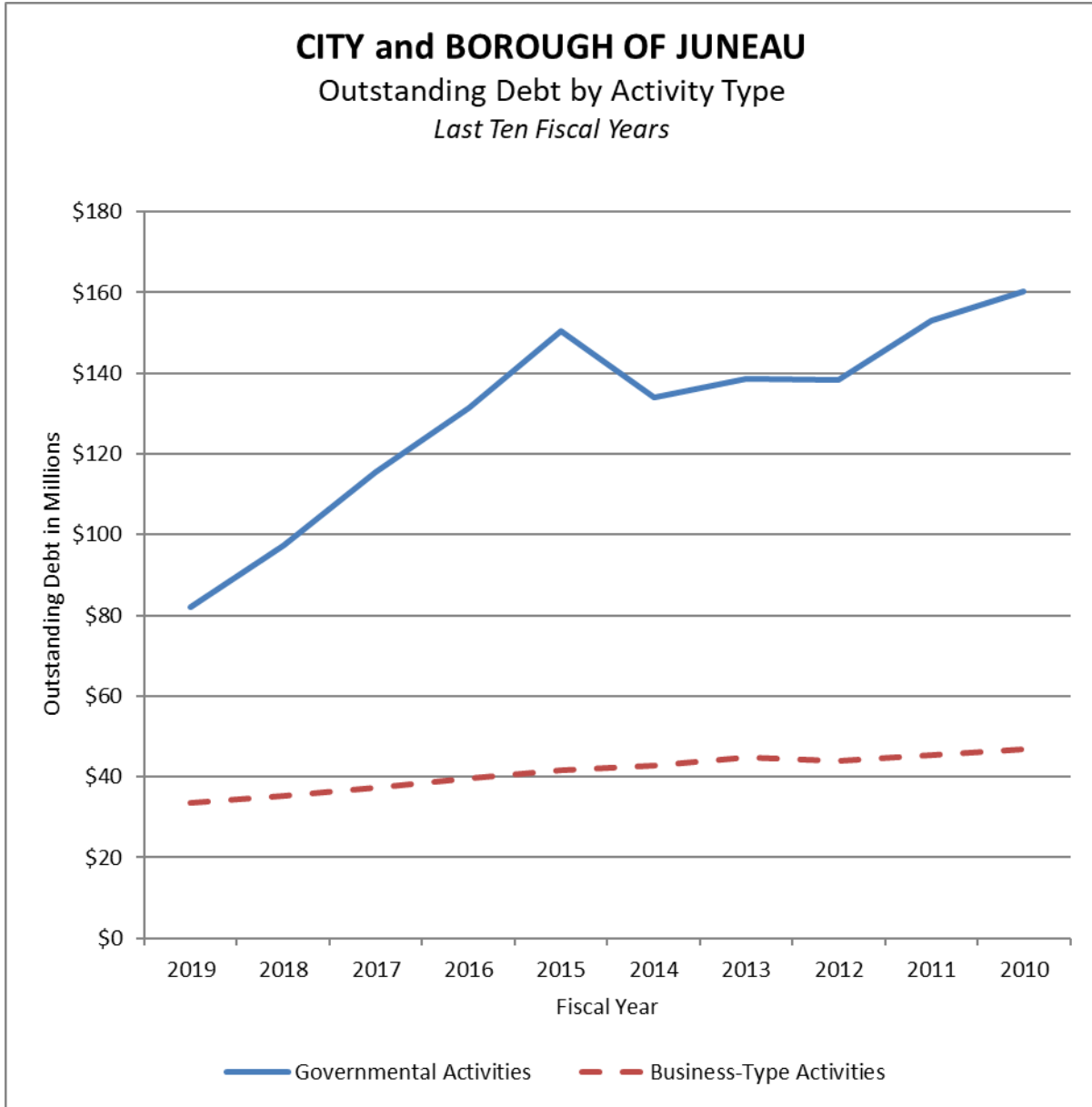
Sources: City and Borough of Juneau Comprehensive Annual Financial Report and Assessor's Office.

<sup>1</sup> Presented net of original issuance discounts and premiums.

# CITY and BOROUGH OF JUNEAU

## Outstanding Debt by Activity Type

*Last Ten Fiscal Years*



Based on information presented on previous page.



**Ratios of General Bonded Debt Outstanding***Last Ten Fiscal Years*

Governmental and Business-type Activities Without State Reimbursable  
Qualifying Amount

| Year | General<br>Obligation<br>Bonds<br>Governmental <sup>1</sup> | General<br>Obligation<br>Bonds<br>Totals | Percent of<br>Assessed<br>Value | Per<br>Capita |
|------|---|--|---------------------------------|---------------|
| 2010 | \$ 151,839,753  | 151,839,753                              | 4.07%                           | \$ 5,124      |
| 2011 | 145,369,954   | 145,369,954                              | 3.83%                           | 4,890         |
| 2012 | 133,664,116   | 133,664,116                              | 3.39%                           | 4,260         |
| 2013 | 134,337,550   | 134,337,550                              | 3.24%                           | 4,241         |
| 2014 | 124,907,576   | 124,907,576                              | 2.92%                           | 3,873         |
| 2015 | 118,881,262   | 118,881,262                              | 2.76%                           | 3,753         |
| 2016 | 100,200,897   | 100,200,897                              | 2.26%                           | 3,182         |
| 2017 | 85,009,344  | 85,009,344                               | 1.87%                           | 2,693         |
| 2018 | 65,014,644  | 65,014,644                               | 1.33%                           | 2,015         |
| 2019 | 48,112,934  | 48,112,934                               | 0.96%                           | 1,492         |

Governmental and Business-type Activities With State Reimbursable Qualifying Amount

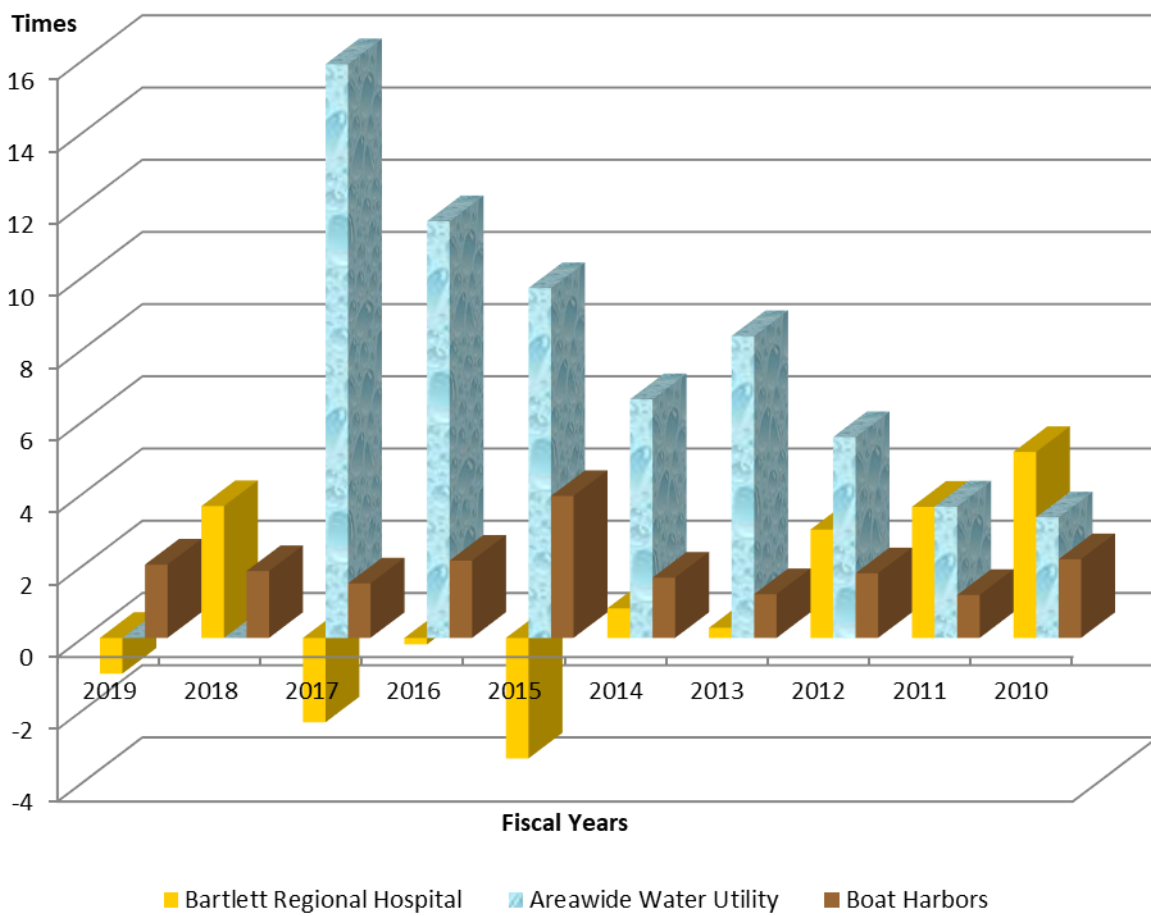
| Year | General<br>Obligation<br>Bonds<br>Governmental <sup>1</sup> | General<br>Obligation<br>Bonds<br>Totals | State<br>Reimbursable<br>Qualifying<br>Amount | General<br>Obligation<br>Bonds<br>Net | Percent of<br>Assessed<br>Value | Per<br>Capita |
|------|---|--|---|---------------------------------------|---------------------------------|---------------|
| 2010 | \$ 151,839,753  | 151,839,753                              | 92,741,451                                    | 59,098,302                            | 1.72%                           | \$ 2,159      |
| 2011 | 145,369,954   | 145,369,954                              | 91,499,537                                    | 53,870,417                            | 1.54%                           | 1,965         |
| 2012 | 133,664,116   | 133,664,116                              | 78,623,095                                    | 55,041,021                            | 1.46%                           | 1,836         |
| 2013 | 134,337,550   | 134,337,550                              | 79,081,278                                    | 55,256,272                            | 1.39%                           | 1,820         |
| 2014 | 124,907,576   | 124,907,576                              | 71,504,731                                    | 53,402,845                            | 1.29%                           | 1,704         |
| 2015 | 118,881,262   | 118,881,262                              | 60,057,587                                    | 58,823,675                            | 1.42%                           | 1,934         |
| 2016 | 100,200,897   | 100,200,897                              | 49,777,435                                    | 50,423,462                            | 1.24%                           | 1,753         |
| 2017 | 85,009,344  | 85,009,344                               | 38,677,730                                    | 46,331,614                            | 1.16%                           | 1,604         |
| 2018 | 65,014,644  | 65,014,644                               | 29,284,725                                    | 35,729,919                            | 0.73%                           | 1,107         |
| 2019 | 48,112,934  | 48,112,934                               | 21,872,671                                    | 26,240,263                            | 0.53%                           | 814           |

Sources: City and Borough of Juneau Comprehensive Annual Financial Report, Assessor's Office, and Treasurer's Office.

<sup>1</sup> Presented net of original issuance discounts and premiums and net of amounts restricted for the repayment of principal.



## City and Borough of Juneau Revenue Bond Times Coverage Last Ten Fiscal Years



Based on information presented on next page.

## Revenue Bond Coverage – Bartlett Regional Hospital, Areawide Water Utility, Boat Harbors, Dock

*Last Ten Fiscal Years*

| Year  | Operating revenues | Operating expenses <sup>1</sup> | Net revenue available for debt service | Principal  | Interest  | Total      | Times coverage | Amount of bonded debt outstanding at June 30 |
|---|--------------------|---------------------------------|--|------------|-----------|------------|----------------|--|
| <b>Bartlett Regional Hospital:</b>              |                    |                                 |  |            |           |            |                |  |
| 2010  | \$ 82,640,681      | 72,975,632                      | 9,665,049                              | 555,000    | 1,320,099 | 1,875,099  | 5.15           | \$ 26,740,000                                |
| 2011  | 90,680,836         | 83,883,389                      | 6,797,447                              | 575,000    | 1,299,605 | 1,874,605  | 3.63           | 26,165,000                                   |
| 2012  | 95,026,373         | 89,411,913                      | 5,614,460                              | 595,000    | 1,276,924 | 1,871,924  | 3.00           | 25,570,000                                   |
| 2013  | 84,250,207         | 76,967,444                      | 7,282,763                              | 25,570,000 | 632,512   | 26,202,512 | 0.28           | -  |
| <b>Bartlett Regional Hospital <sup>2</sup>:</b> |                    |                                 |  |            |           |            |                |  |
| 2013  | \$ 84,250,207      | 76,967,444                      | 7,282,763                              | -          | -         | -          | -              | \$ 23,660,000                                |
| 2014  | 80,198,274         | 78,820,476                      | 1,377,798                              | 840,000    | 840,044   | 1,680,044  | 0.82           | 22,820,000                                   |
| 2015  | 87,794,363         | 93,327,575                      | (5,533,212)                            | 725,000    | 931,213   | 1,656,213  | -3.34          | 22,095,000                                   |
| 2016  | 88,225,331         | 88,524,635                      | (299,304)                              | 745,000    | 907,113   | 1,652,113  | -0.18          | 21,350,000                                   |
| 2017  | 96,856,120         | 100,736,278                     | (3,880,158)                            | 765,000    | 892,213   | 1,657,213  | -2.34          | 20,585,000                                   |
| 2018  | 98,110,974         | 92,452,144                      | 5,658,830                              | 790,000    | 869,263   | 1,659,263  | 3.41           | 19,795,000                                   |
| 2019  | 101,988,604        | 96,471,304                      | 5,517,300                              | 820,000    | 845,563   | 1,665,563  | 3.31           | 18,975,000                                   |
| <b>Areawide Water Utility:</b>                  |                    |                                 |  |            |           |            |                |  |
| 2010  | \$ 3,787,369       | 2,880,795                       | 906,574                                | 215,000    | 56,463    | 271,463    | 3.34           | \$ 1,105,000                                 |
| 2011  | 3,891,958          | 2,916,240                       | 975,718                                | 220,000    | 47,863    | 267,863    | 3.64           | 885,000                                      |
| 2012  | 4,381,884          | 2,912,798                       | 1,469,086                              | 225,000    | 39,063    | 264,063    | 5.56           | 660,000                                      |
| 2013  | 4,269,637          | 3,017,987                       | 1,251,650                              | 120,000    | 29,781    | 149,781    | 8.36           | 540,000                                      |
| 2014  | 4,198,434          | 3,208,791                       | 989,643                                | 125,000    | 24,681    | 149,681    | 6.61           | 415,000                                      |
| 2015  | 4,468,964          | 3,022,346                       | 1,446,618                              | 130,000    | 19,213    | 149,213    | 9.69           | 285,000                                      |
| 2016  | 4,865,287          | 3,095,507                       | 1,769,780                              | 140,000    | 13,363    | 153,363    | 11.54          | 145,000                                      |
| 2017  | 5,207,588          | 2,794,564                       | 2,413,024                              | 145,000    | 6,888     | 151,888    | 15.89          | -  |
| <b>Boat Harbors:</b>                            |                    |                                 |  |            |           |            |                |  |
| 2010  | \$ 3,774,405       | 2,133,877                       | 1,640,528                              | 240,000    | 512,644   | 752,644    | 2.18           | \$ 10,210,000                                |
| 2011  | 3,385,186          | 2,492,110                       | 893,076                                | 250,000    | 502,231   | 752,231    | 1.19           | 9,960,000                                    |
| 2012  | 3,782,718          | 2,434,329                       | 1,348,389                              | 260,000    | 491,394   | 751,394    | 1.79           | 9,700,000                                    |
| 2013  | 3,408,570          | 2,498,178                       | 910,392                                | 270,000    | 480,131   | 750,131    | 1.21           | 9,430,000                                    |
| 2014  | 4,075,009          | 2,814,717                       | 1,260,292                              | 285,000    | 468,159   | 753,159    | 1.67           | 9,145,000                                    |
| 2015  | 5,065,873          | 3,347,050                       | 1,718,823                              | 9,145,000  | 453,813   | 9,598,813  | 0.18           | -  |
| <b>Boat Harbors <sup>3</sup>:</b>               |                    |                                 |  |            |           |            |                |  |
| 2015  | \$ 5,065,873       | 3,362,148                       | 1,703,725                              | -          | 453,813   | 453,813    | 3.75           | \$ 8,910,000                                 |
| 2016  | 4,431,076          | 3,102,065                       | 1,329,011                              | 310,000    | 312,483   | 622,483    | 2.14           | 8,600,000                                    |
| 2017  | 4,306,811          | 3,219,495                       | 1,087,316                              | 330,000    | 388,425   | 718,425    | 1.51           | 8,270,000                                    |
| 2018  | 4,367,246          | 3,045,959                       | 1,321,287                              | 345,000    | 370,725   | 715,725    | 1.85           | 7,925,000                                    |
| 2019  | 4,793,125          | 3,286,929                       | 1,506,196                              | 380,000    | 362,100   | 742,100    | 2.03           | 7,545,000                                    |

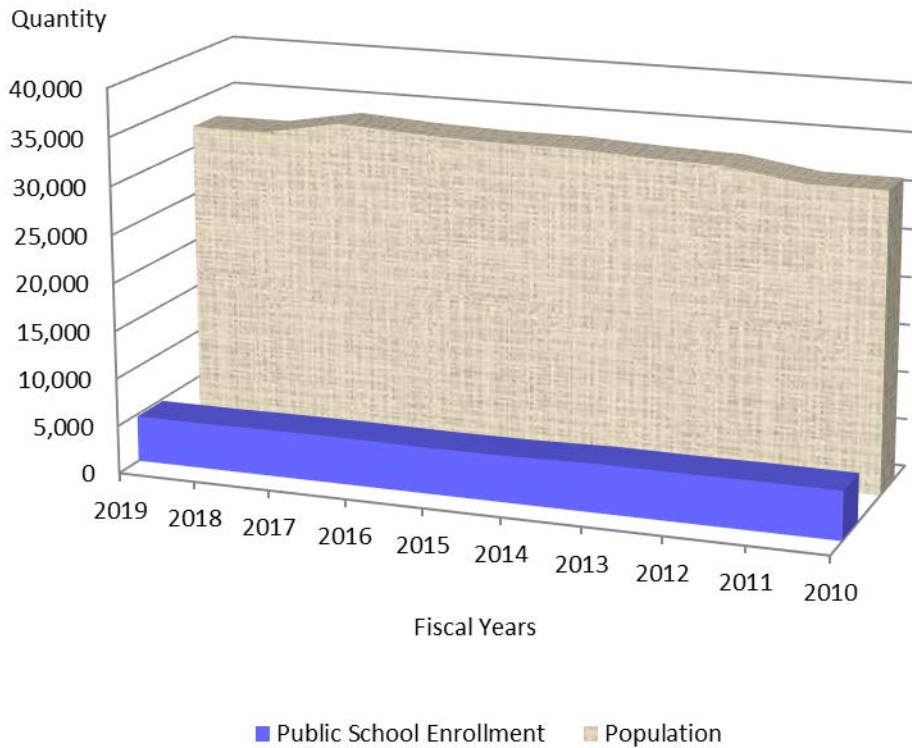
<sup>1</sup> Operating expenses are exclusive of depreciation.

<sup>2</sup> 2013 was the first fiscal year for the Bartlett Regional Hospital refund revenue bond. Due to larger than usual State of Alaska PERS on behalf contribution (presented as payroll expense), presented operating expense are larger than the presented operating revenue resulting in apparent negative bond coverage ratio beginning in FY15.

<sup>3</sup> 2015 was the first fiscal year for the Boat Harbors refunded revenue bond.

Hospital and Water revenue bonds are paid for with the respective departmental user fees, Harbors revenue bonds are paid for with departmental user fees, State shared revenue, and interest income.

**CITY and BOROUGH OF JUNEAU**  
Public School Enrollment Correlation to Population  
*Last Ten Fiscal Years*



Based on information presented on next page.

**Demographic and Economic Statistics***Last Ten Fiscal Years*

| Year | Population | Personal<br>Income <sup>1</sup> | Per<br>Capita<br>Personal<br>Income | Median<br>Age <sup>1</sup> | Public<br>School<br>Enrollment | University<br>Enrollment | Unemployment<br>Rate <sup>1</sup> |
|------|------------|---------------------------------|-------------------------------------|----------------------------|--------------------------------|--------------------------|-----------------------------------|
| 2010 | 31,275     | \$ 1,378,414,350                | \$ 44,074                           | 38.0                       | 5,065                          | 2,560                    | 5.9%                              |
| 2011 | 31,275     | 1,414,130,400                   | 45,216                              | 38.0                       | 5,094                          | 2,893                    | 5.6%                              |
| 2012 | 32,441     | 1,565,018,722                   | 48,242                              | 37.8                       | 5,043                          | 2,910                    | 5.1%                              |
| 2013 | 32,660     | 1,801,754,220                   | 55,167                              | 37.9                       | 5,078                          | 2,724                    | 5.0%                              |
| 2014 | 33,030     | 1,848,211,898                   | 55,956                              | 37.6                       | 4,863                          | 2,684                    | 5.1%                              |
| 2015 | 33,026     | 2,053,591,000                   | 62,181                              | 37.6                       | 4,813                          | 2,672                    | 4.7%                              |
| 2016 | 33,277     | 2,047,751,000                   | 61,537                              | 38.0                       | 4,861                          | 2,356                    | 4.5%                              |
| 2017 | 33,739     | 2,127,918,730                   | 63,070                              | 38.1                       | 4,874                          | 2,891                    | 4.7%                              |
| 2018 | 32,269     | 2,141,596,723                   | 66,367                              | 38.3                       | 4,778                          | 2,530                    | 4.4%                              |
| 2019 | 32,247     | N/A                             | N/A                                 | N/A                        | 4,776                          | 2,597                    | N/A                               |

Sources: State of Alaska Department of Labor and Workforce Development, Alaska Department of Education & Early Development, and University of Alaska Southeast.

<sup>1</sup> Information is based on the calendar year, therefore not available for the current fiscal year.



CITY and BOROUGH OF JUNEAU

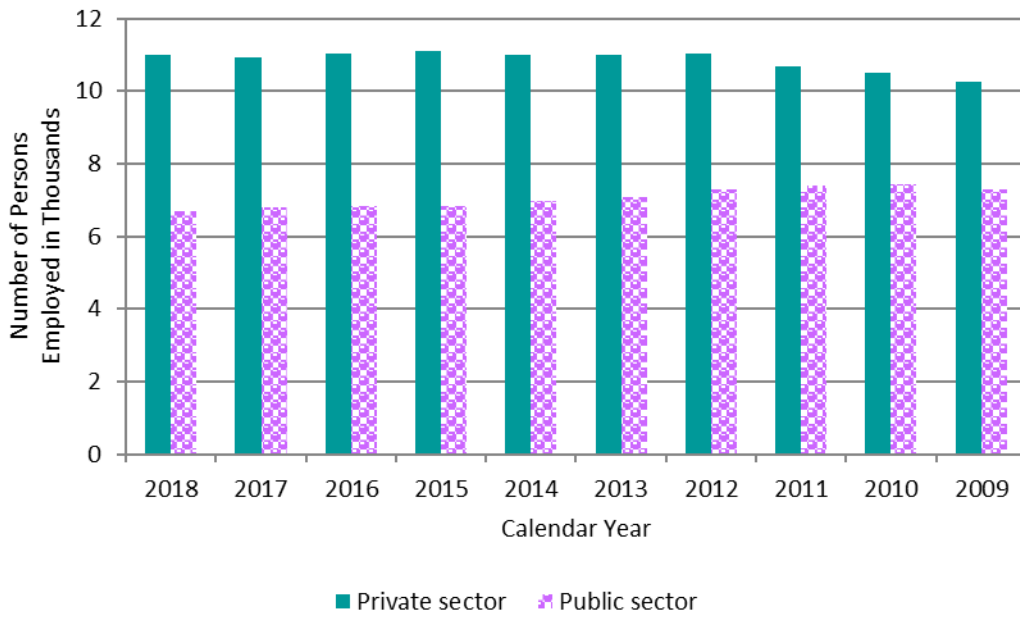
**Mathematical Demographic and Economic Statistics**

*Last Ten Calendar Years*

| Year | Population  |                          |                 |                          |                            |                          | Per Capita Personal Income |                 |                            |                               |                               |
|------|-------------|--------------------------|-----------------|--------------------------|----------------------------|--------------------------|----------------------------|-----------------|----------------------------|-------------------------------|-------------------------------|
|      | U.S.        | Change from prior period | State of Alaska | Change from prior period | City and Borough of Juneau | Change from prior period | U.S.                       | State of Alaska | City and Borough of Juneau | State as a percentage of U.S. | City as a percentage of State |
| 2009 | 310,511,000 | 2.12%                    | 698,473         | 1.77%                    | 30,711                     | -0.89%                   | \$ 39,138                  | 42,603          | 33,361                     | 108.9%                        | 78.3%                         |
| 2010 | 308,745,538 | -0.57%                   | 710,231         | 1.68%                    | 31,275                     | 1.84%                    | 39,945                     | 44,205          | 44,074                     | 110.7%                        | 99.7%                         |
| 2011 | 311,591,917 | 0.92%                    | 722,190         | 1.68%                    | 31,275                     | 0.00%                    | 41,560                     | 45,665          | 45,216                     | 109.9%                        | 99.0%                         |
| 2012 | 312,780,968 | 0.38%                    | 731,449         | 1.28%                    | 32,441                     | 3.73%                    | 42,693                     | 46,778          | 48,242                     | 109.6%                        | 103.1%                        |
| 2013 | 316,128,839 | 1.07%                    | 735,132         | 0.50%                    | 32,660                     | 0.68%                    | 43,735                     | 49,436          | 55,167                     | 113.0%                        | 111.6%                        |
| 2014 | 318,857,056 | 0.86%                    | 736,732         | 0.22%                    | 33,030                     | 1.13%                    | 46,049                     | 54,012          | 55,956                     | 117.3%                        | 103.6%                        |
| 2015 | 321,418,820 | 0.83%                    | 738,432         | 0.23%                    | 33,026                     | -0.01%                   | 48,112                     | 56,147          | 62,181                     | 116.7%                        | 110.7%                        |
| 2016 | 323,405,935 | 0.62%                    | 741,522         | 0.42%                    | 33,277                     | 0.76%                    | 49,204                     | 55,674          | 61,537                     | 113.1%                        | 110.5%                        |
| 2017 | 325,719,178 | 0.72%                    | 739,795         | -0.23%                   | 32,269                     | -3.03%                   | 51,640                     | 57,179          | 63,070                     | 110.7%                        | 110.3%                        |
| 2018 | 327,167,434 | 0.44%                    | 736,239         | -0.48%                   | 32,247                     | -0.07%                   | 54,420                     | 59,420          | 66,367                     | 109.2%                        | 111.7%                        |

Sources: U.S. Department of Commerce Bureau of Economic Analysis and State of Alaska Department of Labor and Workforce Development

**City and Borough of Juneau**  
Private versus Public Employment  
*Last Ten Calendar Years*



Based on information presented on next page.

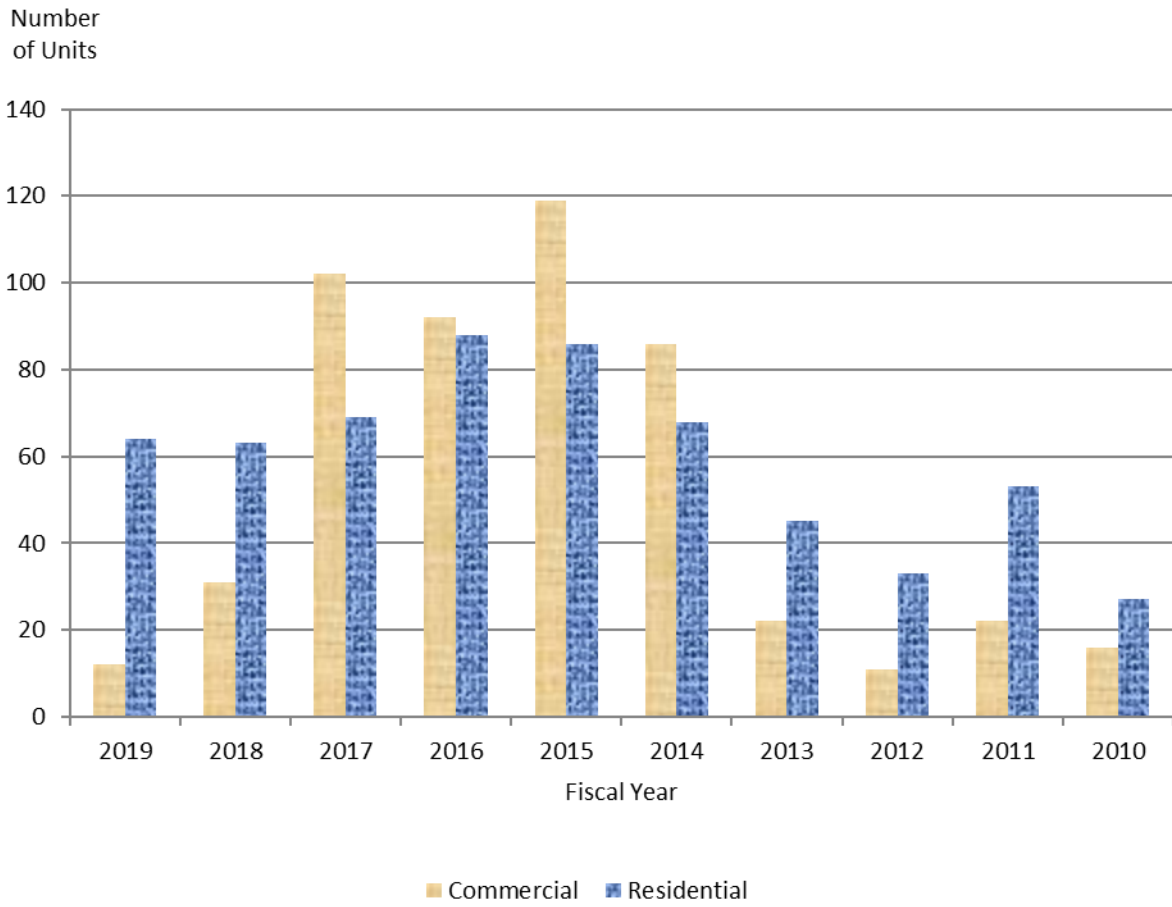
**Employment Statistics***Last Ten Calendar Years*

| Summary of all employment          | 2018          | 2017          | 2016          | 2015          | 2014          | 2013          | 2012          | 2011          | 2010          | 2009          |
|------------------------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|
| Private sector                     | 11,010        | 10,928        | 11,043        | 11,098        | 10,999        | 10,991        | 11,032        | 10,676        | 10,496        | 10,244        |
| Public sector                      | 6,706         | 6,780         | 6,839         | 6,832         | 6,981         | 7,095         | 7,295         | 7,382         | 7,436         | 7,284         |
| Total private and public           | <u>17,716</u> | <u>17,708</u> | <u>17,882</u> | <u>17,930</u> | <u>17,980</u> | <u>18,086</u> | <u>18,327</u> | <u>18,058</u> | <u>17,932</u> | <u>17,528</u> |
| Detail of private sector:          |               |               |               |               |               |               |               |               |               |               |
| Natural resources and mining       | 918           | 891           | 820           | 814           | 812           | 810           | 676           | 670           | 556           | 450           |
| Construction                       | 643           | 652           | 689           | 701           | 688           | 692           | 681           | 655           | 729           | 742           |
| Manufacturing                      | 337           | 341           | 335           | 328           | 332           | 325           | 323           | 294           | 279           | 275           |
| Trade, transportation, & utilities | 3,274         | 3,183         | 3,218         | 3,273         | 3,203         | 3,310         | 3,425         | 3,288         | 3,274         | 3,314         |
| Information                        | 249           | 286           | 294           | 288           | 269           | 267           | 230           | 234           | 245           | 275           |
| Financial activities               | 464           | 473           | 482           | 507           | 524           | 540           | 614           | 622           | 608           | 604           |
| Professional & business services   | 952           | 962           | 1,074         | 1,082         | 1,025         | 978           | 1,047         | 1,003         | 918           | 848           |
| Educational & health services      | 1,719         | 1,742         | 1,754         | 1,738         | 1,754         | 1,773         | 1,832         | 1,826         | 1,796         | 1,696         |
| Leisure & hospitality              | 1,759         | 1,737         | 1,746         | 1,731         | 1,726         | 1,618         | 1,561         | 1,459         | 1,464         | 1,438         |
| Other services                     | 693           | 657           | 621           | 628           | 654           | 671           | 629           | 614           | 610           | 597           |
| Unclassified                       | 2             | 4             | 10            | 8             | 12            | 7             | 14            | 11            | 17            | 5             |
| Total private sector               | <u>11,010</u> | <u>10,928</u> | <u>11,043</u> | <u>11,098</u> | <u>10,999</u> | <u>10,991</u> | <u>11,032</u> | <u>10,676</u> | <u>10,496</u> | <u>10,244</u> |
| Detail of public sector:           |               |               |               |               |               |               |               |               |               |               |
| Federal                            | 690           | 699           | 692           | 693           | 708           | 761           | 829           | 838           | 840           | 832           |
| State                              | 3,700         | 3,746         | 3,837         | 4,097         | 4,269         | 4,273         | 4,304         | 4,272         | 4,276         | 4,221         |
| Local                              | 2,316         | 2,335         | 2,310         | 2,042         | 2,004         | 2,061         | 2,162         | 2,272         | 2,320         | 2,231         |
| Total public sector                | <u>6,706</u>  | <u>6,780</u>  | <u>6,839</u>  | <u>6,832</u>  | <u>6,981</u>  | <u>7,095</u>  | <u>7,295</u>  | <u>7,382</u>  | <u>7,436</u>  | <u>7,284</u>  |

Source: State of Alaska Department of Labor and Workforce Development



**City and Borough of Juneau**  
New Construction of Commercial  
and Residential Units  
*Last Ten Fiscal Years*



Based on information presented on next page.

**Construction and Proposed Assessed Valuation***Last Ten Fiscal Years*

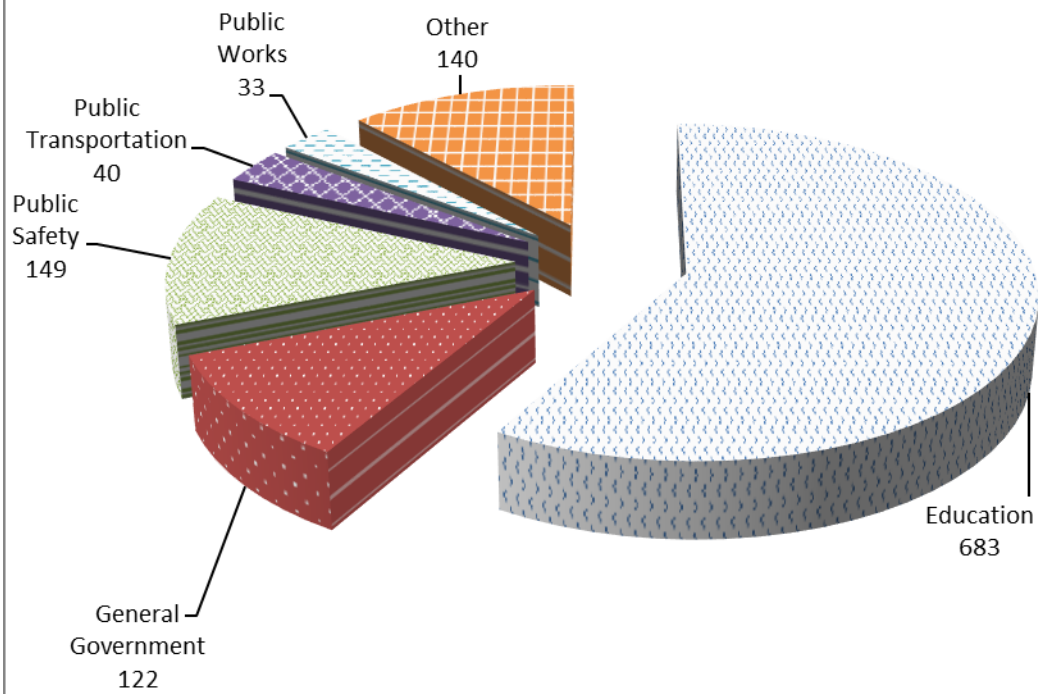
| Year | Commercial construction |                    | Residential construction |                    | Certified assessed valuation |               |
|------|-------------------------|--------------------|--------------------------|--------------------|------------------------------|---------------|
|      | New units               | Value <sup>1</sup> | New units <sup>2</sup>   | Value <sup>1</sup> | Total taxable                | Exemptions    |
| 2010 | 16                      | \$ 13,435,204      | 27                       | \$ 7,641,698       | \$ 3,933,364,442             | \$ 25,811,200 |
| 2011 | 22                      | 37,965,613         | 53                       | 13,672,117         | 3,989,344,944                | 20,990,900    |
| 2012 | 11                      | 32,451,710         | 33                       | 9,018,804          | 4,071,713,732                | 19,794,500    |
| 2013 | 22                      | 21,458,326         | 45                       | 11,990,819         | 4,275,067,217                | 18,809,400    |
| 2014 | 86                      | 8,248,745          | 68                       | 11,953,364         | 4,379,714,933                | 18,007,600    |
| 2015 | 119                     | 16,276,428         | 86                       | 15,532,082         | 4,484,327,332                | 18,554,900    |
| 2016 | 92                      | 8,790,000          | 88                       | 15,741,000         | 4,685,425,687                | 22,028,400    |
| 2017 | 102                     | 15,863,000         | 69                       | 13,929,000         | 4,836,351,206                | 18,509,700    |
| 2018 | 31                      | 6,378,000          | 63                       | 11,402,000         | 4,886,733,875                | 19,213,200    |
| 2019 | 12                      | 2,083,000          | 64                       | 10,746,000         | 4,992,955,456                | 13,610,448    |

Sources: City and Borough of Juneau Community Development Department and Assessor's Office.

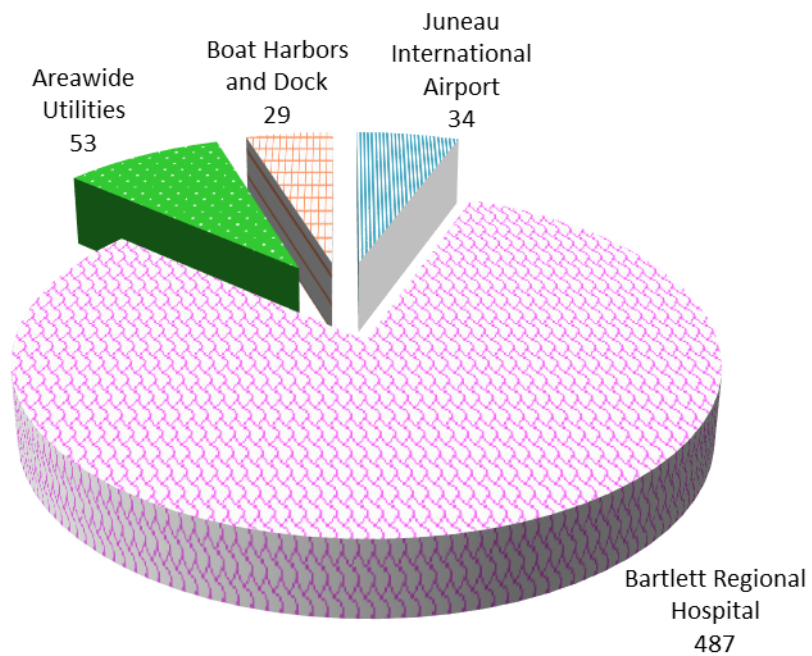
<sup>1</sup> Estimated values.

<sup>2</sup> Dwelling units only; mobile homes are not included.

**City and Borough of Juneau**  
**Governmental Operations Employees**  
*Fiscal Year 2019*



**City and Borough of Juneau**  
**Enterprise Operations Employees**  
*Fiscal Year 2019*



Based on information presented on next page.

**Number of Full-time Equivalent Employees by Function***Last Ten Fiscal Years*

| Full-time Equivalents          | 2019         | 2018         | 2017         | 2016         | 2015         | 2014         | 2013         | 2012         | 2011         | 2010         |
|--------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Governmental activities:       |              |              |              |              |              |              |              |              |              |              |
| General government             |              |              |              |              |              |              |              |              |              |              |
| Administration:                |              |              |              |              |              |              |              |              |              |              |
| City Manager                   | 9            | 9            | 9            | 8            | 8            | 7            | 7            | 7            | 7            | 7            |
| City Clerk                     | 3            | 3            | 3            | 4            | 4            | 4            | 3            | 3            | 3            | 3            |
| Human Resources                | 4            | 4            | 4            | 4            | 4            | 4            | 4            | 4            | 4            | 4            |
| Risk Management                | 6            | 6            | 6            | 6            | 6            | 6            | 5            | 5            | 5            | 5            |
| MIS                            | 15           | 15           | 15           | 14           | 14           | 14           | 13           | 13           | 13           | 13           |
| Total Administration           | 37           | 37           | 37           | 36           | 36           | 35           | 32           | 32           | 32           | 32           |
| Legislative                    | 9            | 9            | 9            | 9            | 9            | 9            | 9            | 9            | 9            | 9            |
| Legal                          | 12           | 12           | 11           | 11           | 11           | 11           | 10           | 10           | 9            | 9            |
| Finance                        | 46           | 45           | 45           | 46           | 45           | 46           | 45           | 47           | 47           | 46           |
| Engineering                    | 18           | 18           | 18           | 16           | 18           | 22           | 23           | 26           | 26           | 35           |
| Total general government       | 122          | 121          | 120          | 118          | 119          | 123          | 119          | 124          | 123          | 131          |
| Libraries                      | 29           | 28           | 28           | 27           | 27           | 22           | 22           | 21           | 21           | 21           |
| Social services                | 2            | 2            | 2            | 2            | 2            | 2            | 2            | 2            | 2            | 2            |
| Parks and recreation           | 77           | 73           | 76           | 75           | 78           | 87           | 87           | 78 !         | 86 ! +       | 67           |
| Comm. Development/Lands Mgmt   | 24           | 28           | 28           | 27           | 26           | 28           | 29           | 29           | 29           | 29           |
| Public safety                  |              |              |              |              |              |              |              |              |              |              |
| Police                         | 95           | 94           | 94           | 94           | 94           | 95           | 95           | 94           | 94           | 94           |
| Fire                           | 54           | 48           | 48           | 45           | 45           | 45           | 44           | 44           | 44           | 44           |
| Total public safety            | 149          | 142          | 142          | 139          | 139          | 140          | 139          | 138          | 138          | 138          |
| Public works                   | 33           | 34           | 34           | 36           | 36           | 38           | 39           | 39           | 39           | 38           |
| Public transportation          | 40           | 40           | 40           | 39           | 39           | 39           | 38           | 38           | 38           | 38           |
| Tourism and conventions        | 8            | 8            | 8            | 8            | 7            | 7            | 7            | 7            | 7            | 7            |
| Total governmental activities  | 484          | 476          | 478          | 471          | 473          | 486          | 482          | 476          | 483          | 471          |
| Business-type activities:      |              |              |              |              |              |              |              |              |              |              |
| Juneau International Airport   | 34           | 34           | 34           | 34           | 35           | 29           | 29           | 29           | 28           | 25           |
| Bartlett Regional Hospital     | 487          | 486          | 414          | 402          | 382          | 400          | 410          | 408          | 405          | 388          |
| Areawide Utilities             | 53           | 53           | 53           | 51           | 50           | 51           | 51           | 51           | 50           | 50           |
| Boat Harbors and Dock          | 29           | 29           | 28           | 28           | 28           | 27           | 26           | 25           | 22           | 22           |
| Total business-type activities | 603          | 602          | 529          | 515          | 495          | 507          | 516          | 513          | 505          | 485          |
| Component Unit                 | 683          | 685          | 671          | 672          | 654          | 624          | 640          | 689          | 712          | 689          |
|                                | <u>1,770</u> | <u>1,763</u> | <u>1,678</u> | <u>1,658</u> | <u>1,622</u> | <u>1,617</u> | <u>1,638</u> | <u>1,678</u> | <u>1,700</u> | <u>1,645</u> |

Sources: Payroll offices of City and Borough of Juneau, Bartlett Regional Hospital, and Juneau School District.

! Restated to include all Parks and Recreation employees.

+ Second pool opened in 2011.

**Capital Asset Statistics and Operating Indicators by Function/Program***Last Ten Fiscal Years*

| Function/Program  | 2019    | 2018    | 2017    |
|---|---------|---------|---------|
| <b>Parks, Recreation, and Culture</b>                             |         |         |         |
| Number of Recreation Service Parks                                | 36      | 36      | 35      |
| Total acres   | 368     | 368     | 481     |
| Number of Natural Area Parks                                      | 59      | 59      | 81      |
| Total acres   | 2,245   | 2,245   | 4,139   |
| Number of convention centers                                      | -       | -       | 1       |
| <b>Fire Protection</b>  |         |         |         |
| Number of fire alarms   | 1,067   | 1,656   | 1,182   |
| Number of stations  | 5       | 5       | 5       |
| Number of volunteer firefighters                                  | 49      | 49      | 65      |
| Square footage occupied   | 57,322  | 57,322  | 57,322  |
| <b>Police Protection</b>  |         |         |         |
| Reported violent crimes   | 2,454   | 2,499   | 2,746   |
| Number of stations  | 1       | 1       | 1       |
| Square footage occupied   | 32,000  | 32,000  | 32,000  |
| <b>Streets</b>  |         |         |         |
| Miles of streets  | 131     | 130     | 130     |
| Miles of sidewalks  | 31      | 31      | 31      |
| <b>Juneau International Airport</b>                               |         |         |         |
| Major airline landings  | 5,325   | 5,409   | 5,076   |
| Major airline passengers enplaning                                | 328,218 | 333,187 | 320,512 |
| <b>Bartlett Regional Hospital</b>                                 |         |         |         |
| Hospital admissions   | 2,406   | 2,780   | 2,805   |
| Number of beds  | 73      | 73      | 73      |
| Square footage occupied   | 194,828 | 194,828 | 194,828 |
| <b>Water Services</b>   |         |         |         |
| Number of flat charged water units and meter accounts billed      | 9,794   | 9,705   | 9,668   |
| Miles of water mains  | 181     | 180     | 180     |
| Number of fire hydrants   | 1,458   | 1,450   | 1,450   |
| Number of wells   | 7       | 7       | 7       |
| Number of reservoirs  | 9       | 9       | 9       |
| Number of pump stations   | 9       | 9       | 9       |
| <b>Wastewater Services</b>  |         |         |         |
| Number of flat charged wastewater units and meter accounts billed | 8,784   | 8,650   | 8,739   |
| Miles of sanitary sewer   | 151     | 150     | 150     |
| Number of lift stations   | 45      | 45      | 45      |
| Number of wastewater treatment plants                             | 3       | 3       | 3       |
| Yearly gallons treated (in millions)                              | 971     | 1,008   | 1,025   |

Sources: City and Borough of Juneau Parks & Recreation Department, Fire Department, Police Department, and Public Works Department; Juneau International Airport; Bartlett Regional Hospital.

\* Corrected information

| 2016    | 2015    | 2014    | 2013      | 2012      | 2011    | 2010    |
|---------|---------|---------|-----------|-----------|---------|---------|
| 35      | 35      | 35      | 35        | 35        | 35      | 35      |
| 481     | 481     | 481     | 481       | 481       | 481     | 481     |
| 81      | 81      | 81      | 81        | 81        | 81      | 81      |
| 4,139   | 4,139   | 4,139   | 4,139     | 4,139     | 4,139   | 4,139   |
| 1       | 1       | 1       | 1         | 1         | 1       | 1       |
| 986     | 997     | 1,080   | 899       | 936       | 1,083   | 982     |
| 5       | 5       | 5       | 5         | 5         | 5       | 5       |
| 87      | 63      | 70      | 72        | 81        | 81      | 95      |
| 57,322  | 57,322  | 57,322  | 57,322    | 57,322    | 57,322  | 57,322  |
| 2,179   | 1,928   | 1,585   | 1,638     | 1,883     | 1,663   | 2,550   |
| 1       | 1       | 1       | 1         | 1         | 1       | 1       |
| 32,000  | 32,000  | 32,000  | 32,000    | 32,000    | 32,000  | 32,000  |
| 130     | 129     | 129     | 129       | 129       | 129     | 129     |
| 31      | 30      | 30      | 30        | 29        | 28      | 27      |
| 5,184 * | 4,799   | 4,654   | 4,591 *   | 4,675 *   | 5,140   | 5,308   |
| 319,551 | 293,682 | 280,149 | 275,018 * | 275,324 * | 273,355 | 265,441 |
| 2,649   | 2,380   | 1,920   | 2,159     | 2,136     | 2,376   | 2,285   |
| 73      | 73      | 73      | 73        | 73        | 73      | 71      |
| 194,828 | 194,828 | 194,828 | 194,828   | 194,828   | 194,828 | 194,828 |
| 9,592   | 9,512   | 9,470   | 9,408     | 9,355     | 9,337   | 9,600   |
| 180     | 179     | 179     | 179       | 179       | 179     | 179     |
| 1,450   | 1,300   | 1,300   | 1,300     | 1,300     | 1,300   | 1,300   |
| 7       | 7       | 5       | 5         | 5         | 5       | 5       |
| 9       | 9       | 9       | 9         | 9         | 9       | 9       |
| 9       | 9       | 9       | 9         | 9         | 9       | 9       |
| 8,644   | 8,615   | 8,579   | 8,540     | 8,375     | 8,367   | 8,495   |
| 150     | 150     | 148     | 148       | 143       | 140     | 139     |
| 46      | 45      | 45      | 45        | 45        | 45      | 45      |
| 3       | 3       | 3       | 3         | 3         | 3       | 3       |
| 1,200   | 1,173   | 1,149   | 1,418     | 1,238     | 1,295   | 1,267   |

**Parks, Recreation, and Culture Operating Indicators by Function/Program***Last Ten Fiscal Years*

| Function/Program                 | 2019                | 2018                | 2017                 |
|----------------------------------|---------------------|---------------------|----------------------|
| Zach Gordon Youth Center         |                     |                     |                      |
| Yearly attendance - youth        | 18,569              | 16,429              | 15,958               |
| Yearly attendance - adult        | 1,326               | 1,089               | 1,282                |
| Augustus Brown Swimming Pool     |                     |                     |                      |
| Yearly attendance                | 35,954              | 49,300              | 49,000               |
| Dimond Park Aquatic Center       |                     |                     |                      |
| Yearly attendance                | 58,796              | 56,424              | 80,000               |
| Tredwell Ice Arena               |                     |                     |                      |
| Attendance - ice                 | 44,450              | 45,402              | 46,685               |
| Attendance - summer              | -                   | -                   | 307                  |
| Attendance - August ice          | 3,244               | 2,502               | 2,514                |
| Areawide Recreation              |                     |                     |                      |
| Number of participants - youth   | 1,066               | 1,126               | 1,173                |
| Number of participants - adult   | 938                 | 991                 | 944                  |
| Mt. Jumbo attendance - youth     | 1,926               | 1,842               | 1,592                |
| Mt. Jumbo attendance - adult     | 2,792               | 2,905               | 2,745                |
| Landscape Maintenance            |                     |                     |                      |
| Number of annuals planted        | 13,645              | 13,645              | 16,512               |
| Square feet of perennials        | 63,294              | 63,294              | 63,294               |
| Acres of turf                    | 27                  | 27                  | 27                   |
| Park Maintenance                 |                     |                     |                      |
| Number of parks/recreation areas | 36                  | 36                  | 36                   |
| Number of sports fields          | 23                  | 23                  | 23                   |
| Number of picnic areas           | 22                  | 22                  | 20                   |
| Number of playgrounds            | 13                  | 13                  | 14                   |
| Eagle Valley Center              |                     |                     |                      |
| Number of rentals                | 127                 | 102                 | 66 <sup>3</sup>      |
| Juneau Douglas City Museum       |                     |                     |                      |
| Yearly attendance                | 24,178              | 23,366              | 15,895               |
| Libraries                        |                     |                     |                      |
| Yearly attendance                | 202,143             | 208,864             | 204,522 <sup>4</sup> |
| Number of Marine Park wifi users | 51,248 <sup>6</sup> | N/A                 | N/A                  |
| Eaglecrest                       |                     |                     |                      |
| Yearly attendance                | 45,775              | 35,071 <sup>5</sup> | N/A                  |

Sources: City and Borough of Juneau Parks &amp; Recreation Department and Library Department

<sup>1</sup> Due to staffing restrictions, pool hours were shortened negatively affecting attendance<sup>2</sup> Dimond Park Aquatic Center opened February 2011<sup>3</sup> Eagle Valley Center began tracking yearly rentals in FY17<sup>4</sup> Libraries began tracking yearly attendance in FY17<sup>5</sup> Eaglecrest began tracking yearly attendance in FY18<sup>6</sup> Libraries began tracking number of Marine Park wifi users in FY19

\* Corrected information



| 2016   | 2015     | 2014                | 2013     | 2012     | 2011               | 2010   | 2009   |
|--------|----------|---------------------|----------|----------|--------------------|--------|--------|
| 9,205  | 40,148   | 77,512              | 77,916   | 82,648   | 57,985             | 36,102 | 21,547 |
| 1,012  | 1,438    | 4,284               | 3,984    | 4,412    | 4,359              | 3,296  | 3,106  |
| 43,000 | 50,935   | 49,926              | 51,728 * | 45,004   | 63,838             | 91,696 | 97,295 |
| 62,000 | 51,288   | 49,481 <sup>1</sup> | 57,247 * | 72,788   | 7,500 <sup>2</sup> | N/A    | N/A    |
| 48,111 | 44,189   | 37,444              | 41,708   | 42,324   | 44,768             | 44,991 | 44,537 |
| -      | -        | 92                  | 542      | 145      | 293                | 46     | 81     |
| 2,514  | 2,119    | 1,297               | 1,607    | 1,833    | 1,503              | 1,987  | 1,978  |
| 1,130  | 1,269    | 1,112               | 1,101    | 1,183    | 1,293              | 1,458  | 1,094  |
| 887    | 900      | 1,300               | 1,365    | 1,423    | 1,479              | 1,482  | 1,363  |
| 1,672  | 2,268    | 1,797               | 2,631    | 3,806    | 4,638              | 3,321  | 3,780  |
| 2,981  | 3,431    | 2,690               | 3,296    | 3,694    | 4,156              | 3,802  | 4,691  |
| 15,608 | 15,808   | 15,924              | 17,775   | 16,335   | 16,335             | 17,872 | 17,872 |
| 50,197 | 50,197   | 50,197              | 43,762   | 43,762   | 40,762             | 17,370 | 17,370 |
| 25     | 25       | 25                  | 24       | 24       | 26                 | 23     | 23     |
| 36     | 35       | 35                  | 35       | 35       | 35                 | 35     | 36     |
| 23     | 24       | 24                  | 24       | 24       | 24                 | 24     | 24     |
| 20     | 11       | 11                  | 11       | 11       | 11                 | 11     | 11     |
| 14     | 15       | 15                  | 15       | 15       | 15                 | 15     | 15     |
| N/A    | N/A      | N/A                 | N/A      | N/A      | N/A                | N/A    | N/A    |
| 16,197 | 17,933 * | 14,885 *            | 14,808 * | 13,761 * | 16,129             | 20,071 | 20,620 |
| N/A    | N/A      | N/A                 | N/A      | N/A      | N/A                | N/A    | N/A    |
| N/A    | N/A      | N/A                 | N/A      | N/A      | N/A                | N/A    | N/A    |
| N/A    | N/A      | N/A                 | N/A      | N/A      | N/A                | N/A    | N/A    |



