



J City and Borough of
Juneau, Alaska

Comprehensive Annual Financial Report

*F*iscal Year ended June 30, 2003



CITY and BOROUGH OF JUNEAU

FOR THE FISCAL YEAR July 1, 2002 to June 30, 2003

COMPREHENSIVE ANNUAL FINANCIAL REPORT



PREPARED BY:

DEPARTMENT OF FINANCE
CONTROLLER'S DIVISION

CRAIG DUNCAN , FINANCE DIRECTOR
MARY NORCROSS , DEPUTY FINANCE DIRECTOR/CONTROLLER

The Treadwell Arena, a facility of Juneau Parks & Recreation, opened in February 2003. We would like to acknowledge the agencies and organizations who helped make Juneau's first community ice rink a reality: the Rasmuson Foundation; Land & Water Conservation Fund; Alaska Department of Community/Economic Development; the Douglas 4th of July Committee and local donors; the Val Poor Family; and, especially the Citizens of Juneau.

A special thanks to Jensen Yorba & Lott, Inc. for the cover drawing of the Treadwell
Arena.

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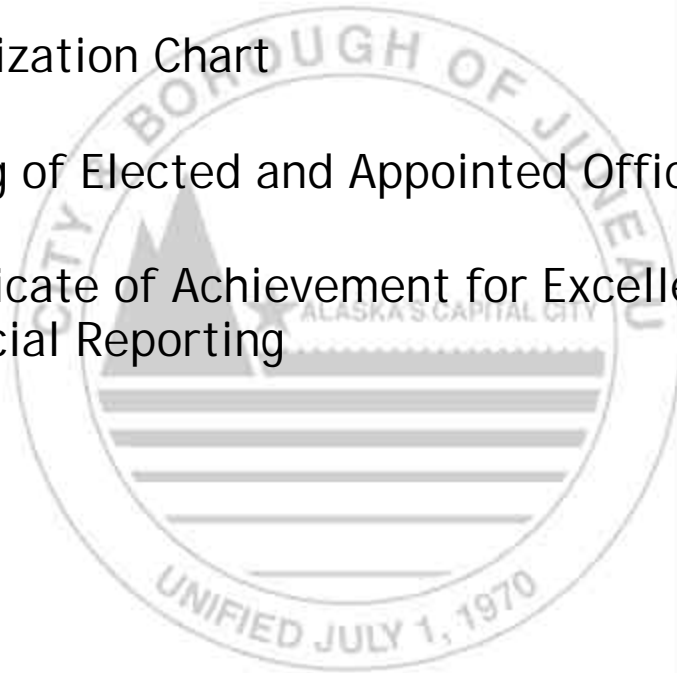
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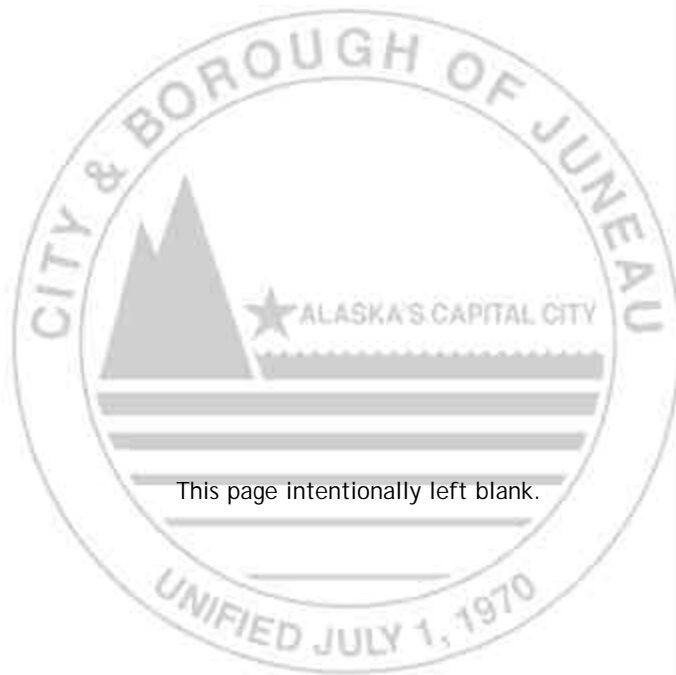
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INTRODUCTORY SECTION

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- Certificate of Achievement for Excellence in Financial Reporting





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December 15, 2003

The Honorable Mayor and Assembly
Mr. Rod Swope, City Manager
City and Borough of Juneau
Juneau, Alaska 99801

I am pleased to transmit to you the Comprehensive Annual Financial Report (CAFR) of the City and Borough of Juneau, Alaska, (CBJ) for the fiscal year ended June 30, 2003.

Section 9.18 of the Charter requires an annual independent audit be made of the financial records and transactions of the CBJ by a certified public accountant. In addition the audit is designed to meet the requirements of the federal Single Audit Act Amendments of 1996, the related OMB Circular A-133 and the State of Alaska audit requirements under AS29.38.220 and 2 AAC 45.010.

The CBJ Finance Department prepared this CAFR. Responsibility for both the accuracy of the data, and the completeness and fairness of the presentation, including all disclosures, rests with the City. The enclosed data is accurate in all material aspects and is presented in a manner, which fairly sets forth the financial position and results of operations of the CBJ, on a government-wide and fund basis.

INTERNAL CONTROLS

To provide a reasonable basis for making these representations, a comprehensive internal control framework has been designed and established to protect the government's assets from loss, theft or misuse. The internal controls also allow for the preparation of the financial statements in conformity with Generally Accepted Accounting Principles (GAAP). Because the cost of internal controls should not exceed their benefits, the framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

AUDIT

Elgee Rehfeld Mertz, LLC, Certified Public Accountants have audited the CBJ's financial statements. The goal of the independent audit is to provide reasonable assurance the financial statements are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded that there was a reasonable basis for rendering an unqualified opinion that the financial statements for the fiscal year ended June 30, 2003 are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the CBJ was part of a broader, federal and state mandated "Single Audit" designed to meet the special needs of grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements, with special emphasis on internal controls and legal requirements involving the administration of grant awards. These reports are available in the CBJ's separately issued Single Audit Reports.

REPORT PRESENTATION

Generally Accepted Accounting Principles (GAAP) requires that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements. This information is presented in the form of a Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in

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conjunction with it. The MD&A can be found in the financial section, immediately following the independent auditor's report.

THE FINANCIAL REPORTING ENTITY

The financial reporting entity includes the primary government (CBJ) and its component unit, the School District, an organization for which the CBJ is financially accountable. The focus of the financial reporting of this entity allows users to distinguish between the financial position and operations of the CBJ and its legally separate component unit. Therefore, the financial data of the School District is presented in a separate column, component unit, in the combined financial statements of the reporting entity.

The CBJ provides a wide range of services including: general administrative, education, community development, port, boat harbors, airport, hospital, alpine and Nordic ski area, parking, library, road services, fire services, mass transit, water and sewer utilities and police. In the last three years, we have had one significant change in our service structure, which is the elimination of the Health and Social Service Department. In FY00, our chemical dependency services were transferred to the hospital and our mental health services were privatized.

MAJOR CONSTRUCTION INITIATIVES AND FACILITY IMPROVEMENTS

Current: In October 2000 voters approved a proposition that imposes a temporary 5-year, 1% areawide sales tax to fund several large capital projects. The temporary tax provides partial funding for a major expansion of Bartlett Regional Hospital (BRH), construction of a seasonal ice arena (Treadwell Arena) at Savikko Park in Douglas and additional funding for the major renovation of the Juneau-Douglas High School. The status of these projects is presented below.

- **Bartlett Regional Hospital:** Construction bids opened a second time in December 2003, and were approximately \$6 million over the construction budget. The Assembly and Hospital Board are exploring financing options and will soon make a decision whether or not to use the existing design, or re-design a project that will cost less. The total current project budget is approximately \$41 million.
- **Treadwell Arena:** The \$3.7 million project opened for ice skating in February 2003. The project was a real community effort, with private donations as well as donated services contributing to its success. Additional funding was provided by the State of Alaska and a temporary sales tax authorized by the voters in 2000.
- **J-D High School Renovation:** Construction for this project began in the summer of 2002. Originally, the project was funded with the Alaska Department of Education and Early Development (DEED) School Construction Bond Debt Reimbursement Program (at 70% of eligible project costs) and a temporary sales tax authorized by the voters in 2000. Through a unique funding arrangement, approved by the voters in June 2003, the temporary sales tax was replaced with general obligation bonds, which will be eligible for reimbursement under the DEED School Construction Bond Debt Reimbursement Program. There will be no additional costs to the taxpayers, as the bonds would be repaid by the sales tax originally earmarked for the project. Use of this funding mechanism increased the project budget from 19.8 million to about \$26.77 million.

The major renovation effort, designated as phase I, is substantially complete. A portion of the additional funds, or phase II, will be used to make improvements that were identified during planning and design of the project but originally considered beyond the budget. One of the most significant work items will be the planning, design and construction of a physical education and recreational field on the site of the former Alaska Marine Highways property, and site improvements to the entry area of the high school. Estimated cost of phase II is \$4.6 million.

Future: Upgrades to the Juneau Douglas School District facilities continue to be a focal point of the City's capital activity. State funding for school capital improvements became available again after voters approved a statewide bonding proposition for design, construction and major maintenance of educational and museum facilities in November 2002. The proposition implemented companion legislation that provided funding for the DEED School Construction Bond Debt Reimbursement Program, and allowed the City to move ahead with the new high school project endorsed by the voters in 1999.

In addition to the new high school project, a \$9.6 million deferred major maintenance program has been started for Juneau harbors. The State of Alaska and the sale of general obligation bonds approved by the voters in the October 2002 General Election provided funding for the deferred maintenance program.

- **New High School:** In a special municipal election in June 2003, Juneau voters approved a proposition that provides an additional \$12.6 million in general obligation bonds as partial funding for construction of the new high school. The additional funds bring the total project funding for the new high school to \$60.8 million. The debt service on the bonds issued for this project is reimbursable at 60% of eligible project costs under the State's Debt Reimbursement Program.

The Honorable Mayor and Assembly

Capacity of the new high school will be 1,100 students and includes an auxiliary gym incorporated into the school building.

There will be two major construction bids for the project: one for site preparation and another for building construction. The bid for site preparation will be advertised in March 2004 while the bid for construction of the building will be advertised in May 2004. It is anticipated that the new facility will be completed by August 2006.

- **Other School Building Improvements:** Voters in the regular municipal election in October 2003 authorized additional improvement to school district facilities, when voters approved the issuance of \$6,945,000 in general obligation bonds for making renovations, upgrades and improvements to the Floyd Dryden Middle School and the Harborview Elementary School. These projects meet the requirements for 70% reimbursement under the DEED School Construction Bond Debt Reimbursement Program.
- **Harbor Improvements:** Prior to 2003, the State of Alaska owned all of Juneau's harbors, even though the responsibility of operation and routine maintenance was with the City. During 2003 the state transferred title to the harbor facilities to the municipality of Juneau. Along with the transfer came funds to pay for the deferred maintenance of the facilities. \$2.5 million of general obligation bonds bring the total project budget to \$9.6 million. According to the agreement with the state, the maintenance items must be complete by 2008.

FACTORS AFFECTING FINANCIAL CONDITION

In presenting the financial information it may be helpful to obtain a broader perspective of the CBJ's economic environment.

Local Economy: Juneau is Alaska's capital and its third largest city. Located in the southeast part of the state, the City is bounded on the north and east by the Coast Range; to the south and west by the extensive network of islands and waterways of the Alexander Archipelago.

As Alaska's Capital City, government largely supports our economic base. In efforts to diversify, the CBJ continues to encourage investments in mining, manufacturing, tourism and regional merchandising. These efforts have resulted in private sector growth and economic diversification.

Private sector jobs climbed to just over 50% of all employment in 2002. This trend continued to where non-government jobs now represent 57% of total employment. However, the trend in public sector jobs declined 2002, as private sector jobs went down 110 and public sector jobs went up 161.

Even though there is some indication that efforts to diversify are succeeding, the fact remains that Juneau's economic base still relies heavily on government employment. More than 7,526 of the 17,341 jobs reported by employers in 2002, were public sector jobs with the federal, state or local governments. The largest public sector employer is the state government with 4,548; while federal and local government employed 891 and 2,087, respectively.

The U.S. Forest Service and National Oceanic and Atmospheric Administration make up most of the federal work force. Other federal agencies providing employment in Juneau include the Coast Guard (U. S. Department of Transportation) and the U.S. Postal Service.

Except for the oil price crash and recession of 1986-88, Juneau's economy has shown moderate to significant growth. Even though the 2002 unemployment rate was 5.9%, an increase of 1.1% from the 2001 rate of 4.8%, and above the 2000 statewide average of 5.0%, Juneau's growth trend was slightly higher than the preceding ten-year average. Indicators, such as real estate values and gross business sales, all grew at a slightly slower pace in 2002.

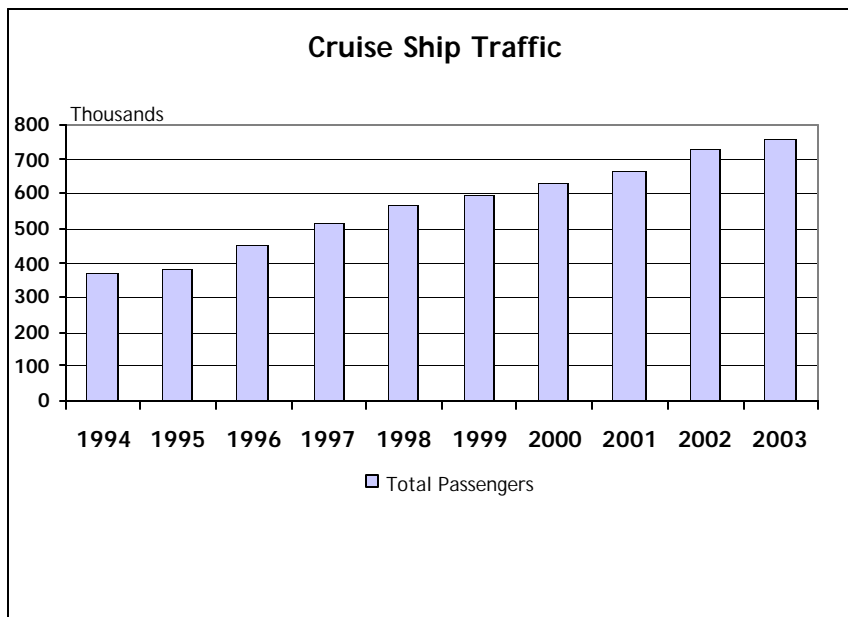
As an example, "real property" assessed value, as of the January 1, 2003 assessments were \$2.423 billion, an increase of 4.23% over 2002. This increase was mainly due to a reevaluation of commercial and residential property although there was healthy growth in new construction. The CBJ also issued 119 new residential unit-building permits in fiscal year 2003, an increase of 16.7% over fiscal year 2002.

Tourism experienced another active season in 2002. The majority of Juneau's visitors arrive by large cruise ships, traveling from Vancouver and Seattle by way of the "Inside Passage". During the summer of 2002, 728,460 passengers visited Juneau. This was a 6.9% increase over the previous summer's traffic. The preliminary tallies for 2003 indicate that as many as 760,432 cruise ship passengers visited Juneau.

The Honorable Mayor and Assembly

Other visitors to "Alaska's Capital City" arrive by major airline carriers and the Alaska Marine Highway. The number of passengers enplaning at the Juneau International Airport decreased from 258,224 in 2001 to 248,492 in 2002, a 3.8% decrease. However, Alaska Marine Highway traffic increased by 13.13%, to a total of 72,782 passengers.

Mining was Juneau's first basic industry and the backbone of the local economy until World War II. Thousands came at the turn of the century to mine gold in a string of highly mineralized deposits known as the "Juneau Gold Belt". Juneau was the hub of mining activity for this region, which stretched 120 miles from Berners Bay to Windham Bay. During the early 1900's the area produced dozens of mines with output totaling six million ounces of gold and one million ounces of silver. At today's prices, that amount of gold and silver would be worth approximately \$2.5 billion.



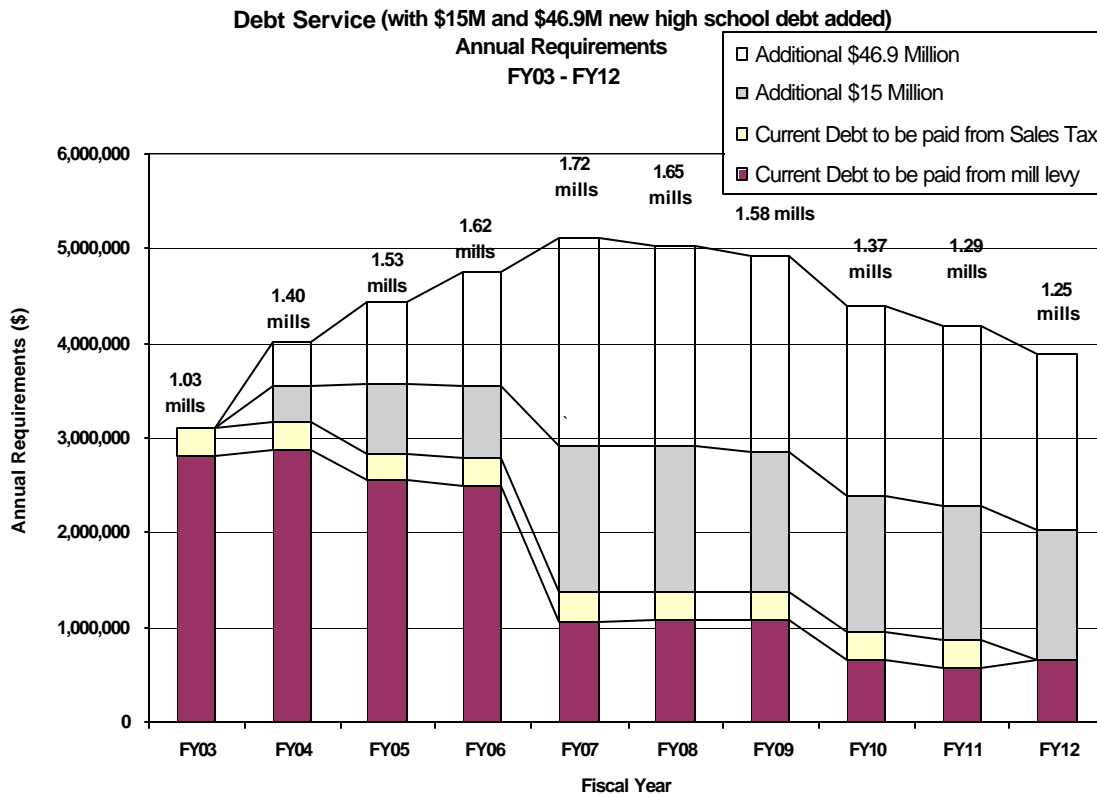
Juneau continues to benefit from large-scale mining. The largest operating mine in the Juneau area, Greens Creek, is located on Admiralty Island 18 miles west of downtown Juneau, and within the CBJ's boundaries. A land exchange/agreement in 1998 provided the Kennecott Greens Creek Mining Company with title to additional mineralized property adjacent to the mine. The Company conducted an active exploration program on the land exchange property during FY01 and expects to continue exploration as long as mineral prices will support it. Currently the Greens Creek Mine supports an annual payroll of approximately \$26 million and employs a workforce of approximately 265 individuals. The mine presently processes in excess of 2,000 tons of ore per day. On an annual basis, that production yields approximately 10 million ounces of silver, 65,000 ounces of gold and a total of 200,000 tons of zinc, lead and bulk concentrates.

Based on exploration information, the Greens Creek Mining Company believes that the mine life may be extended an additional 10 years or 22 years (from 2003). However, tailings disposal capacity will have to be expanded to process the known ore reserves as well as anticipated reserves. An Environmental Impact Statement, that was required for the project, was issued in 2003. The Record of Decision, issued in October 2003, allowed an amendment to the general plan of operations to expand the tailings disposal capacity. The company is in the process of obtaining the required permits for expansion of the tailings area.

The Kensington is another mining site that has been under analysis for possible development. In mid-1995 Coeur Alaska, Inc. acquired full ownership of the Kensington Gold Project. Since that time the company has performed engineering, design work and permitting on the mine site. The draft Environmental Impact Statement for the mine was released in late January 2004; the final EIS will be released in late spring or early summer, 2004. Optimistically Coeur Alaska hopes to have the permitting completed by mid-summer and begin construction by fall 2004. The timeframe is contingent on the efficiency of the environmental review. Given the current prices of gold (over \$400/oz) the company appears to be eager to move ahead. It is estimated that the fully operating mine would employ 225 workers during a 10-year mine life. Annual payroll is estimated to be \$15 million.

Besides tourism and mining, Juneau is offering economic incentives to other smaller industries to broaden the City's economy. A small, but economically important, area targeted by CBJ is regional shopping. The City has made a concerted effort to establish itself as a regional shopping destination for Southeast Alaska residents. As an incentive, local legislation provides for sales tax exemptions for nonresidents and property tax exemptions on business inventory.

Long-term Financial Position: While Juneau's economic indicators continue to show modest annual growth, the dominance of state government in the local economy, coupled with state government's reliance on a single revenue source, oil royalties and taxes, make long-term economic stability less certain.



Anticipating the eventual reduction in state funds due to decreasing oil production, the Mayor has appointed special ad hoc committees to develop ideas for long-term financial stability. Two such committees appointed in 1999 and 1990 respectively presented the Assembly with a number of economic suggestions. The Assembly implemented a number of efficiency recommendations, with the most significant recommendation being the creation of the Emergency Budget Reserve. The source of funding for the Emergency Budget Reserve is a portion of 1% of the 3% temporary sales tax levy. This sales tax levy has a five-year term. Juneau voters approved renewal of the temporary 3% tax levy in October 2000. The tax is effective July 1, 2002 and will expire July 1, 2007. The goal is to place \$10 million into the Emergency Budget Reserve. The CBJ has placed over half that amount, or about \$6.8 million, into the reserve as of June 30, 2003.

While we anticipate that the CBJ's long-term budgetary position will be tight, these future budgets should be within our ability to conservatively manage. Our projected operating mill levy need for FY04 is 10.37 mills. This is well below the 12-mill levy cap placed on the operating mill levy. We will be seeing some increases in the mill levy to fund debt service. While there are no mill levy restrictions on the general obligation debt service mill levy, the tax impact to local residents is a concern. The mill levy required for the voter authorized general obligation bonds is estimated to climb to a peak of 1.72 mills in FY07. We are reviewing funding alternatives and possible ways to reduce the impact by matching maturing debt with this new debt service.

CASH MANAGEMENT

All cash used for operations and capital projects is maintained in an account referred to as the "Central Treasury". Central Treasury investments, consisting of temporarily idle cash, are managed in separate portfolios. One portfolio is managed internally by CBJ staff while the second is managed through an investment management contract with Northern Trust. Authorized investments under both internal and external management are listed in Footnote 5 of this Comprehensive Annual Financial Report. The CBJ maintains a policy of minimizing risk through emphasis on investment security rather than the investment portfolio rate of return. Investments are selected after cash flow and risk analysis. The average yield on the Central Treasury investments for fiscal year 2003 was 5.4%. Investment revenues in the general fund, for the year ended June 30, 2003, represent 12.8% of the general fund Revenues. Overall, the CBJ earned investment earnings of \$4.7 million.

The Honorable Mayor and Assembly

RISK MANAGEMENT

The CBJ has successfully continued its existing risk management program. Departmental allocations and claims payable figures for incurred but not reported claims have been adjusted to assure the availability of adequate resources to fund potential losses. Deductible levels are \$250,000 for property, general liability, and non-owned auto liability. The Workers' Compensation self-insurance reserve (SIR) is \$500,000. Special policies are carried for earthquake and flood coverage, airport, hospital, ski resort, docks and harbors, and volunteer fire fighters. The CBJ also carries employee bonds when prudent. The following loss control techniques are employed to enhance our overall risk management program: (1) employee safety programs which include safety awareness and training; (2) regular inspections of all facilities and operations by the CBJ safety and loss control officers; and (3) inspections by third party inspectors such as state OSHA and insurance company loss control specialists. Risk Management also administers health benefits, group insurance and wellness and employee assistance programs.

Deterioration in the insurance market and increases in health and workers' compensation costs, were largely responsible for the \$400,000 decrease in the Self-insurance fund balance.

AWARDS

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City and Borough of Juneau, for its Comprehensive Annual Financial Report for the fiscal year ended June 30, 2002. The Certificate of Achievement is the highest form of recognition for excellence in state and local government financial reporting.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized comprehensive annual financial report. Such reports must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. CBJ has received a Certificate of Achievement for the last sixteen consecutive years (fiscal years ended 6/30/87 - 6/30/02). We believe that our current report continues to conform to the Certificate of Achievement Program requirements and we are submitting it to GFOA to determine its eligibility for another certificate.

ACKNOWLEDGEMENTS

I would like to thank the Finance Department staff for their efforts in preparing this comprehensive annual financial report. Mary Norcross, CBJ's Assistant Finance Director/Controller, coordinates the team efforts necessary for the report's production. Special thanks goes to Barbara Rolfe, Treasurer; Calvin Kubota, Deputy Treasurer; Anna Blackwell, Helen Davies, Sonia DelGado, Julia Haldorson, Penny Kohler, Angelica Lopez-Campos and Pat White, Accountants. Without their efforts, the production of the annual financial report would not be possible.

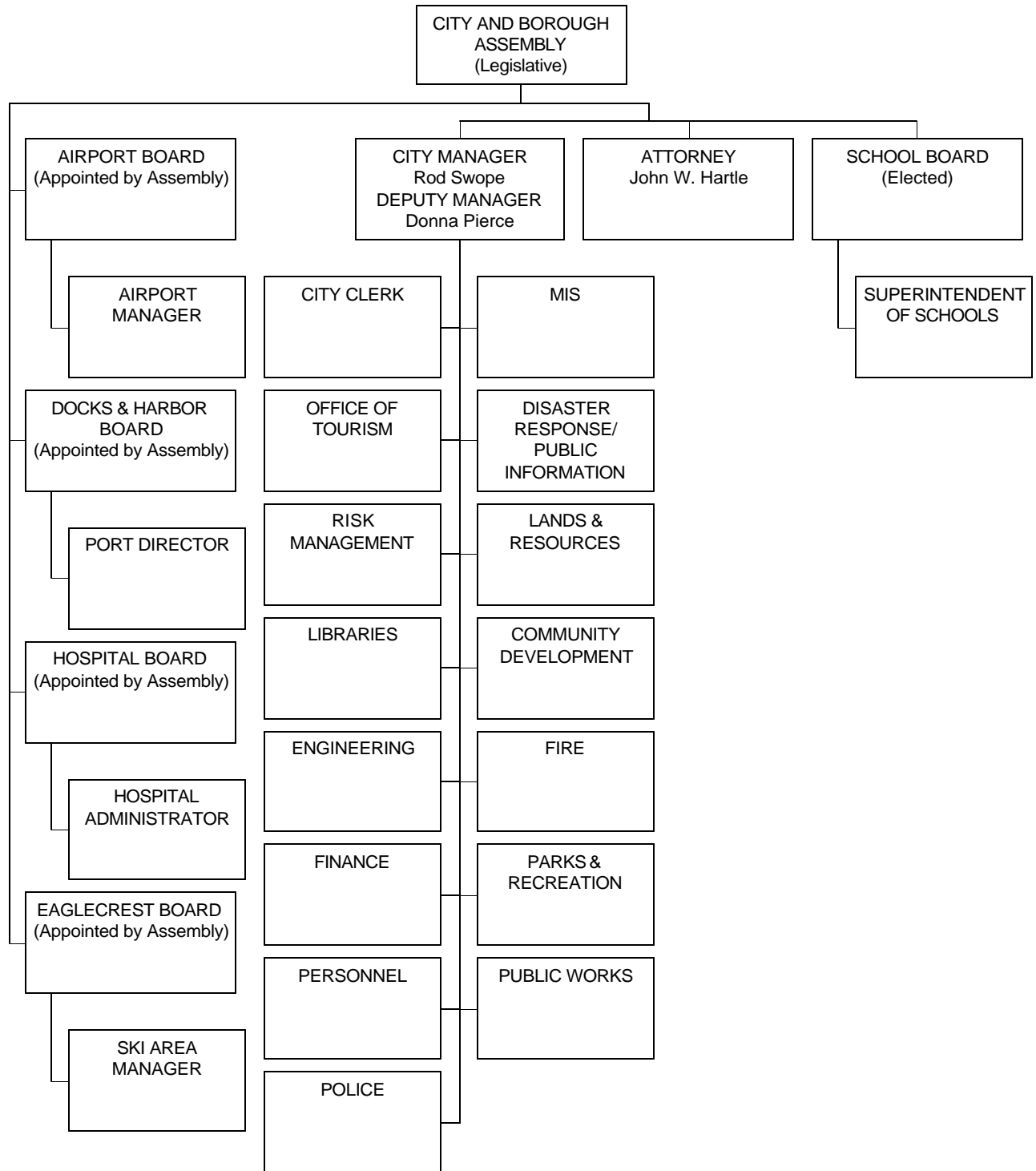
I wish to express my appreciation to Rod Swope our City Manager, for his support throughout the year in accomplishing our fiscal goals. Also, I want to thank the Mayor and Assembly for their interest and support in planning and conducting the financial operations of the City and Borough of Juneau in a responsible and progressive manner.

Respectfully submitted,



Craig W. Duncan, Finance Director

CITY and BOROUGH OF JUNEAU GOVERNMENTAL FUNCTIONS Organizational Chart



CITY and BOROUGH OF JUNEAU

ASSEMBLY

MAYOR

Bruce Botelho

DISTRICT #1

Jeannie Johnson
Merrill Sanford
David G. Stone

DISTRICT #2

Randy Wanamaker
Stan Ridgeway
Daniel Peterson

AREAWIDE

Jim Powell
Marc Wheeler

ADMINISTRATION

Rod Swope, City Manager

FINANCE

Craig W. Duncan, Finance Director
Mary Norcross, Assistant Finance Director/Controller
Barbara J. Rolfe, Treasurer

Certificate of Achievement for Excellence in Financial Reporting

Presented to

City and Borough of Juneau,
Alaska

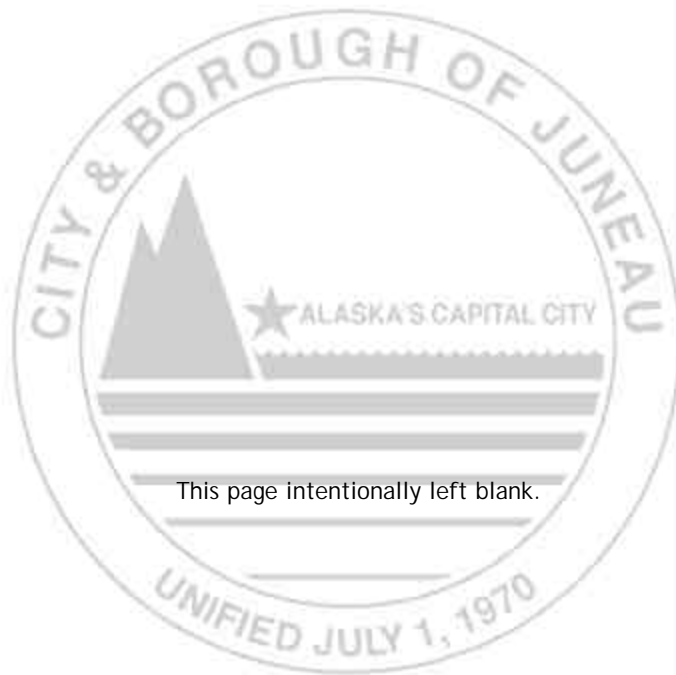
For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2002

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



President

Executive Director



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FINANCIAL SECTION

- Independent Auditor's Report
- Management's Discussion and Analysis
- Basic Financial Statements
 - Government-wide Financial Statements
 - Fund Financial Statements
 - Notes to the Financial Statements
- Combining Fund Statements and Schedules
- Governmental Individual Fund Statements and Schedules
- Proprietary Individual Fund Statements and Schedules
- Capital Assets Used in the Operation of Governmental Funds



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ELGEE REHFELD MERTZ, LLC

CERTIFIED PUBLIC ACCOUNTANTS

9309 Glacier Highway, Suite B-200 • Juneau, Alaska 99801
907.789-3178 • FAX 907.789.7128 • www.ermcpa.com

INDEPENDENT AUDITORS' REPORT

The Members of the Assembly,
City and Borough of Juneau, Alaska

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City and Borough of Juneau, Alaska (City and Borough) as of and for the year ended June 30, 2003, which collectively comprise the City and Borough's basic financial statements, as listed in the table of contents. These financial statements are the responsibility of the City and Borough's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with generally accepted auditing standards of the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City and Borough as of June 30, 2003, and the respective changes in the financial position and cash flows, where applicable, thereof and the respective budgetary comparison for the General Fund and major Special Revenue Funds, as listed in the table of contents, for the year then ended in conformity with generally accepted accounting principles of the United States of America.

As discussed in Note 1 to the financial statements, the City and Borough adopted the provisions of Governmental Accounting Standards Board Statement No. 34, *Basic Financial Statements - and Management Discussion and Analysis for State and Local Governments*, as of July 1, 2001. The fiscal year 2001 comparative financial statement information has been restated.

The Management's Discussion and Analysis as listed in the table of contents are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

In accordance with *Government Auditing Standards*, we have also issued a report dated December 2, 2003 on our consideration of the City and Borough's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grants. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be read in conjunction with this report in considering the results of our audit.

Our audit was conducted for the purpose of forming an opinion on the financial statements that collectively comprise the City and Borough's basic financial statements. The introductory section, combining and individual major and nonmajor fund financial statements, and statistical data are presented for purposes of additional analysis and are not a required part of the basic financial statements. The combining and individual major and nonmajor fund financial statements and schedules have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory section and statistical data have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

ERM

December 2, 2003

MANAGEMENT'S DISCUSSION AND ANALYSIS

The City and Borough of Juneau (CBJ) Management's Discussion and Analysis provides the narrative overview and analysis of the financial activities of the CBJ for the fiscal year ended June 30, 2003. Readers should consider the information presented here in conjunction with additional information in the letter of transmittal, which can be found on pages vii-xii of this report.

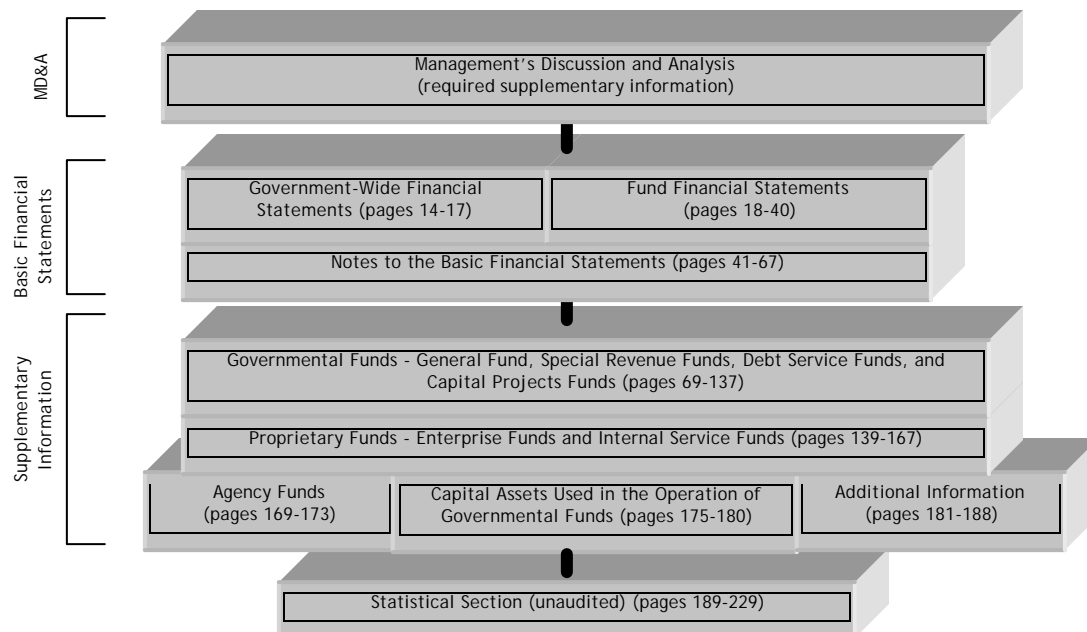
FINANCIAL HIGHLIGHTS

- CBJ net assets increased by \$11.6 million (2.5%). The governmental net assets decreased by \$2.6 million (0.9%) and the business-type net assets increased by \$14.2 million (6.0%)
- The governmental activity revenue decreased \$2.3 million (2.3%) primarily due to the refunding of general obligation bonds for the construction of schools.
- The total cost of all CBJ programs increased by \$13.6 million (10.0%) with the increase primarily attributable to general administration, education, community development, public safety, interest on long-term debt, hospital and sewer utility.
- The most significant governmental activity is education, which represents 35.3% of governmental expenses and 18.6% of total expenses. The most significant business-type activity is the hospital, which represents 68.2% of business-type expenses and 32.3% of total expenses.
- Total liabilities of CBJ increased \$3.8 million (5.9%) due to the issuance of \$5.7 million in revenue bonds for construction of the deck over in the cruise ship wharf area, as well as \$5.6 million in the refunding of general obligation bonds for school district construction projects.
- The General Fund (the primary operating fund), on the current financial resources basis, reported a decrease in fund balance of \$0.7 million (8.9%).

REPORT FORMAT

The comprehensive annual financial report is presented with the Management's Discussion and Analysis (MD&A). The report consists of government-wide statements, fund financial statements, notes to the financial statements, combining statements of non-major funds and supplementary information.

The report layout is graphically presented in the following illustration:



MANAGEMENT'S DISCUSSION and ANALYSIS

June 30, 2003

The first statements are highly condensed and present a government-wide view of the City's finances. Within this view, all operations are reported as either governmental or business-type activities. Governmental activities include basic services such as public safety, public transportation, public works, parks and recreation, community development and general government administration. Business-type activities are airport, hospital, water, sewer, harbor, dock, and waste management. The government-wide statements include the Statement of Net Assets and Statement of Activities.

The focus is on both the City as a whole (government-wide) and on the major individual funds. Both perspectives (government-wide and major fund) allow the user to focus on the more relevant financial issues and broaden their basis for year to year or government to government comparisons.

OVERVIEW OF FINANCIAL STATEMENTS

The MD&A is intended to serve as an introduction to the CBJ's basic financial statements, which comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report contains supplementary information in addition to the basic financial statements.

GOVERNMENT-WIDE FINANCIAL STATEMENTS

The government-wide financial statements are designed to provide readers with a broad overview of the CBJ's finances, in a manner similar to a private-sector business.

The statement of net assets presents information on all of the CBJ's assets and liabilities, with the difference reported as net assets. Over time, increases or decreases in net assets may serve as an indicator of whether our financial position is improving or deteriorating.

The statement of activities demonstrates how the net assets changed during the fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused personal leave).

Both of the government-wide financial statements distinguish functions that are principally supported by taxes and intergovernmental revenues (governmental activities) from other functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities).

These statements discretely present the financial position and activities of the school district, which is a component unit.

The government-wide financial statements can be found on pages 14-17 of this report.

FUND FINANCIAL STATEMENTS

A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The CBJ, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the CBJ can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds.

Governmental funds. *Governmental funds* are used to account for the same functions reported as *governmental activities* in the government-wide financial statements. Governmental fund financial statements help determine whether there are more or fewer financial resources that can be spent in the near future to finance the City's programs.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances. A reconciliation is presented to facilitate this comparison between *governmental funds* and *governmental activities*.

The CBJ maintains 26 individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the major governmental funds. The major governmental funds are the general fund; the roaded service area, sales tax and lands

MANAGEMENT'S DISCUSSION and ANALYSIS
June 30, 2003

special revenue funds; and the school capital projects fund. Data from the remaining special revenue, debt service funds and capital projects funds is presented in aggregate. Detail by fund type is presented in the combining statements.

The CBJ adopts an annual budget for all operating funds. A budgetary comparison statement has been provided for the major governmental funds except for the school capital projects fund, which is budgeted by project rather than on an annual basis.

The basic governmental fund financial statements can be found on pages 18-29 of this report.

Proprietary funds. The CBJ maintains two different types of proprietary funds. *Enterprise funds* are used to report the same functions presented as *business-type activities* in the government-wide financial statements. *Internal service funds* are used to accumulate and allocate costs among the CBJ's various functions. Internal service funds account for central equipment and risk management services. Central equipment services predominately benefit governmental rather than *business-type functions*, and have been included within *governmental activities* in the government-wide financial statements. Risk management services predominately benefit *business-type activities* and have been included with the proprietary funds.

The proprietary fund financial statements provide separate information for the airport, hospital, water and sewer utilities, harbors, dock and waste management. The airport, hospital and water and sewer utilities are considered major funds. The internal service funds are combined in aggregate in the proprietary fund financial statements. Individual fund data for the internal service funds is provided in the form of *combining statements* elsewhere in this report.

The basic proprietary fund financial statements can be found on pages 30-39 of this report.

Fiduciary funds. Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are *not* available to support the CBJ's own programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

The basic fiduciary fund financial statements can be found on page 40 of this report.

Notes to the financial statements. The notes provide additional information to support and clarify the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 41-67 of this report.

GOVERNMENT-WIDE FINANCIAL ANALYSIS

As noted earlier, net assets may serve over time as an indicator of a government's financial position. In the case of the CBJ, assets exceeded liabilities by \$526.3 million as of June 30, 2003, compared to \$514.8 million and \$503.5 million for the years ended June 30, 2002 and June 30, 2001, respectively.

The largest portion of the CBJ's net assets (85.5%) reflects its investment in capital assets (e.g., land, buildings, machinery and equipment), less any related debt that is still outstanding. CBJ uses these capital assets to provide services to citizens; consequently, these assets are not available for future spending. Although CBJ's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this outstanding debt must be provided from other sources, as the capital assets themselves cannot be used as a source of funds to liquidate these liabilities. The amount of debt related to the investment in capital assets is \$48.4 million, of which \$5.9 million was unexpended as of June 30, 2003.

MANAGEMENT'S DISCUSSION and ANALYSIS

June 30, 2003

	CITY and BOROUGH OF JUNEAU'S NET ASSETS						
	Governmental Activities		Business-type Activities		Totals		
	2003	2002	2003	2002	2003	2002	
Current and other assets	\$ 55,931,407	69,517,499	46,348,008	45,254,213	102,279,415	114,771,712	
Capital assets	265,150,618	250,818,329	227,121,191	213,616,414	492,271,809	464,434,743	
Total assets	321,082,025	320,335,828	273,469,199	258,870,627	594,551,224	579,206,455	
Current and other liabilities	12,889,836	11,807,689	11,527,465	11,947,656	24,417,301	23,755,345	
Long-term liabilities	31,396,224	29,138,713	12,397,703	11,530,884	43,793,927	40,669,597	
Total liabilities	44,286,060	40,946,402	23,925,169	23,478,540	68,211,228	64,424,942	
Net assets:							
Invested in capital assets,							
net of related debt	236,580,393	241,154,267	213,610,418	200,862,486	450,190,811	442,016,753	
Restricted	23,108,128	20,678,989	11,440,786	13,344,477	34,548,914	34,023,466	
Unrestricted	17,107,444	17,556,170	24,492,826	21,185,124	41,600,270	38,741,294	
Total net assets	\$ 276,795,965	279,389,426	249,544,030	235,392,087	526,339,995	514,781,513	

An additional portion of the CBJ's net assets (\$34.5 million or 6.6%) represents resources that are subject to external restrictions on how they may be used. The remaining balance of unrestricted net assets (\$41.6 million or 7.9%) may be used to meet the government's ongoing obligations to citizens and creditors.

At the end of the current fiscal year, the CBJ was able to report positive balances in all three categories of net assets, both for the government as a whole, as well as for its separate governmental and business-type activities. The same situation held true for the prior two fiscal years.

The government's net assets increased by \$11.6 million during the current fiscal year compared to \$11.3 million in the prior fiscal year. This variance resulted from expenses increasing (\$13.3 million or 9.8%) at a slower rate than revenues (\$13.6 million or 9.2%). Nearly all of this variance was in business-type activities as revenues increased by \$16.2 million (25.6%) while expenses only increased \$6.1 million (9.5%). The growth in service revenue was mainly centered in the hospital fund's service fees, and in dock and harbor fund's capital grants and contributions.

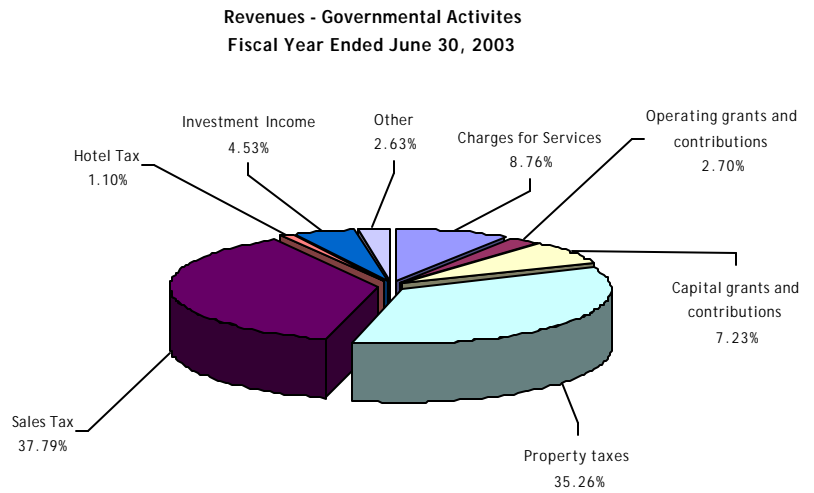
Governmental Activities. Governmental activities net assets decreased by \$2.6 million or 22.4% of the total change in net assets. However net assets increased overall by \$13.6 million. Key elements of the decrease for governmental activities are as follows:

	CITY and BOROUGH OF JUNEAU'S CHANGES IN NET ASSETS						
	Governmental Activities		Business-type Activities		Totals		
	2003	2002	2003	2002	2003	2002	
REVENUES:							
Program revenues:							
Charges for services	\$ 7,134,988	11,045,298	62,777,422	57,431,356	69,912,410	68,476,654	
Operating grants & contributions	2,197,407	2,106,846	575,575	487,636	2,772,982	2,594,482	
Capital grants & contributions	5,892,438	4,182,744	15,019,420	4,128,444	20,911,858	8,311,188	
General revenues:							
Property taxes	28,725,113	28,176,762	-	-	28,725,113	28,176,762	
Other taxes	31,683,357	31,758,476	-	-	31,683,357	31,758,476	
Other	5,827,298	6,789,786	1,040,077	1,164,467	6,867,375	7,954,253	
Total revenues	\$ 81,460,601	84,059,912	79,412,494	63,211,903	160,873,096	147,271,815	

- Significant decreases in charges for services and other revenue contributed to the overall decrease in net assets. The refunding of general obligation bonds for the construction of schools contributed to the decrease in charges for services.

MANAGEMENT'S DISCUSSION and ANALYSIS
June 30, 2003

- Other revenue decreased because of a decrease in federal payments in lieu of taxes. Two payments were received in FY02, while only one payment was received in FY03, resulting in a \$1.3 million decrease.
- A \$0.5 million (or 1.9%) increase in property tax helped to offset the decrease. The mill levy remained unchanged and the growth in assessed valuation was 1.9%.
- The decreases in charges for services and other revenue were also partially offset by increases of \$1.7 million to capital grants and contributions. \$1.2 million in federal grants was received for the Lena Access Road and over \$1 million in state grants and private donations were received for the Treadwell Area.



CITY and BOROUGH OF JUNEAU'S CHANGES IN NET ASSETS, continued

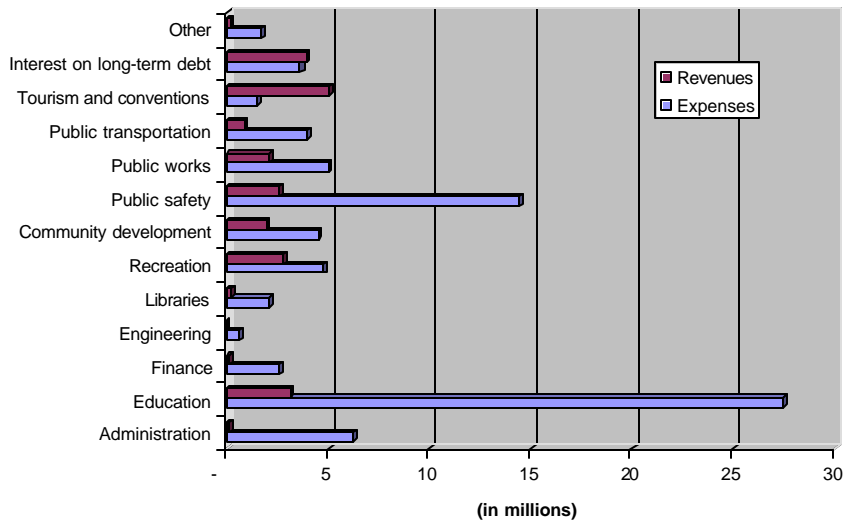
EXPENSES:	Governmental Activities		Business-type Activities		Totals	
	2003	2002	2003	2002	2003	2002
Administration	\$ 6,222,487	4,613,566	-	-	6,222,487	4,613,566
Education	27,474,708	21,666,937	-	-	27,474,708	21,666,937
Finance	2,592,406	2,639,816	-	-	2,592,406	2,639,816
Engineering	576,328	507,532	-	-	576,328	507,532
Libraries	2,079,346	1,973,051	-	-	2,079,346	1,973,051
Recreation	4,772,951	4,669,172	-	-	4,772,951	4,669,172
Community development	4,529,458	3,373,445	-	-	4,529,458	3,373,445
Public safety	14,451,818	12,766,689	-	-	14,451,818	12,766,689
Public works	5,021,379	11,478,986	-	-	5,021,379	11,478,986
Public transportation	3,966,378	3,605,103	-	-	3,966,378	3,605,103
Tourism and conventions	1,495,046	1,937,907	-	-	1,495,046	1,937,907
Interest on long-term debt	3,643,659	1,041,739	-	-	3,643,659	1,041,739
Other	1,655,173	1,026,425	-	-	1,655,173	1,026,425
Airport	-	-	6,134,297	5,691,086	6,134,297	5,691,086
Harbors	-	-	2,349,669	1,792,134	2,349,669	1,792,134
Docks	-	-	1,531,668	1,356,551	1,531,668	1,356,551
Hospital	-	-	48,331,759	44,297,256	48,331,759	44,297,256
Water	-	-	4,577,902	4,429,047	4,577,902	4,429,047
Sewer	-	-	7,370,927	6,668,520	7,370,927	6,668,520
Waste Management	-	-	537,254	481,848	537,254	481,848
Total expenses	78,481,137	71,300,368	70,833,476	64,716,442	149,314,613	136,016,810
Increase in net assets						
before transfers	2,979,464	12,759,544	8,579,018	(1,504,539)	11,558,482	11,255,005
Transfers	(5,572,925)	(8,860,262)	5,572,925	8,860,262	-	-
Increase (decrease) in net assets	(2,593,461)	3,899,282	14,151,943	7,355,723	11,558,482	11,255,005
Net assets - 7/1	279,389,426	275,490,144	235,392,087	228,036,364	514,781,513	503,526,508
Net assets - 6/30	\$ 276,795,965	279,389,426	249,544,030	235,392,087	526,339,995	514,781,513

MANAGEMENT'S DISCUSSION and ANALYSIS

June 30, 2003

- Administration expenses increased \$1.6 million (34.9%) due to the Assembly's contributions to the Alaska Committee in opposition of the statewide proposition to move the Legislative.
- Education expenses increased \$6.1 million (28.22%) primarily due to construction activity on the Juneau-Douglas High School Renovation project.
- Community development (and Lands management) expenses increased \$1.2 million (36.31%) primarily because of a land purchase at the Herbert River and a significant reduction in capitalized assets.
- Public works' overall expense decrease was due to a \$3 million and \$5.5 million increases in capitalized assets and infrastructure, respectively, offset by \$6.7 million increase in infrastructure depreciation.
- Tourism and convention expenses decreased \$0.4 million (22.9%) due to a reduction of tourism projects in governmental activities.
- Increases in other expenses were due to a \$233.1 thousand increase in Social Services Advisory Board block grants, and \$1 million increase in capitalized assets resulting from the transfer of the city-owned social services building to a social service non-profit organization

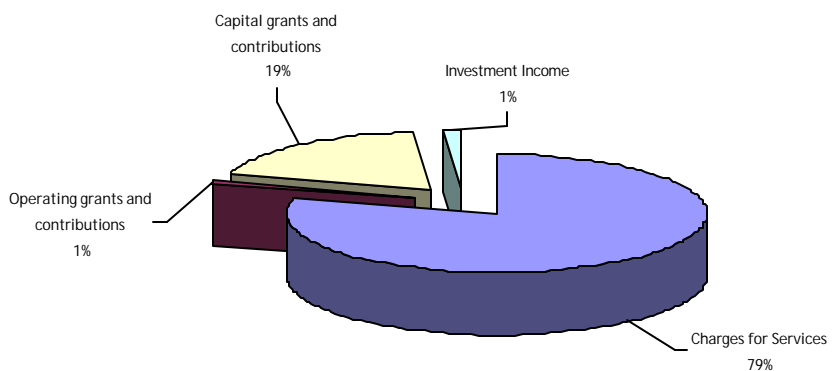
Expenses and Program Revenues - Governmental Activities
June 30, 2003



Business-type activities. Business-type activities increased the CBJ's net assets by \$14.2 million and accounted for 122% of the total growth in net assets. Key elements of this increase are as follows:

- Charges for services increased \$5.3 million (9.3%) due to the hospital's increased rates and expanded services.
- Operating grants and contributions increased \$87.9 thousand (18.03%) primarily due to increased funds from the Federal Aviation Administration for reimbursement of airport security costs resulting from the 9/11 tragedy.
- Capital grants and contributions increased \$10.9 million (264%) due to the issuance of general obligation and revenue bonds for airport and dock capital projects, respectively; an increase in FAA grants for airport construction projects and an increase in state grants for boat harbor construction.

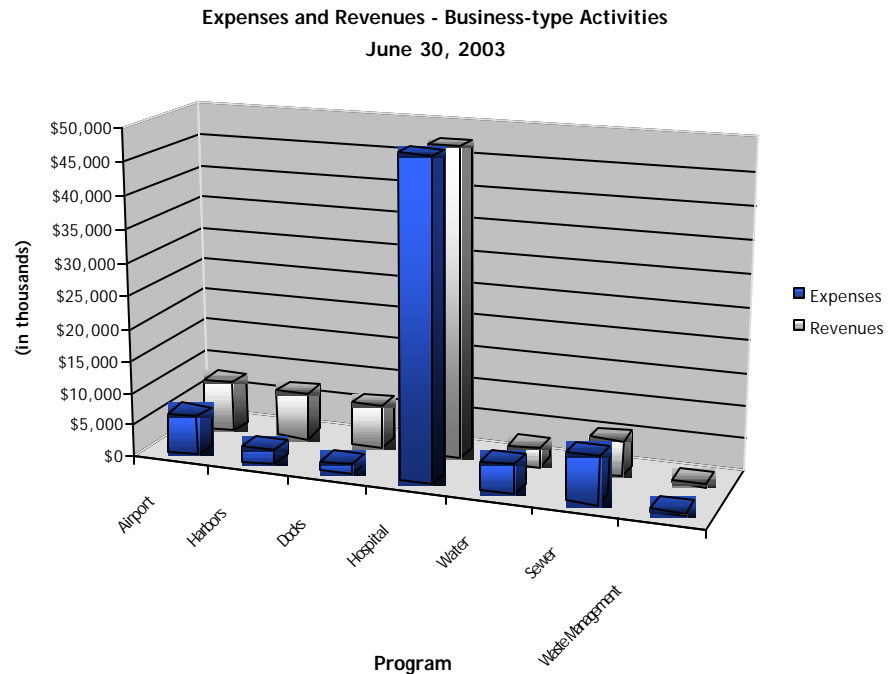
Revenues - Business-type Activities
Fiscal Year Ended June 30, 2003



MANAGEMENT'S DISCUSSION and ANALYSIS

June 30, 2003

- Other revenue decreased \$124.4 thousand (-10.68%) due to a decrease in investment earnings.
- Harbors expenses increased \$557.5 thousand (31.11%) due to increased salaries and depreciation expenses, while Docks expenses increased \$175.1 thousand primarily due to increased depreciation expense.
- Expenses for the Sewer Utility increased 10.53% or \$702.4 thousand due to increases in salaries, materials and depreciation.
- Waste management expenses increased \$55.4 thousand due to an increase in contractual services costs for hazardous waste collection and recyclable waste disposal.



FINANCIAL ANALYSIS OF THE GOVERNMENT'S FUNDS

As noted earlier, the CBJ uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds. The focus of the CBJ's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the CBJ's financing requirements. In particular, unreserved fund balance may serve as a measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the CBJ's governmental funds reported combined ending fund balances of \$45.0 million, a decrease of \$12.7 million (21.9%) over the prior year primarily due to school capital projects. Of this total amount, \$22 million represents unreserved undesignated fund balance, which is available for spending. The remainder is reserved, or designated, to indicate that it is not available for new spending. The remaining fund balance of \$23.0 million has already been committed to liquidate contracts and purchase orders of the prior period (\$16.0 million), to meet the liability for earned but unused leave (\$2.7 million), and for other restricted purposes (\$4.3 million).

The general fund is the primary operating fund of the CBJ. At the end of the current fiscal year, unreserved fund balance of the general fund was \$4.3 million, while total fund balance reached \$7.0 million. As a measure of the general fund's liquidity, both unreserved fund balance and total fund balance may be compared to total fund expenditures and other financing uses. Unreserved fund balance and total fund balance represent 17.4% and 28.6% of total expenditures and other financing uses, respectively.

Significant changes are as follows:

- Property taxes increased \$0.4 million (2.6%)
- Investment income increased \$0.1 million (2.1%)
- Debt reimbursement from the State of Alaska decreased \$1.0 million (38.4%)
- Transfers to the debt service funds decreased \$1.6 million (30.1%)

MANAGEMENT'S DISCUSSION and ANALYSIS

June 30, 2003

Other governmental funds (with the exclusion of the general fund) have a combined fund balance of \$37.9 million, a decrease of \$12 million (24%). Significant changes are primarily due to expenditures made in the school capital project fund for the Juneau Douglas High School Renovation project.

Enterprise funds. The CBJ's enterprise funds encompass the business-type activities presented in the government-wide financial statements, except for the exclusion of internal service fund activity.

As of the end of the current fiscal year, enterprise funds total combined net assets were \$247.2 million, an increase of \$14.3 million (6.2%) over the prior year. Of this amount, \$21.7 million represented unrestricted net assets. This amount is equal to 37.0% of operating expenditures exclusive of depreciation.

Significant changes are as follows:

- Charges for services increased \$5.3 million (9.3%).
- Salaries and fringe benefits increased \$3.3 million (11.1%).
- Contracted services increased \$1.2 million (11.1%).
- Capital contributions increased \$10.9 million (264%).
- Transfers from other funds decreased \$2.9 million (33.3%).

GENERAL FUND BUDGETARY HIGHLIGHTS

Differences between the original budget and final amended budget were relatively minor \$1.5 million (3.4%) and can be briefly summarized as follows:

- Grant revenue increased \$0.1 million due to grants received during the fiscal year.
- Expenditures increased \$1.5 million due to appropriation of supplemental grants and encumbrances from prior periods.
- Transfers from special revenue funds increased by \$1.0 million to support the Alaska committee in opposition of the proposed legislative move.

Actual revenues exceed budgeted revenues by \$0.5 million, while actual expenditures were \$1.9 million less than budgeted expenditures.

CAPITAL ASSET AND DEBT ADMINISTRATION

Capital Assets. The CBJ's investment in capital assets for its governmental and business-type activities as of June 30, 2003, amounts to \$492.3 million (net of accumulated depreciation). This investment in capital assets includes land, buildings and system improvements, machinery and equipment, park facilities, roads, highways, and bridges. The total increase in the CBJ's investment in capital assets for the current fiscal year was \$27.8 million (6.0%). Governmental capital assets increased \$14.3 million (5.7%), while business-type capital assets increased \$13.5 million (6.3%).

Major capital asset events during the current fiscal year included the following:

- Depreciation expense for fiscal year was \$17.9 million, a decrease of \$7.4 million (29.3%) over the previous fiscal year.
- Construction in progress decreased \$20.3 million (23.1%)
- Additions for plant, equipment and infrastructure were more than depreciation expense incurred by \$39.6 million and \$6.1 million respectively.

MANAGEMENT'S DISCUSSION and ANALYSIS

June 30, 2003

CITY and BOROUGH OF JUNEAU's CAPITAL ASSETS
(net of depreciation)

		Governmental		Business-type		Totals	
		2003	2002	2003	2002	2003	2002
Land	\$	35,647,034	33,195,696	16,662,819	16,668,336	52,309,853	49,864,032
Plant & equipment		119,143,123	115,934,406	182,734,886	146,390,026	301,878,009	262,324,432
Infrastructure		70,549,654	64,416,554	-	-	70,549,654	64,416,554
Construction in progress		39,810,807	37,271,673	27,723,487	50,558,052	67,534,294	87,829,725
Total	\$	265,150,618	250,818,329	227,121,191	213,616,414	492,271,809	464,434,743

Debt Administration. As of June 30, 2003, the CBJ had a total of \$39.4 million in bond debt, which consisted of eleven general obligation and two revenue bond issues. The general obligation issues accounted for \$31.2 million and the revenue bonds accounted for \$8.2 million.

CITY and BOROUGH OF JUNEAU's OUTSTANDING DEBT

Bonds and Notes Payable

		Governmental		Business-type		Totals	
		2003	2002	2003	2002	2003	2002
General obligation bonds	\$	27,970,710	29,757,101	3,239,290	4,116,899	31,210,000	33,874,000
Revenue bonds		5,685,000	-	2,505,000	2,685,000	8,190,000	2,685,000
Notes payable		-	-	6,684,422	4,163,685	6,684,422	4,163,685
Total	\$	33,655,710	29,757,101	12,428,712	10,965,584	46,084,422	40,722,685

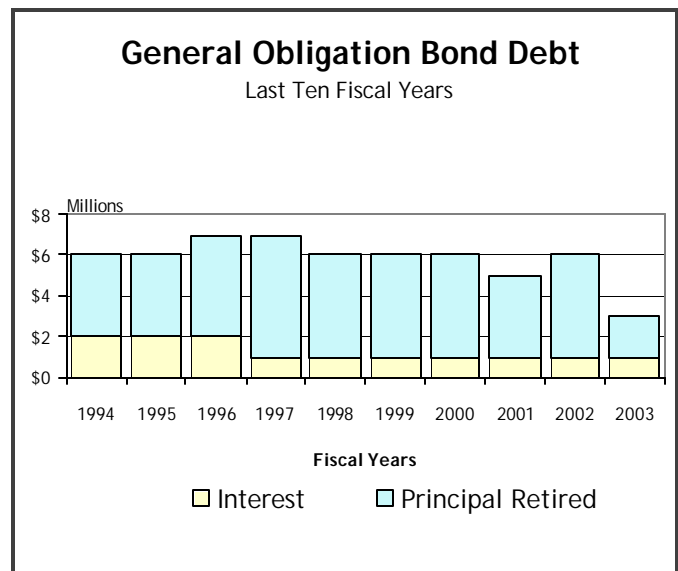
The last Moody's Investor's Services rating on the CBJ's bonds was A2. The government's general obligation bonded indebtedness is not subject to a legal debt ceiling. CBJ's general obligation bond debt per capita is \$1,007 gross and \$903 net (less amounts due from enterprise operations). A more detailed analysis of bonded debt is contained in the Statistical Section, pages 204-209.

Approximately 83.2% or \$25.98 million of CBJ's \$31.2 million in outstanding general obligation bond debt as of June 30, 2003 represents school debt issued for school construction, repairs or technology. Approximately \$22.1 million of the outstanding school debt qualifies for the State of Alaska's School Construction Bond Debt Reimbursement program. Under this program, the State financially assists local communities with the financing of construction and major repair of school facilities. The amount reimbursed varies depending on the year of issuance and the state appropriation levels. The state has historically reimbursed local communities between 70% and 100% of the debt service incurred for approved school facilities. This range in reimbursement will change to 60%-100% in fiscal year 2004 due to the debt being issued for the new high school project qualifying for only 60% reimbursement.

The general obligation debt decreased \$2.7 million (7.9%) in the current year. This decrease is due to debt retirement amounts being greater than the issuance of refunding bonds in the amount of \$5.67 million, and the issuance of \$1.0 million in general obligation bonds for general capital improvements.

Revenue bonded indebtedness increased \$5.5 million (205.0%) due to the issuance of \$5.7 million in bonds to fund the Steamship Wharf/Marine Park project.

Additional information on the CBJ's long-term debt can be found in Note 10 on pages 55-60 of this report.



MANAGEMENT'S DISCUSSION and ANALYSIS

June 30, 2003

ECONOMIC FACTORS AND NEXT YEAR'S BUDGETS AND RATES

Economic diversity is very important to the future of the CBJ. The dominance of state government employment, coupled with the state's continued reliance on a single revenue source, oil, makes diversification a key factor in long-term economic stability. The CBJ is blessed with abundant resources: scenery for tourism; minerals for mining; fish for fishery development; and a prime location to provide regional merchandising to other communities. These resources, combined with our strongly reaffirmed role as Alaska's capital city, indicate that Juneau has a stable future.

However, as with most governments across the nation, the CBJ is in the midst of a challenging economic environment with sluggish growth counterbalanced by increasing costs. These conditions led to the preparation of a maintenance level budget for the FY03/04 biennial budget. Except for additional public safety personnel, very few increments were approved. With this conservative approach, the CBJ was able to develop a budget that maintained services and personnel and covered increased insurance and other costs without an increase in the mill rate.

REQUESTS FOR INFORMATION

This financial report is designed to provide our citizens, taxpayers, customers, investors, and creditors with a general overview of the City's finances and to demonstrate the City's accountability for the money it receives. If you have any questions about this report or need additional financial information, a request should be addressed to the City and Borough of Juneau, Controllers Division, Finance Department, 155 S. Seward, Juneau, AK 99801 or please call (907) 586-5216.

The CBJ component unit issues its own separate audited financial statements. These statements may be obtained by directly contacting the City and Borough of Juneau School District offices at (907) 463-1700.



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CITY and BOROUGH OF JUNEAU

Statement of Net Assets

June 30, 2003

with comparative total amounts for 2002 and 2001

	Primary Government		Totals	
	Governmental Activities	Business-type Activities	2003	2002
ASSETS				
Equity in central treasury	\$ 16,374,267	15,115,319	31,489,586	29,270,424
Receivables (net of allowance for uncollectibles)	10,359,049	12,330,723	22,689,772	22,242,994
Due from other governments	1,156,475	28,756	1,185,231	402,431
Due from component unit	-	597,036	597,036	521,852
Due from primary government	-	-	-	-
Internal balances	(1,214,794)	1,214,794	-	-
Inventories	1,506,828	3,371,072	4,877,900	4,643,205
Prepaid items	22,603	109,075	131,678	245,722
Other assets	869,847	-	869,847	478,991
Bond issuance costs	421,736	42,643	464,379	361,618
Restricted assets:				
Temporarily restricted:				
Equity in central treasury	26,219,675	12,582,386	38,802,061	54,657,823
Receivables (net of allowance for uncollectibles)	-	657,048	657,048	943,597
Intergovernmental receivables	215,721	299,156	514,877	1,003,055
Capital assets (net of accumulated depreciation where applicable):				
Land	35,647,034	16,662,819	52,309,853	49,864,032
Plant and equipment	119,143,123	182,734,885	301,878,008	262,324,432
Infrastructure	70,549,654	-	70,549,654	64,416,554
Construction and infrastructure in progress	39,810,807	27,723,487	67,534,294	87,829,725
Total assets	321,082,025	273,469,199	594,551,224	579,206,455
LIABILITIES				
Accounts payable	730,965	2,064,940	2,795,905	3,758,618
Accrued liabilities	2,189,861	3,393,342	5,583,203	5,475,906
Accrued interest payable	381,703	188,698	570,401	462,544
Due to component unit	7,934	-	7,934	5,375
Due to primary government	-	-	-	-
Deferred revenue	276,636	1,255,608	1,532,244	1,697,332
Liabilities payable from restricted assets	3,467,478	1,232,545	4,700,023	4,586,241
Noncurrent liabilities:				
Due within one year:				
Bonds, loans and retirement incentive payable	4,684,647	2,052,673	6,737,320	5,324,539
Compensated absences	1,150,611	1,339,660	2,490,271	2,444,790
Due in more than one year:				
Bonds, loans and retirement incentive payable	29,826,714	11,312,045	41,138,759	38,134,968
Compensated absences	1,569,510	1,085,658	2,655,168	2,534,629
Total liabilities	44,286,060	23,925,169	68,211,229	64,424,942
NET ASSETS				
Invested in capital assets, net of related debt	236,580,393	213,610,418	450,190,811	442,016,753
Restricted for:				
Capital projects	17,892,374	11,440,786	29,333,160	29,391,495
Debt service	972,537	-	972,537	488,114
Other purposes	4,243,217	-	4,243,217	4,143,857
Unrestricted	17,107,444	24,492,826	41,600,270	38,741,294
Total net assets	\$ 276,795,965	249,544,030	526,339,995	514,781,513

The notes to the basic financial statements are an integral part of this statement.



**School District
Component Unit**

<u>2001</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>
57,024,754	1,769,179	329,744	1,396,543
20,916,838	156,838	164,977	161,605
614,392	2,017,092	3,742,914	1,796,349
150,232	-	-	-
-	7,934	5,375	3,608
-	-	-	-
4,712,745	96,000	87,195	103,329
452,210	-	-	95,376
490,300	94,693	155,696	258,695
108,476	-	-	-
14,709,381	-	-	-
616,036	-	-	-
1,275,446	-	-	-
49,588,158	-	-	-
266,186,196	315,629	327,356	454,044
66,843,250	-	-	-
73,461,870	-	-	-
<u>557,150,284</u>	<u>4,457,365</u>	<u>4,813,257</u>	<u>4,269,549</u>
3,837,141	326,951	669,783	317,179
4,664,040	932,105	1,075,995	951,790
535,888	-	-	-
3,608	-	-	-
-	597,036	521,852	150,232
2,152,360	18,833	28,433	39,052
2,086,929	-	-	-
7,463,473	-	684,641	684,841
2,135,688	289,901	299,273	265,880
28,064,947	-	-	684,441
2,679,702	394,958	407,726	324,964
<u>53,623,776</u>	<u>2,559,784</u>	<u>3,687,703</u>	<u>3,418,379</u>
431,784,243	315,629	327,356	454,044
24,789,266	-	-	-
149,482	-	-	-
3,935,846	-	-	-
42,867,671	1,581,952	798,198	397,126
<u>503,526,508</u>	<u>1,897,581</u>	<u>1,125,554</u>	<u>851,170</u>

CITY and BOROUGH OF JUNEAU

Statement of Activities

*For the Year Ended June 30, 2003
with comparative total amounts for 2002 and 2001*

Functions/Programs	Expenses	Program Revenues		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
Primary government:				
Governmental activities:				
Legislative	\$ 3,124,032	1,620	45,000	-
Legal	753,253	57,500	-	-
Administration	2,345,202	9,101	-	-
Education	27,474,708	-	-	3,125,724
Finance	2,592,406	126,427	-	-
Engineering	576,328	18,628	-	-
Libraries	2,079,346	54,897	196,487	-
Social services	2,100,002	137,869	-	-
Recreation	4,772,951	1,287,073	13,507	1,447,789
Community development and lands management	4,529,458	1,812,461	68,234	96,895
Low-income housing	29,798	26,545	-	-
Public safety	14,451,818	1,714,589	829,868	19,160
Public works	5,021,379	-	896,596	1,202,870
Public transportation	3,966,378	792,142	87,005	-
Community projects	(474,627)	-	60,710	-
Tourism and conventions	1,495,046	5,052,812	-	-
Interest on long-term debt	3,643,659	(3,956,676)	-	-
Total governmental activities (See Note 1)	\$ 78,481,137	7,134,988	2,197,407	5,892,438
Business-type activities:				
Airport	\$ 6,134,297	3,666,335	284,407	3,850,670
Harbors	2,349,669	1,518,576	218,549	5,560,248
Docks	1,531,668	1,488,497	-	5,275,410
Hospital	48,331,759	47,389,234	72,619	58,391
Water	4,577,902	2,705,919	-	138,145
Sewer	7,370,927	5,443,892	-	136,556
Waste management	537,254	564,969	-	-
Total business-type activities	70,833,476	62,777,422	575,575	15,019,420
Total primary government	\$ 149,314,613	69,912,410	2,772,982	20,911,858
Component Unit:				
Education	\$ 48,402,025	2,167,057	8,044,241	-

General revenues:

Property taxes
Sales tax
Hotel tax
Grants and contributions not restricted to specific programs
Unrestricted investment earnings
Gain on sale of capital assets
Miscellaneous
Transfers
Total general revenues and transfers
Change in net assets
Net assets - beginning
Net assets - ending

The notes to the basic financial statements are an integral part of this statement.



Net (Expense) Revenue and Changes in Net Assets

		Primary Government			School District Component Unit		
Governmental Activities	Business-type Activities	Totals			2003	2002	2001
		2003	2002	2001			
(3,077,412)	-	(3,077,412)	(1,730,794)	(1,242,431)	-	-	-
(695,753)	-	(695,753)	(687,489)	(695,142)	-	-	-
(2,336,101)	-	(2,336,101)	(2,084,030)	(2,063,231)	-	-	-
(24,348,984)	-	(24,348,984)	(18,934,891)	(19,216,878)	-	-	-
(2,465,979)	-	(2,465,979)	(2,516,059)	(2,361,232)	-	-	-
(557,700)	-	(557,700)	(493,292)	(434,816)	-	-	-
(1,827,962)	-	(1,827,962)	(1,772,067)	(1,731,871)	-	-	-
(1,962,133)	-	(1,962,133)	(874,242)	(1,242,920)	-	-	-
(2,024,582)	-	(2,024,582)	(2,586,871)	(1,612,483)	-	-	-
(2,551,868)	-	(2,551,868)	(1,654,286)	(621,527)	-	-	-
(3,253)	-	(3,253)	(54,016)	26,276	-	-	-
(11,888,201)	-	(11,888,201)	(10,195,363)	(9,700,039)	-	-	-
(2,921,913)	-	(2,921,913)	(9,955,149)	(10,943,814)	-	-	-
(3,087,231)	-	(3,087,231)	(2,563,688)	(2,244,296)	-	-	-
535,337	-	535,337	-	-	-	-	-
3,557,766	-	3,557,766	3,178,497	4,029,711	-	-	-
(7,600,335)	-	(7,600,335)	(1,041,739)	(849,226)	-	-	-
<u>(63,256,304)</u>	<u>-</u>	<u>(63,256,304)</u>	<u>(53,965,480)</u>	<u>(50,903,919)</u>	<u>-</u>	<u>-</u>	<u>-</u>
-	1,667,115	1,667,115	335,182	3,087,930	-	-	-
-	4,947,704	4,947,704	(259,777)	(126,154)	-	-	-
-	5,232,239	5,232,239	(332,744)	(351,456)	-	-	-
-	(811,515)	(811,515)	(1,034,581)	(185,250)	-	-	-
-	(1,733,838)	(1,733,838)	(1,603,273)	(518,673)	-	-	-
-	(1,790,479)	(1,790,479)	146,799	(830,809)	-	-	-
-	27,715	27,715	79,388	143,364	-	-	-
-	<u>7,538,941</u>	<u>7,538,941</u>	<u>(2,669,006)</u>	<u>1,218,952</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>(63,256,304)</u>	<u>7,538,941</u>	<u>(55,717,363)</u>	<u>(56,634,486)</u>	<u>(49,684,967)</u>	<u>-</u>	<u>-</u>	<u>-</u>
-	-	-	-	-	(38,190,727)	(38,151,900)	(37,104,849)
28,725,113	-	28,725,113	28,176,762	27,322,920	-	-	-
30,786,346	-	30,786,346	30,831,846	29,622,300	-	-	-
897,011	-	897,011	926,630	961,026	-	-	-
-	-	-	-	-	38,620,020	38,348,923	37,615,407
3,686,606	1,025,449	4,712,055	4,876,075	5,611,067	342,734	77,361	4,884
41,350	14,628	55,978	26,765	34,880	-	-	-
2,099,342	-	2,099,342	3,051,413	1,784,856	-	-	-
(5,572,925)	5,572,925	-	-	-	-	-	-
<u>60,662,843</u>	<u>6,613,002</u>	<u>67,275,845</u>	<u>67,889,491</u>	<u>65,337,049</u>	<u>38,962,754</u>	<u>38,426,284</u>	<u>37,620,291</u>
(2,593,461)	14,151,943	11,558,482	11,255,005	15,652,082	772,027	274,384	515,442
279,389,426	235,392,087	514,781,513	503,526,508	487,874,426	1,125,554	851,170	335,728
<u>\$ 276,795,965</u>	<u>249,544,030</u>	<u>526,339,995</u>	<u>514,781,513</u>	<u>503,526,508</u>	<u>1,897,581</u>	<u>1,125,554</u>	<u>851,170</u>

CITY and BOROUGH OF JUNEAU

Governmental Funds

Balance Sheet

June 30, 2003

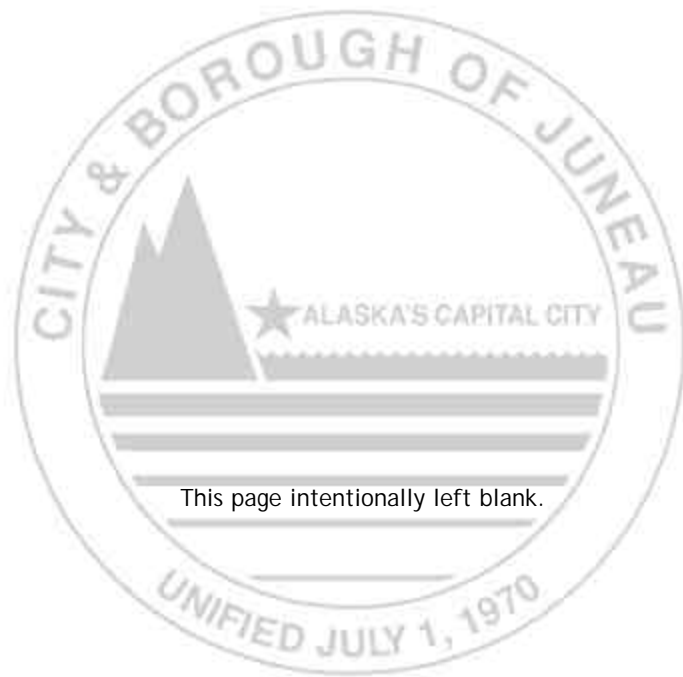
with comparative total amounts for 2002 and 2001

	<u>General</u>	<u>Roaded Service Area</u>	<u>Sales Tax</u>	<u>Lands</u>
ASSETS				
Equity in central treasury	\$ 3,410,819	4,038,537	3,107,122	-
Receivables, net of allowance for doubtful accounts:				
Accounts	1,581,175	77,117	-	154,173
Special assessments	252,836	-	-	-
Taxes	337,500	149,408	4,747,203	-
State of Alaska	37,237	(280,195)	-	553,000
Federal government	-	-	-	-
Long-term notes	-	-	-	978,447
Interfund receivable from other funds	2,924,663	-	-	-
Inventories	375,157	298,374	-	-
Deposits	508,943	-	-	347,725
Prepaid items	20,196	-	-	-
Equity in joint ventures	-	-	-	13,179
Advance to other funds	258,110	-	-	-
Restricted assets:				
Equity in central treasury	-	-	-	-
Receivables:				
State of Alaska	-	-	-	-
Federal government	-	-	-	-
Total assets	<u>\$ 9,706,636</u>	<u>4,283,241</u>	<u>7,854,325</u>	<u>2,046,524</u>
LIABILITIES				
Interfund payable to General Fund	\$ -	-	-	312,163
Accounts payable	390,616	234,516	64	6,403
Accrued salaries, payroll taxes and withholdings payable	547,127	444,178	-	7,966
Accrued and other liabilities	934,701	-	-	-
Deferred revenues	799,044	138,908	615,596	1,642,163
Advance from General Fund	-	-	-	-
Payable from restricted assets:				
Interfund payable to General Fund	-	-	-	-
Accounts and contracts payable	-	-	-	-
Deferred revenues	-	-	-	-
Total liabilities	<u>2,671,488</u>	<u>817,602</u>	<u>615,660</u>	<u>1,968,695</u>
FUND BALANCES				
Reserved for:				
Advance to Special Revenue Fund	258,110	-	-	-
Subsequent year expenditures	2,249,900	896,500	-	-
Encumbrances	222,673	106,794	-	89,784
Long-term notes receivable	-	-	-	-
Equity in joint ventures	-	-	-	13,179
Prepaid items	20,196	-	-	-
Unreserved:				
Designated:				
Compensated absences	1,035,868	1,075,126	-	12,605
Replacement reserve	-	249,921	-	-
Undesignated, reported in:				
General Fund	3,248,401	-	-	-
Special Revenue Funds	-	1,137,298	7,238,665	(37,739)
Debt Service Funds	-	-	-	-
Capital Projects Funds	-	-	-	-
Total fund balances	<u>7,035,148</u>	<u>3,465,639</u>	<u>7,238,665</u>	<u>77,829</u>
Total liabilities and fund balances	<u>\$ 9,706,636</u>	<u>4,283,241</u>	<u>7,854,325</u>	<u>2,046,524</u>

The notes to the basic financial statements are an integral part of this statement.



Schools Capital Projects	Other Governmental Funds	Totals		
		2003	2002	2001
-	3,410,020	13,966,498	12,106,235	15,212,781
-	1,144,726	2,957,191	2,941,832	2,562,491
-	-	252,836	376,675	479,817
-	211,474	5,445,585	6,037,572	5,220,173
846,433	-	1,156,475	278,497	26,194
-	-	-	-	15,521
-	724,990	1,703,437	1,794,248	1,747,681
-	-	2,924,663	3,453,355	4,052,012
-	559,647	1,233,178	1,168,158	1,284,491
-	-	856,668	465,943	477,442
-	-	20,196	9,384	5,313
-	-	13,179	13,048	12,858
-	-	258,110	514,101	845,796
13,347,079	12,872,596	26,219,675	40,366,505	26,269,373
-	215,721	215,721	325,055	258,553
-	-	-	5,000	-
<u>14,193,512</u>	<u>19,139,174</u>	<u>57,223,412</u>	<u>69,855,608</u>	<u>58,470,496</u>
-	1,726,369	2,038,532	1,146,220	1,136,572
-	65,281	696,880	890,737	1,116,321
-	243,792	1,243,063	1,277,853	1,046,190
-	-	934,701	944,460	980,023
-	373,598	3,569,309	3,831,094	2,772,206
-	258,110	258,110	514,101	845,796
-	20,872	20,872	255,269	501,412
1,774,026	1,663,452	3,437,478	2,270,546	1,101,741
-	30,000	30,000	1,066,818	783,579
<u>1,774,026</u>	<u>4,381,474</u>	<u>12,228,945</u>	<u>12,197,098</u>	<u>10,283,840</u>
-	-	258,110	514,101	845,796
-	658,800	3,805,200	4,517,100	1,642,200
9,235,727	5,779,058	15,434,036	22,270,989	6,778,969
-	415,354	415,354	414,766	444,095
-	-	13,179	13,048	12,858
-	-	20,196	9,384	5,313
-	557,207	2,680,806	2,633,767	2,559,759
-	-	249,921	238,489	219,087
-	-	3,248,401	3,028,800	3,144,415
-	629,802	8,968,026	8,200,771	14,281,729
-	972,537	972,537	488,114	149,482
3,183,759	5,744,942	8,928,701	15,329,181	18,102,953
<u>12,419,486</u>	<u>14,757,700</u>	<u>44,994,467</u>	<u>57,658,510</u>	<u>48,186,656</u>
<u>14,193,512</u>	<u>19,139,174</u>	<u>57,223,412</u>	<u>69,855,608</u>	<u>58,470,496</u>



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Reconciliation of the Balance Sheet - Governmental Funds to the Statement of Net Assets

June 30, 2003

Fund balances-total governmental funds		\$ 44,994,467
<p>Amounts reported for governmental activities in the statement of net assets are different because:</p>		
<p>Capital assets used in governmental activities are not financial resources and therefore not reported in governmental funds.</p>		
Governmental capital assets	\$ 443,259,036	
Less accumulated depreciation	<u>(183,200,762)</u>	260,058,274
<p>Payment of bond issuance costs utilize current financial resources and therefore are reported as expenditures in governmental funds.</p>		
Bond issuance costs	502,691	
Less accumulated amortization	<u>(80,955)</u>	421,736
<p>Deferred revenue in governmental funds is susceptible to accrual on the government-wide statements.</p>		
		3,292,673
<p>Certain liabilities are not due and payable in the current period and therefore are not reported in the governmental funds.</p>		
Bonds and purchase agreements payable	(33,847,517)	
Premium on bonds payable	(567,561)	
Accumulated bond premium amortization	122,460	
Accrued interest payable	(379,350)	
Compensated absences	<u>(2,680,806)</u>	(37,352,774)
<p>Internal service funds are used by management to charge the costs of certain activities to individual funds. The assets and liabilities of the central equipment service internal service fund are included in the governmental activities in the statement of net assets.</p>		
		<u>5,381,589</u>
Net assets of governmental activities		\$ <u><u>276,795,965</u></u>

The notes to the basic financial statements are an integral part of this statement.

CITY and BOROUGH OF JUNEAU

Governmental Funds

Statement of Revenues, Expenditures, and Changes in Fund Balances

For the fiscal year ended June 30, 2003, with comparative totals for 2002 and 2001

REVENUES	Rooded			
	General	Service Area	Sales Tax	Lands
Taxes	\$ 16,086,361	11,422,680	30,865,676	-
State sources	2,524,709	1,737,895	-	553,000
Federal sources	757,684	1,220	-	-
Local sources	-	-	-	-
Charges for services	455,905	-	-	-
Contracted services	-	-	-	-
Licenses, permits and fees	710,068	1,198,860	-	-
Fines and forfeitures	42,735	458,944	-	-
Interest	3,057,640	-	-	46,666
Land sales	-	-	-	139,254
Rentals	1,341	-	-	44,289
Special assessments	153,840	-	-	-
Equity in earnings of AJT Mining Properties, Inc. joint ventures	-	-	-	131
Other	83,785	20,380	-	144,367
Total revenues	23,874,068	14,839,979	30,865,676	927,707
EXPENDITURES				
Current:				
Legislative	4,032,270	-	-	-
Legal	748,643	-	-	-
Administration	2,595,525	-	-	-
Education	18,116,000	200,000	-	-
Finance	1,889,330	-	662,473	-
Engineering	564,762	-	-	-
Libraries	1,842,077	-	-	-
Social services	-	-	-	-
Recreation	-	2,584,531	-	-
Community development and lands management	2,098,878	-	-	1,301,393
Low-income housing	-	-	-	-
Public safety	2,117,500	8,834,298	-	-
Public works	1,805,557	2,966,795	-	-
Public transportation	-	-	-	-
Community projects	-	-	-	-
Tourism and conventions	-	-	-	-
Special assessments	922,411	-	-	-
Other	89,076	-	-	-
Debt service:				
Principal	-	-	-	83,169
Interest	-	-	-	13,839
Fiscal agent, bond issuance and letter of credit fees	-	-	-	-
Capital projects	-	-	-	-
Total expenditures	36,822,029	14,585,624	662,473	1,398,401
Excess (deficiency) of revenues over expenditures	(12,947,961)	254,355	30,203,203	(470,694)
OTHER FINANCING SOURCES (USES)				
Transfers from other funds	17,246,010	3,003,700	2,500,000	-
Transfers to other funds	(4,981,500)	(2,614,900)	(31,673,600)	-
Debt financing	-	-	-	-
General obligation bond proceeds	-	-	-	-
Bond premium	-	-	-	-
Total other financing sources (uses)	12,264,510	388,800	(29,173,600)	-
Net change in fund balances	(683,451)	643,155	1,029,603	(470,694)
Fund balances at beginning of year	7,718,599	2,822,484	6,209,062	548,523
Fund balances at end of year	\$ 7,035,148	3,465,639	7,238,665	77,829

The notes to the basic financial statements are an integral part of this statement.



Schools Capital Project	Non-Major Governmental	Totals		
		2003	2002	2001
-	2,691,314	61,066,031	59,097,011	58,340,226
1,499,175	1,233,176	7,547,955	6,302,852	5,646,628
-	1,195,790	1,954,694	2,660,778	747,931
-	303,889	303,889	292,819	271,501
-	1,401,538	1,857,443	2,368,544	2,091,644
-	323,800	323,800	307,100	305,800
-	4,690,754	6,599,682	6,806,786	6,966,491
-	-	501,679	460,670	428,097
449,455	-	3,553,761	3,618,659	4,174,323
-	18,979	158,233	407,569	349,047
-	245,176	290,806	216,682	238,974
-	-	153,840	209,442	238,815
-	-	131	190	353
-	628,800	877,332	513,451	439,108
<u>1,948,630</u>	<u>12,733,216</u>	<u>85,189,276</u>	<u>83,262,553</u>	<u>80,238,938</u>

-	-	4,032,270	2,400,483	1,152,281
-	-	748,643	735,114	724,576
-	-	2,595,525	2,590,608	2,011,729
-	-	18,316,000	17,599,600	17,147,100
-	-	2,551,803	2,513,749	2,329,869
-	-	564,762	449,969	416,650
-	-	1,842,077	1,735,496	1,596,859
-	-	-	-	1,250,970
-	1,399,255	3,983,786	3,815,336	3,349,390
-	-	3,400,271	2,905,933	4,039,609
-	11,808	11,808	300,139	1,521
-	2,353,428	13,305,226	11,866,047	11,302,800
-	-	4,772,352	4,743,791	4,334,353
-	3,348,231	3,348,231	3,067,453	2,641,028
-	60,710	60,710	57,120	47,455
-	1,394,346	1,394,346	1,358,054	1,305,096
-	-	922,411	14,899	85,048
-	222,677	311,753	185,946	165,302
-	2,883,215	2,966,384	5,301,583	4,359,262
-	1,326,239	1,340,078	1,205,632	728,540
-	-	-	233,150	116,048
14,605,476	12,198,230	26,803,706	15,180,537	9,433,716
<u>14,605,476</u>	<u>25,198,139</u>	<u>93,272,142</u>	<u>78,260,639</u>	<u>68,539,202</u>
(12,656,846)	(12,464,923)	(8,082,866)	5,001,914	11,699,736

3,899,688	18,550,077	45,199,475	47,110,596	39,786,434
(3,271,688)	(8,039,712)	(50,581,400)	(55,970,858)	(44,383,504)
-	36,820	36,820	13,149,820	10,310,000
-	3,382,134	3,382,134	-	-
-	(2,618,206)	(2,618,206)	180,382	207,810
628,000	11,311,113	(4,581,177)	4,469,940	5,920,740
(12,028,846)	(1,153,810)	(12,664,043)	9,471,854	17,620,476
24,448,332	15,911,510	57,658,510	48,186,656	30,566,180
<u>12,419,486</u>	<u>14,757,700</u>	<u>44,994,467</u>	<u>57,658,510</u>	<u>48,186,656</u>



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Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds to the Statement of Activities

For the fiscal year ended June 30, 2003

Net change in fund balances - total governmental funds \$ (12,664,043)

Amounts reported for governmental activities in the statement of activities are different because:

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is depreciated over the estimated useful lives.

Expenditures for capital assets	\$ 26,505,193	
Less current year depreciation	<u>(12,250,863)</u>	14,254,330

Advances and payments on long term debt and bond issuance costs are reported as financial sources and uses in the governmental funds. In the statement of net assets, the advances and payments are reflected as changes in the liabilities and the bond issuance costs are reported as an asset.

Bond and loan advances	(3,814,127)	
Bond premium	(179,369)	
Bond issuance costs	163,269	
Bond and loan payments	29,440	
Retirement incentive payments	<u>53,502</u>	(3,747,285)

Deferred revenues that are susceptible to accrual on the statement of activities do not provide current financial resources and therefore are not reported as revenues in the governmental funds.

Change in deferred revenue		(119,994)
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Some transactions reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds.

Amortization of bond premium	52,012	
Amortization of bond issuance costs	(59,907)	
Change in accrued interest payable	(74,316)	
Change in compensated absences	<u>(47,039)</u>	(129,250)

Internal service funds are used by management to charge the costs of certain activities to individual funds. Costs in excess of revenues for services provided to governmental activities are not reported as expenditures in governmental funds.

(187,219)

Change in net assets of governmental activities		\$ <u><u>(2,593,461)</u></u>
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The notes to the basic financial statements are an integral part of this statement.

CITY and BOROUGH OF JUNEAU

GENERAL FUND

Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES				
Taxes	\$ 16,060,500	16,060,500	16,086,361	25,861
State sources	2,471,100	2,616,320	2,524,709	(91,611)
Federal sources	1,012,300	1,012,300	757,684	(254,616)
Licenses, permits and fees	583,200	583,200	710,068	126,868
Ambulance and air medevac	528,800	528,800	455,905	(72,895)
Fines and forfeitures	36,000	36,000	42,735	6,735
Investment and interest income	2,336,800	2,336,800	3,057,640	720,840
Other	202,800	202,800	238,966	36,166
Total revenues	<u>23,231,500</u>	<u>23,376,720</u>	<u>23,874,068</u>	<u>497,348</u>
EXPENDITURES - Current:				
Legislative	3,095,000	4,170,086	4,032,392	137,694
Legal	782,021	783,584	751,554	32,030
Administration	2,905,048	3,041,279	2,694,558	346,721
Education	18,116,000	18,116,000	18,116,000	-
Finance	2,156,543	2,210,180	1,941,521	268,659
Engineering	633,988	658,620	594,262	64,358
Libraries	1,869,200	1,882,534	1,842,247	40,287
Community development and lands management	2,262,000	2,384,263	2,108,488	275,775
Public safety	2,117,500	2,117,500	2,117,500	-
Facility maintenance	2,149,600	2,173,111	1,834,693	338,418
Special assessments	1,268,100	1,268,100	922,411	345,689
Other - nondepartmental	7,900	7,900	7,266	634
Total expenditures and encumbrances	<u>37,362,900</u>	<u>38,813,157</u>	<u>36,962,892</u>	<u>1,850,265</u>
Excess (deficiency) of revenues over expenditures and encumbrances	<u>(14,131,400)</u>	<u>(15,436,437)</u>	<u>(13,088,824)</u>	<u>2,347,613</u>
OTHER FINANCING SOURCES (USES)				
Transfers from:				
Special Revenue Funds	16,181,300	17,189,300	17,189,300	-
Enterprise Funds	6,700	6,700	6,710	10
Capital Projects Funds	-	50,000	50,000	-
Transfers to:				
Special Revenue Funds	(492,100)	(492,100)	(492,100)	-
Debt Service Funds	(3,671,900)	(3,671,900)	(3,671,900)	-
Enterprise Funds	(817,500)	(817,500)	(817,500)	-
Total other financing sources (uses)	<u>11,206,500</u>	<u>12,264,500</u>	<u>12,264,510</u>	<u>10</u>
Net change in fund balance	<u>\$ (2,924,900)</u>	<u>(3,171,937)</u>	<u>(824,314)</u>	<u>2,347,623</u>
Fund balance at beginning of year			<u>7,718,599</u>	
Fund balance at end of year			6,894,285	
Reconciliation to GAAP fund balance:				
Encumbrances at end of year			222,673	
Change in liability for compensated absences			<u>(81,810)</u>	
Fund balance at end of year - GAAP basis			<u>\$ 7,035,148</u>	

The notes to the basic financial statements are an integral part of this statement.

ROADED SERVICE AREA

Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES				
Property taxes	\$ 11,486,200	11,486,200	11,422,680	(63,520)
State sources	1,861,800	1,893,087	1,737,895	(155,192)
Federal source	-	-	1,220	1,220
Licenses, permits and fees	1,298,400	1,328,400	1,198,860	(129,540)
Fines and forfeitures	410,200	410,200	458,944	48,744
Other	-	11,500	20,380	8,880
Total revenues	<u>15,056,600</u>	<u>15,129,387</u>	<u>14,839,979</u>	<u>(289,408)</u>
EXPENDITURES				
Current:				
Education	200,000	200,000	200,000	-
Parks and recreation	2,803,900	2,877,987	2,629,933	248,054
Public safety - police	9,111,100	9,161,332	8,987,769	173,563
Public works - roads and street maintenance	3,345,000	3,373,416	2,984,470	388,946
Total expenditures and encumbrances	<u>15,460,000</u>	<u>15,612,735</u>	<u>14,802,172</u>	<u>810,563</u>
Excess of revenues over expenditures and encumbrances	<u>(403,400)</u>	<u>(483,348)</u>	<u>37,807</u>	<u>521,155</u>
OTHER FINANCING SOURCES (USES)				
Transfers from Special Revenue Funds	3,003,700	3,003,700	3,003,700	-
Transfers to Special Revenue Funds	(2,614,900)	(2,614,900)	(2,614,900)	-
Total other financing sources (uses)	<u>388,800</u>	<u>388,800</u>	<u>388,800</u>	<u>-</u>
Net change in fund balance	<u>\$ (14,600)</u>	<u>(94,548)</u>	<u>426,607</u>	<u>521,155</u>
Fund balance at beginning of year			<u>2,822,484</u>	
Fund balance at end of year			3,249,091	
Reconciliation to GAAP fund balance:				
Encumbrances at end of year			106,794	
Change in liability for compensated absences			109,754	
Fund balance at end of year - GAAP basis			<u>\$ 3,465,639</u>	

The notes to the basic financial statements are an integral part of this statement.

CITY and BOROUGH OF JUNEAU

SALES TAX

Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES				
General sales tax - 5%	\$ 29,598,100	29,598,100	30,213,095	614,995
Liquor sales tax - 3%	622,700	622,700	629,661	6,961
Miscellaneous	25,000	25,000	22,920	(2,080)
Total revenues	<u>30,245,800</u>	<u>30,245,800</u>	<u>30,865,676</u>	<u>619,876</u>
EXPENDITURES - Current: Finance	<u>669,600</u>	<u>669,600</u>	<u>662,473</u>	<u>7,127</u>
Excess of revenues over expenditures	<u>29,576,200</u>	<u>29,576,200</u>	<u>30,203,203</u>	<u>627,003</u>
OTHER FINANCING SOURCES (USES)				
Transfer from Capital Projects	-	2,500,000	2,500,000	-
Transfers to:				
General Fund	(15,206,000)	(15,999,000)	(15,999,000)	-
Special Revenue Funds:				
Fire Service Area	(175,000)	(175,000)	(175,000)	-
Roaded Service Area	(2,462,000)	(2,462,000)	(2,462,000)	-
Capital Projects Funds	(9,424,000)	(9,424,000)	(9,424,000)	-
Enterprise Funds:				
Bartlett Regional Hospital	(587,900)	(587,900)	(587,900)	-
Capital Projects	(2,732,200)	(2,732,200)	(2,732,200)	-
General Debt Service Fund	(293,500)	(293,500)	(293,500)	-
Total other financing sources (uses)	<u>(30,880,600)</u>	<u>(29,173,600)</u>	<u>(29,173,600)</u>	<u>-</u>
Net change in fund balance	<u>\$ (1,304,400)</u>	<u>402,600</u>	<u>1,029,603</u>	<u>627,003</u>
Fund balance at beginning of year			<u>6,209,062</u>	
Fund balance at end of year			<u>\$ 7,238,665</u>	

The notes to the basic financial statements are an integral part of this statement.

LANDS

Statement of Revenues, Expenditures, and Changes in Fund Balance - Budget to Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES				
State Sources	\$ -	553,000	553,000	-
Federal Sources	-	347,725	-	(347,725)
Interest	171,500	171,500	46,666	(124,834)
Land sales	156,900	156,900	139,254	(17,646)
Rentals	44,300	44,300	44,289	(11)
Equity in earnings of AJT Mining Properties, Inc. joint ventures	100	100	131	31
Resource sales	218,000	218,000	158,062	(59,938)
Bad debt recovery (expense)	-	-	(13,695)	(13,695)
Total revenues	<u>590,800</u>	<u>1,491,525</u>	<u>927,707</u>	<u>(563,818)</u>
EXPENDITURES				
Land management	295,500	301,980	307,187	(5,207)
Land acquisition	29,900	1,203,609	909,285	294,324
Resource management	247,000	273,951	223,733	50,218
Property examinations	30,000	36,500	13,669	22,831
Foreclosures and LID payments	20,000	20,000	8,569	11,431
Other	9,400	9,400	20,391	(10,991)
Total expenditures and encumbrances	<u>631,800</u>	<u>1,845,440</u>	<u>1,482,834</u>	<u>362,606</u>
Net change in fund balance	\$ <u>(41,000)</u>	<u>(353,915)</u>	(555,127)	<u>(201,212)</u>
Fund balance at beginning of year			<u>548,523</u>	
Fund balance at end of year			(6,604)	
Reconciliation to GAAP fund balance:				
Encumbrances at end of year			89,784	
Change in liability for compensated absences			<u>(5,351)</u>	
Fund balance at end of year - GAAP basis			\$ <u><u>77,829</u></u>	

The notes to the basic financial statements are an integral part of this statement.

CITY and BOROUGH OF JUNEAU

Proprietary Funds
Statement of Net Assets

June 30, 2003

with comparative total amounts for 2002 and 2001

	Business-type Activities			
	Juneau International Airport	Bartlett Regional Hospital	Areawide Water Utility	Areawide Sewer Utility
ASSETS				
Current assets:				
Equity in central treasury	\$ 2,093,562	3,377,915	3,596,348	1,354,026
Receivables, net of allowance for doubtful accounts:				
Accounts	412,035	9,739,171	356,705	689,691
Federal government	28,756	-	-	-
Other	-	383,292	-	-
Inventories	354,042	1,535,221	494,032	976,288
Prepaid items	-	109,075	-	-
Total current assets	<u>2,888,395</u>	<u>15,144,674</u>	<u>4,447,085</u>	<u>3,020,005</u>
Non-current assets:				
Restricted assets:				
Equity in central treasury	2,832,084	3,171,696	1,836,307	2,282,626
Special assessments receivable	-	-	51,466	605,582
Receivables:				
State of Alaska	35,969	-	-	-
Federal government	263,187	-	-	-
Bond issuance costs	-	-	27,854	14,789
Capital assets:				
Land	13,212,276	254,925	252,393	850,562
Buildings and improvements	56,166,774	28,933,700	79,654,582	74,932,019
Machinery, equipment and fixtures	4,872,473	21,472,786	811,277	1,496,119
Construction work in progress	6,062,949	5,778,731	4,441,748	8,726,308
Less accumulated depreciation	(33,548,685)	(28,241,821)	(27,394,142)	(27,674,394)
Total capital assets (net of accumulated depreciation)	<u>46,765,787</u>	<u>28,198,321</u>	<u>57,765,858</u>	<u>58,330,614</u>
Total noncurrent assets	<u>49,897,027</u>	<u>31,370,017</u>	<u>59,681,485</u>	<u>61,233,611</u>
Total assets	<u>\$ 52,785,422</u>	<u>46,514,691</u>	<u>64,128,570</u>	<u>64,253,616</u>



Enterprise Funds

Other Enterprise Funds	Totals			Internal Service Funds		
	2003	2002	2001	2003	2002	2001
2,343,507	12,765,358	11,360,650	8,272,257	4,757,730	5,803,539	7,270,343
566,627	11,764,229	10,668,908	10,526,752	-	-	-
-	28,756	123,934	314,124	-	-	-
-	383,292	315,675	379,924	183,202	108,084	-
11,489	3,371,072	3,214,520	3,175,252	273,650	260,527	253,001
-	109,075	101,971	330,493	2,407	134,367	116,404
<u>2,921,623</u>	<u>28,421,782</u>	<u>25,785,658</u>	<u>22,998,802</u>	<u>5,216,989</u>	<u>6,306,517</u>	<u>7,639,748</u>
2,459,673	12,582,386	14,291,318	14,709,381	-	-	-
-	657,048	943,597	616,036	-	-	-
-	35,969	391,861	845,756	-	-	-
-	263,187	281,139	429,690	-	-	-
-	42,643	43,244	-	-	-	-
2,092,663	16,662,819	16,668,336	16,662,819	-	-	-
41,907,136	281,594,211	240,081,352	234,113,676	17,828	17,828	17,828
702,324	29,354,979	24,276,701	22,400,584	12,108,555	11,759,086	10,527,790
2,713,751	27,723,487	50,558,052	41,975,714	-	-	-
(11,356,411)	(128,215,453)	(117,969,384)	(107,681,908)	(7,032,891)	(6,761,172)	(6,270,020)
36,059,463	227,120,043	213,615,057	207,470,885	5,093,492	5,015,742	4,275,598
<u>38,519,136</u>	<u>240,701,276</u>	<u>229,566,216</u>	<u>224,071,748</u>	<u>5,093,492</u>	<u>5,015,742</u>	<u>4,275,598</u>
41,440,759	269,123,058	255,351,874	247,070,550	10,310,481	11,322,259	11,915,346

(Continued)

CITY and BOROUGH OF JUNEAU

Proprietary Funds

Statement of Net Assets, continued

June 30, 2003

with comparative total amounts for 2002 and 2001

	Business-type Activities			
	Juneau International Airport	Bartlett Regional Hospital	Areawide Water Utility	Areawide Sewer Utility
LIABILITIES				
Current liabilities:				
Interfund payable to General Fund	\$ -	-	-	-
Accounts payable	83,731	1,510,962	36,885	136,252
Contracts payable	-	517,544	-	-
Accrued salaries, payroll taxes and withholdings payable	53,852	548,828	41,626	103,271
Accrued annual leave and compensation time	65,586	(1,981,508)	28,751	142,410
Accrued interest and other liabilities	-	19,535	33,516	135,647
Deferred revenues	-	713,706	-	-
Retirement Incentive Program	-	-	-	-
State of Alaska sewer extension loans payable	-	-	-	332,920
General obligation bonds payable	-	838,053	-	174,156
Revenue bonds payable	-	-	156,750	33,250
Total current liabilities	203,169	2,167,120	297,528	1,057,906
Non-current liabilities:				
Restricted liabilities:				
Interfund payable to General Fund	220,935	-	21,396	498,473
Accounts and contracts payable	125,314	8,609	223,305	196,341
Deferred revenues	311,383	-	55,261	-
Accrued annual leave and compensation time	77,910	3,758,837	36,996	153,813
Long-term contracts payable	-	377,988	376,944	-
Retirement Incentive Program	-	-	-	-
State of Alaska sewer extension loans payable	-	-	-	5,974,558
General obligation bonds payable	-	1,883,928	-	363,845
Revenue bonds payable	-	-	1,810,440	524,342
Total non-current liabilities	735,542	6,029,361	2,524,342	7,711,372
Total liabilities	938,711	8,196,481	2,821,870	8,769,278
NET ASSETS				
Invested in capital assets, net of related debt	46,765,787	24,561,273	55,416,062	50,806,685
Restricted:				
Capital projects	2,473,608	3,163,087	1,587,811	2,193,394
Debt service	-	-	-	-
Unrestricted	2,607,316	10,593,850	4,302,827	2,484,259
Total net assets	\$ 51,846,711	38,318,210	61,306,700	55,484,338

Adjustments to reflect the consolidation of internal
service fund activities related to enterprise
Net assets of business-type activities

The notes to the basic financial statements are an integral part of this statement.



Enterprise Funds

Other Enterprise Funds	Totals			Internal Service Funds		
	2003	2002	2001	2003	2002	2001
-	-	737,305	-	-	-	-
77,716	1,845,546	2,046,811	1,420,691	253,480	821,070	198,387
-	517,544	759,229	781,785	137,713	131,669	128,055
70,550	818,127	785,304	628,556	21,987	24,041	19,669
46,446	1,325,786	1,252,718	991,367	30,504	27,947	28,375
-	188,698	153,775	51,577	2,567,678	2,447,983	1,992,875
541,902	1,255,608	1,278,905	1,092,781	-	-	-
-	-	32,033	32,032	-	-	-
-	332,920	305,182	170,880	-	-	-
-	1,012,209	912,801	816,492	-	-	-
-	190,000	180,000	105,716	-	-	-
<u>736,614</u>	<u>7,486,438</u>	<u>8,444,063</u>	<u>6,091,877</u>	<u>3,011,362</u>	<u>3,452,710</u>	<u>2,367,361</u>
124,455	865,259	1,314,561	2,414,028	-	-	-
312,332	865,901	1,031,072	1,528,535	-	-	-
-	366,644	217,805	558,394	-	-	-
63,278	1,066,732	1,026,912	1,197,565	41,611	38,075	38,324
-	754,932	895,532	1,654,761	81,030	218,330	349,956
-	-	-	32,033	-	-	-
-	5,974,558	3,858,503	3,813,445	-	-	-
-	2,247,773	3,204,097	4,123,915	-	-	-
-	2,334,782	2,528,053	994,511	-	-	-
<u>500,065</u>	<u>14,476,581</u>	<u>14,076,535</u>	<u>16,317,187</u>	<u>122,641</u>	<u>256,405</u>	<u>388,280</u>
<u>1,236,679</u>	<u>21,963,019</u>	<u>22,520,598</u>	<u>22,409,064</u>	<u>3,134,003</u>	<u>3,709,115</u>	<u>2,755,641</u>
36,059,463	213,609,270	200,861,129	194,957,803	4,872,396	4,662,008	3,794,314
2,022,886	11,440,786	13,344,477	12,099,906	-	-	-
-	-	-	-	-	-	-
<u>2,121,731</u>	<u>22,109,983</u>	<u>18,625,670</u>	<u>17,603,777</u>	<u>2,304,082</u>	<u>2,951,136</u>	<u>5,365,391</u>
<u>40,204,080</u>	<u>247,160,039</u>	<u>232,831,276</u>	<u>224,661,486</u>	<u>7,176,478</u>	<u>7,613,144</u>	<u>9,159,705</u>
	2,383,991	2,560,811	3,374,878			
\$	<u>249,544,030</u>	<u>235,392,087</u>	<u>228,036,364</u>			

CITY and BOROUGH OF JUNEAU

Proprietary Funds

Statement of Revenues, Expenses, and Changes in Net Assets

June 30, 2003

with comparative total amounts for 2002 and 2001

	Business-type Activities			
	Juneau International Airport	Bartlett Regional Hospital	Areawide Water Utility	Areawide Sewer Utility
OPERATING REVENUES				
Charges for services:				
Unpledged	\$ 1,346,704	47,380,337	-	-
Pledged as security for revenue bonds	-	-	2,705,919	5,443,892
Building and land rentals or sales	2,319,631	8,897	-	-
Total operating revenues	<u>3,666,335</u>	<u>47,389,234</u>	<u>2,705,919</u>	<u>5,443,892</u>
OPERATING EXPENSES				
Salaries and fringe benefits	1,403,189	26,490,146	1,090,677	2,638,628
Contracted services	1,077,609	9,937,639	92,496	236,526
Materials and utilities	720,022	6,677,694	457,742	1,276,102
Insurance premiums	-	-	-	-
Claims	-	-	-	-
Other	422,658	2,027,339	417,639	799,336
	<u>3,623,478</u>	<u>45,132,818</u>	<u>2,058,554</u>	<u>4,950,592</u>
Depreciation	2,499,371	2,862,413	2,425,244	2,254,523
Total operating expenses	<u>6,122,849</u>	<u>47,995,231</u>	<u>4,483,798</u>	<u>7,205,115</u>
Operating loss	<u>(2,456,514)</u>	<u>(605,997)</u>	<u>(1,777,879)</u>	<u>(1,761,223)</u>
NONOPERATING INCOME (EXPENSES)				
Interest income	91,659	324,520	288,792	176,239
Federal grants	197,683	-	-	-
State sources	86,724	72,619	-	-
Interest expense	-	(211,328)	(86,032)	(143,502)
Gain (loss) on disposal of assets	30,334	(15,706)	-	-
Net nonoperating revenues	<u>406,400</u>	<u>170,105</u>	<u>202,760</u>	<u>32,737</u>
Income (loss) before contributions and transfers	<u>(2,050,114)</u>	<u>(435,892)</u>	<u>(1,575,119)</u>	<u>(1,728,486)</u>
Capital contributions	3,850,670	58,391	138,145	136,555
Transfers from other funds	304,000	4,116,900	357	55,000
Transfers to other funds	-	(37,400)	(245,281)	(5,346)
Change in net assets	<u>2,104,556</u>	<u>3,701,999</u>	<u>(1,681,898)</u>	<u>(1,542,277)</u>
Total net assets - beginning	<u>49,742,155</u>	<u>34,616,211</u>	<u>62,988,598</u>	<u>57,026,615</u>
Total net assets - ending	<u>\$ 51,846,711</u>	<u>38,318,210</u>	<u>61,306,700</u>	<u>55,484,338</u>

The notes to the basic financial statements are an integral part of this statement.



Enterprise Funds

Non-Major Enterprise Funds	Totals			Internal Service Funds		
	2003	2002	2001	2003	2002	2001
2,685,218	51,412,259	46,610,300	39,979,879	12,830,025	9,355,208	7,843,194
-	8,149,811	7,779,225	10,911,003	-	-	-
886,824	3,215,352	3,041,831	2,862,147	-	-	-
<u>3,572,042</u>	<u>62,777,422</u>	<u>57,431,356</u>	<u>53,753,029</u>	<u>12,830,025</u>	<u>9,355,208</u>	<u>7,843,194</u>
1,372,491	32,995,131	29,699,387	26,972,523	576,474	523,650	486,790
541,594	11,885,864	10,696,730	9,184,958	460,789	225,146	227,901
518,649	9,650,209	9,026,306	8,509,705	209,211	205,511	174,707
-	-	-	-	9,440,276	7,820,943	6,603,897
-	-	-	-	1,161,384	1,193,525	445,212
518,276	4,185,248	3,439,328	3,623,449	538,138	459,806	471,439
<u>2,951,010</u>	<u>58,716,452</u>	<u>52,861,751</u>	<u>48,290,635</u>	<u>12,386,272</u>	<u>10,428,581</u>	<u>8,409,946</u>
1,457,791	11,499,342	10,483,541	10,192,912	857,472	724,262	637,611
<u>4,408,801</u>	<u>70,215,794</u>	<u>63,345,292</u>	<u>58,483,547</u>	<u>13,243,744</u>	<u>11,152,843</u>	<u>9,047,557</u>
(836,759)	(7,438,372)	(5,913,936)	(4,730,518)	(413,719)	(1,797,635)	(1,204,363)
144,240	1,025,450	1,156,702	1,357,424	138,655	166,263	183,411
-	197,683	129,731	-	-	-	-
218,549	377,892	357,905	403,042	-	82,851	-
-	(440,862)	(557,083)	(570,525)	(11,952)	(17,040)	(12,909)
-	14,628	7,765	(32,644)	41,350	19,000	34,880
<u>362,789</u>	<u>1,174,791</u>	<u>1,095,020</u>	<u>1,157,297</u>	<u>168,053</u>	<u>251,074</u>	<u>205,382</u>
<u>(473,970)</u>	<u>(6,263,581)</u>	<u>(4,818,916)</u>	<u>(3,573,221)</u>	<u>(245,666)</u>	<u>(1,546,561)</u>	<u>(998,981)</u>
10,835,658	15,019,419	4,128,444	6,839,892	-	-	-
1,531,200	6,007,457	9,001,294	6,272,104	-	-	-
(146,505)	(434,532)	(141,032)	(107,812)	(191,000)	-	(49,207)
<u>11,746,383</u>	<u>14,328,763</u>	<u>8,169,790</u>	<u>9,430,963</u>	<u>(436,666)</u>	<u>(1,546,561)</u>	<u>(1,048,188)</u>
28,457,697	232,831,276	224,661,486	215,230,523	7,613,144	9,159,705	10,207,893
<u>40,204,080</u>	<u>247,160,039</u>	<u>232,831,276</u>	<u>224,661,486</u>	<u>7,176,478</u>	<u>7,613,144</u>	<u>9,159,705</u>

CITY and BOROUGH OF JUNEAU

Proprietary Funds

Statement of Cash Flows

June 30, 2003

with comparative total amounts for 2002 and 2001

	Business-type Activities			
	Juneau International Airport	Bartlett Regional Hospital	Areawide Water Utility	Areawide Sewer Utility
Increase (decrease) in cash and cash equivalents:				
Cash flows from operating activities:				
Cash received from customers	\$ 3,882,635	46,055,145	2,682,486	5,789,392
Cash payments to suppliers for goods and services	(1,732,443)	(15,916,030)	(231,738)	(2,530,926)
Cash payments to employees for services	(1,385,467)	(26,315,170)	(1,144,083)	(2,648,661)
Cash payments for interfund exchange transactions	(657,808)	(3,667,319)	(448,064)	(897,545)
Net cash provided (used) by operating activities	<u>106,917</u>	<u>156,626</u>	<u>858,601</u>	<u>(287,740)</u>
Cash flows from investing activities:				
Earnings from invested proceeds	91,659	324,520	288,792	176,239
Interest received on customer accounts	-	-	-	-
Interest received on special assessments	-	-	-	-
Net cash provided by investing activities	<u>91,659</u>	<u>324,520</u>	<u>288,792</u>	<u>176,239</u>
Cash flows from noncapital financing activities:				
Transfers to other funds	-	(37,400)	(245,281)	-
Transfers from other funds	304,000	4,116,900	357	55,000
Cash from federal sources	168,927	-	-	-
Cash from state sources	50,755	72,619	-	-
Net cash provided (used) by noncapital financing activities	<u>523,682</u>	<u>4,152,119</u>	<u>(244,924)</u>	<u>55,000</u>
Cash flows from capital and related financing activities:				
Cash received from revenue and general obligation bonds	-	2,484,779	-	545,656
Cash received from long-term loan	-	-	376,944	2,373,268
Cash paid for bond issuance costs	-	-	-	6,821
Cash received on disposal of assets	30,334	-	-	-
Cash received from federal and state capital grants	123,934	-	-	-
Cash received from contributed capital	3,863,621	-	118,587	401,272
Cash paid for acquisition and construction of capital assets	(3,115,020)	(4,847,206)	(1,902,092)	(2,760,820)
Principal paid on general obligation bond maturities	-	(3,212,917)	-	(691,715)
Principal paid on revenue bond maturities	-	-	(146,448)	(33,683)
Principal paid on long-term loans and contracts	-	(759,230)	-	(229,475)
Interest paid on bonds and contracts	-	(231,060)	(51,095)	(86,221)
Net cash provided (used) by capital and related financing activities	<u>902,869</u>	<u>(6,565,634)</u>	<u>(1,604,104)</u>	<u>(474,897)</u>
Net increase (decrease) in cash and cash equivalents:	<u>1,625,127</u>	<u>(1,932,369)</u>	<u>(701,635)</u>	<u>(531,398)</u>
Cash and cash equivalents at beginning of year	3,300,519	8,481,980	6,134,290	4,168,050
Cash and cash equivalents at end of year	<u>\$ 4,925,646</u>	<u>6,549,611</u>	<u>5,432,655</u>	<u>3,636,652</u>



Enterprise Funds

Other Enterprise Funds	Totals			Internal Service Funds		
	2003	2002	2001	2003	2002	2001
3,727,229	62,136,887	57,641,981	51,286,739	12,754,907	9,247,124	7,847,137
(985,501)	(21,396,638)	(18,281,904)	(15,627,470)	(12,138,856)	(8,853,091)	(7,700,151)
(1,388,072)	(32,881,453)	(29,483,974)	(26,728,250)	(572,435)	(519,954)	(481,009)
(401,256)	(6,071,992)	(4,924,708)	(4,310,628)	-	-	-
952,400	1,786,804	4,951,395	4,620,391	43,616	(125,921)	(334,023)
144,240	1,025,450	1,156,702	1,357,424	138,655	166,263	183,411
-	-	-	-	-	-	-
-	-	-	-	-	-	-
144,240	1,025,450	1,156,702	1,357,424	138,655	166,263	183,411
(146,505)	(429,186)	(141,032)	(107,812)	(191,000)	-	-
1,531,200	6,007,457	9,001,294	4,704,882	-	-	-
-	168,927	5,797	-	-	-	-
218,549	341,923	364,237	419,885	-	-	-
1,603,244	6,089,121	9,230,296	5,016,955	(191,000)	-	-
-	3,030,435	2,709,102	-	-	-	-
-	2,750,212	350,151	611,388	-	-	-
-	6,821	(45,855)	-	-	-	-
-	30,334	46,436	1,596	77,567	19,000	54,105
-	123,934	314,124	-	-	82,851	-
10,835,658	15,219,138	3,953,999	6,386,374	-	-	-
(12,299,491)	(24,924,629)	(16,674,150)	(15,659,609)	(971,439)	(1,464,406)	(809,896)
-	(3,904,632)	(815,744)	(779,738)	-	-	-
-	(180,131)	(1,100,227)	(110,872)	-	-	-
-	(988,705)	(952,405)	(1,000,330)	(131,256)	(128,013)	166,089
-	(368,376)	(453,494)	(570,525)	(11,952)	(16,578)	(13,126)
(1,463,833)	(9,205,599)	(12,668,063)	(11,121,716)	(1,037,080)	(1,507,146)	(602,828)
1,236,051	(304,224)	2,670,330	(126,946)	(1,045,809)	(1,466,804)	(753,440)
3,567,129	25,651,968	22,981,638	23,108,584	5,803,539	7,270,343	8,023,783
4,803,180	25,347,744	25,651,968	22,981,638	4,757,730	5,803,539	7,270,343

(Continued)

CITY and BOROUGH OF JUNEAU

Proprietary Funds

Statement of Cash Flows, continued

June 30, 2003

with comparative total amounts for 2002 and 2001

	Business-type Activities			
	Juneau International Airport	Bartlett Regional Hospital	Areawide Water Utility	Areawide Sewer Utility
Reconciliation of operating loss to net cash provided by operating activities:				
Operating loss	\$ (2,456,514)	(605,997)	(1,777,879)	(1,761,223)
Adjustments to reconcile net operating loss to net cash provided (used) by operating activities:				
Depreciation	2,499,371	2,862,413	2,425,244	2,254,523
Change in assets and liabilities:				
(Increase) decrease in accounts receivable	46,218	(1,253,107)	(9,866)	(43,683)
(Increase) decrease in due from State of Alaska	-	-	-	391,861
(Increase) decrease in due from Federal government	-	-	-	5,000
(Increase) decrease in other receivables	-	(67,617)	-	-
(Increase) decrease in inventories	58,942	(335,764)	127,270	(7,000)
(Increase) decrease in prepaid expenses	24,420	(7,104)	-	-
Increase (decrease) in accounts payable	(253,324)	(578,076)	160,805	(1,109,507)
Increase (decrease) in accrued salaries payable	(2,388)	50,690	(9,409)	2,743
Increase (decrease) in accrued annual leave and compensation time	26,397	124,286	(34,247)	3,220
Increase (decrease) in deferred revenues	170,082	(13,366)	(13,567)	(7,678)
Decrease in Retirement Incentive Program payable	(6,287)	-	(9,750)	(15,996)
Increase (decrease) in accrued and other liabilities	-	(19,732)	-	-
Total adjustments	<u>2,563,431</u>	<u>762,623</u>	<u>2,636,480</u>	<u>1,473,483</u>
Net cash provided (used) by operating activities	<u>\$ 106,917</u>	<u>156,626</u>	<u>858,601</u>	<u>(287,740)</u>

Noncash activities from capital and related financing activities:

Receivables due for capital contributions	\$ -	-	-	-
Equipment transferred to other funds	-	-	-	-
Equipment, land and building assets contributed to capital	-	-	-	-
	<u>\$ -</u>	<u>-</u>	<u>-</u>	<u>-</u>

The notes to the basic financial statements are an integral part of this statement.



Enterprise Funds

<u>Other Enterprise Funds</u>	<u>Totals</u>			<u>Internal Service Funds</u>		
	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2003</u>	<u>2002</u>	<u>2001</u>
(836,759)	(7,438,371)	(5,913,936)	(4,730,518)	(413,719)	(1,797,635)	(1,204,363)
1,457,791	11,499,341	10,483,541	10,192,912	857,472	724,262	637,611
165,118	(1,095,320)	(141,719)	(1,892,746)	-	-	-
-	391,861	447,563	(583,280)	-	-	-
-	5,000	(5,000)	124,992	-	-	-
-	(67,617)	64,249	(177,277)	(75,118)	(108,084)	3,943
-	(156,552)	(39,268)	(288,555)	(13,123)	(7,526)	(14,881)
830	18,146	251,937	21,299	131,960	(17,963)	10,319
190,932	(1,589,170)	(256,917)	1,662,376	(567,590)	622,683	84,103
(8,813)	32,823	156,748	(88,266)	(2,054)	4,372	2,064
(6,768)	112,888	90,697	395,986	6,093	(676)	3,717
(9,931)	125,540	(154,468)	62,021	-	-	-
-	(32,033)	(32,032)	(63,447)	-	-	-
-	(19,732)	-	(15,106)	119,695	454,646	143,464
1,789,159	9,225,175	10,865,331	9,350,909	457,335	1,671,714	870,340
952,400	1,786,804	4,951,395	4,620,391	43,616	(125,921)	(334,023)
-	-	-	534,124	-	-	-
-	-	-	-	-	-	(49,207)
-	-	-	1,567,222	-	-	-
-	-	-	2,101,346	-	-	(49,207)

CITY and BOROUGH OF JUNEAU

Fiduciary Funds

Comparative Statement of Fiduciary Assets and Liabilities

June 30, 2003, 2002 and 2001

	Agency Funds		
	<u>2003</u>	<u>2002</u>	<u>2001</u>
ASSETS			
Equity in central treasury	\$ 899,374	845,254	802,999
Plant and equipment	<u>7,588</u>	<u>7,588</u>	<u>7,588</u>
Total assets	<u>\$ 906,962</u>	<u>852,842</u>	<u>810,587</u>
LIABILITIES			
Accounts payable	\$ -	-	5,540
Accrued and other liabilities	<u>906,962</u>	<u>852,842</u>	<u>805,047</u>
Total liabilities	<u>\$ 906,962</u>	<u>852,842</u>	<u>810,587</u>

The notes to the basic financial statements are an integral part of this statement.

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NOTES TO BASIC FINANCIAL STATEMENTS

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The City and Borough of Juneau, Alaska (CBJ) has a population of an estimated 31,000 living within an area of 3,248 square miles making it the largest area city in the country. The population grows to approximately 500,000 during the summer when cruise ships frequent our port. Juneau is the capital of Alaska and located in the panhandle of Alaska along the British Columbia coast. The CBJ was formed as a unified government by a Home Rule Charter on July 1, 1970 under the provisions of Alaska Statutes, Title 29, as amended.

The financial statements of the City have been prepared in accordance with accounting principles generally accepted in the United States (GAAP) as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the standard-setting body for governmental accounting and financial reporting. Pronouncements of the Financial Accounting Standards Board (FASB) issued after November 30, 1989 are not applied in the preparation of the financial statements of the business-type activities and enterprise funds in accordance with GASB Statement No. 20. The GASB periodically updates its codification of the existing Governmental Accounting and Financial Reporting standards which, along with subsequent GASB pronouncements (Statements and Interpretations), constitutes GAAP for governmental units. The more significant of these accounting policies are described below.

In June 1999, the GASB unanimously approved "Basic Financial Statements and Management Discussion and Analysis for State and Local Governments" (Statement No. 34). This Statement provided for the most significant change in financial reporting in over twenty years and called for a phased implementation (based on size of government) starting with fiscal year ending 2002, for larger local governments such as CBJ. As part of this Statement, there is a new reporting requirement regarding the local government's infrastructure (roads, bridges, traffic signals, etc.).

The CBJ implemented the basic model for fiscal year 2002 along with the infrastructure-related portion. Fiscal year 2001, which is presented for comparative purposes, has been restated to reflect the new presentation format.

A. REPORTING ENTITY

The CBJ operates under an assembly-manager form of government and provides the following services; general administrative, education, planning and zoning, port, boat harbors, airport, sewer and water utility, hospital, ski resort, parking and library and, as approved by the citizens, road services, fire service, police, recreation, capital transit, land management, tourism and conventions.

The financial statements of the reporting entity include those of the CBJ (the primary government) and its component unit the City and Borough of Juneau School District (School District). The component unit is discussed below and is included in the reporting entity because of its financial dependence on the CBJ even though the voters elect the School Board.

The Assembly appoints the members of the Airport Board, Docks and Harbors Board and the Bartlett Regional Hospital Board to oversee routine operating activities. The entities are not legally separate from the CBJ and they are considered part of the primary government for financial reporting purposes.

Discretely Presented Component Unit

The financial data of the component unit included in the financial reporting entity meets the criteria for discrete presentation and is combined in the component unit column in the financial statements. It is reported in a separate column to emphasize that it is legally separate from the CBJ. The School District issues separate financial statements and has a June 30 year-end. Complete financial statements of the School District can be obtained from their administrative office at 10014 Crazy Horse Drive, Juneau, AK 99801.

The CBJ Assembly (Assembly) approves the total annual budget of the School District and may, during the year, increase or decrease the total appropriation. The Assembly approved the borrowing of monies and issuance of bonds for the School District to finance the acquisition and construction of the school facilities. CBJ retains ownership of the educationally related capital assets and has delegated the operational responsibility for public education to the School District.

Joint Ventures

CBJ participates in two joint ventures with a private corporation (Note 8) to lease property for the development of certain mineral rights. The joint venture agreement gives CBJ the authority to appoint one-half of the board members, but no authority to direct action by itself. The private sector partner maintains the operation and fiscal control of joint venture activities. CBJ, as a partner, has access to the joint venture's resources with the concurrence of the other partner. A substantial portion of the benefits generated by the joint ventures is retained by the private sector partner and not available to the general public. CBJ has not provided special support or financing arrangements for joint venture operations.

NOTES TO BASIC FINANCIAL STATEMENTS

B. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities*, which normally are supported by taxes and intergovernmental revenues, are reported separately from *business-type activities*, which rely, to a significant extent on fees and charges for support. Likewise, the *primary government* is reported separately from certain legally separate *component units* for which the primary government is financially accountable.

The statement of net assets presents the financial condition of the governmental and business-type activities of the CBJ at year-end. The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as *general revenues*.

Separate financial statements are provided for the governmental, proprietary and fiduciary funds. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

C. MEASUREMENT FOCUS, BASIS OF ACCOUNTING, AND FINANCIAL STATEMENT PRESENTATION**Measurement Focus**

Government-wide Financial Statements - The government-wide financial statements are prepared using the economic resources measurement focus. All assets and all liabilities associated with the operation of the CBJ are included on the statement of net assets. The statement of activities reports revenues and expenses.

Fund Financial Statements - All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the governmental fund statements.

Like the government-wide statements, all proprietary fund types are accounted for on a flow of economic resources measurement focus on both financial reporting levels. All assets and all liabilities associated with the operation of these funds are included on the statements of net assets. The statements of changes in fund net assets presents increases (i.e., revenues) and decreases (i.e., expenses) in net total assets. The statement of cash flows provides information about how the CBJ finances and meets the cash flow needs of its proprietary activities.

Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements. Government-wide financial statements are prepared using the accrual basis of accounting. At the fund reporting level, governmental funds use the modified accrual basis of accounting and fiduciary funds use the accrual basis of accounting. Proprietary funds use the accrual basis of accounting at both reporting levels. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, the recording of deferred revenue, and in the presentation of expenses versus expenditures.

Revenues - Exchange Transactions - Revenue resulting from exchange transactions, in which each party gives and receives essentially equal value, is recorded on the accrual basis when the exchange takes place. On the modified accrual basis, revenue is recorded when the exchange takes place and in the fiscal year in which the resources are measurable and become available. Available means that the resources will be collected within the current fiscal year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current fiscal year. For the CBJ, the phrase "available for exchange transactions" means expected to be received within sixty days of year-end.

Revenues - Non-exchange Transactions - Nonexchange transactions, in which the CBJ receives value without directly giving equal value, in return, include sales taxes, property taxes, grants, and donations. On an accrual basis, revenue from sales taxes is recognized in the period in which the taxable sale takes place. Revenue from property taxes is recognized in the fiscal year for which the taxes are levied. Revenue from grants, and donations is recognized in the fiscal year in which all eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the

NOTES TO BASIC FINANCIAL STATEMENTS

resources are required to be used or the year when use is first permitted, matching requirements, in which the CBJ must provide local resources to be used for a specified purpose, and expenditure requirements, in which the resources are provided to the CBJ on a reimbursement basis. On a modified accrual basis, revenue from nonexchange transactions also must be available (i.e., collected within 60 days) before it can be recognized.

Under the modified accrual basis, the following revenue sources are considered to be susceptible to accrual: property taxes, sales taxes, interest and federal and state grants.

Deferred Revenue - Deferred revenue arises when assets are recognized before revenue recognition criteria have been satisfied.

On governmental fund financial statements (i.e., on the modified accrual basis), receivables that will not be collected within the available period have been reported as deferred revenue (i.e., they are measurable but not available) rather than as revenue.

Expenses/Expenditures - On the accrual basis of accounting, expenses are recognized at the time they are incurred. On the modified accrual basis, expenditures generally are recognized in the accounting period in which the related fund liability is incurred and due, if measurable.

Financial Statement Presentation

The CBJ reports the following major governmental funds:

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Roaded Service Area Fund* accounts for revenues and expenditures related to the roaded service area within the City and Borough of Juneau. The services provided include parks and recreation, air pollution, public works; street, and police.

The *Sales Tax Fund* accounts for the revenues received from tax on the sale of goods and services. Funds are designated for use in specific areas and/or for specific purposes. The component parts are Areawide-General Purpose, Areawide-Recreation, Areawide-Capital Projects, Areawide CIP/Sales Tax Reserve and Liquor Sales.

The *Lands Fund* accounts for revenues and expenditures relating to land sales, non-enterprise fund leases and gravel sales.

The *Schools Capital Projects Funds* account for capital improvement projects for construction, major maintenance and renovation of school buildings.

The CBJ reports the following major enterprise funds:

The *Juneau International Airport* accounts for operations, maintenance, capital improvements and expansion of the Juneau International Airport. Its major revenues consist of property leases, airport user fees, fuel flowage fees, service charges, concessions and short-term rental agreements.

The *Bartlett Regional Hospital fund* accounts for the health care services provided by the city owned and operated hospital.

The *Areawide Water Utility fund* accounts for the provision of water treatment and distribution to the residents and commercial users of the CBJ.

The *Areawide Sewer Utility fund* accounts for provision of collection and treatment of wastewater to the residents and commercial users of the CBJ.

Additionally, the CBJ reports the following fund types:

Governmental Fund Types:

Special Revenue Funds account for operating fund activities financed by specific revenue sources that are restricted for specified purposes. Examples include transportation and taxes.

Debt Service Funds account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

NOTES TO BASIC FINANCIAL STATEMENTS

Capital Projects Funds account for the acquisition or construction of major CBJ capital facilities financed by bond proceeds and sales tax proceeds. Capital Projects Funds are used to account for financing resources to be used for acquisition or construction of major capital facilities (other than those financed by Proprietary Fund Types).

Proprietary Fund Types:

Enterprise Funds account for the activities for which fees are charged to external users for goods or services. This fund type is also used when the activity is financed with the debt that is secured by a pledge of the net revenues from the fees. The CBJ's Boat Harbors, Dock, and Waste Management are reported in this type.

Internal Service Funds account for goods or services provided primarily to other agencies or funds of the CBJ, rather than to the general public. These goods and services include risk management, health-related fringe benefits, fleet, and fleet management. In the government-wide statements, internal service funds are allocated based on the history of its primary customers. Central equipment services are allocated to the governmental activities while risk management services are allocated to business-type activities.

Fiduciary Fund Types:

Agency Funds report assets and liabilities for deposits and investments entrusted to the CBJ as an agent for others.

D. ASSETS, LIABILITIES, AND NET ASSETS OR EQUITY

Equity in Central Treasury

This account represents a fund's equity in cash and investments of the central treasury of CBJ. All investments are stated at fair value. For funds with a negative equity in the central treasury, the amount is shown as an interfund payable to the General Fund.

Cash and Cash Equivalents

On the statement of cash flows for the proprietary funds, the CBJ has defined cash and cash equivalents as deposits maintained in the central treasury.

Receivables

All trade and property tax receivables are reported net of an allowance for uncollectibles.

Inventories

Inventories, principally supplies, for all fund types are valued at cost (first-in, first-out) using the consumption method.

Investments

Generally, investments are reported at fair value. Additional disclosures describing investments are provided in Note 4.

Prepaid Items

Payments made to vendors for services that will benefit periods beyond June 30, 2003, are recorded as prepaid items using the consumption method by recording an asset for the prepaid amount and reflecting the expenditure/expense in the year in which services are consumed. At the fund reporting level, an equal amount of fund balance is reserved as this amount is not available for general appropriation.

Restricted Assets

All resources related to the construction of new capital assets and other expenses are recorded as restricted assets in the respective enterprise funds. Any reimbursements from outside sources for these projects are restricted accordingly.

Liabilities payable from these restricted assets include accounts payable, deferred revenue, and interfund payables to the general fund.

Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental or business-type activities columns in the government-wide financial statements. The threshold for capitalization of assets is individual cost of \$3,000 or more and an estimated useful life in excess of two years. Bartlett Regional Hospital is the exception to this rule and follows the Center for Medicare and Medicaid Services (CMS) threshold of \$2,500. Assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of acquisition.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

NOTES TO BASIC FINANCIAL STATEMENTS

Property, plant, and equipment of the primary government, as well as the component units, is depreciated using the straight line method (half year convention the year the asset is placed in service) over the following estimated useful lives:

<u>Assets</u>	<u>Years</u>
Buildings	5-40
Building improvements	5-40
Public domain infrastructure	15-40
Parking areas and garages	30-40
Water and sewer systems	
Treatment, distribution and reservoir systems	20-50
Lift stations, interceptors and laterals	20-40
Motor vehicles and motorized equipment	3-12
Furniture, machinery and equipment	5-28

Compensated Absences

CBJ employees earn personal leave rather than separate vacation and sick leave. Unpaid personal leave is accrued and reported as a liability in the period earned. In Governmental Fund Types, leave is recorded as an expenditure when it is due. In Proprietary Fund Types, leave is recorded as an expense when it is earned.

Deferred Revenue

Property taxes receivable but not collected within 60 days of year-end have been recorded as deferred revenue. Grants and entitlements received before the eligibility requirements are met (e.g., cash advances) also are recorded as deferred revenue.

Retirement Plans

All full-time employees of CBJ and the School District participate in either the State of Alaska Public Employees' Retirement System (PERS) or the State of Alaska Teachers' Retirement System (TRS). CBJ and the School District accrue pension costs, which include current costs and amortization of prior service costs. Pension costs are funded as incurred.

Long-term Note Receivable

CBJ has received various grants from the State to stimulate low-income housing and small business development. No interest loans were made for construction of low-income housing and small business development. As the loans are repaid the funds are used to make additional loans or grants for similar purposes. Other interest bearing loans are related to the purchase of land from the CBJ.

The activities relating to these loans are recorded in the Low-income Housing, Community Development Block Grant and Land Special Revenue Funds.

General Obligation Bonds

General obligation bonds are reported on the government-wide statements or in the respective Enterprise Funds. The debt is recorded in the funds responsible for retiring the debt.

Revenue Bonds

Revenue bonds are interest-bearing bonds that are issued by a government in anticipation of revenues to be received at a later date. The bonds are paid from the revenue to which it is related.

Fund Equity

Fund equity at the governmental fund financial reporting level is classified as "fund balance." Fund equity for all other reporting is classified as "net assets."

Fund Balance

Generally, fund balance represents the difference between the current assets and current liabilities. The CBJ reserves those portions of fund balance which are legally segregated for a specific future use or which do not represent available, spendable resources and therefore are not available for appropriation or expenditure. Unreserved fund balance indicates that portion of fund balance that is available for appropriation in future periods. Designations are management's intent to set aside these resources for specific services.

Net Assets

Net assets represent the difference between assets and liabilities. Net assets invested in capital assets, net of related debt, consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowing used for the acquisition, construction or improvement of those assets. Net assets are reported as restricted when there are limitations imposed on their use either through the enabling legislation adopted by the City or through external restrictions imposed by creditors, grantors or laws or regulations of other governments. All other net assets are reported as unrestricted.

NOTES TO BASIC FINANCIAL STATEMENTS

The CBJ applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net assets are available.

Reservations

Fund balances for governmental funds are classified as either reserved or unreserved in the fund financial statements. Reserved fund balances reflect either: 1) funds legally segregated for specific purposes or use or 2) assets which, by their nature, are not available for current appropriation and expenditure. Unreserved fund balances reflect the balances available for appropriation for the general purposes of the fund.

E. REVENUES AND EXPENDITURES/EXPENSES

In the government-wide statement of activities, revenues and expenses are segregated by activity (governmental or business-type), then further by function (e.g. administration, education, public transportation, etc). Additionally, revenues are classified between program and general revenues.

Proprietary funds distinguish *operating* revenues and expenses from *nonoperating* items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's principal ongoing operations. The principal operating revenues of the enterprise funds and internal service funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenues and expenses not meeting this definition are reported as nonoperating revenues and expenses.

Contributions of Capital

Contributions of capital in proprietary fund financial statements arise from outside contributions of capital assets, tap-in fees to the extent they exceed the cost of the connection to the system, or from grants or outside contributions of resources restricted to capital acquisition and construction.

Reimbursements

Reimbursement transactions occur when an expenditure is initially made from one fund but which is more appropriately applicable to another fund. These items are recorded as expenditures and expenses in the fund initially charged. An example of this type of transaction is when the Fire Service Area pays all fire protection costs, including those for the General Fund. The expenditures are transferred to the General Fund with a corresponding reduction of expenditures in the Fire Service Area Special Revenue Fund.

Interfund Services Provided and Used

Because governmental units operate with a number of funds, with each individual fund performing its specific functions, there are instances where funds are required to do business with each other. This business can be categorized as either an interfund transaction or an interfund transfer.

Interfund transactions are divided into two categories: exchange type activity and reimbursement transactions. Exchange type activities are those transactions that would be treated as revenues, expenditures or expenses if they involved parties external to CBJ. These types of transactions are accounted for as ordinary revenues, expenditures or expenses of the funds involved. An example of this type of transaction is when the Parks and Recreation Department buys water from the Water Department. This transaction is treated as an expenditure to the Parks and Recreation Department and as a revenue to the Water Department.

Interfund transfers are transfers between funds or the component unit that are required when revenue is generated in one fund and expenditures are paid from another fund. The majority of the transfers occur with respect to capital projects where General Fund and Special Revenue Fund monies are transferred to finance various capital projects.

Estimates

The preparation of the financial statements in conformity with accounting principles generally accepted in the United States, requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

Comparative data/reclassifications

Comparative total data for the prior two years have been presented for all statements, schedules and presentations except for budget to actual statements and partial fund type combining schedules. This three-year presentation is consistent with prior year presentations and prior year data have been reclassified in order to be consistent with the current year's presentation.

NOTES TO BASIC FINANCIAL STATEMENTS

NOTE 2 - RESTATEMENT OF FUND BALANCE

GASB 33 and 34 were adopted in fiscal year 2002 by the CBJ. The following is the impact on the previously reported fund equity for governmental activities resulting from the implementation of the new financial reporting model:

	Fund Equity June 30, 2001 as previously reported	GASB Int. No.6 adjustment compensated absences	Adjusted fund equity 2001
General Fund	\$ 4,770,745	1,107,545	5,878,290
Roaded Service Area Fund	2,253,371	933,441	3,186,812
Sales Tax Fund	10,460,763	-	10,460,763
Lands Fund	1,136,699	19,536	1,156,235
General Debt Service Fund	149,482	-	149,482
School Capital Projects Fund	12,521,817	-	12,521,817
Non-major governmental funds	<u>14,334,020</u>	<u>499,237</u>	<u>14,833,257</u>
Total	<u>\$ 45,626,897</u>	<u>2,559,759</u>	<u>48,186,656</u>
GASB Statement No.33 Adjustments:			
Sales tax revenue			386,442
Property tax revenue			232,311
Land sales and other revenue			<u>1,877,453</u>
Total GASB No.33 adjustments			<u>2,496,206</u>
GASB Statement No.34 Adjustments:			
Capital assets			244,332,991
Unamortized bond issuance costs			108,476
Central equipment internal service fund			5,931,451
Long-term liabilities			(25,084,598)
Accrued interest			<u>(481,038)</u>
Total GASB No.34 adjustments			<u>224,807,282</u>
Net assets, June 30, 2001		\$	<u>275,490,144</u>

NOTE 3 - STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

A. BUDGETARY INFORMATION

CBJ prepares, reviews, approves and appropriates a biennial operating budget on a July 1 to June 30 fiscal year. Future appropriation will continue to be on an annual basis to comply with Charter provisions.

CBJ follows these procedures in establishing the budgetary data reflected in the basic financial statements:

- The manager must submit to the Assembly, by April 5, the proposed operating budget for the fiscal year commencing July 1. The budget is a complete financial plan for all CBJ operations, including the education function. The budget is required to show reserves, estimated revenues from all sources, and proposed expenditures for all purposes.
- Public hearings are conducted between the submission and adoption dates to obtain taxpayer comments.
- The Assembly, by ordinance, must adopt by June 15, an operating budget for the following fiscal year.

The manager may transfer part or all of any unencumbered balance between classifications of expenditures within a department, excluding the education function. The Assembly must approve revisions to the total budget of any fund or department. Expenditures may not legally exceed budgeted appropriations. If during the fiscal year it is necessary to amend the originally adopted budget, the Assembly by ordinance may increase or decrease the original appropriation.

NOTES TO BASIC FINANCIAL STATEMENTS

Formal budgetary integration is employed as a management control device during the year for all funds with adopted budgets. CBJ budgets on the modified-accrual basis plus encumbrances and compensated absences excluding capital leases for all Governmental Fund Types. Proprietary Fund Types are budgeted on a modified-accrual basis plus encumbrances, compensated absences and replacement reserve.

CBJ adopts annual budgets for all Government Fund Types (except for Community Development Block Grant Special Revenue Fund and Capital Projects Funds) and Proprietary Fund Types. The budget for the Community Development Block Grant Special Revenue Fund is budgeted when grants are appropriated and budgets for capital improvement projects are budgeted on a project-length basis. There is no reconciliation necessary for these Special Revenue Funds since there is no revenue or expenditure activity. Budgeted amounts are as originally adopted or as amended by the Assembly during the fiscal year ended June 30, 2003. Amendments are due to new or amended grant awards from the State of Alaska or federal government and to revenues exceeding original estimates.

The Assembly, as the oversight authority, approves the total annual budget of the School District. After adoption of the School District budget, the School District cannot exceed the total budget (legal level of control) without Assembly approval.

Appropriations lapse at year-end to the extent that they have not been expended or encumbered for all funds except Capital Project Funds, which lapse at project completion.

B. EXCESS OF EXPENDITURES OVER APPROPRIATIONS

	<u>Final Appropriation</u>	<u>Actual expenditures, expenses and other financing uses on budget basis</u>	<u>Excess</u>
Excess of expenditures, expenses and other financing uses over appropriations in individual funds by department level for the year ended June 30, 2003			
Special Revenue Funds:			
Tobacco Excise Tax	\$ 457,200	459,150	(1,950)
Capital Transit	3,452,560	3,497,634	(45,074)
Chemical Dependency Services	125,800	126,923	(1,123)
Visitor Services	1,397,919	1,400,005	(2,086)
Pass-Through Grants	57,100	60,710	(3,610)
Debt Service Funds:			
General Debt Service Fund	4,183,200	6,803,418	(2,620,218)
Enterprise Funds:			
Bartlett Regional Hospital	47,125,500	49,334,773	(2,209,273)
Waste Management	550,548	587,964	(37,416)
Internal Service Funds:			
Self-insurance	10,531,006	11,406,016	(875,010)

C. FUND DEFICITS

	<u>July 1, 2002 Balance (Deficit)</u>	<u>Net Change</u>	<u>June 30, 2003 Deficit</u>
Special Revenue Funds - Fund Balance (Deficit):			
Hotel Tax	\$ (14,911)	3,719	(11,192)
Mental Health	(632,156)	381,095	(251,061)
Eaglecrest	30,458	(540,262)	(509,804)
Internal Service Funds - Net Assets (Deficit):			
Self-insurance	123,235	(416,334)	(293,099)

The fund deficits for Hotel Tax and Eaglecrest will be addressed in the biennial budget process. The net asset deficit for Self-insurance will be addressed during the biennial budget process also.

NOTES TO BASIC FINANCIAL STATEMENTS

In February 2000, CBJ developed a plan to transition mental health services provided by the CBJ to various local nonprofit mental health service providers. The CBJ mental health service was terminated effective June 30, 2000. The Mental Health Fund will be maintained until all financial activity ceases and until the fund deficit is eliminated with transfers from the General Fund. The plan calls for the deficit to be eliminated by fiscal year 2005. All activity for fiscal year 2003 related to prior service and the retirement of the deficit.

NOTE 4 - CENTRAL TREASURY

CBJ uses a central treasury concept to account for cash and investments for all funds and the component unit. The financial activity of the central treasury is accounted for in the General Fund. In some instances funds may overdraw their available cash balance in the central treasury. Specific fund overdrafts are treated as short-term loans and are reported on the balance sheets as liabilities, "interfund payable to the General Fund." The corresponding receivable is reported as an asset on the balance sheet "interfund receivables from other funds." Specific fund overdrafts are not reported as part of the central treasury investments included in the general fund balance sheet. The cash and investment total of \$72,960,200 reported in the fund balance sheets as "equity in central treasury" represents the total actual central treasury balances as of June 30, 2003.

Investment income is allocated to funds when required by ordinance; regulation or bond covenant based on each fund's average monthly cash balance.

Demand Deposits

All demand deposits are fully collateralized by securities held in CBJ's name by CBJ's agent or insured by the Federal Deposit Insurance Corporation. CBJ had the following demand deposits at June 30, 2003:

	<u>Carrying Amount</u>	<u>Bank Balance</u>
Demand deposits	<u>\$ 893,985</u>	<u>\$ 2,578,266</u>

Investments

CBJ's Finance Ordinance Code 57.25.020 authorizes CBJ to invest in the following securities:

Under internal portfolio management:

1. Obligations, direct or otherwise of the United States and secured bank obligations;
2. Bankers' acceptances drawn on and accepted by a rated bank and commercial paper issued by corporations or business rated at least A2/P2;
3. Negotiable certificate of deposit issued by rated banks and non-negotiable certificates of deposit fully secured;
4. Repurchase and reverse repurchase agreements secured by obligations insured or guaranteed, direct or otherwise by the United States;
5. Loans to specified funds of the city and borough for the purpose of capital acquisition;
6. An investment pool for public entities authorized by AS 37.23

Under external portfolio management:

In addition to the first four items listed under internal portfolio management, the external manager may invest in the following:

1. Money market funds and other mutual funds;
2. U.S. dollar denominated corporate bonds and rated investment grade or higher by a nationally recognized rating agency at the time of purchase.
3. Mortgage-backed securities issued by an Agency of the U. S. Government;
4. Mortgage backed securities, collateralized mortgage obligations and asset backed securities rated "A" or higher by a nationally recognized rating agency at the time of purchase.
5. Futures and options subject to certain limitations.

A summary of CBJ's investments is displayed below by type of instrument. The CBJ's investments in the external investment pool, as described below, are not categorized. The remaining investments fall under GASB's Category 1 (the category of least risk) which includes investments that are insured or registered or for which the securities are held by the CBJ or its agent in the CBJ's name.

The Alaska Municipal League Investment Pool (AMLIP) is considered to be an external investment pool. Regulatory oversight of AMLIP is established by Alaska State Statute 37.23, which sets forth the requirements regarding authorized investments and reporting. The CBJ's share of the fair value in AMLIP is determined by the fair value per share of AMLIP's underlying portfolio. As of June 30, 2003, the fair value of CBJ's position in the pool approximates the value of CBJ's pool shares.

NOTES TO BASIC FINANCIAL STATEMENTS

	<u>Fair Value</u>
Categorized Investments:	
U.S. Government securities and agencies	\$ 41,017,355
Repurchase agreements	1,408,042
Corporate bonds	13,960,124
Mortgage and asset backed securities	<u>6,251,620</u>
	62,637,141
Uncategorized Investments:	
External investment pool (AMLIP)	<u>9,429,074</u>
Total Central Treasury Investments	<u>\$ 72,066,215</u>

Reconciliation of Central Treasury Investments and Demand Deposits to Equity in Central Treasury

Central Treasury Investments and Demand deposits:

Central treasury investments	\$ 72,066,215
Demand deposits (carrying amount)	893,985
Central Treasury Investments and demand Deposits	<u>\$ 72,960,200</u>

Equity in Central Treasury:

Equity in central treasury	\$ 31,489,586
Restricted assets:	38,802,061
School District component unit	1,769,179
Agency funds	899,374
Equity in central Treasury	<u>\$ 72,960,200</u>

NOTE 5 - RECEIVABLES DETAIL

Receivables at June 30, 2003 are as follows:

	<u>Governmental</u> <u>Activities</u>	<u>Business-type</u> <u>Activities</u>	<u>Totals</u>		
			<u>2003</u>	<u>2002</u>	<u>2001</u>
Customers	\$ 2,957,191	11,764,229	14,721,420	13,610,740	13,089,243
Taxes	5,445,585	-	5,445,585	6,037,572	5,220,173
Long-term notes	1,703,437	-	1,703,437	1,794,248	1,747,681
Special assessments	252,836	-	252,836	376,675	479,817
Other	-	566,494	566,494	423,759	379,924
Totals	<u>\$ 10,359,049</u>	<u>12,330,723</u>	<u>22,689,772</u>	<u>22,242,994</u>	<u>20,916,838</u>

NOTE 6 - PROPERTY TAXES

Property tax is considered an enforceable lien at the January 1 assessment date. Mill levies are set prior to June 15 to finance the period July 1 through June 30 of the following year as required by ordinance. Receivables are recognized and revenues are recorded when taxpayer liability is calculated and billed on July 1. Property tax bills are due September 30.

NOTE 7 - INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

Each fund participates in the central treasury as described in Note 1. Deficit equities in the central treasury are accounted for as interfund payables to the General Fund and represent payable balances in addition to the amounts described above. Interfund payables to the General Fund amounted to \$2,924,663 at June 30, 2003. General Fund balance has been reserved for that portion of deficit equities in central treasury that are considered long-term. A balance is considered long-term if budgeted revenues over expenditures for fiscal year 2003 do not exceed the current year deficit cash balance.

NOTES TO BASIC FINANCIAL STATEMENTS

	<u>Fund Level</u>			Additions (Eliminations)	Government- wide Internal balances
	Interfund payable	Interfund payable - Restricted assets	General Fund Interfund receivable		
Interfund payables/receivables:					
Governmental Funds:					
Lands	\$ 312,163	-	312,163	(312,163)	-
Non-major governmental funds	1,726,369	20,872	1,747,241	(1,747,241)	-
Enterprise Funds:					
Juneau International Airport	-	220,935	220,935	-	220,935
Bartlett Regional Hospital	-	-	-	-	-
Areawide Water Utility	-	21,396	21,396	-	21,396
Areawide Sewer Utility	-	498,473	498,473	-	498,473
Non-major enterprise funds	-	124,455	124,455	-	124,455
Internal service reallocation	-	-	-	(2,080,053)	(2,080,053)
	<u>2,038,532</u>	<u>886,131</u>	<u>2,924,663</u>	<u>(4,139,457)</u>	<u>(1,214,794)</u>
Less:					
Payable to General Fund from governmental funds	<u>2,038,532</u>	<u>20,872</u>	<u>2,059,404</u>	<u>(2,059,404)</u>	<u>-</u>
Net short-term government-wide internal balances	\$ <u>-</u>	<u>865,259</u>	<u>865,259</u>	<u>(2,080,053)</u>	<u>(1,214,794)</u>
Advances:					
Governmental Funds:					
Non-major governmental funds	\$ 258,110	-	258,110	(258,110)	-
Less:					
Payable to General Fund from governmental funds	<u>258,110</u>	<u>-</u>	<u>258,110</u>	<u>(258,110)</u>	<u>-</u>
Net long-term government-wide internal balances	\$ <u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Interfund transfers for the year ended June 30, 2003, were as follows:

<u>Fund or Component Unit</u>	<u>Transfer Fund Level</u>	<u>Reclassification/ Elimination</u>	<u>Transfer Government-wide</u>		<u>Component Unit</u>
			<u>Governmental</u>	<u>Proprietary</u>	
Transfers in:					
Primary government:					
General Fund	\$ 17,246,010	(17,239,300)	6,710	-	-
Roaded Service Area Fund	3,003,700	(3,003,700)	-	-	-
Sales Tax Fund	2,500,000	(2,500,000)	-	-	-
Schools Capital Projects Fund	3,899,688	(3,899,688)	-	-	-
Non-major governmental funds	18,550,077	(18,272,612)	277,465	-	-
Enterprise funds:					
Juneau International Airport	304,000	-	-	304,000	-
Bartlett Regional Hospital	4,116,900	-	-	4,116,900	-
Areawide Water Utility	357	-	-	357	-
Areawide Sewer Utility	55,000	-	-	55,000	-
Non-major enterprise funds	<u>1,531,200</u>	<u>-</u>	<u>-</u>	<u>1,531,200</u>	<u>-</u>
Total transfers in	\$ <u>51,206,932</u>	<u>(44,915,300)</u>	<u>284,175</u>	<u>6,007,457</u>	<u>-</u>

NOTES TO BASIC FINANCIAL STATEMENTS

Fund or Component Unit	Transfer Fund Level	Reclassification/ Elimination	Transfer Government-wide		Component Unit
			Governmental	Proprietary	
Transfers out:					
Primary government:					
General Fund	\$ 4,981,500	(4,164,000)	817,500	-	-
Roaded Service Area Fund	2,614,900	(2,614,900)	-	-	-
Sales Tax Fund	31,673,600	(28,353,500)	3,320,100	-	-
Schools Capital Projects Fund	3,271,688	(3,271,688)	-	-	-
Non-major governmental funds	8,039,712	(6,320,212)	1,719,500	-	-
Enterprise funds:					
Bartlett Regional Hospital	37,400	-	-	37,400	-
Areawide Water Utility	245,281	-	-	245,281	-
Areawide Sewer Utility	5,346	-	-	5,346	-
Non-major enterprise funds	146,505	-	-	146,505	-
Internal Service Funds:					
Central Equipment Services	191,000	(191,000)	-	-	-
Total transfers out	\$ <u>51,206,932</u>	<u>(44,915,300)</u>	<u>5,857,100</u>	<u>434,532</u>	<u>-</u>
Net transfers government-wide level			\$ <u>(5,572,925)</u>	<u>5,572,925</u>	<u>-</u>

NOTE 8 - JOINT VENTURE

CBJ and AJT Mining Properties, Inc. (AJT) participate in two joint ventures, Juneau Gold and Douglas Gold, which are accounted for by the equity method in the Lands Special Revenue Fund. Both joint ventures are formed for the purpose of leasing or selling all or portions of property and property interests to a company which will engage in the exploration, development or mining of ore on these lands. There is no formal budget adopted for the joint venture.

No action can be taken under the joint venture agreement unless CBJ and AJT both agree. In the event of a dispute that cannot be settled by CBJ and AJT, such dispute will be submitted to arbitration.

The company to which the CBJ and AJT had leased its mining properties decided not to proceed with development, terminating the lease December 31, 1997. Since that time, activity has consisted of shutting down the mine and ensuring the property is left in a safe and environmentally sound condition. The future of the joint venture is uncertain but will be kept going indefinitely in anticipation that another mining company will become interested in the property. At this time, however, it appears there will not be much activity in the joint venture.

The participants' shares of operating results in these joint ventures are as follows:

	Juneau Gold	Douglas Gold
City and Borough of Juneau	68.14%	31.84%
AJT Mining Properties, Inc.	31.86%	68.16%
	Total	CBJ
Juneau Gold:		
<i>Balance sheet at June 30, 2003:</i>		
Asset - cash	\$ <u>10,858</u>	<u>8,390</u>
Venture equity	\$ <u>10,858</u>	<u>8,390</u>
<i>Statement of revenue, expenditures and changes in fund balance for the period ended June 30, 2003:</i>		
Revenue	\$ 108	83
Fund balance at beginning of year	<u>10,750</u>	<u>8,307</u>
Fund balance at end of year	\$ <u>10,858</u>	<u>8,390</u>

NOTES TO BASIC FINANCIAL STATEMENTS

	Total	CBJ
Douglas Gold:		
<i>Balance sheet at June 30, 2003:</i>		
Asset - cash	\$ <u>11,672</u>	<u>4,789</u>
Venture equity	\$ <u>11,672</u>	<u>4,789</u>
<i>Statement of revenue, expenditures and changes in fund balance for the period ended June 30, 2003:</i>		
Revenue	\$ 116	48
Fund balance at beginning of year	<u>11,556</u>	<u>4,741</u>
Fund balance at end of year	\$ <u>11,672</u>	<u>4,789</u>

NOTE 9 - CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2003 was as follows:

	Primary Government			
	Beginning Balance	Additions	Retirements	Ending Balance
Governmental activities:				
Non-depreciable assets:				
Land	\$ 33,195,696	2,451,338	-	35,647,034
Infrastructure in progress	11,958,475	656,017	(5,312,329)	7,302,163
Construction in progress	25,313,198	13,264,669	(6,069,223)	32,508,644
Depreciable assets				
Plant and equipment	198,593,972	9,639,727	(793,288)	207,440,411
Infrastructure	<u>159,450,311</u>	<u>13,017,751</u>	-	<u>172,468,062</u>
Totals at historical cost	<u>428,511,652</u>	<u>39,029,502</u>	<u>(12,174,840)</u>	<u>455,366,314</u>
Less accumulated depreciation for:				
Plant and equipment	82,659,565	8,296,644	(2,658,921)	88,297,288
Infrastructure	<u>95,033,757</u>	<u>6,884,651</u>	-	<u>101,918,408</u>
Total accumulated depreciation	<u>177,693,322</u>	<u>15,181,295</u>	<u>(2,658,921)</u>	<u>190,215,696</u>
Governmental activities capital assets, net	\$ <u>250,818,330</u>	<u>23,848,207</u>	<u>(9,515,919)</u>	<u>265,150,618</u>
	Primary Government			
	Beginning Balance	Additions	Retirements	Ending Balance
Business-type activities:				
Non-depreciable assets				
Land and land rights	\$ 16,668,336	-	(5,517)	16,662,819
Construction in progress	50,558,052	17,295,903	(40,130,468)	27,723,487
Depreciable Assets				
Buildings	82,221,723	18,007,355	750	100,229,828
Improvements	157,859,630	23,506,406	(1,653)	181,364,383
Equipment	<u>24,295,806</u>	<u>6,588,458</u>	<u>(1,510,180)</u>	<u>29,374,084</u>
Totals at historical cost	<u>331,603,547</u>	<u>65,398,122</u>	<u>(41,647,068)</u>	<u>355,354,601</u>
Less accumulated depreciation for:				
Buildings	32,582,860	3,465,791	412	36,049,063
Improvements	67,539,145	5,791,660	(412)	73,330,393
Equipment	<u>19,213,509</u>	<u>2,242,100</u>	<u>(2,601,655)</u>	<u>18,853,954</u>
Total accumulated depreciation	<u>119,335,514</u>	<u>11,499,551</u>	<u>(2,601,655)</u>	<u>128,233,410</u>
Business-type activities capital assets, net	\$ <u>212,268,033</u>	<u>53,898,571</u>	<u>(39,045,413)</u>	<u>227,121,191</u>

NOTES TO BASIC FINANCIAL STATEMENTS

Depreciation expense was charged as follow:**Governmental funds:**

Legislative	\$ 98,658
Legal	704
Administration	48,142
Education	4,204,509
Finance	19,212
Libraries	267,376
Recreation	1,055,273
Community development & lands management	170,378
Public safety	675,208
Public works	7,152,670
Public transportation	396,179
Tourism and conventions	235,723
Central equipment	857,263
Total depreciation expense governmental funds	\$ <u>15,181,295</u>

Proprietary funds:

Airport	\$ 2,499,371
Harbors	681,663
Docks	753,397
Hospital	2,862,413
Water	2,425,244
Sewer	2,254,523
Waste management	22,731
Self-insurance	209
Total depreciation expense proprietary funds	\$ <u>11,499,551</u>

NOTE 10 - DEBT

The majority of the debt service of CBJ is paid through the General Debt Service Fund, Central Equipment, Lands Fund, Juneau International Airport, Bartlett Regional Hospital and Areawide Water and Sewer Utilities Enterprise Funds. The General Debt Service Fund pays the general obligation debt and property purchase agreements debt for CBJ not accounted for in the Proprietary Fund Types with interfund transfers, bond proceeds or earnings on bond proceeds. The Port Debt Service Fund pays the principal, interest and fiscal charges on the 2003 Series A Steamship Wharf/Marine Park Revenue bonds. Installment contract payments are paid by the benefiting fund with general tax revenues or other applicable revenue sources. The Proprietary Fund Types pay their general obligation bonds, revenue bonds and other long-term debt obligations with user fees or special assessment revenues, except Bartlett Regional Hospital which receives a 70% reimbursement from the General Fund for its original 1985 Bond that was refinanced in 2002. Finally, compensated absences are paid by the benefiting fund with general tax revenues or other applicable revenue sources.

Retirement Incentive Program

In November 1996 CBJ adopted a resolution to participate in the Retirement Incentive Program (RIP) available through the State of Alaska Public Employees Retirement System (PERS). The Retirement Incentive Program was designed to encourage eligible employees to voluntarily retire in order to reduce personnel service costs. The program was available until December 31, 1999, to eligible employees. CBJ reimburses the plans for three years after the end of the fiscal year in which the employee retired. The amount of reimbursement is the actuarial equivalent of the difference between the benefits the employee receives after the addition of the retirement incentive under the program and the amount the employee would have received without the incentive, less any amount the participant has paid as part of retiring under the program.

Under this plan, an outstanding indebtedness at the time an employee has elected to retire will result in an actuarial adjustment to the employee's benefit. Employees participating in the RIP are indebted a percentage of the annual compensation for the calendar year in which they terminated employment as follows: police and fire fighters at 22.5%; all others at 20.25%.

There is no outstanding liability as of June 30, 2003 related to this program.

NOTES TO BASIC FINANCIAL STATEMENTS

A summary of long-term debt excluding compensated absences at June 30, 2003 follows:

Description	Interest		Issue dates	Date of maturity	Date callable
	Rates (%)	Dates			
General obligation bonds:					
1968 Hospital Bonds	4.5	Apr 1/Oct 1	Oct 1, 1968	2008	Apr 1, 1979
1992 Refunding Bonds	4.55-6.0	Jun. 1/Dec. 1	Oct. 1, 1992	2005	Dec. 1, 2002
1994 General Obligation School Bonds	5.2-5.3	May 1/Nov 1	May 1, 1994	2004	Noncallable
1996 Refunding Bonds	5.0-6.00	Jan. 1/Jul. 1	May 1, 1996	2006	Jan. 1, 2003
1996 General Obligation School Bonds	4.1-5.5	Jan 1/Jul 1	Jun 1, 1996	2006	Noncallable
1997 General Obligation School Bonds	4.1-5.1	Jan. 1/Jul. 1	Aug. 1, 1997	2007	Noncallable
1998 General Obligation School Bonds	4.375-4.5	Jan 1/Jul 1	Jun 1, 1998	2008	Noncallable
2000A General Obligation School Bonds	5.05-6.20	Jun. 1/Dec. 1	Jun. 1, 2000	2015	Noncallable
2000B General Obligation School Bonds	4.75-5.00	Jun. 15/Dec. 15	Dec. 15, 2000	2015	Noncallable
2002 General Obligation School Bonds	4.375-5.00	Aug. 1/Feb. 1	Mar. 26, 2002	2017	Feb. 1, 2012
2002 Refunding	2.0-3.0	Jan. 1/Dec. 1	Jul. 23, 2002	2005	Noncallable
2002B Refunding	2.0-3.0	Jan. 1/Jul. 1	Dec. 04, 2002	2006	Noncallable
2003 CIP Bonds	2.15-5.45	Feb. 1/Aug. 1	Feb. 11, 2003	2023	Noncallable
Total general obligation bonds					

Revenue bonds:

2002 W&S Rev and Refunding Bonds	4.0-4.75	Aug. 1/Feb. 1	Mar. 13, 2002	2017	Feb. 1, 2012
2003A Port Revenue Bonds	2.0-3.0	Jun. 1/Dec. 1	Mar. 13, 2003	2006	Noncallable
Total revenue bonds					

DEC Loans:

DEC Belt Filter Press Loan #445011	4.64/2.50	Dec. 1	Dec. 1, 1997	2007	-
DEC Sewer Loan #445021	4.56/2.50	Dec. 1	May 5, 1994	2003	-
DEC Sewer Loan #445031	4.23/2.50	Dec. 1	May 20, 1996	2005	-
DEC Sewer Loan #445041	4.05/2.50	Dec. 1	June 19, 1995	2005	-
DEC Sewer Loan #445051	4.09/2.50	Dec. 1	April 8, 1999	2008	-
DEC ABTP Loan #445061	3.83/2.50	Dec. 1	Mar. 15, 1999	2019	-
DEC Sewer Loan #445071	2.50	Dec. 1	Dec. 28, 2001	2022	-
DEC JDTP Loan #445091	2.50	Dec. 1	Nov. 16, 1999	2022	-
DEC MTP Loan #445101	2.50	Dec. 1	Feb. 07, 2000	2023	-
DEC Sewer Loan #445131	2.50	Dec. 1	Nov. 11, 2002	2023	-
DEC Water Loan #445151	2.50	Dec. 1	Mar. 12, 2003	2023	-
Total DEC Loans					

Other long-term debt:

Equipment purchase agreements	4.00-5.43	Qtrly/Annually	Various	Various	-
Property purchase agreements	6.00-8.00	Annually	Various	Various	Noncallable
Retirement incentive program payable	-	-	Various	2003	-
Total other long-term debt					
Total long-term debt					

A summary of long-term debt at June 30, 2003, by fund or function follows:

	Governmental activities				
	General Government	School Facilities & Equipment	Fire Facilities	Library Facilities	Port Facilities
General obligation bonds	\$ 1,000,000	25,981,380	687,288	302,042	-
Revenue bonds	-	-	-	-	5,685,000
DEC Sewer Loans	-	-	-	-	-
Purchase agreements	191,807	-	-	-	-
	\$ 1,191,807	25,981,380	687,288	302,042	5,685,000

The annual requirements to retire all outstanding long-term debt as of June 30, 2003 are as follows:

Year ending	General obligation bonds			Revenue bonds			Principal
	Principal	Interest	Total	Principal	Interest	Total	
June 30							
2004	\$ 4,082,000	1,300,838	5,382,838	1,545,000	261,513	1,806,513	332,920
2005	3,888,000	1,150,941	5,038,941	1,585,000	215,950	1,800,950	416,445
2006	3,988,000	1,005,769	4,993,769	1,640,000	158,650	1,798,650	416,445
2007	2,207,000	872,053	3,079,053	1,685,000	103,213	1,788,213	361,365
2008	2,559,000	768,368	3,327,368	205,000	73,063	278,063	361,365
2009-2013	9,177,000	2,339,831	11,516,831	990,000	238,031	1,228,031	1,587,874
2014-2018	5,247,000	639,373	5,886,373	540,000	64,144	604,144	1,565,074
2019-2023	62,000	10,995	72,995	-	-	-	1,466,707
2024-2028	-	-	-	-	-	-	176,227
	\$ 31,210,000	8,088,168	39,298,168	8,190,000	1,114,564	9,304,564	6,684,422



Amount authorized	Prior Years		Balance at June 30, 2002	Current Year		Balance at June 30, 2003	2003 interest paid
	Issued	Retired		Issued	Retired		
\$ 900,000	900,000	605,000	295,000	-	40,000	255,000	12,375
17,920,000	17,920,000	12,555,000	5,365,000	-	5,365,000	-	126,867
2,354,500	2,354,500	1,804,500	550,000	-	270,000	280,000	29,015
16,250,000	16,250,000	14,445,000	1,805,000	-	1,805,000	-	58,145
300,000	300,000	165,000	135,000	-	31,000	104,000	7,231
527,000	527,000	166,000	361,000	-	73,000	288,000	16,332
3,383,000	3,383,000	803,000	2,580,000	-	285,000	2,295,000	108,000
657,000	657,000	279,000	378,000	-	80,000	298,000	21,655
10,060,000	10,060,000	650,000	9,410,000	-	700,000	8,710,000	436,818
12,995,000	12,995,000	-	12,995,000	-	625,000	12,370,000	547,578
5,000,000	-	-	-	4,250,000	60,000	4,190,000	90,324
1,550,000	-	-	-	1,420,000	-	1,420,000	-
1,000,000	-	-	-	1,000,000	-	1,000,000	-
<u>72,896,500</u>	<u>65,346,500</u>	<u>31,472,500</u>	<u>33,874,000</u>	<u>6,670,000</u>	<u>9,334,000</u>	<u>31,210,000</u>	<u>1,454,340</u>
2,685,000	2,685,000	-	2,685,000	-	180,000	2,505,000	64,786
6,165,000	-	-	-	5,685,000	-	5,685,000	37,093
<u>8,850,000</u>	<u>2,685,000</u>	<u>-</u>	<u>2,685,000</u>	<u>5,685,000</u>	<u>180,000</u>	<u>8,190,000</u>	<u>101,879</u>
255,501	255,501	102,200	153,301	-	25,550	127,751	3,883
1,620,500	1,140,843	954,886	185,957	-	93,256	92,701	4,080
536,000	402,000	241,200	160,800	-	40,200	120,600	4,020
166,000	148,800	89,280	59,520	-	14,880	44,640	1,488
359,775	228,000	68,400	159,600	-	22,800	136,800	3,990
656,000	656,000	65,796	590,204	-	32,789	557,415	14,755
400,000	350,000	-	350,000	50,000	-	400,000	-
1,680,000	1,519,680	-	1,519,680	160,320	-	1,680,000	-
1,527,500	984,623	-	984,623	311,245	-	1,295,868	-
2,203,000	-	-	-	1,851,703	-	1,851,703	-
1,510,000	-	-	-	376,944	-	376,944	-
<u>10,914,276</u>	<u>5,685,447</u>	<u>1,521,762</u>	<u>4,163,685</u>	<u>2,750,212</u>	<u>229,475</u>	<u>6,684,422</u>	<u>32,216</u>
8,148,149	8,148,149	6,143,389	2,004,760	-	890,486	1,114,274	83,031
950,000	950,000	644,271	305,729	-	113,922	191,807	19,906
823,938	823,938	738,403	85,535	-	85,535	-	-
<u>9,922,087</u>	<u>9,922,087</u>	<u>7,526,063</u>	<u>2,396,024</u>	<u>-</u>	<u>1,089,943</u>	<u>1,306,081</u>	<u>102,937</u>
<u>\$ 102,582,863</u>	<u>83,639,034</u>	<u>40,520,325</u>	<u>43,118,709</u>	<u>15,105,212</u>	<u>10,833,418</u>	<u>47,390,503</u>	<u>1,691,372</u>

Business-type activities

Subtotal	Juneau International Airport	Bartlett Regional Hospital	Areawide Water Utility	Areawide Sewer Utility	Subtotal	Central Equipment Service	Total
27,970,710	-	2,704,700	-	534,590	3,239,290	-	31,210,000
5,685,000	-	-	1,950,250	554,750	2,505,000	-	8,190,000
-	-	-	376,944	6,307,478	6,684,422	-	6,684,422
<u>191,807</u>	<u>-</u>	<u>895,530</u>	<u>-</u>	<u>-</u>	<u>895,530</u>	<u>218,744</u>	<u>1,306,081</u>
<u>33,847,517</u>	<u>-</u>	<u>3,600,230</u>	<u>2,327,194</u>	<u>7,396,818</u>	<u>13,324,242</u>	<u>218,744</u>	<u>47,390,503</u>

DEC Loans		Other long-term debt			Totals		
Interest	Total	Principal	Interest	Total	Principal	Interest	Total
158,154	491,074	777,400	53,593	830,993	6,737,320	1,774,098	8,511,418
236,915	653,360	476,414	17,411	493,825	6,365,859	1,621,217	7,987,076
148,376	564,821	52,267	1,308	53,575	6,096,712	1,314,103	7,410,815
137,966	499,331	-	-	-	4,253,365	1,113,232	5,366,597
128,931	490,296	-	-	-	3,125,365	970,362	4,095,727
518,952	2,106,826	-	-	-	11,754,874	3,096,814	14,851,688
322,747	1,887,821	-	-	-	7,352,074	1,026,264	8,378,338
129,572	1,596,279	-	-	-	1,528,707	140,567	1,669,274
4,406	180,633	-	-	-	176,227	4,406	180,633
<u>1,786,019</u>	<u>8,470,441</u>	<u>1,306,081</u>	<u>72,312</u>	<u>1,378,393</u>	<u>47,390,503</u>	<u>11,061,063</u>	<u>58,451,566</u>

NOTES TO BASIC FINANCIAL STATEMENTS

Other long-term debt includes equipment, property and miscellaneous purchase agreements (including capital leases), Retirement Incentive Program payable. Future obligations include principal and interest due over the life of the commitments.

Changes in long-term debt:

	Balance at July 1, 2002	Current Year		Balance at June 30, 2003	Current Portion	Long-term balance at June 30, 2003
		Issued	Retired			
Governmental activities:						
General obligation bonds	\$ 29,757,101	3,430,710	5,217,101	27,970,710	3,069,791	24,900,919
Revenue bonds	-	5,685,000	-	5,685,000	1,355,000	4,330,000
Purchase agreements	655,728	-	245,177	410,551	259,856	150,695
Unamortized bond premium	317,744	127,356	-	445,100	-	445,100
Early retirement program	53,502	-	53,502	-	-	-
	<u>30,784,075</u>	<u>9,243,066</u>	<u>5,515,780</u>	<u>34,511,361</u>	<u>4,684,647</u>	<u>29,826,714</u>
Compensated absences	2,668,946	3,319,973	3,268,798	2,720,121	1,150,611	1,569,510
Total governmental activities	<u>33,453,021</u>	<u>12,563,039</u>	<u>8,784,578</u>	<u>37,231,482</u>	<u>5,835,258</u>	<u>31,396,224</u>
Business-type activities:						
General obligation bonds	4,116,899	3,239,290	4,116,899	3,239,290	1,012,209	2,227,081
Revenue bonds	2,685,000	-	180,000	2,505,000	190,000	2,315,000
Purchase agreements	1,654,761	-	759,231	895,530	517,544	377,986
State of Alaska sewer extension loans	4,163,685	2,750,212	229,475	6,684,422	332,920	6,351,502
Unamortized bond premium	23,054	17,422	-	40,476	-	40,476
Early retirement program	32,033	-	32,033	-	-	-
	<u>12,675,432</u>	<u>6,006,924</u>	<u>5,317,638</u>	<u>13,364,718</u>	<u>2,052,673</u>	<u>11,312,045</u>
Compensated absences	2,310,473	3,626,910	3,512,065	2,425,318	1,339,660	1,085,658
Total business-type activities	<u>14,985,905</u>	<u>9,633,834</u>	<u>8,829,703</u>	<u>15,790,036</u>	<u>3,392,333</u>	<u>12,397,703</u>
Total long-term debt	\$ <u>48,438,926</u>	<u>22,196,873</u>	<u>17,614,281</u>	<u>53,021,518</u>	<u>9,227,591</u>	<u>43,793,927</u>

Bonds

Amounts in the General and Port Debt Service Funds to service the general obligation bonds and port revenue bonds and property purchase agreements as of June 30, 2003 are \$351,130 and \$621,407, respectively.

General Obligation Bonds

On October 5, 1999, the voters of the CBJ approved the issuance of \$62.9 million for 15 years in general obligation bonds for the design, construction, and equipping of a new high school and the renovation of the existing Juneau - Douglas High School.

Voters approved the immediate issuance of \$3 million of the general obligation debt for the project design and some demolition costs. The remaining \$59.9 million would only be issued if portions of the project which qualify for the State of Alaska Construction Bond Debt Reimbursement Program are funded by the State at a level of 50 percent or greater.

On June 1, 2000, \$657,000 of the \$3 million authorization was sold in an initial bond offering. The remaining \$2.343 million were sold on December 15, 2000. In November 2003, the projects funded with this \$3M were approved by the State of Alaska under the School Construction Bond Debt Reimbursement program. The approval qualified the debt service on these bonds for 60% reimbursement.

During the 2001 legislative session, the State approved 70% reimbursement on \$12,955,900 of the \$59.9 million. Local voters approved splitting the \$59.9 million in the October 2, 2001 election so that the \$12,995,900 could be issued separately from the \$59.9 million. The \$12,995,900 were issued March 1, 2002. The debt service on these bonds qualifies for 70% reimbursement under the State of Alaska's School Construction Bond Debt Reimbursement program.

In November 2002, Alaskan voters approved a statewide GO bonding proposal authorizing the State of Alaska to reimburse municipalities in the organized cities and boroughs up to 70 percent of the cost of local school construction projects approved by local voters on or after June 30, 1999, and before January 1, 2005.

Because of this voter approved legislation, the remaining \$46,904,100 of the original \$62.9 million met the reimbursement requirements of the original bond proposition and could now be issued.

NOTES TO BASIC FINANCIAL STATEMENTS

In a special election held on June 3, 2003, CBJ voters approved an additional \$12.6 million to help fund the new high school. This \$12.6 million brought the total authorized amount of bonds for the new high school to \$75.5 million, of which \$59,504,100 remained unissued as of June 30, 2003.

Subsequent to the June 30, 2003 financial statement date, on October 15, 2003, \$20 million of these bonds, qualifying for 60% debt reimbursement, were issued, leaving an authorized, but unissued amount of \$39,504,100.

On October 1, 2002, the voters of the CBJ approved the issuance of not to exceed \$15 million in general obligation bonds for the purpose of acquiring, constructing and equipping various harbor, utility and park improvements within the CBJ. \$1,000,000 of these bonds were issued in an over-the-counter bond sale January 25, 2003, leaving an authorized, but unissued amount of \$14 million as of June 30, 2003.

Subsequent to the June 30, 2003 financial statement date, on October 15, 2003, \$13,250,000 of these bonds were issued. The remaining \$750,000 authorization will not be issued due to grants awarded in the amount.

On June 3, 2003, a special election was held in which the voters of the CBJ approved the issuance of \$12.5 million in general obligation bonds for the purpose of paying costs of a portion of the renovation of the Juneau Douglas High School. The debt service on these bonds qualify for 70% reimbursement under the State of Alaska's School Construction Bond Debt Reimbursement program. The remaining 30% of the debt service will be funded by sales tax. These bonds were authorized, but unissued as of June 30, 2003.

Subsequent to the June 30, 2003 financial statement date, on October 7, 2003, the voters of the CBJ approved the issuance of \$6,945,000 in general obligation bonds for the purpose of paying the costs of the Floyd Dryden Middle School Renovation Phase II project and the Harborview Elementary School plumbing piping replacement project. The debt service on these bonds qualify for 70% reimbursement under the State of Alaska's School Construction Bond Debt Reimbursement program.

Revenue Bonds

On January 13, 2003, the CBJ Assembly authorized the issuance of an amount not to exceed \$6,165,000 in revenue bonds to provide funding for the Steamship Wharf/Marine Park project. Bonds in the amount of \$5,685,000 were issued March 1, 2003. The debt service on these bonds is to be funded by the Port Development Fee and the Marine Passenger Fee.

Additionally, the CBJ is in the process of issuing revenue bonds in an amount not to exceed \$25 million to fund the Hospital's Project 2005 - the final phase of a construction and renovation project. These bonds are expected to be issued sometime in April 2004. The debt service on these bonds is to be funded from Hospital revenues.

Advance Refundings

On May 30, 2002, the CBJ Assembly authorized the sale and issuance of refunding bonds in the amount of \$4,250,000. These refunding bonds were dated July 1, 2002 and issued July 23, 2002 to refund an outstanding general obligation bond issue (the 1992 Refunding bonds). The refunded bonds were paid off 12/1/02. The advance refunding was undertaken to reduce total debt service payments over the next 4 years by \$130,111 and resulted in an economic gain of \$218,163.

On September 23, 2002, the CBJ Assembly authorized the sale and issuance of refunding bonds in the amount of \$1,420,000. These refunding bonds will be issued December 1, 2002 to refund an outstanding general obligation bond issue (the 1996A General Obligation bonds). The refunded bonds were paid off 1/1/03. The advance refunding was undertaken to reduce total debt service payments over the next 3 years by \$59,040 and resulted in an economic gain of \$71,398.

Description of Leasing Arrangements

Capital Leases

CBJ has entered into various leasing arrangements. CBJ has entered into lease agreements for an over snow vehicle and a fire truck. Respectively, the lease terms are for three and seven years and will terminate in fiscal years 2004 and 2006.

Bartlett Regional Hospital has entered into three leases. These leases are for CCU equipment, a computer information system, radiology equipment, and magnetic resonance imaging equipment. The three hospital leases are for five-year terms expiring in fiscal years 2004 and 2005.

The following is an analysis of equipment leased under capital leases as of June 30, 2003:

	Enterprise Funds	Internal Service Funds
Machinery & equipment	\$ 3,655,036	620,010
Less: accumulated depreciation	<u>3,213,274</u>	<u>190,350</u>
Carrying Value	<u>\$ 441,762</u>	<u>429,660</u>

NOTES TO BASIC FINANCIAL STATEMENTS

The following is a schedule by years of the future minimum lease payments under these capital leases together with the present value of the net minimum lease payments as of June 30, 2003:

Fiscal year ending June 30:	Enterprise	Internal
	Funds	Service
2004	\$ 552,574	144,590
2005	389,980	67,025
2006	-	16,756
Total minimum lease payments	<u>942,554</u>	<u>228,371</u>
Less: Amount representing interest	<u>47,023</u>	<u>9,215</u>
Present value of future minimum lease payments	<u>\$ 895,531</u>	<u>219,156</u>

Operating Leases

In addition, CBJ leases land, buildings and copier equipment under leases classified as operating leases. All land lease terms range from ten to fifty-five years, building leases range from two to three years and copier leases range from two to seven years. In most cases of the land and buildings leases, leases will likely be renewed. In most cases of the copier equipment leases, other leases will likely replace them.

The following is a schedule by years of future minimum rental payments required under operating leases as of June 30, 2003:

Fiscal year ending June 30:	Amount
2004	\$ 476,175
2005	290
2006	290
2007	290
Later years	<u>12,090</u>
Total minimum payments required	<u>\$ 489,135</u>

Compensated Absences

Employees earn accrued leave based on their length of service. The accrued leave vests as it is earned and is payable to the employee on termination.

The current portion of compensated absences is the portion that is estimated to be utilized in the following fiscal year based upon prior usage patterns.

NOTE 11 - ACCRUED LIABILITIES

Accrued liabilities at June 30, 2003 are as follows:

	Governmental	Business-type	Totals		
	Activities	Activities	2003	2002	2001
Accrued salaries, payroll taxes and withholdings	\$ 1,255,160	828,017	2,083,177	2,087,198	1,694,415
Permit and other deposits	934,701	-	934,701	825,331	860,894
Reserve for grant reimbursement	-	-	-	119,129	119,129
Reserve for claims liabilities	-	2,565,325	2,565,325	2,444,248	1,989,602
Totals	<u>\$ 2,189,861</u>	<u>3,393,342</u>	<u>5,583,203</u>	<u>5,475,906</u>	<u>4,664,040</u>

NOTES TO BASIC FINANCIAL STATEMENTS

NOTE 12 - PENSION PLANS

State of Alaska Public Employees' Retirement System**Plan Description**

The General Government, School District component unit and Bartlett Regional Hospital contribute to the State of Alaska Public Employees' Retirement System (PERS). PERS is an agent multiple-employer public employee defined benefit retirement system established and administered by the State of Alaska (State) to provide pension, post employment health care, death and disability benefits to eligible employees. Benefit and contribution provisions are established by State law and may be amended only by the State Legislature.

Each fiscal year, PERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to the State of Alaska, Department of Administration, Division of Retirement and Benefits, P. O. Box 110203, Juneau, Alaska 99811-0203.

Funding Policy and Annual Pension Cost

Employee contribution rates are 7.5% for peace officers and fire fighters and 6.75% for other employees, as required by State Statute. The funding policy for PERS provides for periodic employer contributions at actuarially determined rates that, expressed as a percentage of annual covered payroll, are sufficient to accumulate sufficient assets to pay benefits when due.

An actuarial valuation for the plan is done on a biennial basis.

Annual pension cost and post employment health care (in thousands) for the current year and the related information is as follows:

Contribution rates:	<u>Employee</u>	<u>Employer</u>				
General Government	6.75%	6.04%				
Police and Fire	7.50%	6.04%				
School District	6.75%	8.76%				
Bartlett Regional Hospital	6.75%	7.81%				

	<u>General Government</u>		<u>School District Component Unit</u>		<u>Bartlett Regional Hospital</u>	
	<u>Post Employment</u>		<u>Post Employment</u>		<u>Post Employment</u>	
	<u>Pension</u>	<u>Health Care</u>	<u>Pension</u>	<u>Health Care</u>	<u>Pension</u>	<u>Health Care</u>
Annual pension cost	\$1,080,313	\$441,254	\$489,423	\$199,905	\$995,318	\$406,538
Contributions made	\$1,080,313	\$441,254	\$489,423	\$199,905	\$995,318	\$406,538
Actuarial Valuation date	6/30/2002 *	Same	Same	Same	Same	Same
Actuarial cost method	Projected unit credit	Same	Same	Same	Same	Same
Amortization method	Level Percent- age of pay Fixed 25	Same	Same	Same	Same	Same
Amortization period	years 5yr smoothed	Same	Same	Same	Same	Same
Asset valuation method	market	Same	Same	Same	Same	Same
Actuarial Assumptions:						
Inflation rate	3.50%	Same	Same	Same	Same	Same
Investment return	8.25%	Same	Same	Same	Same	Same
Projected salary increase	5.50%	Same	Same	Same	Same	Same
Inflation	3.50%	Same	Same	Same	Same	Same
Productivity and merit	2.00%	Same	Same	Same	Same	Same
Health cost trend	N/A	12.00%	N/A	12.00%	N/A	12.00%

* Beginning in 2000, the State of Alaska PERS elected to prepare actuarial valuation reports biennially.

NOTES TO BASIC FINANCIAL STATEMENTS

The components of annual pension cost (in thousands) as of June 30, 2003 are as follows:

	<u>General Government</u>		<u>School District Component Unit</u>		<u>Bartlett Regional Hospital</u>	
	<u>Pension</u>	<u>Post Employment Health Care</u>	<u>Pension</u>	<u>Post Employment Health Care</u>	<u>Pension</u>	<u>Post Employment Health Care</u>
Annual required contribution (ARC)	\$ 1,080	441	490	200	995	407
Interest on net pension obligation (NPO)	-	-	-	-	-	-
Adjustment to the ARC	-	-	-	-	-	-
Annual pension cost (APC)	1,080	441	490	200	995	407
Contributions made	(1,080)	(441)	(490)	(200)	(995)	(407)
Increase in NPO	-	-	-	-	-	-
NPO, beginning of year	-	-	-	-	-	-
NPO, end of year	\$ -	-	-	-	-	-

Three year trend information (in thousands) follows:

	<u>Year Ending 6/30</u>	<u>Annual Pension Cost (APC)</u>	<u>Percentage of APC Contributed</u>	<u>Net Pension Obligation (NPO)</u>
General Government:				
Pension	2001	1,043	100%	-
	2002	1,011	100%	-
	2003	1,080	100%	-
Post employment health care	2001	416	100%	-
	2002	416	100%	-
	2003	441	100%	-
School District:				
Pension	2001	417	100%	-
	2002	430	100%	-
	2003	490	100%	-
Post employment health care	2001	169	100%	-
	2002	176	100%	-
	2003	200	100%	-
Bartlett Regional Hospital:				
Pension	2001	937	100%	-
	2002	950	100%	-
	2003	995	100%	-
Post employment health care	2001	374	100%	-
	2002	388	100%	-
	2003	407	100%	-

The City and Borough of Juneau has determined, in accordance with provisions of GASB 27, that no pension liability (asset) exists to PERS and there was no previously reported liability (asset) to PERS.

NOTES TO BASIC FINANCIAL STATEMENTS

State of Alaska Teachers' Retirement System Plan Description
Plan Description

As of June 30, 2003, substantially all permanent School District certificated employees participate in the State of Alaska Teachers' Retirement System (TRS), a defined benefit, cost-sharing, multiple-employer public employee retirement system established and administered by the State of Alaska (State). TRS provides pension, post employment health care, death and disability benefits to participants. Benefit and contribution provisions are established by State law and may be amended only by the State Legislature.

Each fiscal year, TRS issues a publicly available financial report which includes financial statements and required supplementary information. That report may be obtained by writing to the State of Alaska, Department of Administration, Division of Retirement and Benefits, P. O. Box 110203, Juneau, Alaska 99811-0203.

Funding Policy and Annual Pension Cost

Employees contribute 8.65% of their base salary as required by State statute. The funding policy for TRS provides for periodic employer contributions at actuarially determined rates that, expressed as percentages of annual covered payroll, are sufficient to accumulate sufficient assets to pay benefits when due. During the year ended June 30, 2003, required employee and employer contribution rates were 8.65% and 11%, respectively. The amounts contributed to TRS by the CBJ School District during the years ended June 30, 2003, 2002 and 2001 were \$2,282,371, \$2,185,111, and \$2,290,794, respectively, equal to the required employer contributions for each year. The actuarial assumptions for TRS are the same as were reported above for the State of Alaska Public Employees' Retirement System (PERS).

An actuarial valuation for the plan is done on a biennial basis.

In the current year, the CBJ determined in accordance with provisions of GASB 27 that no pension liability (asset) existed to TRS and there was no previously reported liability (asset) to TRS.

Required Supplementary Information

The supplementary information gives an indication of the progress made in accumulating sufficient assets to pay benefits when due. Three-year information (in thousands) follows:

	Actuarial Valuation Year Ended <u>6/30</u>	Actuarial Value of Plan Assets <u>(a)</u>	Actuarial Accrued Liability (AAL) <u>(b)</u>	Unfunded Actuarial Accrued Liability (UAAL) <u>(b-a)</u>	Funded Ratio <u>(a/b)</u>	Covered Payroll <u>(c)</u>	UAAL as a Percentage of Covered Payroll <u>((b-a)/c)</u>
General Government:							
Pension Benefits	1999	94,031	87,888	(6,143)	107%	22,618	(27)%
	2001 *	107,471	105,200	(2,271)	102%	21,352	(11)%
	2002	88,182	119,270	31,088	74%	23,913	130%
Post Employment Health Care Benefits	1999	38,120	35,629	(2,491)	107%	22,618	(11)%
	2001 *	45,503	44,542	(961)	102%	21,352	(5)%
	2002	53,578	72,466	18,888	74%	23,913	79%
Total	1999	132,151	123,517	(8,634)	107%	22,618	(38)%
	2001 *	152,974	149,742	(3,232)	102%	21,352	(16)%
	2002	141,760	191,736	49,976	74%	23,913	209%
School District:							
Pension Benefits	1999	23,044	22,753	(291)	101%	8,784	(3)%
	2001 *	26,742	27,356	614	98%	7,691	8%
	2002	22,154	31,164	9,010	71%	8,243	109%
Post Employment Health Care Benefits	1999	9,342	9,224	(118)	101%	8,784	(1)%
	2001 *	11,323	11,583	260	98%	7,691	3%
	2002	13,461	18,935	5,474	71%	8,243	66%
Total	1999	32,386	31,977	(409)	101%	8,784	(5)%
	2001 *	38,065	38,939	874	98%	7,691	11%
	2002	35,615	50,099	14,484	71%	8,243	175%

* Beginning in 2000, the State of Alaska PERS elected to prepare actuarial valuation reports biennially.

NOTES TO BASIC FINANCIAL STATEMENTS

	Actuarial Valuation Year Ended 6/30	Actuarial Value of Plan Assets (a)	Actuarial Accrued Liability (AAL) (b)	Unfunded Actuarial Accrued Liability (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll ((b-a)/c)
Bartlett Regional Hospital							
Pension Benefits	1999	19,776	18,887	(889)	105%	11,225	(8)%
	2001 *	23,798	23,965	167	99%	15,344	1%
	2002	22,031	28,161	6,130	78%	15,750	39%
Post Employment Health Care Benefits	1999	8,017	7,657	(360)	105%	11,225	(3)%
	2001 *	10,077	10,147	70	99%	15,344	1%
	2002	13,385	17,110	3,725	78%	15,750	24%
Total	1999	27,793	26,544	(1,249)	105%	11,225	(11)%
	2001 *	33,875	34,112	237	99%	15,344	2%
	2002	35,416	45,271	9,855	78%	15,750	63%

NOTE 13 - NET ASSETS, INVESTED IN CAPITAL ASSETS, NET OF RELATED DEBT

The following is a breakdown of the CBJ's net assets, invested in capital assets, net of related debt as of June 30, 2003:

	Governmental Activities	Business-Type Activities	Total
Land	\$ 35,647,034	16,662,819	52,309,853
Infrastructure in progress	7,302,163	-	7,302,163
Construction in progress	32,508,644	27,723,487	60,232,131
Plant and equipment Infrastructure	207,440,411	310,968,295	518,408,706
	<u>172,468,062</u>	<u>-</u>	<u>172,468,062</u>
	455,366,314	355,354,601	810,720,915
Accumulated depreciation	<u>190,215,696</u>	<u>128,233,410</u>	<u>318,449,106</u>
Net capital assets	265,150,618	227,121,191	492,271,809
Unexpended bond proceeds	5,901,103	-	5,901,103
Unamortized bond issuance costs	<u>421,736</u>	<u>42,643</u>	<u>464,379</u>
Total invested in capital assets	<u>271,473,457</u>	<u>227,163,834</u>	<u>498,637,291</u>
Less:			
Bonds and loans due in less than one year	4,684,647	2,052,673	6,737,320
Accrued interest	381,703	188,698	570,401
Bonds and loans due in more than one year	<u>29,826,714</u>	<u>11,312,045</u>	<u>41,138,759</u>
Total related debt	<u>34,893,064</u>	<u>13,553,416</u>	<u>48,446,480</u>
Net assets, invested in capital assets, net of related debt	<u>\$ 236,580,393</u>	<u>213,610,418</u>	<u>450,190,811</u>

NOTES TO BASIC FINANCIAL STATEMENTS

NOTE 14 - CONSTRUCTION COMMITMENTS

A summary of capital projects commitments by fund and project type at June 30, 2003, follows:

Project type	Authorization	Expended to date	Encumbered	Committed	Required future financing
Capital Projects Funds:					
Schools	\$ 37,506,537	25,501,699	9,235,727	2,769,111	-
Roads and Sidewalks	19,166,469	14,088,045	2,734,281	2,412,367	68,224
Fire and Safety	2,136,231	910,044	106,055	1,120,132	-
Community Development	12,516,778	7,944,899	1,581,505	3,033,603	43,229
Parks and Recreation	14,895,805	10,009,921	1,207,210	3,770,630	91,956
Total Capital Projects Funds	<u>86,221,820</u>	<u>58,454,608</u>	<u>14,864,778</u>	<u>13,105,843</u>	<u>203,409</u>
Enterprise Funds:					
Airport	15,777,688	9,880,350	1,916,469	4,030,845	49,976
Hospital	37,686,000	5,522,913	30,217,143	1,945,944	-
Harbors	26,827,231	7,807,369	627,351	18,396,509	3,998
Port	9,967,555	8,560,731	297,291	1,109,533	-
Water	10,067,632	4,719,379	330,002	5,018,251	-
Sewer	12,559,479	10,444,318	913,218	1,201,943	-
Total Enterprise Funds	<u>112,885,585</u>	<u>46,935,060</u>	<u>34,301,474</u>	<u>31,703,025</u>	<u>53,974</u>
Total	\$ <u>199,107,405</u>	<u>105,389,668</u>	<u>49,166,252</u>	<u>44,808,868</u>	<u>257,383</u>

NOTE 15 - SALES TAX

CBJ levies a 5% sales tax on the sale of goods, rents and services performed within its taxing boundaries unless specifically exempted. Sales tax levies are approved by ballot proposition for specific operational and capital purposes. State law precludes the dedication of taxes, although it has been the CBJ Assembly policy to use the taxes for the purposes as originally approved by the voters.

Of the 5%, 1% is a permanent sales tax; 3% is a temporary sales tax, subject to renewal by the voters every five years, and a 1% temporary sales tax which began January 1, 2001 and ends December 31, 2003.

Voters renewed the temporary 3% sales tax on October 3, 2000. This tax will remain in effect until July 1, 2007 and is used for capital improvements, budget reserve, youth activities, and general fund operations. The temporary 1% sales tax is for repair, rehabilitation and improvement of schools, expansion and improvement of Bartlett Regional Hospital and construction of a covered ice rink and recreational facility.

NOTE 16 - LITIGATION

CBJ, in the normal course of their activities, is involved in various claims and pending litigation. While the outcome of certain of these matters is not presently determinable, in the opinion of management, CBJ and the School District component unit have adequate insurance coverage and reserves to prevent these matters from having a material adverse effect on the basic financial statements.

NOTE 17 - CONTINGENT LIABILITIES

CBJ and the School District component unit participate in a variety of State and Federal assistance grant programs. These programs are subject to program compliance reviews by the grantors or their representatives. The audits of these programs for and including the year ended June 30, 2003 have not yet been conducted. Accordingly, compliance with applicable grant requirements by CBJ and the School District component unit will be established at some future date. The amount, if any, of expenditures which may be disallowed by the granting agencies cannot be determined at this time although CBJ and the School District component unit expect any such unrecorded amounts, if any, to be immaterial.

NOTES TO BASIC FINANCIAL STATEMENTS

NOTE 18 - CONDUIT DEBT

On August 12, 1999, the CBJ participated in a nonrecourse revenue bond issue. The \$18 million proceeds from the issuance of these bonds were used to provide funds to Wildflower Court, Inc., an Alaska nonprofit corporation, to construct and equip a new assisted living and long term care facility. The bonds are special, limited obligations of the CBJ, and do not constitute a debt, liability or general obligation of the CBJ, or a pledge of the faith and credit or the taxing power of the CBJ. The bonds are payable solely from the revenues and proceeds provided by St. Ann's Care Center, Inc.

The principal amount outstanding as of June 30, 2003 for this bond issue is \$17.4 million. The bonds are term bonds with \$1,350,000 maturing December 1, 2004 and the remaining \$16,650,000 maturing December 1, 2025. A sinking fund is held by a Trustee to accumulate the required funds needed at each June 1 and December payment dates. The amount held in the sinking fund at June 30, 2003 is \$313,763. Interest on the bonds is payable on each June 1 and December 1, with first payment made December 1, 1999. The first principal payment was made on December 1, 2001.

On August 6, 2001, the CBJ participated in a second nonrecourse revenue bond issue in the amount of \$6.7 million to provide funds to South East Alaska Regional Health Consortium (SEARHC), an Alaska nonprofit corporation, to finance the construction of a healthcare facility. The bonds are special, limited obligations of the CBJ, and do not constitute a debt, liability or general obligation of the CBJ, or a pledge of the faith and credit or the taxing power of the CBJ. The bonds are payable solely from the revenues and proceeds provided by SEARHC.

The \$6.7 million is held with a financial institution to which pay requests are submitted for reimbursement of applicable construction expenditures. The total amount requested as of June 30, 2003 is \$5,604,249. Interest only payments were paid in monthly installments commencing September 1, 2001 and ending on August 1, 2003. Then, commencing on September 1, 2003, both principal of and interest on the Bonds shall be payable in monthly installments until maturity of the bonds on August 1, 2033.

NOTE 19 - RISK MANAGEMENT

CBJ has a self-insurance/co-insurance program that is accounted for within the Self-insurance Fund. All insurance payments to this Internal Service Fund from other funds are accounted for as external interfund transactions.

CBJ is exposed to various risks of loss from legal liabilities, property damage, business interruption and personnel claims. Under this program, the Risk Management Fund provides coverage that has deductibles up to a maximum of \$350,000 for each worker's compensation claim, \$25,000 for each property claim, \$25,000 for each general liability claim. CBJ purchases commercial insurance for claims in excess of coverage provided by the Fund up to various limits depending on the specific coverage. Settled claims have not exceeded these commercial coverage limits in any of the past three fiscal years.

CBJ provides coverage for medical/dental/vision claims up to maximum annual claims of \$75,000 per employee. Coverage in excess there of is provided by a private stop loss carrier. CBJ also purchases term life coverage for CBJ employees and their dependents.

Unemployment compensation expense is based on actual claims paid by the State of Alaska and reimbursed by CBJ.

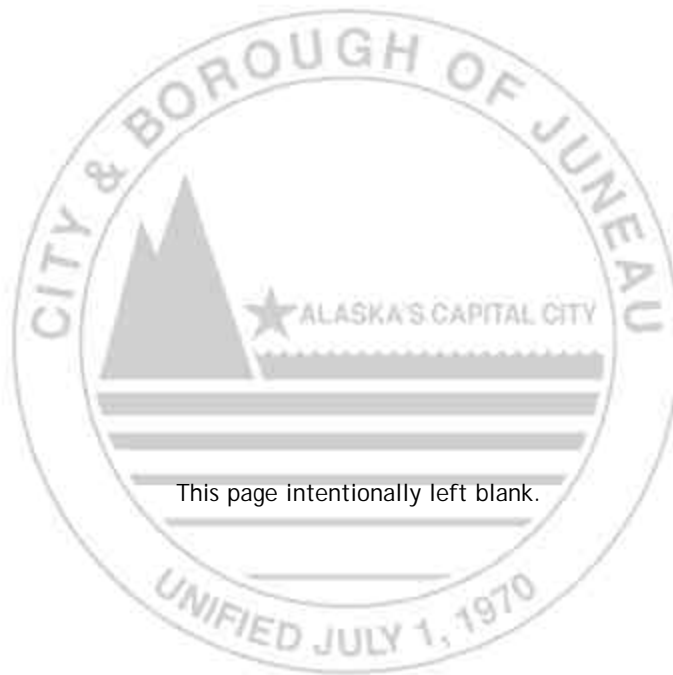
All funds of CBJ participate in the risk management program and make payments to the Risk Management Fund based on estimates of the amounts needed to pay prior- and current-year claims.

Claims payables represent estimates of claims to be paid based upon past experience modified for current trends and information. This liability includes reserves for known claims, provision for additional development on known claims, and provision for incurred but not reported claims. The evaluation of pending and ongoing claimants' claims uses established historical information unique to unemployment compensation claims incurred but not paid by the State of Alaska.

Changes in the Fund's claims liability amount in fiscal years 2003, 2002 and 2001 were:

NOTES TO BASIC FINANCIAL STATEMENTS

	Beginning of Fiscal Year Liability	Current Year Claims and Changes in Estimates	Claim Payments	Balance at Fiscal Year End
2003				
General liability claims	\$ 278,544	760,866	604,295	435,115
Auto claims	127,660	(78,972)	(20,776)	69,464
Property claims	-	44,443	44,443	-
Workers compensation claims	1,072,044	552,160	739,358	884,846
Health benefits claims	966,000	8,014,868	7,804,968	1,175,900
	<u>\$ 2,444,248</u>	<u>9,293,365</u>	<u>9,172,288</u>	<u>2,565,325</u>
2002				
General liability claims	\$ 562,584	(104,182)	179,858	278,544
Auto claims	128,115	31,312	31,767	127,660
Property claims	-	(1,569)	(1,569)	-
Workers compensation claims	523,903	1,393,600	845,459	1,072,044
Health benefits claims	775,000	6,317,616	6,126,616	966,000
	<u>\$ 1,989,602</u>	<u>7,636,777</u>	<u>7,182,131</u>	<u>2,444,248</u>
2001				
General liability claims	\$ 551,768	117,012	106,196	562,584
Auto claims	95,114	69,391	36,390	128,115
Property claims	-	954	954	-
Workers compensation claims	614,256	306,417	396,770	523,903
Health benefits claims	585,000	5,377,972	5,187,972	775,000
	<u>\$ 1,846,138</u>	<u>5,871,746</u>	<u>5,728,282</u>	<u>1,989,602</u>



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GOVERNMENTAL FUNDS

The following section contains the following sections:

Non-Major Governmental Funds Combining Schedules:

- Balance Sheet
- Statement of Revenues, Expenditures and Changes in Fund Balance

Individual Fund and Combining by Fund type Schedules and Statements:

- Balance Sheet
- Comparative Statements of Revenues, Expenditures, and Changes in Fund Balance
- Schedules of Revenues, Expenditures, and Changes in Fund Balance - Budget to Actual

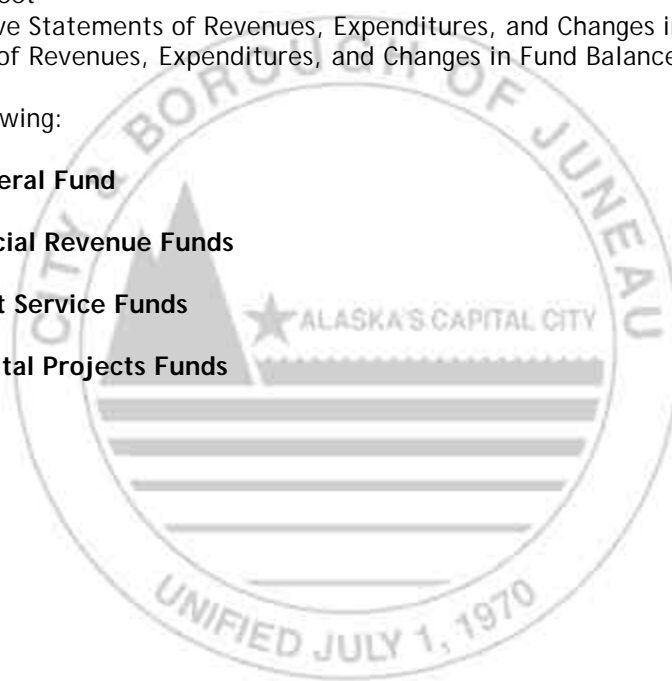
For the following:

General Fund

Special Revenue Funds

Debt Service Funds

Capital Projects Funds



CITY and BOROUGH OF JUNEAU

Non-Major Governmental Funds

Combining Balance Sheet

June 30, 2003

	<u>Special Revenue</u>	<u>Debt Service</u>	<u>Capital Projects</u>	<u>Total</u>
ASSETS				
Equity in central treasury	\$ 2,437,153	972,867	-	3,410,020
Receivables, net of allowance for doubtful accounts:				
Accounts	1,144,726	-	-	1,144,726
Taxes	211,474	-	-	211,474
Long-term notes	724,990	-	-	724,990
Inventories	559,647	-	-	559,647
Restricted assets:				
Equity in central treasury	-	-	12,872,596	12,872,596
Receivables:				
State of Alaska	-	-	215,721	215,721
Total assets	<u>\$ 5,077,990</u>	<u>972,867</u>	<u>13,088,317</u>	<u>19,139,174</u>
LIABILITIES				
Interfund payable to General Fund	\$ 1,726,369	-	-	1,726,369
Accounts payable	64,951	330	-	65,281
Accrued salaries, payroll taxes and withholding payable	243,792	-	-	243,792
Deferred revenues	373,598	-	-	373,598
Advance from General Fund	258,110	-	-	258,110
Payable from restricted assets:				
Interfund payable to General Fund	-	-	20,872	20,872
Accounts and contracts payable	-	-	1,663,452	1,663,452
Deferred revenues	-	-	30,000	30,000
Total liabilities	<u>2,666,820</u>	<u>330</u>	<u>1,714,324</u>	<u>4,381,474</u>
FUND BALANCES				
Reserved:				
Subsequent year expenditures	658,800	-	-	658,800
Encumbrances	150,007	-	5,629,051	5,779,058
Long-term notes receivable	415,354	-	-	415,354
Unreserved:				
Designated:				
Compensated absences	557,207	-	-	557,207
Undesignated, reported in:				
Special Revenue Funds	629,802	-	-	629,802
Debt Service Funds	-	972,537	-	972,537
Capital Projects Funds	-	-	5,744,942	5,744,942
Total fund balances	<u>2,411,170</u>	<u>972,537</u>	<u>11,373,993</u>	<u>14,757,700</u>
Total liabilities and fund balances	<u>\$ 5,077,990</u>	<u>972,867</u>	<u>13,088,317</u>	<u>19,139,174</u>

Non-Major Governmental Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances

For the fiscal year ended June 30, 2003

	<u>Special Revenue</u>	<u>Debt Service</u>	<u>Capital Projects</u>	<u>Total</u>
REVENUES				
Taxes	\$ 2,691,314	-	-	2,691,314
State sources:				
State shared revenue	8,118	-	-	8,118
Grants - other	147,715	-	1,077,343	1,225,058
Federal sources	-	-	1,195,790	1,195,790
Local sources	303,889	-	-	303,889
Charges for services	1,401,538	-	-	1,401,538
Contracted services	323,800	-	-	323,800
Licenses, permits and fees	4,690,754	-	-	4,690,754
Land sales	18,979	-	-	18,979
Rentals	245,176	-	-	245,176
Other	138,270	-	490,530	628,800
Total revenues	<u>9,969,553</u>	<u>-</u>	<u>2,763,663</u>	<u>12,733,216</u>
EXPENDITURES				
Current:				
Recreation	1,399,255	-	-	1,399,255
Low-income housing	11,808	-	-	11,808
Public safety	2,353,428	-	-	2,353,428
Public transportation	3,348,231	-	-	3,348,231
Community projects	60,710	-	-	60,710
Tourism and conventions	1,394,346	-	-	1,394,346
Other	173,006	49,671	-	222,677
Debt service:				
Principal	-	2,853,771	29,444	2,883,215
Interest	-	1,318,863	7,376	1,326,239
Capital projects	-	-	12,198,230	12,198,230
Total expenditures	<u>8,740,784</u>	<u>4,222,305</u>	<u>12,235,050</u>	<u>25,198,139</u>
Excess (deficiency) of revenues over expenditures	<u>1,228,769</u>	<u>(4,222,305)</u>	<u>(9,471,387)</u>	<u>(12,464,923)</u>
OTHER FINANCING SOURCES (USES)				
Transfers from other funds	4,650,023	4,092,800	9,807,254	18,550,077
Transfers to other funds	(6,235,423)	-	(1,804,289)	(8,039,712)
Debt financing	-	-	36,820	36,820
Bond proceeds	-	3,232,134	150,000	3,382,134
Payment to refunded bond escrow agent	-	(2,618,206)	-	(2,618,206)
Total other financing sources (uses)	<u>(1,585,400)</u>	<u>4,706,728</u>	<u>8,189,785</u>	<u>11,311,113</u>
Net change in fund balances	<u>(356,631)</u>	<u>484,423</u>	<u>(1,281,602)</u>	<u>(1,153,810)</u>
Fund balances at the beginning of year	<u>2,767,801</u>	<u>488,114</u>	<u>12,655,595</u>	<u>15,911,510</u>
Fund balances at end of year	<u>\$ 2,411,170</u>	<u>972,537</u>	<u>11,373,993</u>	<u>14,757,700</u>



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GENERAL FUND

The General Fund is used to account for all the financial operations of the City and Borough not required to be accounted for in any other fund.





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CITY and BOROUGH OF JUNEAU

GENERAL FUND

Comparative Balance Sheets

June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
ASSETS			
Equity in central treasury	\$ 3,410,819	3,056,609	1,088,443
Receivables, net of allowance for doubtful accounts:			
Accounts	1,581,175	1,671,940	879,358
Special assessments	252,836	376,675	479,817
Taxes	337,500	268,691	250,904
State of Alaska	37,237	216,347	26,194
Interfund receivable from other funds	2,924,663	3,453,355	4,052,012
Inventories	375,157	340,101	334,476
Deposits	508,943	465,943	477,442
Prepaid items	20,196	9,384	5,313
Advance to Special Revenue Fund	258,110	514,101	845,796
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Total assets	\$ <u>9,706,636</u>	<u>10,373,146</u>	<u>8,439,755</u>
 LIABILITIES			
Accounts payable	\$ 390,616	430,748	529,349
Accrued salaries, payroll taxes and withholdings payable	547,127	593,437	441,577
Accrued and other liabilities	934,701	825,331	860,894
Deferred revenues	799,044	805,031	729,645
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Total liabilities	<u>2,671,488</u>	<u>2,654,547</u>	<u>2,561,465</u>
 FUND BALANCE			
Reserved:			
Advance to Special Revenue Fund	258,110	514,101	845,796
Compensated absences	1,035,868	1,117,678	1,107,545
Subsequent year expenditures	2,249,900	2,795,600	393,500
Encumbrances	222,673	253,036	381,721
Prepaid items	20,196	9,384	5,313
Unreserved - undesignated	3,248,401	3,028,800	3,144,415
	<hr/>	<hr/>	<hr/>
Total fund balance	<u>7,035,148</u>	<u>7,718,599</u>	<u>5,878,290</u>
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Total liabilities and fund balance	\$ <u>9,706,636</u>	<u>10,373,146</u>	<u>8,439,755</u>

CITY and BOROUGH OF JUNEAU

GENERAL FUND

**Comparative Statements of Revenues, Expenditures,
and Changes in Fund Balance**

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES			
Taxes:			
Property	\$ 15,417,289	15,030,791	14,197,548
Penalties, interest and discounts	669,072	436,511	546,191
State sources:			
State shared revenue	500,865	487,302	542,599
Debt reimbursement	1,626,549	2,642,394	1,840,024
Grants - other	351,591	270,250	196,344
In lieu of taxes	45,704	50,203	36,435
Federal sources:			
In lieu of taxes	757,684	2,099,168	713,739
Licenses, permits and fees	710,068	880,365	637,619
Ambulance and air medevac	455,905	466,730	507,889
Fines and forfeitures	42,735	44,069	36,934
Investment and interest income	3,057,640	2,995,943	3,545,193
Rentals	1,341	1,685	1,520
Special assessments	153,840	209,442	238,815
Other	83,785	106,039	89,587
Total revenues	<u>23,874,068</u>	<u>25,720,892</u>	<u>23,130,437</u>
EXPENDITURES			
Current:			
Legislative	4,032,270	2,400,483	1,152,281
Legal	748,643	735,114	724,576
Administration	2,595,525	2,590,608	2,011,729
Education	18,116,000	17,399,600	16,947,100
Finance	1,889,330	1,873,637	1,735,693
Engineering	564,762	449,969	416,650
Libraries	1,842,077	1,735,496	1,596,859
Social services	-	-	646,877
Community development and lands management	2,098,878	2,005,966	1,959,132
Public safety	2,117,500	1,878,400	1,680,500
Facility maintenance	1,805,557	1,825,510	1,691,161
Special assessments	922,411	14,899	85,048
Other - Nondepartmental	89,076	15,139	20,702
Total expenditures	<u>36,822,029</u>	<u>32,924,821</u>	<u>30,668,308</u>
Deficiency of revenues over expenditures	<u>(12,947,961)</u>	<u>(7,203,929)</u>	<u>(7,537,871)</u>



OTHER FINANCING SOURCES (USES)	<u>2003</u>	<u>2002</u>	<u>2001</u>
Transfers from:			
Special Revenue Funds:			
Sales Tax	\$ 15,999,000	15,578,400	15,039,500
Marine Passenger Fee	975,300	1,056,200	954,200
Tobacco Excess Tax	215,000	-	-
Enterprise Funds:			
Sewer	5,346	-	7,812
Water	1,364	56,832	-
Capital Projects Funds	50,000	-	-
Transfers to:			
Special Revenue Funds:			
Sales Tax	-	(557,100)	(739,300)
Mental Health	(129,000)	(310,400)	(310,400)
Chemical Dependency Services	-	-	-
Eaglecrest	(363,100)	(333,100)	(333,100)
General Debt Service Fund	(3,671,900)	(5,252,000)	(4,080,900)
Enterprise Funds:			
Bartlett Regional Hospital	(817,500)	(794,200)	(793,000)
Sewer	-	(25,394)	(29,612)
Capital Projects Funds	-	(375,000)	-
Total other financing sources (uses)	<u>12,264,510</u>	<u>9,044,238</u>	<u>9,715,200</u>
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	(683,451)	1,840,309	2,177,329
 Fund balance at beginning of year	 <u>7,718,599</u>	 <u>5,878,290</u>	 <u>3,700,961</u>
Fund balance at end of year	\$ <u><u>7,035,148</u></u>	<u><u>7,718,599</u></u>	<u><u>5,878,290</u></u>

CITY and BOROUGH OF JUNEAU

GENERAL FUND

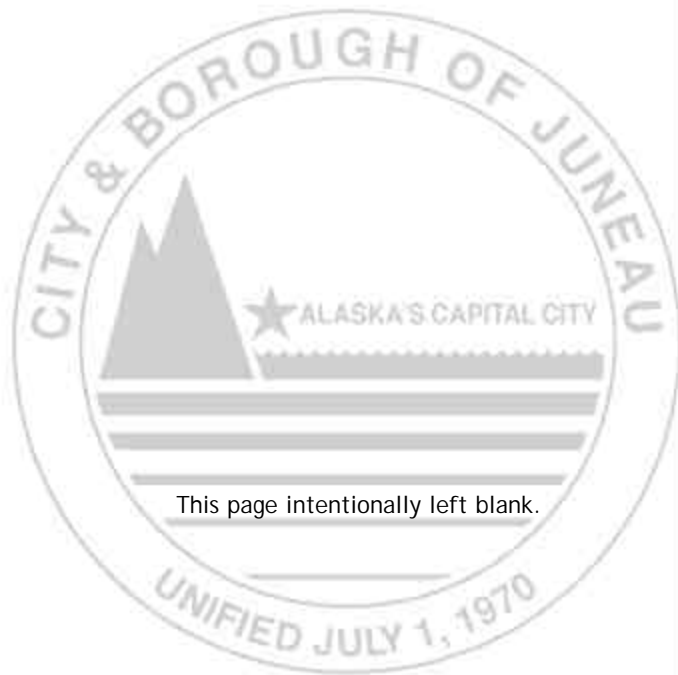
Schedule of Revenues, Expenditures, and Changes in Fund Balance -
Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES				
Taxes:				
Property	\$ 15,502,500	15,502,500	15,417,289	(85,211)
Penalties, interest and discounts	558,000	558,000	669,072	111,072
State sources:				
State shared revenue	487,500	487,500	500,865	13,365
Debt reimbursement	1,629,700	1,629,700	1,626,549	(3,151)
Grants - other	313,900	459,120	351,591	(107,529)
In lieu of taxes	40,000	40,000	45,704	5,704
Federal sources:				
In lieu of taxes	1,012,300	1,012,300	757,684	(254,616)
Licenses, permits and fees	583,200	583,200	710,068	126,868
Ambulance and air medivac	528,800	528,800	455,905	(72,895)
Fines and forfeitures	36,000	36,000	42,735	6,735
Investment and interest income	2,336,800	2,336,800	3,057,640	720,840
Rental	2,600	2,600	1,341	(1,259)
Special assessments	113,500	113,500	153,840	40,340
Other	86,700	86,700	83,785	(2,915)
Total revenues	<u>23,231,500</u>	<u>23,376,720</u>	<u>23,874,068</u>	<u>497,348</u>
EXPENDITURES				
Current:				
Legislative	3,095,000	4,170,086	4,032,392	137,694
Legal	782,021	783,584	751,554	32,030
Administration	2,905,048	3,041,279	2,694,558	346,721
Education	18,116,000	18,116,000	18,116,000	-
Finance	2,156,543	2,210,180	1,941,521	268,659
Engineering	633,988	658,620	594,262	64,358
Libraries	1,869,200	1,882,534	1,842,247	40,287
Community development and lands management	2,262,000	2,384,263	2,108,488	275,775
Public safety	2,117,500	2,117,500	2,117,500	-
Facility maintenance	2,149,600	2,173,111	1,834,693	338,418
Special assessments	1,268,100	1,268,100	922,411	345,689
Other - nondepartmental	7,900	7,900	7,266	634
Total expenditures and encumbrances	<u>37,362,900</u>	<u>38,813,157</u>	<u>36,962,892</u>	<u>1,850,265</u>
Excess (deficiency) of revenues over expenditures and encumbrances	<u>(14,131,400)</u>	<u>(15,436,437)</u>	<u>(13,088,824)</u>	<u>2,347,613</u>



	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
OTHER FINANCING SOURCES (USES)				
Transfers from:				
Special Revenue Funds:				
Sales Tax	\$ 15,206,000	15,999,000	15,999,000	-
Marine Passenger Fee	975,300	975,300	975,300	-
Tobacco Excise Tax	-	215,000	215,000	-
Enterprise Fund:				
Water	1,364	1,364	1,364	-
Sewer	5,336	5,336	5,346	10
Capital Projects Funds	-	50,000	50,000	-
Transfers to:				
Special Revenue Funds:				
Mental Health	(129,000)	(129,000)	(129,000)	-
Eaglecrest	(363,100)	(363,100)	(363,100)	-
General Debt Service Fund	(3,671,900)	(3,671,900)	(3,671,900)	-
Enterprise Funds:				
Bartlett Regional Hospital	(817,500)	(817,500)	(817,500)	-
Total other financing sources (uses)	11,206,500	12,264,500	12,264,510	10
Net change in fund balance	\$ (2,924,900)	(3,171,937)	(824,314)	2,347,623
Fund balance at beginning of year			7,718,599	
Fund balance at end of year			6,894,285	
Reconciliation to GAAP fund balance:				
Encumbrances at end of year			222,673	
Change in liability for compensated absences			(81,810)	
Fund balance at end of year - GAAP basis			\$ 7,035,148	



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SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for revenues from specific sources, including grants, service fees, rental charges and sales taxes, which are designated to finance particular functions and activities. This section contains a combining non-major balance sheet and a combining non-major statement of revenues, expenditures, and changes in fund balance for fiscal year ended June 30, 2003. This section also includes individual three-year statements of revenues, expenditures, and changes in fund balance and budget and actual presentations for all of the following special revenue funds.

Major Special Revenue Funds

Roaded Service Area - To account for revenues and expenditures related to the roaded service area within the City and Borough of Juneau.

Sales Tax - To account for revenues received from tax on the sale of goods and services. Funds are designated for use in specific areas and/or for specific purposes. The component parts are Areawide-General Purpose, Areawide-Recreation, Areawide-Capital Projects, Areawide CIP/Sales Tax Reserve and Liquor Sales.

Lands - To account for revenues and expenditures relating to land sales, non-enterprise fund leases, and gravel sales.

Non-Major Special Revenue Funds

Hotel Tax - To account for revenues from tax on transient room rentals. Proceeds are used to fund operations of the convention center.

Tobacco Excise Tax - To account for revenues received from excise taxes levied on the imported value of tobacco products. Funds are used specifically for various social service functions.

Capital Transit - To account for revenues and expenditures for the operation of the mass transit bus system.

Community Development Block Grant - To account for revenues and expenditures for the Community Development Block Grants received from the U. S. Federal Government.

Mental Health - To account for revenues and expenditures associated with mental health support and counseling services to children, youth, and adults.

Chemical Dependency Services - To account for revenues and expenditures for operation of the Juneau Recovery Hospital (a facility for the treatment of substance abuse) and related outpatient services.

Visitor Services - To account for revenues and expenditures for the operation of the convention center.

Library Minor Contributions - To account for revenues designated for specific library expenditures.

Pass-through Grants - To account for revenues received from State and Federal grants. The funds are passed on to specific agencies to fund operations.

Eaglecrest - To account for revenues and expenditures for the operation of a ski area.

Downtown Parking - To account for revenues and expenditures for parking.

Port Development - To account for revenue obligated for major port improvements.

Low-income Housing - To account for a grant received from the State to stimulate low-income housing in the Juneau area.

Fire Service Area - To account for revenues and expenditures related to the fire service area within the City and Borough of Juneau.

Marine Passenger Fee - To account for revenues approved by the voters to mitigate the cost of tourism and tourism development.

CITY and BOROUGH OF JUNEAU

Non-Major Special Revenue Funds

Combining Balance Sheet

June 30, 2003

	<u>Hotel Tax</u>	<u>Tobacco Excise Tax</u>	<u>Capital Transit</u>	<u>Community Development Block Grant</u>
ASSETS				
Equity in central treasury	\$ -	14,129	245,229	107,760
Receivables, net of allowance for doubtful accounts:				
Accounts	-	-	70,821	-
Taxes	187,733	-	-	-
Long-term notes	-	-	-	93,525
Inventories	-	-	242,000	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total assets	<u>\$ 187,733</u>	<u>14,129</u>	<u>558,050</u>	<u>201,285</u>
LIABILITIES				
Interfund payable to General Fund	\$ 198,925	-	-	-
Accounts payable	-	-	12,520	-
Accrued salaries, payroll taxes, and withholdings payable	-	-	96,144	-
Deferred revenues	-	-	-	89,674
Advance from General Fund	-	-	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total liabilities	<u>198,925</u>	<u>-</u>	<u>108,664</u>	<u>89,674</u>
FUND BALANCES (DEFICITS)				
Reserved:				
Subsequent year expenditures	8,600	6,200	202,900	-
Encumbrances	-	-	134,538	-
Long-term notes receivable	-	-	-	3,851
Unreserved:				
Designated-Compensated absences	-	-	122,973	-
Undesignated	(19,792)	7,929	(11,025)	107,760
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total fund balances (deficits)	<u>(11,192)</u>	<u>14,129</u>	<u>449,386</u>	<u>111,611</u>
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total liabilities and fund balances	<u>\$ 187,733</u>	<u>14,129</u>	<u>558,050</u>	<u>201,285</u>



<u>Mental Health</u>	<u>Chemical Dependency Services</u>	<u>Visitor Services</u>	<u>Library Minor Contributions</u>	<u>Pass-through Grants</u>	<u>Eaglecrest</u>	<u>Down-town Parking</u>	<u>Port Development</u>
-	-	285,266	99,223	-	-	425,630	203,330
7,049	-	25,089	-	-	-	-	188,988
-	-	-	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	10,382	-	-	293,670	-	-
<u>7,049</u>	<u>-</u>	<u>320,737</u>	<u>99,223</u>	<u>-</u>	<u>293,670</u>	<u>425,630</u>	<u>392,318</u>
-	-	-	-	-	773,451	-	-
-	-	9,402	-	-	10,896	3,443	-
-	-	13,820	-	-	19,127	-	-
-	-	10,112	-	-	-	32,572	-
<u>258,110</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>258,110</u>	<u>-</u>	<u>33,334</u>	<u>-</u>	<u>-</u>	<u>803,474</u>	<u>36,015</u>	<u>-</u>
-	-	108,800	-	-	-	-	202,600
-	-	1,478	-	-	-	-	-
-	-	-	-	-	-	-	-
-	-	34,185	-	-	44,334	-	-
(251,061)	-	142,940	99,223	-	(554,138)	389,615	189,718
<u>(251,061)</u>	<u>-</u>	<u>287,403</u>	<u>99,223</u>	<u>-</u>	<u>(509,804)</u>	<u>389,615</u>	<u>392,318</u>
<u>7,049</u>	<u>-</u>	<u>320,737</u>	<u>99,223</u>	<u>-</u>	<u>293,670</u>	<u>425,630</u>	<u>392,318</u>

(Continued)

Non-Major Special Revenue Funds

Combining Balance Sheet, continued

June 30, 2003

	Low- income Housing	Fire Service Area	Marine Passenger Fee	Total
ASSETS				
Equity in central treasury	\$ 417,289	639,297	-	2,437,153
Receivables, net of allowance for doubtful accounts:				
Accounts	-	2,565	850,214	1,144,726
Taxes	-	23,741	-	211,474
Long-term notes	631,465	-	-	724,990
Inventories	-	13,595	-	559,647
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total assets	\$ 1,048,754	679,198	850,214	5,077,990
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
LIABILITIES				
Interfund payable to General Fund	\$ -	-	753,993	1,726,369
Accounts payable	-	28,690	-	64,951
Accrued salaries, payroll taxes, and withholdings payable	-	114,701	-	243,792
Deferred revenues	219,962	21,278	-	373,598
Advance from General Fund	-	-	-	258,110
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total liabilities	219,962	164,669	753,993	2,666,820
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
FUND BALANCES (DEFICITS)				
Reserved:				
Subsequent year expenditures	-	129,700	-	658,800
Encumbrances	458	13,533	-	150,007
Long-term notes receivable	411,503	-	-	415,354
Unreserved:				
Designated-Compensated absences	-	355,715	-	557,207
Undesignated	416,831	15,581	96,221	629,802
Total fund balances (deficits)	828,792	514,529	96,221	2,411,170
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total liabilities and fund balances	\$ 1,048,754	679,198	850,214	5,077,990
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

CITY and BOROUGH OF JUNEAU

Non-Major Special Revenue Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances

For the fiscal year ended June 30, 2003

	<u>Hotel Tax</u>	<u>Tobacco Excise Tax</u>	<u>Capital Transit</u>	<u>Community Development Block Grant</u>
REVENUES				
Taxes	\$ 897,011	-	-	-
State sources:				
State shared revenue	-	-	-	-
Grants - other	-	-	87,005	-
Local sources	-	303,889	-	-
Charges for services	-	-	566,487	-
Contracted services	-	-	-	-
Licenses, permits and fees	-	-	-	-
Land sales	-	-	-	-
Rentals	-	-	450	-
Other	-	-	(1,084)	5,000
Total revenues	<u>897,011</u>	<u>303,889</u>	<u>652,858</u>	<u>5,000</u>
EXPENDITURES				
Current:				
Recreation	-	-	-	-
Low-income housing	-	-	-	-
Public safety	-	-	-	-
Public transportation	-	-	3,348,231	-
Community projects	-	-	-	-
Tourism and conventions	-	-	-	-
Other	13,492	4,650	-	-
Total expenditures	<u>13,492</u>	<u>4,650</u>	<u>3,348,231</u>	<u>-</u>
Excess (deficiency) of revenues over expenditures	<u>883,519</u>	<u>299,239</u>	<u>(2,695,373)</u>	<u>5,000</u>
OTHER FINANCING SOURCES (USES)				
Transfers from other funds	-	-	2,794,900	-
Transfers to other funds	(879,800)	(454,500)	-	-
Total other financing sources (uses)	<u>(879,800)</u>	<u>(454,500)</u>	<u>2,794,900</u>	<u>-</u>
Excess (deficiency) of revenues and other financing sources over expenditures and financing uses	3,719	(155,261)	99,527	5,000
Fund balances (deficits) at beginning of year	<u>(14,911)</u>	<u>169,390</u>	<u>349,859</u>	<u>106,611</u>
Fund balances (deficits) at end of year	<u>\$ (11,192)</u>	<u>14,129</u>	<u>449,386</u>	<u>111,611</u>

(Continued)

Non-Major Special Revenue Funds

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances, continued

For the fiscal year ended June 30, 2003

	<u>Mental Health</u>	<u>Chemical Dependency Services</u>	<u>Visitor Services</u>	<u>Library Minor Contributions</u>
REVENUES				
Taxes	\$ -	-	-	-
State sources:				
State shared revenue	-	-	-	-
Grants - other	-	-	-	-
Local sources	-	-	-	-
Charges for services	125,172	12,697	-	-
Contracted services	-	-	-	-
Licenses, permits and fees	-	-	-	-
Land sales	-	-	-	-
Rentals	-	-	244,726	-
Other	-	-	117,332	4,868
Total revenues	<u>125,172</u>	<u>12,697</u>	<u>362,058</u>	<u>4,868</u>
EXPENDITURES				
Current:				
Recreation	-	-	-	-
Low-income housing	-	-	-	-
Public safety	-	-	-	-
Public transportation	-	-	-	-
Community projects	-	-	-	-
Tourism and conventions	-	-	1,394,346	-
Other	-	-	-	-
Total expenditures	<u>-</u>	<u>-</u>	<u>1,394,346</u>	<u>-</u>
Excess (deficiency) of revenues over expenditures	<u>125,172</u>	<u>12,697</u>	<u>(1,032,288)</u>	<u>4,868</u>
OTHER FINANCING SOURCES (USES)				
Transfers from other funds	255,923	-	976,800	-
Transfers to other funds	-	(126,923)	-	-
Total other financing sources (uses)	<u>255,923</u>	<u>(126,923)</u>	<u>976,800</u>	<u>-</u>
Excess (deficiency) of revenues and other financing sources over expenditures and financing uses	381,095	(114,226)	(55,488)	4,868
Fund balances (deficits) at beginning of year	(632,156)	114,226	342,891	94,355
Fund balances (deficits) at end of year	<u>\$ (251,061)</u>	<u>-</u>	<u>287,403</u>	<u>99,223</u>



<u>Pass-through Grants</u>	<u>Eaglecrest</u>	<u>Down-town Parking</u>	<u>Port Development</u>	<u>Low-income Housing</u>	<u>Fire Service Area</u>	<u>Marine Passenger Fee</u>	<u>Total</u>
-	-	-	-	-	1,794,303	-	2,691,314
-	-	-	-	-	8,118	-	8,118
60,710	-	-	-	-	-	-	147,715
-	-	-	-	-	-	-	303,889
-	470,893	226,289	-	-	-	-	1,401,538
-	-	-	-	-	323,800	-	323,800
-	-	-	1,051,938	-	-	3,638,816	4,690,754
-	-	-	-	18,979	-	-	18,979
-	-	-	-	-	-	-	245,176
-	-	-	-	(79)	12,233	-	138,270
<u>60,710</u>	<u>470,893</u>	<u>226,289</u>	<u>1,051,938</u>	<u>18,900</u>	<u>2,138,454</u>	<u>3,638,816</u>	<u>9,969,553</u>
-	1,399,255	-	-	-	-	-	1,399,255
-	-	-	-	11,808	-	-	11,808
-	-	-	-	-	2,353,428	-	2,353,428
-	-	-	-	-	-	-	3,348,231
60,710	-	-	-	-	-	-	60,710
-	-	-	-	-	-	-	1,394,346
-	-	154,864	-	-	-	-	173,006
<u>60,710</u>	<u>1,399,255</u>	<u>154,864</u>	<u>-</u>	<u>11,808</u>	<u>2,353,428</u>	<u>-</u>	<u>8,740,784</u>
-	(928,362)	71,425	1,051,938	7,092	(214,974)	3,638,816	1,228,769
-	388,100	-	-	-	234,300	-	4,650,023
-	-	(200,000)	(990,000)	-	-	(3,584,200)	(6,235,423)
-	<u>388,100</u>	<u>(200,000)</u>	<u>(990,000)</u>	<u>-</u>	<u>234,300</u>	<u>(3,584,200)</u>	<u>(1,585,400)</u>
-	(540,262)	(128,575)	61,938	7,092	19,326	54,616	(356,631)
-	<u>30,458</u>	<u>518,190</u>	<u>330,380</u>	<u>821,700</u>	<u>495,203</u>	<u>41,605</u>	<u>2,767,801</u>
-	<u>(509,804)</u>	<u>389,615</u>	<u>392,318</u>	<u>828,792</u>	<u>514,529</u>	<u>96,221</u>	<u>2,411,170</u>

CITY and BOROUGH OF JUNEAU

Major Special Revenue Funds

ROADED SERVICE AREA

Comparative Statements of Revenues, Expenditures, and Changes in Fund Balance

For the fiscal year ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES			
Property taxes	\$ 11,422,680	11,257,006	11,561,329
State sources:			
Safe Communities	753,108	755,741	703,636
State shared revenue	153,535	158,317	107,083
Grants	34,191	8,070	10,314
Forest receipts	797,061	790,709	232,593
Federal source - grant	1,220	179	14,192
Licenses, permits and fees	1,198,860	1,068,500	1,037,923
Fines and forfeitures	458,944	416,601	391,163
Other	20,380	863	827
Total revenues	<u>14,839,979</u>	<u>14,455,986</u>	<u>14,059,060</u>
EXPENDITURES			
Education	200,000	200,000	200,000
Parks and recreation	2,584,531	2,218,420	2,004,401
Public safety - police	8,834,298	7,859,213	7,537,916
Public works - roads and street maintenance	2,966,795	2,918,281	2,643,192
Total expenditures	<u>14,585,624</u>	<u>13,195,914</u>	<u>12,385,509</u>
Excess of revenues over expenditures	<u>254,355</u>	<u>1,260,072</u>	<u>1,673,551</u>
OTHER FINANCING SOURCES (USES)			
Transfers from Special Revenue Funds:			
Sales Tax	2,462,000	450,000	450,000
Marine Passenger Fee	541,700	441,000	453,200
Transfers to Special Revenue Funds:			
Capital Transit	(2,589,900)	(2,490,400)	(1,882,800)
Eaglecrest	(25,000)	(25,000)	(25,000)
Total other financing sources (uses)	<u>388,800</u>	<u>(1,624,400)</u>	<u>(1,004,600)</u>
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	643,155	(364,328)	668,951
Fund balance at beginning of year	<u>2,822,484</u>	<u>3,186,812</u>	<u>2,517,861</u>
Fund balance at end of year	<u>\$ 3,465,639</u>	<u>2,822,484</u>	<u>3,186,812</u>

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES				
Property taxes	\$ 11,486,200	11,486,200	11,422,680	(63,520)
State sources:				
Safe Communities	755,700	755,700	753,108	(2,592)
State shared revenue	159,100	159,100	153,535	(5,565)
Grants	7,500	38,787	34,191	(4,596)
Forest receipts	939,500	939,500	797,061	(142,439)
Federal source - grant	-	-	1,220	1,220
Licenses, permits and fees	1,298,400	1,328,400	1,198,860	(129,540)
Fines and forfeitures	410,200	410,200	458,944	48,744
Other	-	11,500	20,380	8,880
Total revenues	<u>15,056,600</u>	<u>15,129,387</u>	<u>14,839,979</u>	<u>(289,408)</u>
EXPENDITURES				
Education	200,000	200,000	200,000	-
Parks and recreation	2,803,900	2,877,987	2,629,933	248,054
Public safety - police	9,111,100	9,161,332	8,987,769	173,563
Public works - roads and street maintenance	3,345,000	3,373,416	2,984,470	388,946
Total expenditures and encumbrances	<u>15,460,000</u>	<u>15,612,735</u>	<u>14,802,172</u>	<u>810,563</u>
Excess of revenues over expenditures and encumbrances	<u>(403,400)</u>	<u>(483,348)</u>	<u>37,807</u>	<u>521,155</u>
OTHER FINANCING SOURCES (USES)				
Transfers from Special Revenue Funds:				
Sales Tax	2,462,000	2,462,000	2,462,000	-
Marine Passenger Fee	541,700	541,700	541,700	-
Transfers to Special Revenue Funds:				
Capital Transit	(2,589,900)	(2,589,900)	(2,589,900)	-
Eaglecrest	(25,000)	(25,000)	(25,000)	-
Total other financing sources (uses)	<u>388,800</u>	<u>388,800</u>	<u>388,800</u>	<u>-</u>
Net change in fund balance	<u>\$ (14,600)</u>	<u>(94,548)</u>	<u>426,607</u>	<u>521,155</u>
Fund balance at beginning of year			<u>2,822,484</u>	
Fund balance at end of year			3,249,091	
Reconciliation to GAAP fund balance:				
Encumbrances at end of year			106,794	
Change in liability for compensated absences			109,754	
Fund balance at end of year - GAAP basis			<u>\$ 3,465,639</u>	

CITY and BOROUGH OF JUNEAU

Major Special Revenue Funds

SALES TAX

Comparative Statements of Revenues, Expenditures, and Changes in Fund Balance

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES			
General sales tax:			
Areawide 2%	\$ 12,085,238	11,623,132	11,544,124
Areawide Recreation 1%	-	-	3,117,773
Areawide Recreation 1% Prop 2 2001	6,042,619	5,811,567	2,646,504
Areawide Capital Projects 1%	6,042,619	5,811,567	5,772,060
Areawide CIP/Sales Tax Reserve 1%	6,042,619	5,811,567	5,772,061
Total general sales tax	<u>30,213,095</u>	<u>29,057,833</u>	<u>28,852,522</u>
Liquor sales tax - 3%	629,661	592,499	591,202
Miscellaneous	22,920	24,079	25,591
Total revenues	<u>30,865,676</u>	<u>29,674,411</u>	<u>29,469,315</u>
EXPENDITURES - Other	662,473	640,112	594,176
Excess of revenues over expenditures	<u>30,203,203</u>	<u>29,034,299</u>	<u>28,875,139</u>
OTHER FINANCING SOURCES (USES)			
Transfer from General Fund	-	557,100	739,300
Transfer from Capital Projects	2,500,000	-	-
Transfers to:			
General Fund	(15,999,000)	(15,578,400)	(15,039,500)
Special Revenue Funds:			
Fire Service Area	(175,000)	-	-
Roaded Service Area	(2,462,000)	(450,000)	(450,000)
Capital Projects Funds	(9,424,000)	(11,626,500)	(8,921,600)
Enterprise Funds:			
Bartlett Regional Hospital	(587,900)	(559,900)	(573,700)
Capital Projects	(2,732,200)	(5,280,000)	(1,351,000)
General Debt Service Fund	(293,500)	(348,300)	-
Total other financing sources (uses)	<u>(29,173,600)</u>	<u>(33,286,000)</u>	<u>(25,596,500)</u>
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	1,029,603	(4,251,701)	3,278,639
Fund balance at beginning of year	<u>6,209,062</u>	<u>10,460,763</u>	<u>7,182,124</u>
Fund balance at end of year	<u>\$ 7,238,665</u>	<u>6,209,062</u>	<u>10,460,763</u>

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES				
General sales tax:				
Areawide 2%	\$ 11,839,300	11,839,300	12,085,238	245,938
Areawide Recreation 1% Prop 2 2001	5,919,600	5,919,600	6,042,619	123,019
Areawide Capital Projects 1%	5,919,600	5,919,600	6,042,619	123,019
Areawide CIP/Sales Tax Reserve 1%	5,919,600	5,919,600	6,042,619	123,019
Total general sales tax	<u>29,598,100</u>	<u>29,598,100</u>	<u>30,213,095</u>	<u>614,995</u>
Liquor sales tax - 3%	622,700	622,700	629,661	6,961
Miscellaneous	25,000	25,000	22,920	(2,080)
Total revenues	<u>30,245,800</u>	<u>30,245,800</u>	<u>30,865,676</u>	<u>619,876</u>
EXPENDITURES - Other	669,600	669,600	662,473	7,127
Excess of revenues over expenditures	<u>29,576,200</u>	<u>29,576,200</u>	<u>30,203,203</u>	<u>627,003</u>
OTHER FINANCING SOURCES (USES)				
Transfer from Capital Projects	-	2,500,000	2,500,000	-
Transfers to:				
General Fund	(15,206,000)	(15,999,000)	(15,999,000)	-
Special Revenue Funds:				
Fire Service Area	(175,000)	(175,000)	(175,000)	-
Roaded Service Area	(2,462,000)	(2,462,000)	(2,462,000)	-
Capital Projects Funds	(9,424,000)	(9,424,000)	(9,424,000)	-
Enterprise Funds:				
Bartlett Regional Hospital	(587,900)	(587,900)	(587,900)	-
Capital Projects	(2,732,200)	(2,732,200)	(2,732,200)	-
General Debt Service Fund	(293,500)	(293,500)	(293,500)	-
Total other financing sources (uses)	<u>(30,880,600)</u>	<u>(29,173,600)</u>	<u>(29,173,600)</u>	<u>-</u>
Net change in fund balance	<u>\$ (1,304,400)</u>	<u>402,600</u>	<u>1,029,603</u>	<u>627,003</u>
Fund balance at beginning of year			<u>6,209,062</u>	
Fund balance at end of year			<u>\$ 7,238,665</u>	

CITY and BOROUGH OF JUNEAU

Major Special Revenue Funds

LANDS

Comparative Statements of Revenues, Expenditures, and Changes in Fund Balance

For the fiscal year ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES			
State Sources - DNR			
national coast wetlands	\$ 553,000	-	-
Interest	46,666	110,978	145,266
Land sales	139,254	391,753	349,047
Rentals	44,289	44,460	32,390
Equity in earnings of AJT Mining Properties, Inc.			
joint ventures	131	190	353
Gravel sales - Lemon Creek gravel pit	158,062	203,952	202,044
Bad debt recovery (expense)	(13,695)	11,930	-
Total revenues	<u>927,707</u>	<u>763,263</u>	<u>729,100</u>
EXPENDITURES			
Land management	269,823	238,771	224,846
Land acquisition	847,051	169,599	1,589,708
Land management response	26,917	10,032	18,831
Land selection	6,934	148,100	6,484
Lease maintenance	20,391	16,378	6,622
Lemon Creek gravel pit	205,047	176,014	209,404
Miscellaneous lot sales	-	-	835
Miscellaneous property examinations	8,794	5,904	11,157
Foreclosures and LID payments	8,569	33,340	12,590
Other	4,875	837	-
Total expenditures	<u>1,398,401</u>	<u>798,975</u>	<u>2,080,477</u>
Deficiency of revenues over expenditures	<u>(470,694)</u>	<u>(35,712)</u>	<u>(1,351,377)</u>
OTHER FINANCING SOURCES (USES)			
Transfers from:			
Capital Projects Fund	-	455,000	-
Transfers to:			
Capital Projects Fund	-	(1,027,000)	(485,000)
Debt financing	-	-	250,000
Total other financing sources (uses)	<u>-</u>	<u>(572,000)</u>	<u>(235,000)</u>
Deficiency of revenues and other financing sources over expenditures and other financing uses	<u>(470,694)</u>	<u>(607,712)</u>	<u>(1,586,377)</u>
Fund balance at beginning of year	<u>548,523</u>	<u>1,156,235</u>	<u>2,742,612</u>
Fund balance at end of year	<u>\$ 77,829</u>	<u>548,523</u>	<u>1,156,235</u>

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES				
State Sources - DNR				
national coast wetlands	\$ -	553,000	553,000	-
Federal Sources - USFS				
raptor center land	-	347,725	-	(347,725)
Interest	171,500	171,500	46,666	(124,834)
Land sales	156,900	156,900	139,254	(17,646)
Rentals	44,300	44,300	44,289	(11)
Equity in earnings of AJT Mining Properties, Inc.				
joint ventures	100	100	131	31
Gravel sales - Lemon Creek gravel pit	218,000	218,000	158,062	(59,938)
Bad debt recovery (expense)	-	-	(13,695)	(13,695)
Total revenues	<u>590,800</u>	<u>1,491,525</u>	<u>927,707</u>	<u>(563,818)</u>
EXPENDITURES				
Land management	270,500	270,500	274,372	(3,872)
Land acquisition	29,900	1,193,375	899,051	294,324
Land management response	25,000	31,480	32,815	(1,335)
Land selection	-	10,234	10,234	-
Lease maintenance	9,400	9,400	20,391	(10,991)
Lemon Creek gravel pit	247,000	273,951	223,733	50,218
Miscellaneous property examinations	30,000	36,500	13,669	22,831
Foreclosures and LID payments	20,000	20,000	8,569	11,431
Total expenditures and encumbrances	<u>631,800</u>	<u>1,845,440</u>	<u>1,482,834</u>	<u>362,606</u>
Net change in fund balance	\$ <u>(41,000)</u>	<u>(353,915)</u>	(555,127)	<u>(201,212)</u>
Fund balance at beginning of year			<u>548,523</u>	
Fund balance at end of year			(6,604)	
Reconciliation to GAAP fund balance:				
Encumbrances at end of year			89,784	
Change in liability for compensated absences			<u>(5,351)</u>	
Fund balance at end of year - GAAP basis			\$ <u>77,829</u>	

CITY and BOROUGH OF JUNEAU

Non-Major Special Revenue Funds

HOTEL TAX

Comparative Statements of Revenues, Expenditures, and Changes in Fund Balance

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES - Taxes	\$ 897,011	926,630	961,026
EXPENDITURES - Other	13,492	17,698	16,259
Excess of revenues over expenditures	<u>883,519</u>	<u>908,932</u>	<u>944,767</u>
OTHER FINANCING USES - Transfer to			
Visitor Services Special Revenue Fund	<u>(879,800)</u>	<u>(1,013,600)</u>	<u>(958,200)</u>
Excess (deficiency) of revenues over expenditures and other financing uses	3,719	(104,668)	(13,433)
Fund balance (deficit) at beginning of year	<u>(14,911)</u>	<u>89,757</u>	<u>103,190</u>
Fund balance (deficit) at end of year	<u>\$ (11,192)</u>	<u>(14,911)</u>	<u>89,757</u>

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES - Taxes	\$ 940,000	940,000	897,011	(42,989)
EXPENDITURES - Other	13,600	13,600	13,492	108
Excess of revenues over expenditures	<u>926,400</u>	<u>926,400</u>	<u>883,519</u>	<u>(42,881)</u>
OTHER FINANCING USES - Transfer to				
Visitor Services Special Revenue Fund	<u>(879,800)</u>	<u>(879,800)</u>	<u>(879,800)</u>	<u>-</u>
Net change in fund balance	\$ <u>46,600</u>	<u>46,600</u>	3,719	<u>(42,881)</u>
Fund balance at beginning of year			<u>(14,911)</u>	
Fund deficit at end of year			\$ <u>(11,192)</u>	

CITY and BOROUGH OF JUNEAU

Non-Major Special Revenue Funds

TOBACCO EXCISE TAX

Comparative Statements of Revenues, Expenditures, and Changes in Fund Balance

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES - Local sources	\$ 303,889	292,819	271,501
EXPENDITURES - Other	4,650	2,296	2,024
Excess of revenues over expenditures	<u>299,239</u>	<u>290,523</u>	<u>269,477</u>
OTHER FINANCING USES			
Transfers to:			
General Fund	(215,000)	-	-
Bartlett Regional Hospital Enterprise Fund	(239,500)	(228,100)	(267,800)
Total other financing uses	<u>(454,500)</u>	<u>(228,100)</u>	<u>(267,800)</u>
Excess (deficiency) of revenues over expenditures and other financing uses	(155,261)	62,423	1,677
Fund balance at beginning of year	<u>169,390</u>	<u>106,967</u>	<u>105,290</u>
Fund balance at end of year	<u>\$ 14,129</u>	<u>169,390</u>	<u>106,967</u>

TOBACCO EXCISE TAX

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES - Local sources	\$ 306,500	306,500	303,889	(2,611)
EXPENDITURES - Other	2,700	2,700	4,650	(1,950)
Excess of revenues over expenditures	<u>303,800</u>	<u>303,800</u>	<u>299,239</u>	<u>(4,561)</u>
OTHER FINANCING USES				
Transfers to:				
General Fund	-	(215,000)	(215,000)	-
Bartlett Regional Hospital Enterprise Fund	(239,500)	(239,500)	(239,500)	-
Total other financing uses	<u>(239,500)</u>	<u>(454,500)</u>	<u>(454,500)</u>	<u>-</u>
Net change in fund balance	<u>\$ 64,300</u>	<u>(150,700)</u>	<u>(155,261)</u>	<u>(4,561)</u>
Fund balance at beginning of year			<u>169,390</u>	
Fund balance at end of year			<u>\$ 14,129</u>	

CITY and BOROUGH OF JUNEAU**Non-Major Special Revenue Funds****CAPITAL TRANSIT****Comparative Statements of Revenues, Expenditures, and Changes in Fund Balance***For the fiscal years ended June 30, 2003, 2002 and 2001*

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES			
State sources - Urban Mass Transportation			
Administration grant	\$ 87,005	146,114	80,679
Charges for services	566,487	603,212	488,666
Rental	450	4,050	5,400
Bad debt recovery (expense)	(1,784)	-	-
Other	700	576	293
Total revenues	<u>652,858</u>	<u>753,952</u>	<u>575,038</u>
EXPENDITURES			
Operations	2,562,109	2,387,494	1,969,202
Maintenance	786,122	679,959	671,826
Total expenditures	<u>3,348,231</u>	<u>3,067,453</u>	<u>2,641,028</u>
Deficiency of revenues over expenditures	<u>(2,695,373)</u>	<u>(2,313,501)</u>	<u>(2,065,990)</u>
OTHER FINANCING SOURCES			
Transfers from Special Revenue Funds:			
Roaded Service Area	2,589,900	2,490,400	1,882,800
Marine Passenger Fee	205,000	165,000	60,000
Total other financing sources	<u>2,794,900</u>	<u>2,655,400</u>	<u>1,942,800</u>
Excess (deficiency) of revenues and other financing sources over expenditures	99,527	341,899	(123,190)
Fund balance at beginning of year	<u>349,859</u>	<u>7,960</u>	<u>131,150</u>
Fund balance at end of year	<u>\$ 449,386</u>	<u>349,859</u>	<u>7,960</u>

Non-Major Special Revenue Funds

CAPITAL TRANSIT

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES				
State sources - Urban Mass				
Transportation Administration grant	\$ 84,000	145,400	87,005	(58,395)
Charges for services	513,000	513,000	566,487	53,487
Rental	-	-	450	450
Bad debt recovery (expense)	-	-	(1,784)	(1,784)
Other	2,800	2,800	700	(2,100)
Total revenues	<u>599,800</u>	<u>661,200</u>	<u>652,858</u>	<u>(8,342)</u>
EXPENDITURES				
Operations	2,580,600	2,628,842	2,711,376	(82,534)
Maintenance	811,800	823,718	786,258	37,460
Total expenditures and encumbrances	<u>3,392,400</u>	<u>3,452,560</u>	<u>3,497,634</u>	<u>(45,074)</u>
Deficiency of revenues over expenditures and encumbrances	<u>(2,792,600)</u>	<u>(2,791,360)</u>	<u>(2,844,776)</u>	<u>(53,416)</u>
OTHER FINANCING SOURCES				
Transfers from Special Revenue Funds:				
Roaded Service Area	2,589,900	2,589,900	2,589,900	-
Marine Passenger Fee	205,000	205,000	205,000	-
Total other financing sources	<u>2,794,900</u>	<u>2,794,900</u>	<u>2,794,900</u>	<u>-</u>
Net change in fund balance	<u>\$ 2,300</u>	<u>3,540</u>	<u>(49,876)</u>	<u>(53,416)</u>
Fund balance at beginning of year			<u>349,859</u>	
Fund balance at end of year			299,983	
Reconciliation to GAAP fund balance:				
Encumbrances at end of year			134,538	
Change in liability for compensated absences			<u>14,865</u>	
Fund balance at end of year - GAAP basis			<u>\$ 449,386</u>	

CITY and BOROUGH OF JUNEAU

Non-Major Special Revenue Funds

COMMUNITY DEVELOPMENT BLOCK GRANT

Comparative Statements of Revenues, Expenditures and Changes in Fund Balance

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES			
Community Development Block Grant	\$ -	198,000	-
Bad debt recovery	5,000	-	-
Total revenues	<u>5,000</u>	<u>198,000</u>	<u>-</u>
EXPENDITURES			
Community development and lands management	<u>-</u>	<u>198,000</u>	<u>-</u>
Excess of revenues over expenditures	5,000	-	-
Fund balance at beginning of year	<u>106,611</u>	<u>106,611</u>	<u>106,611</u>
Fund balance at end of year	<u>\$ 111,611</u>	<u>106,611</u>	<u>106,611</u>

COMMUNITY DEVELOPMENT BLOCK GRANT

Schedule of Revenues, Expenditures and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES				
Bad debt recovery	\$ -	-	5,000	5,000
EXPENDITURES - Community development and lands management	-	-	-	-
Excess of revenues over expenditures	\$ -	-	5,000	5,000
Fund balance at beginning of year			106,611	
Fund balance at end of year			\$ 111,611	

CITY and BOROUGH OF JUNEAU**Non-Major Special Revenue Funds****MENTAL HEALTH****Comparative Statements of Revenues, Expenditures, and Changes in Fund Deficit***For the fiscal years ended June 30, 2003, 2002 and 2001*

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES			
State sources:			
Alaska Youth Initiative Grant	\$ -	-	17,934
Charges for Services - Clinic fees	119,129	-	55,161
Less: Contractual allowances	-	-	(21,310)
Bad debt recovery (expense)	6,043	19,429	(22,909)
Total revenues	<u>125,172</u>	<u>19,429</u>	<u>28,876</u>
EXPENDITURES			
Alaska Youth Initiative	-	-	9,219
Clinic	-	-	536,976
Total expenditures	<u>-</u>	<u>-</u>	<u>546,195</u>
Excess (deficiency) of revenues over expenditures	125,172	19,429	(517,319)
OTHER FINANCING SOURCES			
Transfers from:			
General Fund	129,000	310,400	310,400
Chemical Dependency Special Revenue Fund	126,923	-	-
Total other financing sources	<u>255,923</u>	<u>310,400</u>	<u>310,400</u>
Excess (deficiency) of revenues and other financing sources over expenditures	381,095	329,829	(206,919)
Fund deficit at beginning of year	<u>(632,156)</u>	<u>(961,985)</u>	<u>(755,066)</u>
Fund deficit at end of year	<u>\$ (251,061)</u>	<u>(632,156)</u>	<u>(961,985)</u>

Non-Major Special Revenue Funds

MENTAL HEALTH

Schedule of Revenues, Expenditures, and Changes in Fund Deficit - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES				
Charges for Services - Clinic fees	\$ 124,000	124,000	119,129	(4,871)
Bad debt recovery	-	-	6,043	6,043
Total revenues	<u>124,000</u>	<u>124,000</u>	<u>125,172</u>	<u>1,172</u>
OTHER FINANCING SOURCES				
Transfers from:				
General Fund	129,000	129,000	129,000	-
Chemical Dependency Special Revenue Fund	125,800	125,800	126,923	1,123
Total other financing sources	<u>254,800</u>	<u>254,800</u>	<u>255,923</u>	<u>1,123</u>
Net change in fund balance	\$ <u>378,800</u>	<u>378,800</u>	381,095	<u>2,295</u>
Fund deficit at beginning of year			<u>(632,156)</u>	
Fund deficit at end of year			\$ <u>(251,061)</u>	

CITY and BOROUGH OF JUNEAU

Non-Major Special Revenue Funds

CHEMICAL DEPENDENCY SERVICES

Comparative Statements of Revenues, Expenditures, and Changes in Fund Balance

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES			
Charges for services	\$ -	-	28,593
Less: Contractual allowances	-	(687)	(20,221)
Bad debt recovery	12,697	14,134	92,052
Other	-	-	355
Total revenues	<u>12,697</u>	<u>13,447</u>	<u>100,779</u>
EXPENDITURES			
Adult Treatment	-	-	57,898
Total expenditures	<u>-</u>	<u>-</u>	<u>57,898</u>
Excess of revenues over expenditures	<u>12,697</u>	<u>13,447</u>	<u>42,881</u>
OTHER FINANCING USES			
Transfers to:			
Mental Health Special Revenue Fund	(126,923)	-	-
Bartlett Regional Hospital Enterprise Fund	-	-	(259,770)
Total other financing uses	<u>(126,923)</u>	<u>-</u>	<u>(259,770)</u>
Excess (deficiency) of revenues over expenditures and other financing uses	<u>(114,226)</u>	<u>13,447</u>	<u>(216,889)</u>
Fund balance at beginning of year	<u>114,226</u>	<u>100,779</u>	<u>317,668</u>
Fund balance at end of year	<u>\$ -</u>	<u>114,226</u>	<u>100,779</u>

CHEMICAL DEPENDENCY SERVICES

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES				
Charges for services	\$ 10,000	10,000	-	(10,000)
Bad debt recovery	-	-	12,697	12,697
Total revenues	10,000	10,000	12,697	2,697
OTHER FINANCING USES				
Transfers to - Mental Health Special Revenue Fund	(125,800)	(125,800)	(126,923)	(1,123)
Net change in fund balance	<u>(115,800)</u>	<u>(115,800)</u>	(114,226)	<u>1,574</u>
Fund balance at beginning of year			<u>114,226</u>	
Fund balance at end of year			<u>\$ -</u>	

CITY and BOROUGH OF JUNEAU

Non-Major Special Revenue Funds

VISITOR SERVICES

Comparative Statements of Revenues, Expenditures, and Change in Fund Balance

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES			
Rental income	\$ 244,726	166,487	199,664
Concessions	47,447	36,824	38,559
Other	69,885	55,172	69,590
Total revenues	<u>362,058</u>	<u>258,483</u>	<u>307,813</u>
EXPENDITURES			
Operations	668,546	558,054	535,996
Visitor information	725,800	800,000	769,100
Total expenditures	<u>1,394,346</u>	<u>1,358,054</u>	<u>1,305,096</u>
Deficiency of revenues over expenditures	<u>(1,032,288)</u>	<u>(1,099,571)</u>	<u>(997,283)</u>
OTHER FINANCING SOURCES			
Transfers from Special Revenue Funds:			
Hotel Tax	879,800	1,013,600	958,200
Marine Passenger Fee	97,000	97,000	97,000
Total other financing sources	<u>976,800</u>	<u>1,110,600</u>	<u>1,055,200</u>
Excess (deficiency) of revenues and other financing sources over expenditures	<u>(55,488)</u>	<u>11,029</u>	<u>57,917</u>
Fund balance at beginning of year	<u>342,891</u>	<u>331,862</u>	<u>273,945</u>
Fund balance at end of year	<u>\$ 287,403</u>	<u>342,891</u>	<u>331,862</u>

Non-Major Special Revenue Funds

VISITOR SERVICES

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES				
Rental income	\$ 190,500	190,500	244,726	54,226
Concessions	37,700	37,700	47,447	9,747
Other	59,100	59,100	69,885	10,785
Total revenues	<u>287,300</u>	<u>287,300</u>	<u>362,058</u>	<u>74,758</u>
EXPENDITURES				
Operations	671,600	672,119	674,205	(2,086)
Visitor information	725,800	725,800	725,800	-
Total expenditures and encumbrances	<u>1,397,400</u>	<u>1,397,919</u>	<u>1,400,005</u>	<u>(2,086)</u>
Deficiency of revenues over expenditures and encumbrances	<u>(1,110,100)</u>	<u>(1,110,619)</u>	<u>(1,037,947)</u>	<u>72,672</u>
OTHER FINANCING SOURCES				
Transfers from Special Revenue Funds:				
Hotel Tax	879,800	879,800	879,800	-
Marine Passenger Fee	97,000	97,000	97,000	-
Total other financing sources	<u>976,800</u>	<u>976,800</u>	<u>976,800</u>	<u>-</u>
Net change in fund balance	<u>\$ (133,300)</u>	<u>(133,819)</u>	<u>(61,147)</u>	<u>72,672</u>
Fund balance at beginning of year			<u>342,891</u>	
Fund balance at end of year			281,744	
Reconciliation to GAAP fund balance:				
Encumbrances at end of year			1,478	
Change in liability for compensated absences			<u>4,181</u>	
Fund balance at end of year - GAAP basis			<u>\$ 287,403</u>	

CITY and BOROUGH OF JUNEAU

Non-Major Special Revenue Funds

LIBRARY MINOR CONTRIBUTIONS

Comparative Statements of Revenues, Expenditures and Changes in Fund Balance

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES - Donations	\$ 4,868	8,343	10,056
EXPENDITURES - Materials	-	-	-
Excess of revenues over expenditures	4,868	8,343	10,056
Fund balance at beginning of year	94,355	86,012	75,956
Fund balance at end of year	\$ <u>99,223</u>	<u>94,355</u>	<u>86,012</u>

LIBRARY MINOR CONTRIBUTIONS

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES - Donations	\$ 9,600	9,600	4,868	(4,732)
EXPENDITURES - Materials	9,600	9,600	-	9,600
Excess of revenues over expenditures	\$ -	-	4,868	4,868
Fund balance at beginning of year			94,355	
Fund balance at end of year			\$ 99,223	

CITY and BOROUGH OF JUNEAU

Non-Major Special Revenue Funds

PASS-THROUGH GRANTS

Comparative Statements of Revenues, Expenditures, and Changes in Fund Balance

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES			
State grants and entitlement	\$ 60,710	57,120	47,455
	<u>60,710</u>	<u>57,120</u>	<u>47,455</u>
EXPENDITURES			
Community projects - pass-through grants:			
Juneau Alliance for Mental Health, Inc. (JAMHI)	2,905	2,944	2,373
AWARE	13,943	14,133	14,237
REACH, Inc.	7,262	7,361	8,601
Wildflower Court	15,976	12,955	13,050
Juneau Youth Services, Inc.	9,876	9,716	9,194
Gastineau Manor	10,748	10,011	-
Total expenditures	<u>60,710</u>	<u>57,120</u>	<u>47,455</u>
Excess of revenues over expenditures	-	-	-
Fund balance at beginning of year	<u>-</u>	<u>-</u>	<u>-</u>
Fund balance at end of year	<u>\$ -</u>	<u>-</u>	<u>-</u>

PASS-THROUGH GRANTS

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES - State grants and entitlement	\$ 57,100	57,100	60,710	3,610
EXPENDITURES				
Community projects - pass-through grants:				
Juneau Alliance for Mental Health, Inc. (JAMHI)	2,900	2,900	2,905	(5)
AWARE	14,100	14,100	13,943	157
REACH, Inc.	7,400	7,400	7,262	138
Wildflower Court	13,000	13,000	15,976	(2,976)
Juneau Youth Services, Inc.	9,700	9,700	9,876	(176)
Gastineau Manor	10,000	10,000	10,748	(748)
Total expenditures	<u>57,100</u>	<u>57,100</u>	<u>60,710</u>	<u>(3,610)</u>
Excess of revenues over expenditures	\$ -	-	-	-
Fund balance at beginning of year			-	
Fund balance at end of year			\$ -	

CITY and BOROUGH OF JUNEAU**Non-Major Special Revenue Funds****EAGLECREST****Comparative Statements of Revenues, Expenditures, and Changes in Fund Balance***For the fiscal years ended June 30, 2003, 2002 and 2001*

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES			
Charges for services:			
Ski tickets	\$ 275,930	580,832	478,122
Ski school fees	48,099	114,456	62,955
Other	146,864	365,826	231,765
Total revenues	<u>470,893</u>	<u>1,061,114</u>	<u>772,842</u>
EXPENDITURES			
Ski area operations	1,060,138	1,190,035	989,505
Ski school operations	95,692	127,017	91,884
Ski area maintenance	243,425	279,864	263,600
Total expenditures	<u>1,399,255</u>	<u>1,596,916</u>	<u>1,344,989</u>
Deficiency of revenues over expenditures	<u>(928,362)</u>	<u>(535,802)</u>	<u>(572,147)</u>
OTHER FINANCING SOURCES			
Transfers from:			
General Fund	363,100	333,100	333,100
Roaded Service Area Special Revenue Fund	25,000	25,000	25,000
Total other financing sources	<u>388,100</u>	<u>358,100</u>	<u>358,100</u>
Deficiency of revenues and other financing sources over expenditures	(540,262)	(177,702)	(214,047)
Fund balance at beginning of the year	<u>30,458</u>	<u>208,160</u>	<u>422,207</u>
Fund balance (deficit) at end of year	<u>\$ (509,804)</u>	<u>30,458</u>	<u>208,160</u>

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES				
Charges for services:				
Ski tickets	\$ 858,600	858,600	275,930	(582,670)
Ski school fees	117,000	117,000	48,099	(68,901)
Other	404,500	404,500	146,864	(257,636)
Total revenues	<u>1,380,100</u>	<u>1,380,100</u>	<u>470,893</u>	<u>(909,207)</u>
EXPENDITURES				
Ski area operations	1,303,900	1,304,298	1,068,863	235,435
Ski school operations	124,600	124,600	95,692	28,908
Ski area maintenance	299,800	249,800	243,425	6,375
Total expenditures and encumbrances	<u>1,728,300</u>	<u>1,678,698</u>	<u>1,407,980</u>	<u>270,718</u>
Deficiency of revenues over expenditures and encumbrances	<u>(348,200)</u>	<u>(298,598)</u>	<u>(937,087)</u>	<u>(638,489)</u>
OTHER FINANCING SOURCES				
Transfers from:				
General Fund	363,100	363,100	363,100	-
Roaded Service Area Special Revenue Fund	25,000	25,000	25,000	-
Total other financing sources	<u>388,100</u>	<u>388,100</u>	<u>388,100</u>	<u>-</u>
Net change in fund balance (deficit)	<u>\$ 39,900</u>	<u>89,502</u>	<u>(548,987)</u>	<u>(638,489)</u>
Fund balance at beginning of year			<u>30,458</u>	
Fund deficit at end of year			<u>(518,529)</u>	
Reconciliation to GAAP fund balance:				
Encumbrances at end of year			-	
Change in liability for compensated absences			<u>8,725</u>	
Fund deficit at end of year - GAAP basis			<u>\$ (509,804)</u>	

CITY and BOROUGH OF JUNEAU

Non-Major Special Revenue Funds

DOWNTOWN PARKING

Comparative Statements of Revenues, Expenditures, and Changes in Fund Balance

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES - Charges for parking	\$ 226,289	204,612	210,881
EXPENDITURES			
Salaries and fringe benefits	15,329	10,983	10,629
Utilities	20,996	22,617	19,441
Contractual services	26,507	24,869	22,350
Maintenance services	49,272	55,742	38,324
Other	42,760	36,602	35,573
Total expenditures	<u>154,864</u>	<u>150,813</u>	<u>126,317</u>
Excess of revenues over expenditures	71,425	53,799	84,564
OTHER FINANCING USES			
Transfer to Capital Projects Funds	<u>(200,000)</u>	-	-
Excess (deficiency) of revenues and other financing uses over expenditures	(128,575)	53,799	84,564
Fund balance at beginning of year	<u>518,190</u>	<u>464,391</u>	<u>379,827</u>
Fund balance at end of year	<u>\$ 389,615</u>	<u>518,190</u>	<u>464,391</u>

DOWNTOWN PARKING

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES - Charges for parking	\$ 239,000	239,000	226,289	(12,711)
EXPENDITURES				
Salaries and fringe benefits	17,000	17,000	15,329	1,671
Utilities	22,700	22,700	20,996	1,704
Contractual services	34,400	34,400	26,507	7,893
Maintenance services	46,200	46,200	49,272	(3,072)
Other	44,000	44,000	42,760	1,240
Total expenditures	<u>164,300</u>	<u>164,300</u>	<u>154,864</u>	<u>9,436</u>
Excess of revenues over expenditures	<u>74,700</u>	<u>74,700</u>	<u>71,425</u>	<u>(3,275)</u>
OTHER FINANCING USES				
Transfer to Capital Projects Funds	<u>-</u>	<u>(200,000)</u>	<u>(200,000)</u>	<u>-</u>
Net change in fund balance	<u>\$ 74,700</u>	<u>274,700</u>	<u>(128,575)</u>	<u>403,275</u>
Fund balance at beginning of year			<u>518,190</u>	
Fund balance at end of year			<u>\$ 389,615</u>	

CITY and BOROUGH OF JUNEAU

Non-Major Special Revenue Funds

PORT DEVELOPMENT

Comparative Statements of Revenues, Expenditures, and Changes in Fund Balance

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES - Port fees	\$ 1,051,938	1,464,446	1,924,669
	<hr/>	<hr/>	<hr/>
OTHER FINANCING USES			
Transfers to:			
Debt Service Funds:			
General	-	(948,100)	(949,300)
Port	(90,000)	-	-
Enterprise Funds Capital Projects	(900,000)	(1,150,000)	(500,000)
Total other financing uses	<hr/> (990,000)	<hr/> (2,098,100)	<hr/> (1,449,300)
Excess (deficiency) of revenues over other financing uses	61,938	(633,654)	475,369
Fund balance at beginning of year	<hr/> 330,380	<hr/> 964,034	<hr/> 488,665
Fund balance at end of year	\$ <hr/> <hr/> 392,318	<hr/> <hr/> 330,380	<hr/> <hr/> 964,034

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES - Port fees	\$ -	-	1,051,938	1,051,938
OTHER FINANCING USES				
Transfers to:				
Port Debt Service Fund	-	(90,000)	(90,000)	-
Enterprise Funds Capital Projects	-	(900,000)	(900,000)	-
Total other financing uses	-	(990,000)	(990,000)	-
Net change in fund balance	\$ -	(990,000)	61,938	1,051,938
Fund balance at beginning of year			330,380	
Fund balance at end of year			\$ 392,318	

CITY and BOROUGH OF JUNEAU

Non-Major Special Revenue Funds

LOW-INCOME HOUSING

Comparative Statements of Revenues, Expenditures, and Changes in Fund Balance

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES			
Loan repayments	\$ 18,979	15,816	-
Rehabilitation Loans	-	-	27,797
Less: bad debt expense	(79)	-	-
Total revenues	<u>18,900</u>	<u>15,816</u>	<u>27,797</u>
EXPENDITURES			
Affordable Housing Permit	5,800	9,217	-
Contingency	5,332	50,000	-
Gastineau Human Services Loan	-	200,000	-
Juneau Housing Trust Loan	-	37,952	-
Thane Road Campground grant	676	2,970	1,521
Total expenditures	<u>11,808</u>	<u>300,139</u>	<u>1,521</u>
Excess (deficiency) of revenues over expenditures	7,092	(284,323)	26,276
Fund balance at beginning of year	<u>821,700</u>	<u>1,106,023</u>	<u>1,079,747</u>
Fund balance at end of year	<u>\$ 828,792</u>	<u>821,700</u>	<u>1,106,023</u>

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES:				
Loan repayments	\$ -	-	18,979	18,979
Less: bad debt expense	-	-	(79)	(79)
Total revenues	<u>-</u>	<u>-</u>	<u>18,900</u>	<u>18,900</u>
EXPENDITURES				
Affordable Housing Permit	-	-	5,800	(5,800)
Contingency	-	15,000	5,332	9,668
Thane Road Campground grant	-	1,166	1,134	32
Total expenditures	<u>-</u>	<u>16,166</u>	<u>12,266</u>	<u>3,900</u>
Excess (deficiency) of revenues over expenditures and encumbrances	\$ <u>-</u>	<u>(16,166)</u>	6,634	<u>22,800</u>
Fund balance at beginning of year			<u>821,700</u>	
Fund balance at end of year			828,334	
Reconciliation to GAAP fund balance:				
Encumbrances at end of year			<u>458</u>	
Fund balance at end of year - GAAP basis			\$ <u><u>828,792</u></u>	

CITY and BOROUGH OF JUNEAU**Non-Major Special Revenue Funds****FIRE SERVICE AREA****Comparative Statements of Revenues, Expenditures, and Changes in Fund Balance***For the fiscal years ended June 30, 2003, 2002 and 2001*

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES			
Property taxes	\$ 1,794,303	1,771,662	1,604,817
State shared revenue - entitlement	8,118	10,203	10,857
Contracted services - fire	323,800	307,100	305,800
Other	12,233	29,693	-
Total revenues	<u>2,138,454</u>	<u>2,118,658</u>	<u>1,921,474</u>
EXPENDITURES			
Fire protection services	<u>2,353,428</u>	<u>2,128,434</u>	<u>2,084,384</u>
Deficiency of revenues over expenditures	(214,974)	(9,776)	(162,910)
OTHER FINANCING SOURCES			
Transfers from Special Revenue Funds:			
Sales Tax	175,000	-	-
Marine Passenger Fee	59,300	46,800	59,400
Total other financing sources	<u>234,300</u>	<u>46,800</u>	<u>59,400</u>
Excess (deficiency) of revenues and other financing sources over expenditures	19,326	37,024	(103,510)
Fund balance at beginning of year	<u>495,203</u>	<u>458,179</u>	<u>561,689</u>
Fund balance at end of year	<u>\$ 514,529</u>	<u>495,203</u>	<u>458,179</u>

FIRE SERVICE AREA

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES				
Property taxes	\$ 1,809,300	1,809,300	1,794,303	(14,997)
State shared revenue - entitlement	10,200	10,200	8,118	(2,082)
Contracted services - fire	323,800	323,800	323,800	-
Other	11,000	11,000	12,233	1,233
Total revenues	<u>2,154,300</u>	<u>2,154,300</u>	<u>2,138,454</u>	<u>(15,846)</u>
EXPENDITURES				
Fire protection services	<u>2,448,100</u>	<u>2,463,882</u>	<u>2,363,636</u>	<u>100,246</u>
Deficiency of revenues over expenditures and encumbrances	(293,800)	(309,582)	(225,182)	84,400
OTHER FINANCING SOURCES				
Transfers from Special Revenue Funds:				
Sales Tax	175,000	175,000	175,000	-
Marine Passenger Fee	59,300	59,300	59,300	-
Total other financing sources	<u>234,300</u>	<u>234,300</u>	<u>234,300</u>	<u>-</u>
Net change in fund balance	\$ <u>(59,500)</u>	<u>(75,282)</u>	9,118	<u>84,400</u>
Fund balance at beginning of year			<u>495,203</u>	
Fund balance at end of year			504,321	
Reconciliation to GAAP fund balance:				
Encumbrances at end of year			13,533	
Change in liability for compensated absences			<u>(3,325)</u>	
Fund balance at end of year - GAAP basis			\$ <u>514,529</u>	

CITY and BOROUGH OF JUNEAU

Non-Major Special Revenue Funds

MARINE PASSENGER FEE

Comparative Statements of Revenues, Expenditures, and Changes in Fund Balance

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUES - Marine passenger fees	\$ 3,638,816	3,393,475	3,366,280
OTHER FINANCING USES			
Transfers to:			
General Fund	(975,300)	(1,056,200)	(954,200)
Special Revenue Funds:			
Capital Transit	(205,000)	(165,000)	(60,000)
Visitor Services	(97,000)	(97,000)	(97,000)
Roaded Service Area	(541,700)	(441,000)	(453,200)
Fire Service Area	(59,300)	(46,800)	(59,400)
Capital Projects Funds	(1,705,900)	(1,691,000)	(2,615,000)
Total other financing uses	<u>(3,584,200)</u>	<u>(3,497,000)</u>	<u>(4,238,800)</u>
Excess (deficiency) of revenues over other financing uses	54,616	(103,525)	(872,520)
Fund balance at beginning of year	<u>41,605</u>	<u>145,130</u>	<u>1,017,650</u>
Fund balance at end of year	<u>\$ 96,221</u>	<u>41,605</u>	<u>145,130</u>

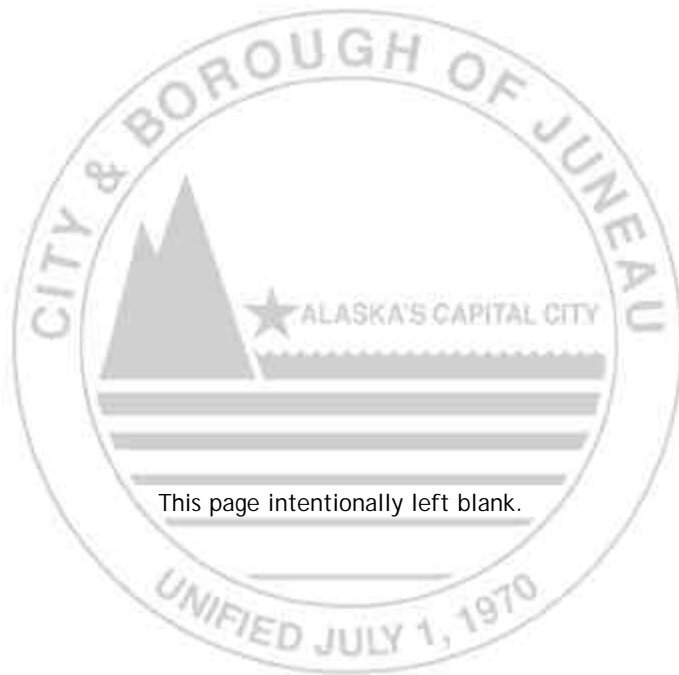
Non-Major Special Revenue Funds

MARINE PASSENGER FEE

Schedule of Revenues, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUES - Marine passenger fees	\$ 3,542,600	3,542,600	3,638,816	96,216
OTHER FINANCING USES				
Transfers to:				
General Fund	(975,300)	(975,300)	(975,300)	-
Special Revenue Funds:				
Capital Transit	(205,000)	(205,000)	(205,000)	-
Visitor Services	(97,000)	(97,000)	(97,000)	-
Roaded Service Area	(541,700)	(541,700)	(541,700)	-
Fire Service Area	(59,300)	(59,300)	(59,300)	-
Capital Projects Funds	(1,645,000)	(1,705,900)	(1,705,900)	-
Total other financing uses	<u>(3,523,300)</u>	<u>(3,584,200)</u>	<u>(3,584,200)</u>	-
Net change in fund balance	\$ <u>19,300</u>	<u>(41,600)</u>	54,616	<u>96,216</u>
Fund balance at beginning of year			<u>41,605</u>	
Fund balance at end of year			\$ <u><u>96,221</u></u>	



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NON-MAJOR DEBT SERVICE FUNDS

General Debt Service - To account for the payment of principal, interest and fiscal charges on all general obligation debt and property purchase agreements, except for the debt and property purchase agreements attributable to the Proprietary Fund Types. Revenues are from interest earned on unspent bond proceeds.

Port Debt Service - To account for the payment of principal, interest and fiscal charges on the 2003 Series A Steamship Wharf/Marine Park Revenue bonds. This bond issue includes a provision that requires the CBJ maintain a separate debt service fund during the life of the issue. The debt service on these bonds is paid with a combination of Port Development Fees (75%) and Marine Passenger Fees (25%). Each source of payment is fully obligated to pay the outstanding debt service.



CITY and BOROUGH OF JUNEAU**DEBT SERVICE FUNDS****Combining Balance Sheet***June 30, 2003*

	<u>General</u>	<u>Port</u>	<u>Total</u>
ASSETS			
Equity in central treasury	\$ 351,460	621,407	972,867
Total assets	<u>\$ 351,460</u>	<u>621,407</u>	<u>972,867</u>
LIABILITIES AND FUND BALANCES			
Liabilities - accounts payable	\$ 330	-	330
Fund balances - unreserved - designated for debt service	<u>351,130</u>	<u>621,407</u>	<u>972,537</u>
Total liabilities and fund balances	<u>\$ 351,460</u>	<u>621,407</u>	<u>972,867</u>

DEBT SERVICE FUNDS

Combining Statement of Revenue, Expenditures, and Changes in Fund Balances

For the fiscal year ended June 30, 2003

	<u>General</u>	<u>Port</u>	<u>Total</u>
REVENUE - Investment and interest income	\$ -	-	-
EXPENDITURES			
Debt service:			
Principal on bonds	2,853,771	-	2,853,771
Interest on bonds	1,281,770	37,093	1,318,863
Fiscal agent and letter of credit fees	49,671	-	49,671
Total expenditures	<u>4,185,212</u>	<u>37,093</u>	<u>4,222,305</u>
Deficiency of revenue over expenditures	<u>(4,185,212)</u>	<u>(37,093)</u>	<u>(4,222,305)</u>
OTHER FINANCING SOURCES (USES)			
Transfers from:			
General Fund	3,671,900	-	3,671,900
Special Revenue Funds:			
Sales Tax	293,500	-	293,500
Port Development	-	90,000	90,000
Bartlett Regional Hospital Enterprise Fund	37,400	-	37,400
Proceeds from bonds	2,663,634	568,500	3,232,134
Payment to refunded bond escrow agent	(2,618,206)	-	(2,618,206)
Total other financing sources (uses)	<u>4,048,228</u>	<u>658,500</u>	<u>4,706,728</u>
Excess (deficiency) of revenue and other financing sources over expenditures and other financing uses	<u>(136,984)</u>	<u>621,407</u>	<u>484,423</u>
Fund balance at beginning of year	<u>488,114</u>	-	<u>488,114</u>
Fund balance at end of year	<u>\$ 351,130</u>	<u>621,407</u>	<u>972,537</u>

GENERAL DEBT SERVICE FUND

Comparative Statements of Revenue, Expenditures, and Changes in Fund Balance

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
REVENUE - Investment and interest income	\$ -	-	-
EXPENDITURES			
Debt service:			
Principal on bonds	2,853,771	5,202,492	4,359,262
Interest on bonds	1,281,770	1,180,100	728,540
Fiscal agent and letter of credit fees	49,671	7,558	2,218
Total expenditures	<u>4,185,212</u>	<u>6,390,150</u>	<u>5,090,020</u>
Deficiency of revenue over expenditures	<u>(4,185,212)</u>	<u>(6,390,150)</u>	<u>(5,090,020)</u>
OTHER FINANCING SOURCES (USES)			
Transfers from:			
General Fund	3,671,900	5,252,000	4,080,900
Special Revenue Funds:			
Sales Tax	293,500	348,300	-
Port Development	-	948,100	949,300
Bartlett Regional Hospital Enterprise Fund	37,400	-	-
Premium on bonds issued	-	180,382	207,810
Proceeds of refunding bonds	2,663,634	-	-
Payment to refunded bond escrow agent	(2,618,206)	-	-
Total other financing sources (uses)	<u>4,048,228</u>	<u>6,728,782</u>	<u>5,238,010</u>
Excess (deficiency) of revenue and other financing sources over expenditures and other financing uses	(136,984)	338,632	147,990
Fund balance at beginning of year	<u>488,114</u>	<u>149,482</u>	<u>1,492</u>
Fund balance at end of year	<u>\$ 351,130</u>	<u>488,114</u>	<u>149,482</u>

GENERAL DEBT SERVICE FUND

Schedule of Revenue, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUE - Investment and interest income	\$ -	-	-	-
EXPENDITURES				
Debt service:				
Principal on bonds	2,836,200	2,836,200	2,853,771	(17,571)
Interest on bonds	1,340,400	1,340,400	1,281,770	58,630
Fiscal agent and letter of credit fees	6,600	6,600	49,671	(43,071)
Total expenditures	<u>4,183,200</u>	<u>4,183,200</u>	<u>4,185,212</u>	<u>(2,012)</u>
Deficiency of revenue over expenditures	<u>(4,183,200)</u>	<u>(4,183,200)</u>	<u>(4,185,212)</u>	<u>(2,012)</u>
OTHER FINANCING SOURCES (USES)				
Transfers from:				
General Fund	3,671,900	3,671,900	3,671,900	-
Special Revenue Funds:				
Sales Tax	293,500	293,500	293,500	-
Bartlett Regional Hospital Enterprise Fund	-	37,400	37,400	-
Proceeds of refunding bonds	-	-	2,663,634	2,663,634
Payment to refunded bond escrow agent	-	-	(2,618,206)	(2,618,206)
Total other financing sources (uses)	<u>3,965,400</u>	<u>4,002,800</u>	<u>4,048,228</u>	<u>45,428</u>
Net change in fund balance	<u>\$ (217,800)</u>	<u>(180,400)</u>	<u>(136,984)</u>	<u>43,416</u>
Fund balance at beginning of year			<u>488,114</u>	
Fund balance at end of year			<u>\$ 351,130</u>	

PORT DEBT SERVICE FUND

Statement of Revenue, Expenditures, and Changes in Fund Balance

For the fiscal year ended June 30, 2003

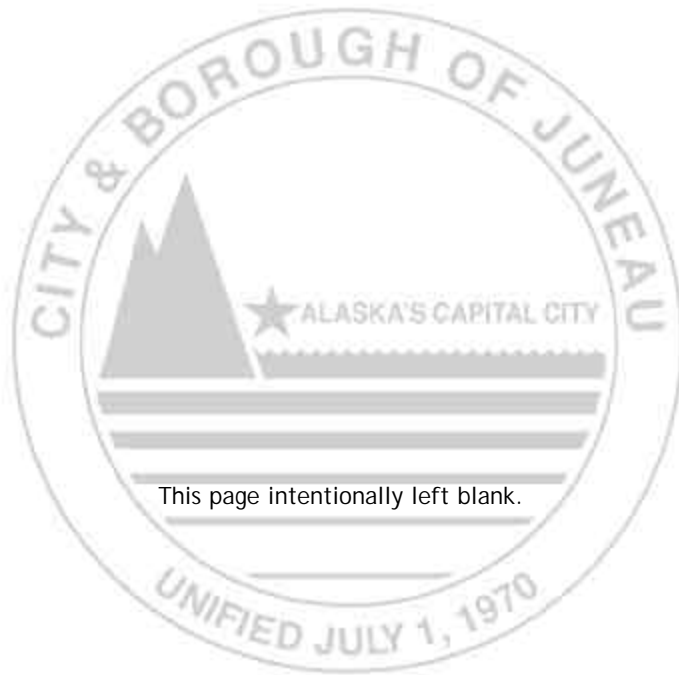
	<u>2003</u>
REVENUE - Investment and interest income	\$ <u>-</u>
EXPENDITURES	
Debt service:	
Interest on bonds	<u>37,093</u>
Deficiency of revenue over expenditures	<u>(37,093)</u>
OTHER FINANCING SOURCES	
Transfers from Port Development Special Revenue Fund	90,000
Proceeds on Port Bond	568,500
Total other financing sources	<u>658,500</u>
Excess of revenue and other financing sources over expenditures	621,407
Fund balance at beginning of year	<u>-</u>
Fund balance at end of year	\$ <u><u>621,407</u></u>

PORT DEBT SERVICE FUND

Schedule of Revenue, Expenditures, and Changes in Fund Balance - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
REVENUE - Investment and interest income	\$ -	-	-	-
EXPENDITURES				
Debt service:				
Interest on bonds	-	90,000	37,093	52,907
Deficiency of revenue over expenditures	-	(90,000)	(37,093)	52,907
OTHER FINANCING SOURCES				
Transfers from Port Development Special Revenue Fund	-	90,000	90,000	-
Proceeds on Port Bonds	-	-	568,500	568,500
Total other financing sources	-	90,000	658,500	568,500
Net change in fund balance	\$ -	-	621,407	621,407
Fund balance at beginning of year			-	
Fund balance at end of year			\$ 621,407	



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CAPITAL PROJECT FUNDS

Capital project funds are used to account for the acquisition and construction of major capital facilities other than those financed by proprietary funds.

Major Capital Projects Funds

Schools - To account for capital improvement projects for construction, major maintenance and renovation of school buildings.

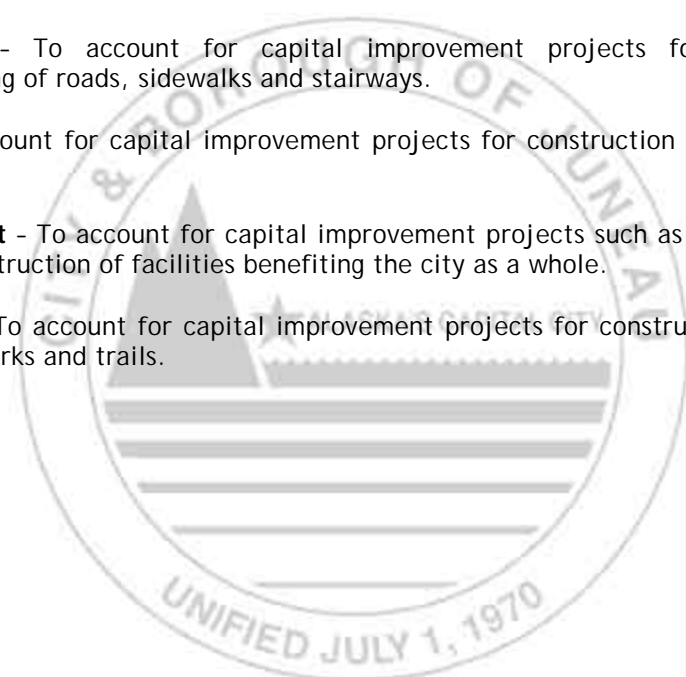
Non-Major Capital Project Funds

Roads and Sidewalks - To account for capital improvement projects for improvements, repair, reconstruction, and paving of roads, sidewalks and stairways.

Fire and Safety - To account for capital improvement projects for construction and major maintenance of fire and police stations.

Community Development - To account for capital improvement projects such as environmental studies and city wide plans, and construction of facilities benefiting the city as a whole.

Parks and Recreation - To account for capital improvement projects for construction and rehabilitation of recreational facilities, parks and trails.



CITY and BOROUGH OF JUNEAU

NON-MAJOR CAPITAL PROJECTS FUNDS

Combining Balance Sheet

June 30, 2003

	<u>Roads and Sidewalks</u>	<u>Fire and Safety</u>	<u>Community Development</u>
ASSETS			
Equity in central treasury	\$ 5,718,124	220,202	3,088,069
Receivables:			
State of Alaska	26,250	23,292	48,322
 Total assets	 \$ 5,744,374	 243,494	 3,136,391
 LIABILITIES			
Interfund payable to General Fund	\$ -	-	20,872
Accounts payable	1,057,220	12,240	340,229
Deferred revenue	-	-	-
 Total liabilities	 1,057,220	 12,240	 361,101
 FUND BALANCES			
Reserved for encumbrances	2,734,281	106,055	1,581,505
Unreserved - undesignated	1,952,873	125,199	1,193,785
 Total fund balances	 4,687,154	 231,254	 2,775,290
 Total liabilities and fund balances	 \$ 5,744,374	 243,494	 3,136,391



<u>Parks and Recreation</u>	<u>Total</u>
3,846,201	12,872,596
<u>117,857</u>	<u>215,721</u>
<u>3,964,058</u>	<u>13,088,317</u>
-	20,872
253,763	1,663,452
<u>30,000</u>	<u>30,000</u>
<u>283,763</u>	<u>1,714,324</u>
1,207,210	5,629,051
<u>2,473,085</u>	<u>5,744,942</u>
<u>3,680,295</u>	<u>11,373,993</u>
<u>3,964,058</u>	<u>13,088,317</u>

CITY AND BOROUGH OF JUNEAU

NON-MAJOR CAPITAL PROJECTS FUNDS

Combining Statement of Revenues, Expenditures, and Changes in Fund Balances

For the fiscal year ended June 30, 2003

	<u>Roads and Sidewalks</u>	<u>Fire and Safety</u>	<u>Community Development</u>
REVENUES			
State sources	\$ -	(3,061)	96,895
Federal sources	1,173,569	22,221	-
Other	26,250	-	-
Total revenues	<u>1,199,819</u>	<u>19,160</u>	<u>96,895</u>
EXPENDITURES			
Debt service	-	-	-
Capital outlay	6,518,098	178,608	1,066,385
Total expenditures	<u>6,518,098</u>	<u>178,608</u>	<u>1,066,385</u>
Deficiency of revenues over expenditures	<u>(5,318,279)</u>	<u>(159,448)</u>	<u>(969,490)</u>
OTHER FINANCING SOURCES (USES)			
General obligation bond proceeds	-	-	150,000
Transfers from other funds	6,069,452	240,838	2,460,805
Transfers to other funds	(1,451,987)	(202,997)	(95,370)
Debt financing	-	-	-
Total other financing sources (uses)	<u>4,617,465</u>	<u>37,841</u>	<u>2,515,435</u>
Excess (deficiency) of revenues and other financing sources over expenditures	<u>(700,814)</u>	<u>(121,607)</u>	<u>1,545,945</u>
Fund balances at beginning of year	<u>5,387,968</u>	<u>352,861</u>	<u>1,229,345</u>
Fund balances at end of year	<u>\$ 4,687,154</u>	<u>231,254</u>	<u>2,775,290</u>



<u>Parks and Recreation</u>	<u>Total</u>
983,509	1,077,343
-	1,195,790
464,280	490,530
<u>1,447,789</u>	<u>2,763,663</u>
36,820	36,820
4,435,139	12,198,230
<u>4,471,959</u>	<u>12,235,050</u>
<u>(3,024,170)</u>	<u>(9,471,387)</u>
-	150,000
1,036,159	9,807,254
(53,935)	(1,804,289)
36,820	36,820
<u>1,019,044</u>	<u>8,189,785</u>
<u>(2,005,126)</u>	<u>(1,281,602)</u>
<u>5,685,421</u>	<u>12,655,595</u>
<u>3,680,295</u>	<u>11,373,993</u>



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ENTERPRISE FUNDS

Enterprise Funds are part of the Proprietary Fund Type category and, as such, are accounted for on the accrual basis of accounting. Revenues are recognized when they are earned and their expenses are recognized when they are incurred.

The Enterprise Funds are operated and financed in a manner similar to private business. The intent of the governing body is to provide goods and services to the general public on a continuing basis and be financed or recovered primarily through user charges. The acquisition and improvement of the facilities have been financed from existing cash resources, issuance of revenue and general obligation bonds, and state and federal grant funds.

Major Enterprise Funds

Juneau International Airport - To account for operations, maintenance, capital improvements and expansion of the Juneau International Airport. Its major revenues consist of property leases, airport user fees, fuel flowage fees, service charges, concessions and short-term rental agreements.

Bartlett Regional Hospital - To account for the health care services provided by the city owned and operated hospital.

Areawide Water Utility - To account for the provision of water treatment and distribution to the residents and commercial users of the City and Borough.

Areawide Sewer Utility - To account for provision of collection and treatment of wastewater to the residents and commercial users of the City and Borough.

Non-Major Enterprise Funds

Boat Harbors - To account for operations, maintenance and capital improvement to the four City-owned boat harbors and numerous launch ramps.

Dock - To account for operations, maintenance and capital improvements of the City-owned docks, which are heavily used by over 500 cruise ships during the summer months.

Waste Management - To account for hazardous waste disposal and recycling programs provided to the residents of the City and Borough.

CITY AND BOROUGH OF JUNEAU

NON-MAJOR ENTERPRISE FUNDS

Combining Statement of Net Assets

June 30, 2003

	<u>Boat Harbors</u>	<u>Dock</u>	<u>Waste Management</u>	<u>Total</u>
ASSETS				
Current assets:				
Equity in central treasury	\$ 620,878	1,054,678	667,951	2,343,507
Receivables, net of allowance for doubtful accounts:				
Accounts	242,129	271,583	52,915	566,627
Inventories	11,489	-	-	11,489
Total current assets	<u>874,496</u>	<u>1,326,261</u>	<u>720,866</u>	<u>2,921,623</u>
Non-current assets:				
Restricted assets:				
Equity in central treasury	846,276	1,613,397	-	2,459,673
Capital assets:				
Land	1,481,167	611,496	-	2,092,663
Buildings and improvements	19,578,783	22,028,353	300,000	41,907,136
Machinery, equipment and fixtures	410,390	109,368	182,566	702,324
Construction work in progress	1,362,075	1,351,676	-	2,713,751
Less accumulated depreciation	(5,384,580)	(5,905,004)	(66,827)	(11,356,411)
Total capital assets (net of accumulated depreciation)	<u>17,447,835</u>	<u>18,195,889</u>	<u>415,739</u>	<u>36,059,463</u>
Total noncurrent assets	<u>18,294,111</u>	<u>19,809,286</u>	<u>415,739</u>	<u>38,519,136</u>
Total assets	<u>19,168,607</u>	<u>21,135,547</u>	<u>1,136,605</u>	<u>41,440,759</u>
LIABILITIES				
Current liabilities:				
Accounts payable	31,136	8,239	38,341	77,716
Accrued salaries, payroll taxes and withholdings payable	70,550	-	-	70,550
Accrued annual leave and compensation time	46,446	-	-	46,446
Deferred revenues	541,902	-	-	541,902
Total current liabilities	<u>690,034</u>	<u>8,239</u>	<u>38,341</u>	<u>736,614</u>
Non-current liabilities:				
Restricted liabilities:				
Interfund payable to General Fund	124,455	-	-	124,455
Accounts and contracts payable	99,769	212,563	-	312,332
Accrued annual leave and compensation time	63,278	-	-	63,278
Total non-current liabilities	<u>287,502</u>	<u>212,563</u>	<u>-</u>	<u>500,065</u>
Total liabilities	977,536	220,802	38,341	1,236,679
NET ASSETS				
Invested in capital assets, net of related debt	17,447,835	18,195,889	415,739	36,059,463
Restricted:				
Capital projects	622,052	1,400,834	-	2,022,886
Unrestricted	121,184	1,318,022	682,525	2,121,731
Total net assets	<u>\$ 18,191,071</u>	<u>20,914,745</u>	<u>1,098,264</u>	<u>40,204,080</u>

NON-MAJOR ENTERPRISE FUNDS

Combining Statement of Revenues, Expenses, and Changes in Net Assets

For the fiscal year ended June 30, 2003

	<u>Boat Harbors</u>	<u>Dock</u>	<u>Waste Management</u>	<u>Total</u>
OPERATING REVENUES				
Charges for services	\$ 1,048,075	1,072,174	564,969	2,685,218
Buildings and land rentals or sales	470,501	416,323	-	886,824
Total operating revenues	<u>1,518,576</u>	<u>1,488,497</u>	<u>564,969</u>	<u>3,572,042</u>
OPERATING EXPENSES				
Salaries and fringe benefits	910,674	439,101	22,716	1,372,491
Contracted services	68,551	25,544	447,499	541,594
Materials and utilities	356,446	149,948	12,255	518,649
Other	324,757	161,472	32,047	518,276
	<u>1,660,428</u>	<u>776,065</u>	<u>514,517</u>	<u>2,951,010</u>
Depreciation	681,663	753,397	22,731	1,457,791
Total operating expenses	<u>2,342,091</u>	<u>1,529,462</u>	<u>537,248</u>	<u>4,408,801</u>
Operating income (loss)	(823,515)	(40,965)	27,721	(836,759)
NONOPERATING INCOME				
Interest income	57,158	45,836	41,246	144,240
State sources	218,549	-	-	218,549
Total nonoperating income	<u>275,707</u>	<u>45,836</u>	<u>41,246</u>	<u>362,789</u>
Net income (loss) before contributions and transfers	(547,808)	4,871	68,967	(473,970)
Capital contributions	5,560,248	5,275,410	-	10,835,658
Transfers in	106,200	1,425,000	-	1,531,200
Transfers out	(140,000)	(6,505)	-	(146,505)
Change in net assets	<u>4,978,640</u>	<u>6,698,776</u>	<u>68,967</u>	<u>11,746,383</u>
Total net assets - beginning	<u>13,212,431</u>	<u>14,215,969</u>	<u>1,029,297</u>	<u>28,457,697</u>
Total net assets - ending	<u>\$ 18,191,071</u>	<u>20,914,745</u>	<u>1,098,264</u>	<u>40,204,080</u>

CITY AND BOROUGH OF JUNEAU

NON-MAJOR ENTERPRISE FUNDS

Combining Statement of Cash Flows

For the fiscal year ended June 30, 2003

	<u>Boat Harbors</u>	<u>Dock</u>	<u>Waste Management</u>	<u>Total</u>
Increase (decrease) in cash and cash equivalents:				
Cash flows from operating activities:				
Cash received from customers	\$ 1,721,608	1,439,961	565,660	3,727,229
Cash payments to suppliers for goods and services	(492,372)	(26,318)	(466,811)	(985,501)
Cash payments to employees for services	(923,662)	(441,694)	(22,716)	(1,388,072)
Cash payments for interfund exchange transactions	(158,024)	(214,768)	(28,464)	(401,256)
Net cash provided by operating activities	<u>147,550</u>	<u>757,181</u>	<u>47,669</u>	<u>952,400</u>
Cash flows from investing activities:				
Earnings from invested proceeds	<u>57,158</u>	<u>45,836</u>	<u>41,246</u>	<u>144,240</u>
Cash flows from noncapital financing activities:				
Transfers to other funds	(140,000)	(6,505)	-	(146,505)
Transfers from other funds	106,200	1,425,000	-	1,531,200
Cash from state sources	218,549	-	-	218,549
Net cash provided by noncapital financing activities	<u>184,749</u>	<u>1,418,495</u>	<u>-</u>	<u>1,603,244</u>
Cash flows from capital and related financing activities:				
Cash received from contributed capital	5,560,248	5,275,410	-	10,835,658
Cash paid for acquisition and construction of capital assets	(6,180,201)	(6,119,290)	-	(12,299,491)
Net cash used by capital and related financing activities	<u>(619,953)</u>	<u>(843,880)</u>	<u>-</u>	<u>(1,463,833)</u>
Net increase (decrease) in cash and cash equivalents:	<u>(230,496)</u>	<u>1,377,632</u>	<u>88,915</u>	<u>1,236,051</u>
Cash and cash equivalents at beginning of year	<u>1,697,650</u>	<u>1,290,443</u>	<u>579,036</u>	<u>3,567,129</u>
Cash and cash equivalents at end of year	<u>\$ 1,467,154</u>	<u>2,668,075</u>	<u>667,951</u>	<u>4,803,180</u>

(Continued)



	<u>Boat Harbors</u>	<u>Dock</u>	<u>Waste Management</u>	<u>Total</u>
Reconciliation of operating income (loss) to net cash provided by operating activities:				
Operating income (loss)	\$ (823,515)	(40,965)	27,721	(836,759)
Adjustments to reconcile net operating income (loss) to net cash provided by operating activities:				
Depreciation	681,663	753,397	22,731	1,457,791
Change in assets and liabilities:				
(Increase) decrease in accounts receivable	212,963	(48,536)	691	165,118
Decrease in prepaid expenses	830	-	-	830
Increase (decrease) in accounts payable	98,528	95,878	(3,474)	190,932
Increase (decrease) in accrued salaries payable	(6,220)	(2,593)	-	(8,813)
Increase in accrued annual leave and compensation time	(6,768)	-	-	(6,768)
Decrease in deferred revenues	(9,931)	-	-	(9,931)
Total adjustments	<u>971,065</u>	<u>798,146</u>	<u>19,948</u>	<u>1,789,159</u>
Net cash provided (used) by operating activities	\$ <u>147,550</u>	<u>757,181</u>	<u>47,669</u>	<u>952,400</u>
Noncash activities from capital and related financing activities:				
Land and building assets contributed to capital	\$ -	-	-	-

CITY AND BOROUGH OF JUNEAU

Major Enterprise Funds

JUNEAU INTERNATIONAL AIRPORT

Comparative Statements of Revenues, Expenses, and Changes in Net Assets

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
OPERATING REVENUES			
Charges for services:			
Landing fees	\$ 969,847	1,004,799	982,456
Tie-down and parking fees	112,496	97,103	108,009
Fuel flowage fee	152,073	130,853	50,946
Other	112,288	68,275	50,545
Building and land rentals	2,319,631	2,243,034	2,197,653
Total operating revenues	<u>3,666,335</u>	<u>3,544,064</u>	<u>3,389,609</u>
OPERATING EXPENSES			
Salaries and fringe benefits	1,403,189	1,352,500	1,107,680
Contracted services	1,077,609	954,673	618,995
Materials and utilities	720,022	759,691	767,982
Other	422,658	425,231	449,294
	<u>3,623,478</u>	<u>3,492,095</u>	<u>2,943,951</u>
Depreciation	2,499,371	2,146,803	2,111,018
Total operating expenses	<u>6,122,849</u>	<u>5,638,898</u>	<u>5,054,969</u>
Operating loss	<u>(2,456,514)</u>	<u>(2,094,834)</u>	<u>(1,665,360)</u>
NONOPERATING INCOME (EXPENSES)			
Investment and interest income	91,659	88,910	83,726
State shared revenue - fuel tax	86,724	85,897	81,733
Federal operating grants	197,683	129,731	-
Interest expense	-	(470)	(8,172)
Gain on disposal of capital assets	30,334	-	1,596
Net nonoperating income	<u>406,400</u>	<u>304,068</u>	<u>158,883</u>
Net loss before capital contributions and transfers	(2,050,114)	(1,790,766)	(1,506,477)
Capital contributions	3,850,670	2,266,576	4,716,739
Transfers in	304,000	280,000	-
Transfer out	-	(4,200)	-
Change in net assets	<u>2,104,556</u>	<u>751,610</u>	<u>3,210,262</u>
Total net assets - beginning	<u>49,742,155</u>	<u>48,990,545</u>	<u>45,780,283</u>
Total net assets - ending	<u>\$ 51,846,711</u>	<u>49,742,155</u>	<u>48,990,545</u>

JUNEAU INTERNATIONAL AIRPORT

Schedule of Revenues, Expenses, and Changes in Net Assets - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
OPERATING REVENUES				
Charges for services:				
Landing fees	\$ 970,000	970,000	969,847	(153)
Tie-down and parking fees	107,300	107,300	112,496	5,196
Fuel flowage fee	130,000	130,000	152,073	22,073
Other	116,800	116,800	112,288	(4,512)
Building and land rentals	2,141,800	2,141,800	2,319,631	177,831
Total operating revenues	<u>3,465,900</u>	<u>3,465,900</u>	<u>3,666,335</u>	<u>200,435</u>
OPERATING EXPENSES				
Salaries and fringe benefits	1,505,100	1,505,100	1,403,189	101,911
Contracted services	937,100	941,020	1,132,698	(191,678)
Materials and utilities	776,600	778,689	725,794	52,895
Capital outlay	52,500	52,500	31,129	21,371
Other	575,800	540,617	423,575	117,042
Total operating expenses	<u>3,847,100</u>	<u>3,817,926</u>	<u>3,716,385</u>	<u>101,541</u>
Operating loss	<u>(381,200)</u>	<u>(352,026)</u>	<u>(50,050)</u>	<u>301,976</u>
NONOPERATING INCOME (EXPENSES)				
Investment and interest income	48,000	48,000	91,659	43,659
State shared revenue - Fuel tax	80,000	80,000	86,724	6,724
Federal operating grants	212,800	212,800	197,683	(15,117)
Sales proceeds from disposal of assets	-	-	30,334	30,334
Net nonoperating income	<u>340,800</u>	<u>340,800</u>	<u>406,400</u>	<u>65,600</u>
Net income (loss) before other source	<u>(40,400)</u>	<u>(11,226)</u>	<u>356,350</u>	<u>367,576</u>
OTHER SOURCE				
Transfer from Airport Capital Projects Fund	400	400	-	(400)
Change in net assets (Non-GAAP)	<u>\$ (40,000)</u>	<u>(10,826)</u>	<u>356,350</u>	<u>\$ 367,176</u>
Encumbrance adjustment			71,745	
Capitalization of assets			21,162	
Depreciation expense			(2,499,371)	
Transfers in for capital projects			304,000	
Capital contributions			3,850,670	
Change in net assets			<u>\$ 2,104,556</u>	

This schedule is prepared on a budgetary basis for the operating accounts of the proprietary fund and as such does not present the results of operations on the basis of generally accepted accounting principles, but is presented for supplemental information.

CITY AND BOROUGH OF JUNEAU

Major Enterprise Funds

BARTLETT REGIONAL HOSPITAL

Comparative Statements of Revenues, Expenses, and Changes in Net Assets

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
OPERATING REVENUES			
Charges for services - patient	\$ 47,380,337	43,164,011	40,128,495
Building and land rentals	8,897	16,211	12,953
Total operating revenues	<u>47,389,234</u>	<u>43,180,222</u>	<u>40,141,448</u>
OPERATING EXPENSES			
Salaries and fringe benefits	26,490,146	23,842,632	21,709,502
Contracted services	9,937,639	8,950,277	7,704,741
Materials and utilities	6,677,694	6,213,096	5,653,710
Other	2,027,339	1,482,723	1,627,995
	<u>45,132,818</u>	<u>40,488,728</u>	<u>36,695,948</u>
Depreciation	2,862,413	2,817,444	2,672,100
Total operating expenses	<u>47,995,231</u>	<u>43,306,172</u>	<u>39,368,048</u>
Operating income (loss)	<u>(605,997)</u>	<u>(125,950)</u>	<u>773,400</u>
NONOPERATING INCOME (EXPENSES)			
Investment and interest income	324,520	406,384	473,619
State source revenue	72,619	82,453	83,047
Interest expense	(211,328)	(327,932)	(394,389)
Gain (loss) on disposal of capital assets	(15,706)	7,765	(32,525)
Net nonoperating income	<u>170,105</u>	<u>168,670</u>	<u>129,752</u>
Net income (loss) before contributions and transfers	(435,892)	42,720	903,152
Capital contributions	58,391	-	-
Transfers in	4,116,900	6,332,200	3,911,492
Transfers out	(37,400)	-	-
Change in net assets	<u>3,701,999</u>	<u>6,374,920</u>	<u>4,814,644</u>
Total net assets - beginning	<u>34,616,211</u>	<u>28,241,291</u>	<u>23,426,647</u>
Total net assets - ending	<u>\$ 38,318,210</u>	<u>34,616,211</u>	<u>28,241,291</u>

BARTLETT REGIONAL HOSPITAL

Schedule of Revenues, Expenses, and Changes in Net Assets - Budget and Actual

For the fiscal years ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
OPERATING REVENUES				
Charges for services - patient	\$ 45,831,100	45,831,100	47,380,337	1,549,237
Building and land rentals	9,200	9,200	8,897	(303)
Total operating revenues	<u>45,840,300</u>	<u>45,840,300</u>	<u>47,389,234</u>	<u>1,548,934</u>
OPERATING EXPENSES				
Administration:				
Hospital board	415,700	415,700	650,188	(234,488)
Administration	4,586,700	4,564,300	4,494,138	70,162
Admitting and accounting	3,196,700	3,196,700	3,174,803	21,897
Health care:				
Nursing	14,694,700	14,694,700	15,096,222	(401,522)
Professional	14,721,300	14,721,300	16,593,919	(1,872,619)
General services	5,305,400	5,305,400	5,143,445	161,955
Capital outlay	788,000	938,000	2,336,047	(1,398,047)
Debt principal	1,515,900	1,515,900	1,597,283	(81,383)
Reserves	1,500,000	1,500,000	-	1,500,000
Total operating expenses	<u>46,724,400</u>	<u>46,852,000</u>	<u>49,086,045</u>	<u>(2,234,045)</u>
Operating loss	<u>(884,100)</u>	<u>(1,011,700)</u>	<u>(1,696,811)</u>	<u>(685,111)</u>
NONOPERATING INCOME (EXPENSES)				
Investment and interest income	216,000	216,000	324,520	108,520
State source revenue	73,600	223,600	72,619	(150,981)
Interest expense	(236,100)	(236,100)	(211,328)	24,772
Net nonoperating income (expenses)	<u>53,500</u>	<u>203,500</u>	<u>185,811</u>	<u>(17,689)</u>
Loss before other sources (uses)	<u>(830,600)</u>	<u>(808,200)</u>	<u>(1,511,000)</u>	<u>(702,800)</u>
OTHER SOURCES (USES) - Transfers from:				
General Fund	817,500	817,500	817,500	-
Special Revenue Funds:				
Sales Tax	587,900	587,900	587,900	-
Tobacco Excise Tax	239,500	239,500	239,500	-
Transfers to General Debt Service Fund	-	(37,400)	(37,400)	-
Total other sources (uses)	<u>1,644,900</u>	<u>1,607,500</u>	<u>1,607,500</u>	<u>-</u>
Change in net assets (Non-GAAP)	\$ <u>814,300</u>	<u>799,300</u>	96,500	<u>(702,800)</u>
Encumbrance adjustment			19,897	
Capitalization of assets			2,336,047	
Depreciation expense			(2,862,413)	
Principal payments on loans			1,597,283	
Gain on disposal of capital assets			(15,706)	
Transfers in for capital projects			2,472,000	
Capital contributions			58,391	
Change in net assets			<u>\$ 3,701,999</u>	

This schedule is prepared on a budgetary basis for the operating accounts of the proprietary fund and as such does not present the results of operations on the basis of generally accepted accounting principles, but is presented for supplemental information.

CITY AND BOROUGH OF JUNEAU

Major Enterprise Funds

AREAWIDE WATER UTILITY

Comparative Statement of Revenues, Expenses, and Changes in Net Assets

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
OPERATING REVENUES			
Charges for services:			
Water fees	\$ 2,694,636	2,622,378	2,595,251
Other	11,283	7,481	10,279
Total operating revenues	<u>2,705,919</u>	<u>2,629,859</u>	<u>2,605,530</u>
OPERATING EXPENSES			
Salaries and fringe benefits	1,090,677	1,076,751	961,598
Contracted services	92,496	67,516	74,805
Materials and utilities	457,742	400,540	383,075
Other	417,639	428,497	429,178
	<u>2,058,554</u>	<u>1,973,304</u>	<u>1,848,656</u>
Depreciation	2,425,244	2,373,708	2,332,560
Total operating expenses	<u>4,483,798</u>	<u>4,347,012</u>	<u>4,181,216</u>
Operating loss	(1,777,879)	(1,717,153)	(1,575,686)
NONOPERATING INCOME (EXPENSES)			
Investment and interest income	288,792	272,163	276,479
Loss on disposal of fixed assets	-	-	(1,715)
Interest expense	(86,032)	(66,140)	(52,330)
Net nonoperating income (expenses)	<u>202,760</u>	<u>206,023</u>	<u>222,434</u>
Net loss before contributions and transfers	(1,575,119)	(1,511,130)	(1,353,252)
Capital contributions	138,145	195,915	1,105,304
Transfer in	357	-	-
Transfers out	(245,281)	(136,832)	(107,812)
Change in net assets	(1,681,898)	(1,452,047)	(355,760)
Total net assets - beginning	<u>62,988,598</u>	<u>64,440,645</u>	<u>64,796,405</u>
Total net assets - ending	<u>\$ 61,306,700</u>	<u>62,988,598</u>	<u>64,440,645</u>

AREAWIDE WATER UTILITY

Schedule of Revenues, Expenses, and Changes in Net Assets - Budget and Actual

For the fiscal years ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
OPERATING REVENUES				
Charges for services:				
Water fees	\$ 2,636,000	2,636,000	2,694,636	58,636
Other	11,000	11,000	11,283	283
Total operating revenues	<u>2,647,000</u>	<u>2,647,000</u>	<u>2,705,919</u>	<u>58,919</u>
OPERATING EXPENSES				
Salaries and fringe benefits	1,175,900	1,175,900	1,090,677	85,223
Contracted services	108,000	127,086	98,327	28,759
Materials and utilities	445,700	451,896	458,630	(6,734)
Other	644,200	611,101	417,639	193,462
	<u>2,373,800</u>	<u>2,365,983</u>	<u>2,065,273</u>	<u>300,710</u>
Capital outlay	40,000	40,000	-	40,000
Debt principal	146,800	146,800	146,750	50
Replacement reserve	200,000	165,000	-	165,000
Total operating expenses	<u>2,760,600</u>	<u>2,717,783</u>	<u>2,212,023</u>	<u>505,760</u>
Operating income (loss)	<u>(113,600)</u>	<u>(70,783)</u>	<u>493,896</u>	<u>564,679</u>
NONOPERATING INCOME (EXPENSES)				
Contributions for water extensions	50,000	50,000	138,145	88,145
Investment and interest income	201,000	201,000	288,792	87,792
Water extension additions	(177,000)	(178,833)	(132,618)	46,215
Interest expense	(86,400)	(86,400)	(86,032)	368
Net nonoperating income (expenses)	<u>(12,400)</u>	<u>(14,233)</u>	<u>208,287</u>	<u>222,520</u>
Net income (loss) before other uses	(126,000)	(85,016)	702,183	787,199
OTHER USES				
Transfer to Capital Projects Funds	(201,000)	-	-	-
Change in net assets (Non-GAAP)	<u>\$ (327,000)</u>	<u>(85,016)</u>	<u>702,183</u>	<u>787,199</u>
Encumbrance adjustment			6,879	
Capitalization of assets			132,458	
Depreciation expense			(2,425,244)	
Principal payments on loans			146,750	
Transfers in			357	
Transfers out			(245,281)	
Change in net assets			<u>\$ (1,681,898)</u>	

This schedule is prepared on a budgetary basis for the operating accounts of the proprietary fund and as such does not present the results of operations on the basis of generally accepted accounting principles, but is presented for supplemental information.

CITY AND BOROUGH OF JUNEAU

Major Enterprise Funds

AREAWIDE SEWER UTILTIY

Comparative Statement of Revenues, Expenses, and Changes in Net Assets

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
OPERATING REVENUES			
Charges for services:			
Sewer fees	\$ 5,420,755	5,136,461	4,905,414
Other	23,137	12,905	10,450
Total operating revenues	<u>5,443,892</u>	<u>5,149,366</u>	<u>4,915,864</u>
OPERATING EXPENSES			
Salaries and fringe benefits	2,638,628	2,199,406	2,112,666
Contracted services	236,526	265,334	333,403
Materials and utilities	1,276,102	1,133,821	1,284,681
Other	799,336	723,582	711,964
	<u>4,950,592</u>	<u>4,322,143</u>	<u>4,442,714</u>
Depreciation	2,254,523	2,146,804	2,084,201
Total operating expenses	<u>7,205,115</u>	<u>6,468,947</u>	<u>6,526,915</u>
Operating loss	<u>(1,761,223)</u>	<u>(1,319,581)</u>	<u>(1,611,051)</u>
NONOPERATING INCOME (EXPENSES)			
Investment and interest income	176,239	180,399	201,677
Interest expense	(143,502)	(162,541)	(115,634)
Net nonoperating income (expenses)	<u>32,737</u>	<u>17,858</u>	<u>86,043</u>
Net loss before contributions and transfers	(1,728,486)	(1,301,723)	(1,525,008)
Capital contributions	136,555	1,665,953	903,349
Transfers in	55,000	-	-
Transfers out	(5,346)	279,594	529,612
Change in net assets	<u>(1,542,277)</u>	<u>643,824</u>	<u>(92,047)</u>
Total net assets - beginning	<u>57,026,615</u>	<u>56,382,791</u>	<u>56,474,838</u>
Total net assets - ending	<u>\$ 55,484,338</u>	<u>57,026,615</u>	<u>56,382,791</u>

AREAWIDE SEWER UTILITIY

Schedule of Revenues, Expenses, and Changes in Net Assets - Budget and Actual

For the fiscal years ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
OPERATING REVENUES				
Charges for services:				
Sewer fees	\$ 5,263,302	5,263,302	5,420,755	157,453
Other	42,500	42,500	23,137	(19,363)
Total operating revenues	<u>5,305,802</u>	<u>5,305,802</u>	<u>5,443,892</u>	<u>138,090</u>
OPERATING EXPENSES				
Salaries and fringe benefits	2,753,100	2,753,100	2,638,628	114,472
Contracted services	271,600	417,564	375,212	42,352
Materials and utilities	1,408,700	1,495,505	1,293,301	202,204
Other	904,300	906,977	828,968	78,009
	<u>5,337,700</u>	<u>5,573,146</u>	<u>5,136,109</u>	<u>437,037</u>
Capital outlay	239,200	294,815	181,834	112,981
Debt principal	418,600	418,600	255,538	163,062
Total operating expenses	<u>5,995,500</u>	<u>6,286,561</u>	<u>5,573,481</u>	<u>713,080</u>
Operating income (loss)	<u>(689,698)</u>	<u>(980,759)</u>	<u>(129,589)</u>	<u>851,170</u>
NONOPERATING INCOME (EXPENSES)				
Contributions for sewer extensions	-	-	118,749	118,749
Investment and interest income	131,146	131,146	176,239	45,093
Sewer extension additions	-	-	(29,910)	(29,910)
Interest expense	(110,000)	(110,000)	(143,502)	(33,502)
Net nonoperating income (expenses)	<u>21,146</u>	<u>21,146</u>	<u>121,576</u>	<u>100,430</u>
Change in net assets (Non-GAAP)	\$ <u>(668,552)</u>	<u>(959,613)</u>	(8,013)	<u>951,600</u>
Encumbrance adjustment			226,842	
Capitalization of assets			170,419	
Depreciation expense			(2,254,523)	
Principal payments on loans			255,538	
Capital contributions			17,806	
Transfer in for capital projects			55,000	
Transfer out for special assessments			(5,346)	
Change in net assets			<u>\$ (1,542,277)</u>	

This schedule is prepared on a budgetary basis for the operating accounts of the proprietary fund and as such does not present the results of operations on the basis of generally accepted accounting principles, but is presented for supplemental information.

CITY AND BOROUGH OF JUNEAU

Non-Major Enterprise Funds

BOAT HARBORS

Comparative Statement of Revenues, Expenses, and Changes in Net Assets

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
OPERATING REVENUES			
Charges for services:			
Stall rents	\$ 506,912	522,486	516,627
Mooring fees	531,332	424,136	506,716
Wait list administration fees	9,831	14,896	14,826
Other	470,501	381,284	271,571
Total operating revenues	<u>1,518,576</u>	<u>1,342,802</u>	<u>1,309,740</u>
OPERATING EXPENSES			
Salaries and fringe benefits	910,674	735,250	671,798
Contracted services	68,551	46,700	52,361
Materials and utilities	356,446	336,639	289,960
Other	324,757	247,366	276,276
	<u>1,660,428</u>	<u>1,365,955</u>	<u>1,290,395</u>
Depreciation	681,663	389,191	379,395
Total operating expenses	<u>2,342,091</u>	<u>1,755,146</u>	<u>1,669,790</u>
Operating loss	<u>(823,515)</u>	<u>(412,344)</u>	<u>(360,050)</u>
NONOPERATING INCOME			
Investment and interest income	57,158	101,201	177,244
State source - raw fish tax	218,549	189,555	238,262
Net nonoperating income	<u>275,707</u>	<u>290,756</u>	<u>415,506</u>
Net income (loss) before contributions and transfers	(547,808)	(121,588)	55,456
Capital contributions	5,560,248	-	24,500
Transfers in	106,200	921,500	771,000
Transfers out	(140,000)	-	-
Change in net assets	<u>4,978,640</u>	<u>799,912</u>	<u>850,956</u>
Total net assets - beginning	<u>13,212,431</u>	<u>12,412,519</u>	<u>11,561,563</u>
Total net assets - ending	<u>\$ 18,191,071</u>	<u>13,212,431</u>	<u>12,412,519</u>

Schedule of Revenues, Expenses, and Changes in Net Assets - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
OPERATING REVENUES				
Charges for services:				
Stall rents	\$ 529,000	529,000	506,912	(22,088)
Mooring fees	520,000	520,000	531,332	11,332
Wait list administration fees	17,500	17,500	9,831	(7,669)
Other	417,100	417,100	470,303	53,203
Total operating revenues	<u>1,483,600</u>	<u>1,483,600</u>	<u>1,518,378</u>	<u>34,778</u>
EXPENSES				
Salaries and fringe benefits	770,100	770,100	910,674	(140,574)
Contracted services	343,200	347,057	68,551	278,506
Materials and utilities	347,500	347,500	356,446	(8,946)
Capital outlay	35,000	35,000	25,963	9,037
Other	300,800	305,355	326,377	(21,022)
Total operating expenses	<u>1,796,600</u>	<u>1,805,012</u>	<u>1,688,011</u>	<u>117,001</u>
Operating loss	<u>(313,000)</u>	<u>(321,412)</u>	<u>(169,633)</u>	<u>151,779</u>
NONOPERATING INCOME				
Investment and interest income	73,000	73,000	57,158	(15,842)
State sources - raw fish tax	240,000	240,000	218,549	(21,451)
Gain on disposal of asset	-	-	198	198
Total nonoperating income	<u>313,000</u>	<u>313,000</u>	<u>275,905</u>	<u>(37,095)</u>
Change in net assets (Non-GAAP)	\$ <u>-</u>	<u>(8,412)</u>	106,272	<u>114,684</u>
Encumbrance adjustment			2,833	
Capitalization of fixed assets			24,750	
Depreciation expense			(681,663)	
Capital contributions			5,560,248	
Transfers in for capital projects			106,200	
Transfers out for capital projects			(140,000)	
Change in net assets			\$ <u>4,978,640</u>	

This schedule is prepared on a budgetary basis for the operating accounts of the proprietary fund and as such does not present the results of operations on the basis of generally accepted accounting principles, but is presented for supplemental information.

CITY AND BOROUGH OF JUNEAU

Non-Major Enterprise Funds

DOCK

Comparative Statements of Revenues, Expenses, and Changes in Net Assets

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
OPERATING REVENUES			
Charges for services:			
Mooring fees	\$ 498,804	472,212	416,442
Lightering fees	22,214	13,216	10,359
Maintenance fee	511,536	102,421	-
Transfer bridge fees	39,620	34,656	54,319
Dock leases and other fees	416,323	401,302	379,970
Total operating revenues	<u>1,488,497</u>	<u>1,023,807</u>	<u>861,090</u>
OPERATING EXPENSES			
Salaries and fringe benefits	439,101	466,439	384,362
Contracted services	25,544	11,266	3,932
Materials and utilities	149,948	164,792	110,220
Other	161,472	117,444	108,034
	<u>776,065</u>	<u>759,941</u>	<u>606,548</u>
Depreciation	753,397	586,860	597,273
Total operating expenses	<u>1,529,462</u>	<u>1,346,801</u>	<u>1,203,821</u>
Operating loss	(40,965)	(322,994)	(342,731)
NONOPERATING INCOME - Investment and interest income	<u>45,836</u>	<u>73,216</u>	<u>101,511</u>
Net income (loss) before contributions and transfers	4,871	(249,778)	(241,220)
Capital Contributions	5,275,410	-	-
Transfers in	1,425,000	1,188,000	1,060,000
Transfers out	(6,505)	-	-
Change in net assets	<u>6,698,776</u>	<u>938,222</u>	<u>818,780</u>
Total net assets - beginning	<u>14,215,969</u>	<u>13,277,747</u>	<u>12,458,967</u>
Total net assets - ending	<u>\$ 20,914,745</u>	<u>14,215,969</u>	<u>13,277,747</u>

Schedule of Revenues, Expenses, and Changes in Net Assets - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
OPERATING REVENUES				
Charges for services:				
Mooring fees	\$ 425,000	425,000	498,804	73,804
Lightering fees	11,000	11,000	22,214	11,214
Maintenance fee	-	-	511,536	511,536
Transfer bridge fees	60,000	60,000	39,620	(20,380)
Dock leases and other fees	390,700	390,700	416,323	25,623
Total operating revenues	<u>886,700</u>	<u>886,700</u>	<u>1,488,497</u>	<u>601,797</u>
OPERATING EXPENSES				
Salaries and fringe benefits	465,900	465,900	439,101	26,799
Contracted services	105,900	110,200	29,844	80,356
Materials and utilities	192,500	193,660	151,028	42,632
Capital outlay	25,000	25,000	-	25,000
Other	151,400	151,400	161,821	(10,421)
Total operating expenses	<u>940,700</u>	<u>946,160</u>	<u>781,794</u>	<u>164,366</u>
Operating income (loss)	(54,000)	(59,460)	706,703	766,163
NONOPERATING INCOME - Investment and interest income				
	<u>64,000</u>	<u>64,000</u>	<u>45,836</u>	<u>(18,164)</u>
Change in net assets (Non-GAAP)	<u>\$ 10,000</u>	<u>4,540</u>	<u>752,539</u>	<u>747,999</u>
Encumbrance adjustment			5,729	
Depreciation expense			(753,397)	
Capital contributions			5,275,410	
Transfers in for capital projects			1,425,000	
Transfers out for capital projects			(6,505)	
Change in net assets			<u>\$ 6,698,776</u>	

This schedule is prepared on a budgetary basis for the operating accounts of the proprietary fund and as such does not present the results of operations on the basis of generally accepted accounting principles, but is presented for supplemental information.

CITY AND BOROUGH OF JUNEAU

Non-Major Enterprise Funds

WASTE MANAGEMENT

Comparative Statements of Revenues, Expenses, and Changes in Net Assets

For the fiscal years ended June 30, 2003, 2002 and 2001

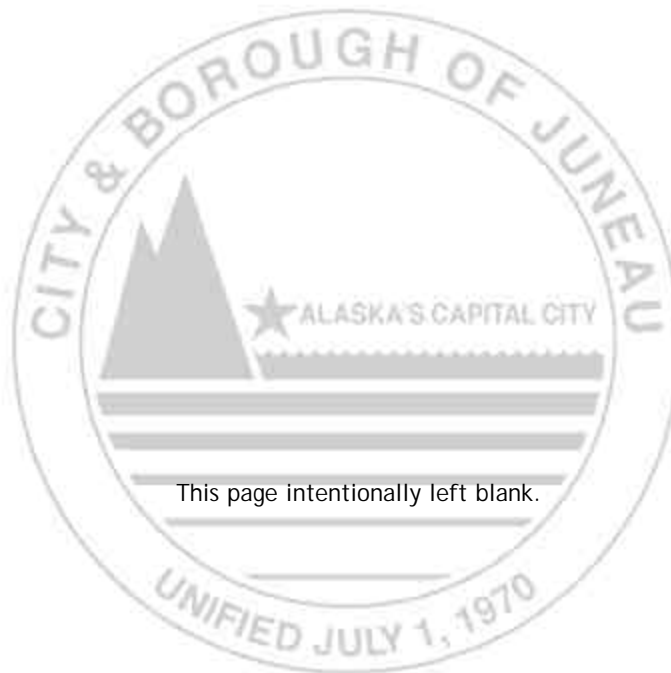
OPERATING REVENUES	<u>2003</u>	<u>2002</u>	<u>2001</u>
Charges for services:			
Hazardous waste utility fees	\$ <u>564,969</u>	<u>561,236</u>	<u>529,748</u>
OPERATING EXPENSES			
Salaries and fringe benefits	22,716	26,409	24,917
Contracted services	447,499	400,964	396,721
Materials and utilities	12,255	17,727	20,077
Other	<u>32,047</u>	<u>14,485</u>	<u>20,708</u>
	514,517	459,585	462,423
Depreciation	<u>22,731</u>	<u>22,731</u>	<u>16,365</u>
Total operating expenses	<u>537,248</u>	<u>482,316</u>	<u>478,788</u>
Operating income	27,721	78,920	50,960
NONOPERATING INCOME - Investment and interest income	<u>41,246</u>	<u>34,429</u>	<u>43,168</u>
Net income before contributions	68,967	113,349	94,128
Capital contribution	<u>-</u>	<u>-</u>	<u>90,000</u>
Change in net assets	68,967	113,349	184,128
Total net assets - beginning	<u>1,029,297</u>	<u>915,948</u>	<u>731,820</u>
Total net assets - ending	\$ <u><u>1,098,264</u></u>	<u><u>1,029,297</u></u>	<u><u>915,948</u></u>

Schedule of Revenues, Expenses, and Changes in Net Assets - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
OPERATING REVENUES				
Charges for services:				
Hazardous waste utility fees	\$ 535,000	535,000	564,969	29,969
OPERATING EXPENSES				
Salaries and fringe benefits	29,800	29,800	22,716	7,084
Contracted services	447,600	463,451	520,946	(57,495)
Materials and utilities	18,900	18,900	12,255	6,645
Other	37,500	38,397	32,047	6,350
Total operating expenses	<u>533,800</u>	<u>550,548</u>	<u>587,964</u>	<u>(37,416)</u>
Operating income (loss)	1,200	(15,548)	(22,995)	(7,447)
NONOPERATING INCOME				
Investment and interest income	<u>25,000</u>	<u>25,000</u>	<u>41,246</u>	<u>16,246</u>
Change in net assets (Non-GAAP)	<u>\$ 26,200</u>	<u>9,452</u>	18,251	<u>8,799</u>
Encumbrance adjustment			73,447	
Depreciation expense			(22,731)	
Change in net assets			<u>\$ 68,967</u>	

This schedule is prepared on a budgetary basis for the operating accounts of the proprietary fund and as such does not present the results of operations on the basis of generally accepted accounting principles, but is presented for supplemental information.



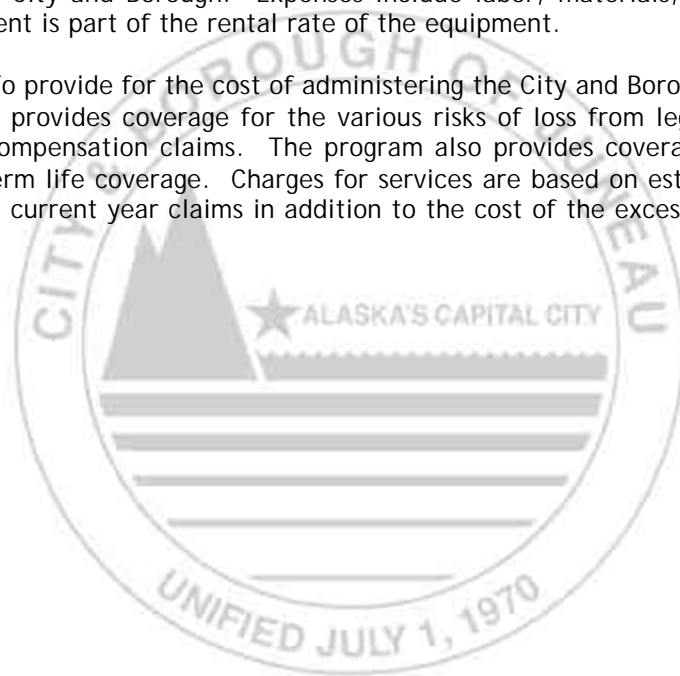
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INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a governmental unit, or to other governmental units, on a cost-reimbursement basis.

Central Equipment Service Fund - To provide for the maintenance, repair and purchase of vehicles and electronics for City and Borough services. Revenues are from rental charges from user departments within the City and Borough. Expenses include labor, materials, supplies and services. Replacement of equipment is part of the rental rate of the equipment.

Self-insurance Fund - To provide for the cost of administering the City and Borough's Risk Management Program. This program provides coverage for the various risks of loss from legal liabilities, property damage and workers' compensation claims. The program also provides coverage for medical, dental and vision claims and term life coverage. Charges for services are based on estimates of the amounts needed to pay prior and current year claims in addition to the cost of the excess and special insurance policy premiums.





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CITY and BOROUGH OF JUNEAU

Internal Service Funds

Combining Statement of Net Assets

June 30, 2003

with comparative total amounts for 2002 and 2001

	Central Equipment Service	Self- insurance	Totals		
			<u>2003</u>	<u>2002</u>	<u>2001</u>
ASSETS					
Current assets:					
Equity in central treasury	\$ 2,407,769	2,349,961	4,757,730	5,803,539	7,270,343
Receivables - other	-	183,202	183,202	108,084	-
Inventories	273,650	-	273,650	260,527	253,001
Prepaid items - insurance	2,407	-	2,407	134,367	116,404
Total current assets	<u>2,683,826</u>	<u>2,533,163</u>	<u>5,216,989</u>	<u>6,306,517</u>	<u>7,639,748</u>
Capital assets:					
Buildings and improvements	17,828	-	17,828	17,828	17,828
Machinery, equipment and fixtures	12,089,450	19,105	12,108,555	11,759,086	10,527,790
Less accumulated depreciation	(7,014,934)	(17,957)	(7,032,891)	(6,761,172)	(6,270,020)
Net property, plant and equipment	<u>5,092,344</u>	<u>1,148</u>	<u>5,093,492</u>	<u>5,015,742</u>	<u>4,275,598</u>
Total assets	<u>7,776,170</u>	<u>2,534,311</u>	<u>10,310,481</u>	<u>11,322,259</u>	<u>11,915,346</u>
LIABILITIES					
Current liabilities:					
Accounts payable	34,085	219,395	253,480	821,070	198,387
Contracts payable - current	137,713	-	137,713	131,669	128,055
Accrued salaries, payroll taxes and withholdings payable	12,097	9,890	21,987	24,041	19,669
Accrued annual leave and compensation time	16,630	13,874	30,504	27,947	28,375
Accrued and other liabilities	2,353	2,565,325	2,567,678	2,447,983	1,992,875
Total current liabilities	<u>202,878</u>	<u>2,808,484</u>	<u>3,011,362</u>	<u>3,452,710</u>	<u>2,367,361</u>
Long-term liabilities:					
Accrued annual leave and compensation time	22,685	18,926	41,611	38,075	38,324
Long-term contracts payable	81,030	-	81,030	218,330	349,956
Total long-term liabilities	<u>103,715</u>	<u>18,926</u>	<u>122,641</u>	<u>256,405</u>	<u>388,280</u>
Total liabilities	<u>306,593</u>	<u>2,827,410</u>	<u>3,134,003</u>	<u>3,709,115</u>	<u>2,755,641</u>
NET ASSETS					
Invested in capital assets, net of related debt	4,871,248	1,148	4,872,396	4,662,008	3,794,314
Unrestricted	<u>2,598,329</u>	<u>(294,247)</u>	<u>2,304,082</u>	<u>2,951,136</u>	<u>5,365,391</u>
Total net assets	<u>\$ 7,469,577</u>	<u>(293,099)</u>	<u>7,176,478</u>	<u>7,613,144</u>	<u>9,159,705</u>

Internal Service Funds

Combining Statement of Revenues, Expenses, and Changes in Net Assets

For the fiscal year ended June 30, 2003

with comparative total amounts for 2002 and 2001

	Central Equipment Services	Self- insurance	Totals		
			2003	2002	2001
OPERATING REVENUES - Charges for services	\$ 1,851,653	10,978,372	12,830,025	9,355,208	7,843,194
OPERATING EXPENSES					
Salaries and fringe benefits	309,510	266,964	576,474	523,650	486,790
Contracted services	7,490	453,299	460,789	225,146	227,901
Materials and utilities	209,211	-	209,211	205,511	174,707
Insurance premiums	-	9,440,276	9,440,276	7,820,943	6,603,897
Claims	-	1,161,384	1,161,384	1,193,525	445,212
Other:					
Gasoline and oil	347,122	-	347,122	293,409	321,148
Miscellaneous	118,442	72,574	191,016	166,397	150,291
	<u>991,775</u>	<u>11,394,497</u>	<u>12,386,272</u>	<u>10,428,581</u>	<u>8,409,946</u>
Depreciation	857,263	209	857,472	724,262	637,611
Total operating expenses	<u>1,849,038</u>	<u>11,394,706</u>	<u>13,243,744</u>	<u>11,152,843</u>	<u>9,047,557</u>
Operating income (loss)	<u>2,615</u>	<u>(416,334)</u>	<u>(413,719)</u>	<u>(1,797,635)</u>	<u>(1,204,363)</u>
NONOPERATING INCOME (EXPENSES)					
State equipment grant	-	-	-	82,851	-
Investment and interest income	138,655	-	138,655	166,263	183,411
Interest expense	(11,952)	-	(11,952)	(17,040)	(12,909)
Gain on disposal of assets	41,350	-	41,350	19,000	34,880
Net nonoperating income	<u>168,053</u>	<u>-</u>	<u>168,053</u>	<u>251,074</u>	<u>205,382</u>
Income (loss) before transfer	170,668	(416,334)	(245,666)	(1,546,561)	(998,981)
Transfer out	(191,000)	-	(191,000)	-	(49,207)
Change in net assets	(20,332)	(416,334)	(436,666)	(1,546,561)	(1,048,188)
Total net assets - beginning	<u>7,489,909</u>	<u>123,235</u>	<u>7,613,144</u>	<u>9,159,705</u>	<u>10,207,893</u>
Total net assets - ending	<u>\$ 7,469,577</u>	<u>(293,099)</u>	<u>7,176,478</u>	<u>7,613,144</u>	<u>9,159,705</u>

Internal Service Funds

Combining Statement of Cash Flows

For the fiscal year ended June 30, 2003
with comparative total amounts for 2002 and 2001

	Central Equipment Service	Self- insurance	Totals		
			<u>2003</u>	<u>2002</u>	<u>2001</u>
Increase (decrease) in cash and cash equivalents:					
Cash flows from operating activities:					
Cash received from users	\$ 1,851,653	10,903,254	12,754,907	9,247,124	7,847,137
Cash payments to suppliers for goods and services	(961,890)	(11,176,966)	(12,138,856)	(8,853,091)	(7,700,151)
Cash payments to employees for services	(306,874)	(265,561)	(572,435)	(519,954)	(481,009)
Net cash provided (used) by operating activities	<u>582,889</u>	<u>(539,273)</u>	<u>43,616</u>	<u>(125,921)</u>	<u>(334,023)</u>
Cash flows from investing activities -					
Earnings from invested proceeds	138,655	-	138,655	166,263	183,411
Cash flows from noncapital financing activities -					
Transfers to other funds	(191,000)	-	(191,000)	166,263	183,411
Cash flows from capital and related financing activities:					
Cash received from disposal of assets	77,567	-	77,567	19,000	54,105
Cash received from state capital grant	-	-	-	82,851	-
Cash paid for expenses of disposal of assets	-	-	-	-	(4,625)
Cash paid for the acquisition of capital assets	(971,439)	-	(971,439)	(1,464,406)	(805,271)
Principal advanced on long-term contracts	-	-	-	-	220,010
Principal paid on long-term contracts	(131,256)	-	(131,256)	(128,013)	(53,921)
Interest paid on long-term contracts	(11,952)	-	(11,952)	(16,578)	(13,126)
Net cash used by capital and related financing activities	<u>(1,037,080)</u>	<u>-</u>	<u>(1,037,080)</u>	<u>(1,507,146)</u>	<u>(602,828)</u>
Net decrease in cash and cash equivalents	(506,536)	(539,273)	(1,045,809)	(1,466,804)	(753,440)
Cash and cash equivalents at beginning of year	2,914,305	2,889,234	5,803,539	7,270,343	8,023,783
Cash and cash equivalents at end of year	<u>\$ 2,407,769</u>	<u>2,349,961</u>	<u>4,757,730</u>	<u>5,803,539</u>	<u>7,270,343</u>
Reconciliation of operating income to net cash provided (used) by operating activities:					
Operating income (loss)	\$ 2,615	(416,334)	(413,719)	(1,797,635)	(1,204,363)
Adjustments to reconcile net operating income to net cash provided by operating activities:					
Depreciation	857,263	209	857,472	724,262	637,611
Change in assets and liabilities:					
(Increase) decrease in receivable - other	-	(75,118)	(75,118)	(108,084)	3,943
(Increase) decrease in inventories	(13,123)	-	(13,123)	(7,526)	(14,881)
(Increase) decrease in prepaid expenses	(2,407)	134,367	131,960	(17,963)	10,319
Increase (decrease) in accounts payable	(262,713)	(304,877)	(567,590)	622,683	84,103
Increase in accrued salaries payable	(1,500)	(554)	(2,054)	4,372	2,064
Increase (decrease) in accrued annual leave and compensation payable	4,136	1,957	6,093	(676)	3,717
Increase in accrued and other liabilities	(1,382)	121,077	119,695	454,646	143,464
Total adjustments	<u>580,274</u>	<u>(122,939)</u>	<u>457,335</u>	<u>1,671,714</u>	<u>870,340</u>
Net cash provided (used) by operating activities	<u>\$ 582,889</u>	<u>(539,273)</u>	<u>43,616</u>	<u>(125,921)</u>	<u>(334,023)</u>

CITY AND BOROUGH OF JUNEAU

Internal Service Funds

CENTRAL EQUIPMENT SERVICES

Comparative Statements of Revenues, Expenses, and Changes in Net Assets

For the fiscal years ended June 30, 2003, 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
OPERATING REVENUES - Charges for services	\$ 1,851,653	1,844,880	1,918,436
OPERATING EXPENSES			
Salaries and fringe benefits	309,510	280,627	263,253
Contracted services	7,490	6,668	10,481
Materials and utilities	209,211	205,511	174,707
Other:			
Gasoline and oil	347,122	293,409	321,148
Miscellaneous	118,442	103,585	95,026
	<u>991,775</u>	<u>889,800</u>	<u>864,615</u>
Depreciation	857,263	723,607	635,677
Total operating expenses	<u>1,849,038</u>	<u>1,613,407</u>	<u>1,500,292</u>
Operating income	<u>2,615</u>	<u>231,473</u>	<u>418,144</u>
NONOPERATING INCOME (EXPENSE):			
State equipment grant	-	82,851	-
Investment and interest income	138,655	166,263	183,411
Interest expense	(11,952)	(17,040)	(12,909)
Gain on disposal of capital assets	41,350	19,000	34,880
Net nonoperating income	<u>168,053</u>	<u>251,074</u>	<u>205,382</u>
Income before transfer	170,668	482,547	623,526
Transfer out	(191,000)	-	(49,207)
Change in net assets	<u>(20,332)</u>	<u>482,547</u>	<u>574,319</u>
Total net assets - beginning	<u>7,489,909</u>	<u>7,007,362</u>	<u>6,433,043</u>
Total net assets - ending	<u>\$ 7,469,577</u>	<u>7,489,909</u>	<u>7,007,362</u>

CENTRAL EQUIPMENT SERVICES

Schedule of Revenues, Expenses, and Changes in Net Assets - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
OPERATING REVENUES - Charges for services	\$ 1,918,000	1,868,000	1,851,653	(16,347)
OPERATING EXPENSES				
Salaries and fringe benefits	304,800	304,800	309,510	(4,710)
Contracted services	9,700	9,700	8,668	1,032
Materials and utilities	186,200	186,200	212,035	(25,835)
Other:				
Gasoline and oil	335,100	335,100	347,122	(12,022)
Miscellaneous	115,300	115,300	118,442	(3,142)
Capital outlay	1,119,200	1,657,662	1,353,863	303,799
Debt principal	-	-	131,256	(131,256)
Total operating expenses	<u>2,070,300</u>	<u>2,608,762</u>	<u>2,480,896</u>	<u>127,866</u>
Operating loss	(152,300)	(740,762)	(629,243)	111,519
NONOPERATING INCOME (EXPENSES)				
State equipment grant	-	-	-	-
Investment and interest income	121,000	121,000	138,655	17,655
Interest expense-capital leases	-	-	(11,952)	(11,952)
Sale proceeds from disposal of capital assets	53,000	53,000	77,566	24,566
Net nonoperating income	<u>174,000</u>	<u>174,000</u>	<u>204,269</u>	<u>30,269</u>
Change in net assets (Non-GAAP)	\$ <u>21,700</u>	<u>(566,762)</u>	(424,974)	\$ <u>141,788</u>
Encumbrance adjustment			386,426	
Capitalization of assets			971,439	
Net book value of assets disposed			(36,216)	
Depreciation expense			(857,263)	
Principal paid on debt			131,256	
Equity Transfer Out			(191,000)	
Change in net assets			\$ <u>(20,332)</u>	

CITY AND BOROUGH OF JUNEAU

Internal Service Funds

SELF-INSURANCE

Comparative Statements of Revenues, Expenses, and Changes in Net Assets

For the fiscal years ended June 30, 2003, 2002 and 2001

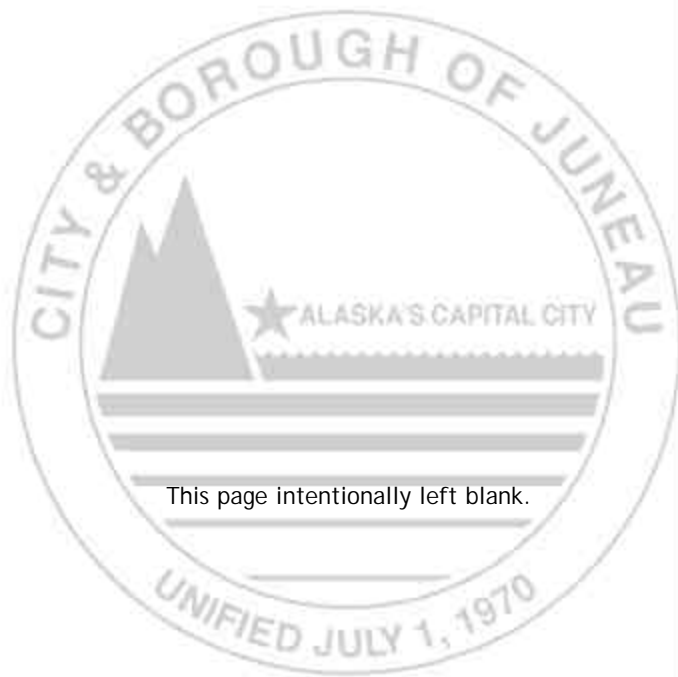
	<u>2003</u>	<u>2002</u>	<u>2001</u>
OPERATING REVENUES - Charges for services	\$ 10,978,372	7,510,328	5,924,758
OPERATING EXPENSES			
Salaries and fringe benefits	266,964	243,023	223,537
Contracted services	453,299	218,478	217,420
Insurance premiums	9,440,276	7,820,943	6,603,897
Claims	1,161,384	1,193,525	445,212
Other	72,574	62,812	55,265
	<u>11,394,497</u>	<u>9,538,781</u>	<u>7,545,331</u>
Depreciation	209	655	1,934
Total operating expenses	<u>11,394,706</u>	<u>9,539,436</u>	<u>7,547,265</u>
Change in net assets	(416,334)	(2,029,108)	(1,622,507)
Total net assets - beginning	<u>123,235</u>	<u>2,152,343</u>	<u>3,774,850</u>
Total net assets - ending	\$ <u>(293,099)</u>	<u>123,235</u>	<u>2,152,343</u>

SELF-INSURANCE

Schedule of Revenues, Expenses, and Changes in Net Assets - Budget and Actual

For the fiscal year ended June 30, 2003

	Budgeted Amounts		Actual	Variance with Final Budget - positive (negative)
	Original	Final		
OPERATING REVENUES - Charges for services	\$ 10,528,200	10,528,200	10,978,372	450,172
OPERATING EXPENSES				
Salaries and fringe benefits	298,800	298,800	268,483	30,317
Contracted services	247,700	256,297	463,299	(207,002)
Insurance premiums	9,058,500	9,058,500	9,440,276	(381,776)
Claims	803,400	821,609	1,161,384	(339,775)
Other	95,800	95,800	72,574	23,226
Total operating expenses	10,504,200	10,531,006	11,406,016	(875,010)
Change in net assets (Non-GAAP)	\$ 24,000	(2,806)	(427,644)	(424,838)
Encumbrance adjustment			11,519	
Depreciation expense			(209)	
Change in net assets			\$ (416,334)	



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FIDUCIARY FUNDS

Agency Funds

The Agency Funds are used to report resources held by the City and Borough in a purely custodial capacity (assets equal liabilities). These funds involve only the receipt, temporary investment, and remittance of fiduciary resources to individuals, private organizations, or other governments.

Mental Health Payee - To account for monies received from state sources to be used for housing and food for individuals deemed incapable of handling these monies themselves.

Senior Citizens Housing - To account for monies received from state sources to be used specifically for acquisition of senior citizen housing.

Golf Club - To account for monies received from private sources to be used toward the future construction of the Juneau Golf Course by an independent party.

Sister City - To account for monies received from private sources to be used to promote relationships between Juneau and her sister cities.

Museum Grant - To account for monies received from private sources to be used to promote historical projects.

Juneau Public Library Endowment - To account for monies received from private sources to be used to purchase materials for the public library.

Agency Funds

Combining Statement of Fiduciary Assets and Liabilities

June 30, 2003

with comparative total amounts for 2002 and 2001

	Mental Health Payee	Senior Citizens Housing	Golf Club	Sister City
ASSETS				
Equity in central treasury	\$ 1,346	11,899	11,768	1,465
Plant and equipment	-	-	-	-
Total assets	<u>\$ 1,346</u>	<u>11,899</u>	<u>11,768</u>	<u>1,465</u>
LIABILITIES				
Accounts payable	\$ -	-	-	-
Accrued and other liabilities	1,346	11,899	11,768	1,465
Total liabilities	<u>\$ 1,346</u>	<u>11,899</u>	<u>11,768</u>	<u>1,465</u>



<u>Museum Grant</u>	<u>Juneau Public Library Endowment</u>	<u>Totals</u>		
		<u>2003</u>	<u>2002</u>	<u>2001</u>
12,508	860,388	899,374	845,254	802,999
-	7,588	7,588	7,588	7,588
<u>12,508</u>	<u>867,976</u>	<u>906,962</u>	<u>852,842</u>	<u>810,587</u>
-	-	-	-	5,540
<u>12,508</u>	<u>867,976</u>	<u>906,962</u>	<u>852,842</u>	<u>805,047</u>
<u>12,508</u>	<u>867,976</u>	<u>906,962</u>	<u>852,842</u>	<u>810,587</u>

CITY and BOROUGH OF JUNEAU

Agency Funds

Combining Statement of Changes in Fiduciary Assets and Liabilities

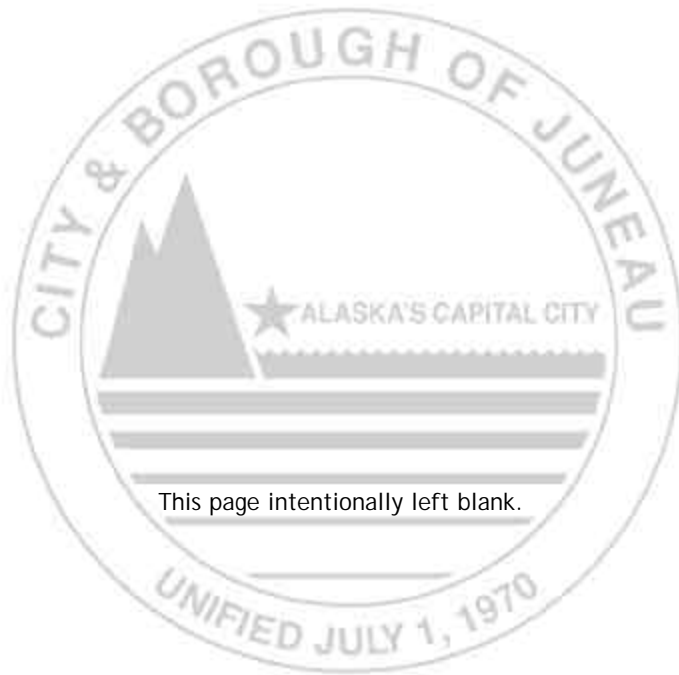
For the fiscal year ended June 30, 2003

	Assets			Balance at June 30, 2003
	Balance at July 1, 2002	Increase	Decrease	
Mental Health Payee:				
Equity in central treasury	\$ 1,333	13	-	1,346
Accrued and other liabilities	-	-	-	-
Total Mental Health Payee	<u>1,333</u>	<u>13</u>	<u>-</u>	<u>1,346</u>
Senior Citizens Housing:				
Equity in central treasury	11,899	-	-	11,899
Accrued and other liabilities	-	-	-	-
Total Senior Citizens Housing	<u>11,899</u>	<u>-</u>	<u>-</u>	<u>11,899</u>
Golf Club:				
Equity in central treasury	5,142	6,626	-	11,768
Accrued and other liabilities	-	-	-	-
Total Golf Club	<u>5,142</u>	<u>6,626</u>	<u>-</u>	<u>11,768</u>
Sister City:				
Equity in central treasury	1,388	77	-	1,465
Accrued and other liabilities	-	-	-	-
Total Sister City	<u>1,388</u>	<u>77</u>	<u>-</u>	<u>1,465</u>
Museum Grant:				
Equity in central treasury	10,644	1,989	125	12,508
Accrued and other liabilities	-	-	-	-
Total Museum Grant	<u>10,644</u>	<u>1,989</u>	<u>125</u>	<u>12,508</u>
Juneau Public Library Endowment:				
Equity in central treasury	814,848	45,540	-	860,388
Plant and equipment	7,588	-	-	7,588
Accrued and other liabilities	-	-	-	-
Total Juneau Public Library Endowment	<u>822,436</u>	<u>45,540</u>	<u>-</u>	<u>867,976</u>
Total Agency Funds	<u>\$ 852,842</u>	<u>54,245</u>	<u>125</u>	<u>906,962</u>



Liabilities

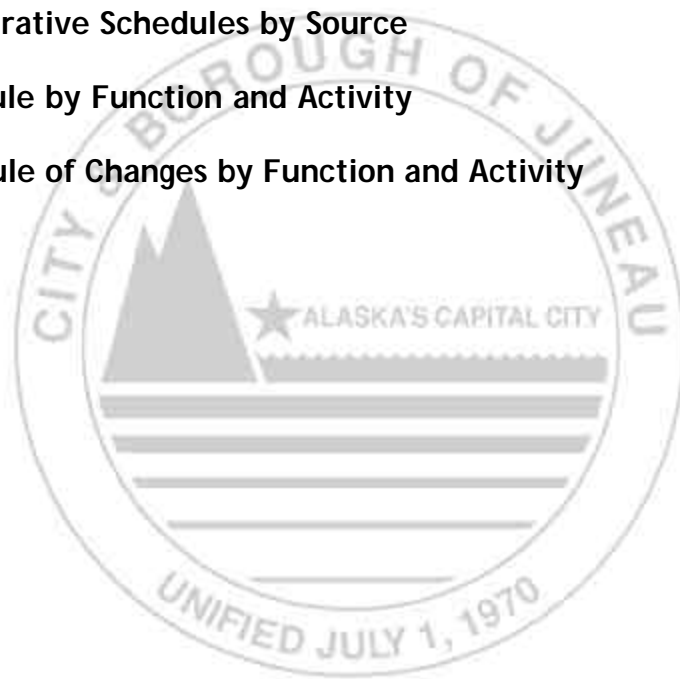
<u>Balance at July 1, 2002</u>	<u>Increase</u>	<u>Decrease</u>	<u>Balance at June 30, 2003</u>
-	-	-	-
1,333	13	-	1,346
<u>1,333</u>	<u>13</u>	<u>-</u>	<u>1,346</u>
-	-	-	-
11,899	-	-	11,899
<u>11,899</u>	<u>-</u>	<u>-</u>	<u>11,899</u>
-	-	-	-
5,142	6,626	-	11,768
<u>5,142</u>	<u>6,626</u>	<u>-</u>	<u>11,768</u>
-	-	-	-
1,388	77	-	1,465
<u>1,388</u>	<u>77</u>	<u>-</u>	<u>1,465</u>
-	-	-	-
10,644	1,989	125	12,508
<u>10,644</u>	<u>1,989</u>	<u>125</u>	<u>12,508</u>
-	-	-	-
822,436	45,540	-	867,976
<u>822,436</u>	<u>45,540</u>	<u>-</u>	<u>867,976</u>
<u>852,842</u>	<u>54,245</u>	<u>125</u>	<u>906,962</u>

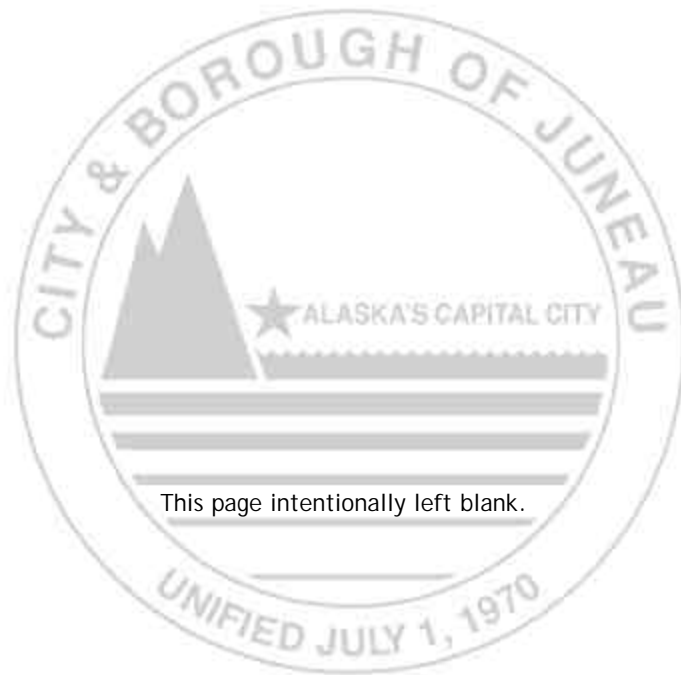


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CAPITAL ASSETS USED IN THE OPERATION OF GOVERNMENTAL FUNDS

- Comparative Schedules by Source
- Schedule by Function and Activity
- Schedule of Changes by Function and Activity





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Capital Assets Used in the Operation of Governmental Funds

Comparative Schedules By Source

June 30, 2003
with comparative total amounts for 2002 and 2001

	<u>2003</u>	<u>2002</u>	<u>2001</u>
Governmental fund capital assets:			
Land	\$ 35,647,034	33,195,696	32,925,339
Buildings and improvements	171,644,619	163,502,060	159,659,329
Machinery, equipment and fixtures	23,688,514	23,334,103	21,877,503
Infrastructure	172,468,062	159,450,311	155,193,273
Construction in progress	39,810,807	37,271,673	31,486,156
	<u> </u>	<u> </u>	<u> </u>
Total governmental fund capital assets	\$ 443,259,036	416,753,843	401,141,600
	<u> </u>	<u> </u>	<u> </u>
Investment in governmental fund capital assets by source:			
General fund	\$ 4,400,402	4,290,823	4,112,556
Special revenue funds	5,283,449	4,558,491	3,121,594
Capital projects funds	335,295,686	310,365,792	296,443,683
Donations	98,279,499	97,538,737	97,463,767
	<u> </u>	<u> </u>	<u> </u>
Total governmental fund capital assets	\$ 443,259,036	416,753,843	401,141,600
	<u> </u>	<u> </u>	<u> </u>

Note: This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in Central Equipment Service Internal Service Fund are excluded from the above amounts. The capital assets of the Central Equipment Service Internal Service Fund are included as governmental activities in the Statement of Net Assets.

Capital Assets Used in the Operation of Governmental Funds

Schedule By Function and Activity

As of June 30, 2003, 2002 and 2001

	<u>Land</u>	<u>Buildings and improvements</u>	<u>Machinery, equipment and fixtures</u>
Legislative	\$ -	2,215,695	29,933
Legal	-	-	19,514
Administration:			
Manager	-	-	17,483
Personnel/Clerk	-	-	26,298
Management Information Systems	-	-	2,635,072
Lands	12,806,828	521,169	98,823
Education	4,999,157	100,674,868	4,687,178
Community development	3,900,000	6,218,320	114,127
Finance	-	40,400	173,571
Engineering	-	4,184	63,795
Library	94,544	6,229,773	1,812,606
Social services	7,400	208,431	65,575
Recreation:			
Parks and Landscape Maintenance	8,085,398	10,884,512	159,170
Eaglecrest	-	4,737,147	2,375,882
Parks and Recreation	-	8,768,014	545,863
Public safety:			
Police	920,812	8,348,924	1,451,320
Fire	642,315	10,290,796	1,585,820
Public works:			
Building Maintenance	-	1,089,709	23,228
Downtown Parking	-	387,927	30,767
Streets	1,592,579	4,290,199	127,381
Public transportation	-	665,502	7,324,633
Tourism and conventions	2,598,001	6,069,049	320,475
Construction work in progress	-	-	-
	<u>\$ 35,647,034</u>	<u>171,644,619</u>	<u>23,688,514</u>

Note: This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in Central Equipment Service Internal Service Fund are excluded from the above amounts. The capital assets of the Central Equipment Service Internal Service Fund are included as governmental activities in the Statement of Net Assets.



<u>Infrastructure</u>	<u>Construction work in progress</u>	<u>Totals</u>		
		<u>2003</u>	<u>2002</u>	<u>2001</u>
-	-	2,245,628	2,245,628	1,797,082
-	-	19,514	19,514	15,995
-	-	17,483	17,483	17,483
-	-	26,298	16,677	16,677
-	-	2,635,072	2,549,301	2,452,474
36,728	-	13,463,548	13,430,690	13,121,890
-	-	110,361,203	109,571,802	108,331,444
-	-	10,232,447	10,224,473	10,224,475
-	-	213,971	207,758	200,027
-	-	67,979	67,979	67,979
-	-	8,136,923	8,136,923	8,066,733
-	-	281,406	1,292,836	1,292,836
95,929	-	19,225,009	13,695,761	13,241,154
-	-	7,113,029	5,931,754	5,856,754
-	-	9,313,877	5,566,149	4,831,485
-	-	10,721,056	10,877,058	10,860,850
-	-	12,518,931	11,567,584	11,026,943
-	-	1,112,937	1,112,937	1,112,937
-	-	418,694	418,694	209,608
172,335,405	-	178,345,564	165,447,350	161,225,255
-	-	7,990,135	8,110,890	6,712,434
-	-	8,987,525	8,972,929	8,972,929
-	<u>39,810.807</u>	<u>39,810,807</u>	<u>37,271,673</u>	<u>31,486,156</u>
<u>172,468,062</u>	<u>39,810.807</u>	<u>443,259,036</u>	<u>416,753,843</u>	<u>401,141,600</u>

Capital Assets Used in the Operation of Governmental Funds

Schedule of Changes By Function and Activity

For the fiscal year ended June 30, 2003

All Asset Types	Beginning Balances	Additions	Deductions	Ending Balances
Legislative	\$ 2,245,628	-	-	2,245,628
Legal	49,532	-	-	49,532
Administration:				
Manager	17,483	-	-	17,483
Personnel/Clerk	16,677	9,621	-	26,298
Management Information Systems	2,549,301	85,771	-	2,635,072
Lands	13,522,881	68,784	-	13,591,665
Education	119,420,823	15,394,927	2,252,836	132,562,914
Community development	12,418,327	7,974	-	12,426,301
Finance	207,758	6,213	-	213,971
Engineering	67,979	-	-	67,979
Library	8,146,934	34,639	-	8,181,573
Social services	1,294,072	391	1,013,057	281,406
Recreation:				
Parks and Landscape Maintenance	20,212,837	3,769,283	2,462,064	21,520,056
Eaglecrest	7,066,002	373,250	171,237	7,268,015
Parks and Recreation	6,582,583	3,201,768	-	9,784,351
Public safety:				
Police	12,731,680	94,953	317,403	12,509,230
Fire	12,481,259	993,693	911,372	12,563,580
Public works:				
Building Maintenance	1,134,799	20,864	-	1,155,663
Downtown Parking	1,139,390	512,106	-	1,651,496
Streets	175,964,220	13,562,016	5,312,329	184,213,907
Public transportation	8,456,046	81,797	120,755	8,417,088
Community projects	1,994,381	535,337	-	2,529,718
Tourism and conventions	9,033,251	312,859	-	9,346,110
Total governmental funds capital assets	\$ 416,753,843	39,066,246	12,561,053	443,259,036

Note: This schedule presents only the capital asset balances related to governmental funds. Accordingly, the capital assets reported in Central Equipment Service Internal Service Fund are excluded from the above amounts. The capital assets of the Central Equipment Service Internal Service Fund are included as governmental activities in the Statement of Net Assets.

ADDITIONAL INFORMATION

These schedules provide additional fiscal data considered valuable in meeting other informational needs and in providing a better understanding of the finances of the City and Borough.



CITY AND BOROUGH OF JUNEAU

Current Capital Projects by Category

Year ended June 30, 2003

	<u>Project number</u>	<u>Project budget</u>	<u>Project expenditures</u>	<u>Project encum- brances</u>	<u>Remaining project commitment</u>	<u>Required future financing</u>	<u>Percent ex- pended</u>
CAPITAL PROJECTS FUNDS							
Schools:							
GO bond interest income	454-10	\$ 136,324	-	-	136,324	-	-
Juneau schools roofing	454-37	455,000	407,892	-	47,108	-	90%
District-wide school technology II	454-64	4,066,692	4,057,824	8,798	70	-	100%
New High School/Diamond Park	454-66	2,394,248	1,920,460	12,260	461,528	-	81%
Dzantik'i Heeni site improvements	454-67	404,473	162,414	26,385	215,674	-	47%
ADA upgrades - Marie Drake	454-68	345,288	10,372	3,000	331,916	-	4%
Auke Bay Elem roof replacement	454-69	774,030	631,039	118,617	24,374	-	97%
Marie Drake/Harborview roof repair	454-70	1,217,146	1,133,652	49,426	34,068	-	97%
JDHS/Gastineau Elem heat/vent	454-71	179,820	176,359	393	3,068	-	98%
JDHS aux gym/Floyd Dryden gym floor	454-72	358,678	317,738	-	40,940	-	89%
Floyd Dryden renovations	454-73	5,535,362	1,098,082	4,098,021	339,259	-	94%
School district major maintenance	454-75	201,067	31,710	45,560	123,797	-	38%
JDHS renovation	454-76	21,116,721	15,540,542	4,853,767	722,412	-	97%
Riverbend site improvements	454-77	261,678	13,615	19,500	228,563	-	13%
Floyd Dryden drive reconstruction	454-78	40,010	-	-	40,010	-	-
MRCSS road reconstruction	454-79	20,000	-	-	20,000	-	-
Total Schools		<u>37,506,537</u>	<u>25,501,699</u>	<u>9,235,727</u>	<u>2,769,111</u>		93%
Roads and sidewalks:							
Term contracts/areawide streets	411-60	103,406	100,880	2,459	67	-	100%
Valley shop fence/lights/landscape	412-55	50,000	37,872	-	12,128	-	76%
Chip seal/sealcoat existing	412-68	301,075	264,789	13,635	22,651	-	92%
Gastineau Ave reconstruction	412-71	4,856,205	4,856,204	68,225	-	(68,224)	101%
Mendenhall Blvd reconstruction	412-72	1,980,000	1,929,680	36,436	13,884	-	99%
Areawide retaining wall repairs	412-73	200,050	50,996	4,342	144,712	-	28%
Engineer evaluation-Gold Creek bridges	412-74	95,000	68,067	100	26,833	-	72%
Lena access road extension	412-79	3,477,000	2,737,324	289,694	449,982	-	87%
Street main shop design - new location	412-81	550,000	11,361	-	538,639	-	2%
Refinish downtown street lights	412-83	240,000	186,655	33,174	20,171	-	92%
Overlay/Grinding	412-85	475,000	340,744	16,019	118,237	-	75%
Lemon Creek Industrial LID #89	412-86	1,031,240	934,726	17,041	79,473	-	92%
Riverwood Sub drainage improv I	412-87	1,075,000	485,855	505,050	84,095	-	92%
Capital Avenue Reconstruction	412-88	25,000	11,265	2,050	11,685	-	53%
Salmon Creek Lane Ext LID #90	412-89	1,111,883	790,877	40,102	280,904	-	75%
Downtown covered sidewalks	412-90	25,000	-	-	25,000	-	-
Columbia Blvd Reconstruction	412-92	1,830,000	603,951	813,354	412,695	-	77%
Pavement maintenance and rehab	412-94	223,984	140,311	-	83,673	-	63%
Highlands reconstruction III	412-95	1,516,626	536,488	892,600	87,538	-	94%
Total Roads and sidewalks		<u>19,166,469</u>	<u>14,088,045</u>	<u>2,734,281</u>	<u>2,412,367</u>	<u>(68,224)</u>	88%
Fire and safety:							
Critical incident command vehicle	413-04	70,000	-	-	70,000	-	-
Integrated computer record system	413-06	756,493	726,084	-	30,409	-	96%
Explosive ordinance safety	413-15	62,000	58,006	-	3,994	-	94%

(Continued)

Current Capital Projects by Category

Year ended June 30, 2003

	<u>Project number</u>	<u>Project budget</u>	<u>Project expenditures</u>	<u>Project encum- brances</u>	<u>Remaining project commitment</u>	<u>Required future financing</u>	<u>Percent ex- pended</u>
Fire and safety (continued):							
Thane Road fire service improvements	413-17	5,000	-	-	5,000	-	-
Modernizing Police equipment	413-18	1,086,900	101,691	70,395	914,814	-	16%
New Police Station Site Improvements	413-19	105,838	24,263	35,660	45,915	-	57%
Police Station Fire Suppression	413-20	50,000	-	-	50,000	-	-
Total Fire and safety		<u>2,136,231</u>	<u>910,044</u>	<u>106,055</u>	<u>1,120,132</u>	<u>-</u>	<u>48%</u>
Community development:							
Areawide communications II	374-24	878,765	878,130	1,955	-	(1,320)	100%
Energy efficiency improvements	374-30	228,223	142,544	-	85,679	-	62%
ADA compliance fund	374-34	150,789	147,218	2,522	1,049	-	99%
Geographic information system	374-35	521,867	386,261	520	135,086	-	74%
Juneau wetlands mitigation bank	374-42	27,627	1,725	-	25,902	-	6%
Eaglecrest main shop replace design	374-47	1,030,464	1,016,854	1,615	11,995	-	99%
Mendenhall River hydrology	374-48	148,250	128,117	11,550	8,583	-	94%
Muni bldg and JPD telephone system	374-54	136,000	128,061	-	7,939	-	94%
ADA trans plan barrier removal	374-55	104,200	102,905	4	1,291	-	99%
Bus passenger shelters	374-63	234,000	80,561	-	153,439	-	34%
CBJ wetlands mitigation bank	374-64	72,500	28,293	37,708	6,499	-	91%
Capital Transit transit facility	374-68	421,350	173,649	96,549	151,152	-	64%
Marine Park traffic circle construction	374-69	882,150	787,150	16,023	78,977	-	91%
Open space waterfront land acquisition	374-70	785,900	291,612	-	494,288	-	37%
Rock Dump land/storage building	374-71	772,000	765,786	284	5,930	-	99%
Stormwater management program	374-76	255,701	212,978	1,987	40,736	-	84%
Eaglecrest parking lot expansion	374-78	325,000	105,097	163,084	56,819	-	83%
Safe routes to schools	374-79	12,500	538	-	11,962	-	4%
Construct JCVB Visitor Center	374-80	233,000	111,557	7,580	113,863	-	51%
Historic signage	374-81	47,600	35,199	14,695	-	(2,294)	105%
Hyperspec Images/Duck Ck monitor	374-82	99,952	-	-	99,952	-	-
Transit buses replacement	374-83	805,220	3,383	730,182	71,655	-	91%
Waterfront planning	374-85	150,000	100,819	47,764	1,417	-	99%
Helport plan/flight noise abate/improv	374-86	500,000	10,417	2,392	487,191	-	3%
Marine Park/Front St. restrooms	374-87	330,000	102,465	267,150	-	(39,615)	112%
Eaglecrest Lodge expansion	374-89	805,000	12,281	-	792,719	-	2%
DT tourism trans impact study	374-90	68,087	33,328	27,789	6,970	-	90%
Eaglecrest nordic ski trail dev	374-91	25,000	5,920	-	19,080	-	24%
JAMHI bldg demo/parking lot construc	374-92	566,000	400,150	133,175	32,675	-	94%
Assembly chambers audio system replc	374-93	25,000	-	16,977	8,023	-	68%
Underground storage tanks	380-32	1,874,633	1,751,901	-	122,732	-	93%
Total Community development		<u>12,516,778</u>	<u>7,944,899</u>	<u>1,581,505</u>	<u>3,033,603</u>	<u>(43,229)</u>	<u>76%</u>
Parks and recreation:							
Twin Lakes Park improvements	394-65	77,819	55,052	-	22,767	-	71%
Park repairs/safety improvements	396-02	584,588	428,273	87,440	68,875	-	88%
Essential building repairs fund	396-06	860,349	845,778	1,264	13,307	-	98%
Mt Jumbo fire safety improvements	396-11	45,000	42,727	-	2,273	-	95%
Adair Kenndy Park improvements	396-18	1,350,000	1,309,397	4,076	36,527	-	97%
Dimond Park improvements	396-20	382,433	370,113	11,137	1,183	-	100%
Hank Harmon Rifle Range improvements	396-21	50,000	7,326	-	42,674	-	15%
Melvin Park improvements	396-22	340,000	139,655	3,057	197,288	-	42%

(Continued)

CITY AND BOROUGH OF JUNEAU

Current Capital Projects by Category

Year ended June 30, 2003

	<u>Project number</u>	<u>Project budget</u>	<u>Project expenditures</u>	<u>Project encumbrances</u>	<u>Remaining project commitment</u>	<u>Required future financing</u>	<u>Percent expended</u>
Parks and recreation (continued):							
Trail improvements	396-25	348,500	163,173	31,739	153,588	-	56%
Cope Park improvements	396-26	280,000	31,771	-	248,229	-	11%
Fish Creek Park improvements	396-27	200,000	21,480	2,500	176,020	-	12%
Glacier Valley sportsfield improvments	396-28	140,000	32,023	9,473	98,504	-	30%
Mendenhall River sportsfield improv	396-29	165,000	26,130	9,473	129,397	-	22%
Park and field improvements	396-30	155,000	153,539	-	1,461	-	99%
Last Chance Basin safety repairs	396-33	40,000	26,422	-	13,578	-	66%
Dimond Park community center I	396-34	300,000	70,797	15,039	214,164	-	29%
Treadwell Arena	396-35	3,657,066	3,561,664	79,276	16,126	-	100%
Smith/Butts Park improvements I	396-36	150,000	33,682	1,986	114,332	-	24%
Zach Gordon covered court	396-37	400,000	81,644	22,786	295,570	-	26%
Areawide trail maintenance	396-38	373,500	332,118	22,421	18,961	-	95%
Commercial trail planning	396-39	100,000	94,531	57	5,412	-	95%
Douglas Library/Fire Hall maintenance	396-40	630,155	89,299	484,620	56,236	-	91%
Essential building repairs II	396-41	620,000	168,776	21,433	429,791	-	31%
Deferred building maintenance II	396-42	1,361,867	351,795	47,990	962,082	-	29%
Adair Kennedy track resurface	396-43	275,000	128,647	124,887	21,466	-	92%
West Juneau park acquisition	396-44	250,000	119,528	110,459	20,013	-	92%
Covered playground repairs	396-45	50,000	38,139	-	11,861	-	76%
AW ballfield improvements	396-46	1,189,528	1,145,006	11,097	33,425	-	97%
Montana Creek bike trail	396-47	50,000	-	-	50,000	-	-
Sport field repairs	396-48	129,000	27,722	-	101,278	-	21%
W. Juneau Park - design	396-49	145,000	-	-	145,000	-	-
Gunakadeit Park plan/design	396-50	71,000	1,758	-	69,242	-	2%
DT parking garage major maint	396-46	125,000	111,956	105,000	-	(91,956)	174%
Total Parks and recreation		<u>14,895,805</u>	<u>10,009,921</u>	<u>1,207,210</u>	<u>3,770,630</u>	<u>(91,956)</u>	75%
Total Capital Projects Funds		<u>86,221,820</u>	<u>58,454,608</u>	<u>14,864,778</u>	<u>13,105,843</u>	<u>(203,409)</u>	85%
ENTERPRISE FUNDS							
Airport:							
New snow removal equip bldg design	345-26	1,501,419	204,549	5,728	1,291,142	-	14%
Airport construction							
contingency reserve	345-31	80,000	7,044	-	72,956	-	9%
Airport revolving capital account	345-33	466,387	-	-	466,387	-	-
Airport terminal wall and							
ceiling rehabilitation	345-34	115,000	119,711	-	-	(4,711)	104%
East end general aviation							
Installation of security fencing	345-36	15,000	-	-	15,000	-	-
Runway safety area environ-							
mental assessment	345-39	266,880	266,832	-	48	-	100%
Block O development	345-40	135,000	123,034	-	11,966	-	91%
Runway safety area I	345-43	3,914,610	3,817,401	-	97,209	-	98%
Relocate ASOS	345-46	65,000	9,643	-	55,357	-	15%
Runway safety area EIS	345-47	1,793,334	1,696,278	125,468	-	(28,412)	102%
Exter rehab - airport term bldg	345-48	955,637	953,398	-	2,239	-	100%
Yandukin Way two-way reconfig	345-49	80,000	79,655	-	345	-	100%
SRE - sand truck	345-51	250,000	153,158	-	96,842	-	61%
SRE-ARFF- command vehicle	345-52	1,796,603	1,151,004	644,748	851	-	100%

(Continued)

Current Capital Projects by Category

Year ended June 30, 2003

	<u>Project number</u>	<u>Project budget</u>	<u>Project expenditures</u>	<u>Project encum- brances</u>	<u>Remaining project commitment</u>	<u>Required future financing</u>	<u>Percent ex- pended</u>
Airport (continued):							
Cessna/Alex Holden Way	345-53	395,780	333,804	3,067	58,909	-	85%
Terminal expansion study	345-54	260,000	33,075	-	226,925	-	13%
Parallel taxiway reconst	345-55	250,000	239,075	27,778	-	(16,853)	107%
Runway safety area II	345-56	973,333	-	-	973,333	-	-
NW quadrant dev	345-57	93,333	-	-	93,333	-	-
Airport tower upgrade	345-58	75,000	24,962	-	50,038	-	33%
Departure area security improvements	345-59	490,041	393,230	38,089	58,722	-	88%
SRE - blowers	345-60	400,000	-	397,438	2,562	-	99%
Airport water/sewer extension	345-61	1,100,000	100,872	652,838	346,290	-	69%
Airport project design fund	349-47	305,331	173,625	21,315	110,391	-	64%
Total Airport		<u>15,777,688</u>	<u>9,880,350</u>	<u>1,916,469</u>	<u>4,030,845</u>	<u>(49,976)</u>	75%
Hospital:							
Bartlett 2005	374-72	37,686,000	5,522,913	30,217,143	1,945,944	-	95%
Total Hospital		<u>37,686,000</u>	<u>5,522,913</u>	<u>30,217,143</u>	<u>1,945,944</u>	-	95%
Harbors:							
Norway Point boat moorage float	354-63	457,626	229,491	115,912	112,223	-	75%
Douglas Harbor uplands & moorage	354-68	4,327,804	3,977,803	243,803	106,198	-	98%
Harbor areawide restrooms constr	354-69	50,000	3,031	-	46,969	-	6%
Statter Harbor improvements	354-71	2,487,491	2,467,491	23,998	-	(3,998)	100%
Auke Bay load fac/Statter elect upgra	354-74	3,936,500	511,500	22,695	3,402,305	-	14%
North Douglas ramp access improv	354-78	220,000	204,395	12,995	2,610	-	99%
Amalga Harbor launch ramp upgrade	354-79	2,300,000	289,203	82,471	1,928,326	-	16%
Douglas Harbor III	354-84	3,500,000	116,232	85,622	3,298,146	-	6%
Juneau harbors deferred maint	354-85	9,547,810	8,223	39,855	9,499,732	-	1%
Total Harbors		<u>26,827,231</u>	<u>7,807,369</u>	<u>627,351</u>	<u>18,396,509</u>	<u>(3,998)</u>	31%
Port:							
Douglas Harbor uplands & moorage	354-68	1,050,000	1,007,734	-	42,266	-	96%
Ferry dock wharf widening/info office	354-71	300,000	281,688	-	18,312	-	94%
Gold Creek entrance enhancement	354-73	1,088,000	869,851	29,749	188,400	-	83%
Auke Bay load fac/Statter elect upgra	354-74	175,000	118,782	-	56,218	-	68%
Intermediate Vessel Flt elect upgrade	354-75	150,000	32,945	-	117,055	-	22%
Upgrade National Guard Dock	354-76	300,000	271,044	1,219	27,737	-	91%
S. ferry terminal wharf extension	354-80	500,000	57,540	12,350	430,110	-	14%
Subport marina design/permit	354-81	75,000	1,514	5,288	68,198	-	9%
Marine Park/steamship wharf I	354-82	6,169,555	5,919,633	248,685	1,237	-	100%
Marine Park/steamship wharf II	354-83	150,000	-	-	150,000	-	-
Accessible gangway	354-86	10,000	-	-	10,000	-	-
Total Port		<u>9,967,555</u>	<u>8,560,731</u>	<u>297,291</u>	<u>1,109,533</u>	-	89%
Water:							
Marine Park traffic circle construction	374-69	28,900	-	-	28,900	-	-
Gastineau Avenue reconstruction	412-71	350,249	277,361	-	72,888	-	79%
Riverwood subdivision drainage imprv	412-87	35,000	-	-	35,000	-	-
Domestic water filtration system	494-05	55,357	48,026	-	7,331	-	87%
Lena Point reservoir construction	494-19	2,954,167	2,459,907	-	494,260	-	83%

(Continued)

CITY AND BOROUGH OF JUNEAU

Current Capital Projects by Category

Year ended June 30, 2003

	<u>Project number</u>	<u>Project budget</u>	<u>Project expenditures</u>	<u>Project encum- brances</u>	<u>Remaining project commitment</u>	<u>Required future financing</u>	<u>Percent ex- pended</u>
Water (continued):							
Simpson Avenue/West Juneau water Lemon Crk storage facility/office remodel	494-23	811,156	496,356	13,557	301,243	-	63%
Last Chance Basin improvements	494-25	1,736,117	1,239,669	177,602	318,846	-	82%
Salmon Creek pump station improve	494-26	309,686	127,158	43,107	139,421	-	55%
N Tee Harbor waterline extension	494-27	2,275,000	70,412	87,635	2,116,953	-	7%
3rd St Douglas water/sewer improv	494-28	1,500,000	490	-	1,499,510	-	0%
Wilma Ave waterline extension	494-29	12,000	-	8,101	3,899	-	68%
Total Water		<u>10,067,632</u>	<u>4,719,379</u>	<u>330,002</u>	<u>5,018,251</u>	-	50%
Sewer:							
Marine Park traffic circle construction	374-69	117,800	91,481	-	26,319	-	78%
Gastineau Ave reconstruction	412-71	20,010	-	-	20,010	-	-
Cessna Drive sewer relocation	484-54	218,400	210,783	20	7,597	-	97%
Lemon Creek lift station reconstruction	484-58	633,908	629,925	-	3,983	-	99%
North Douglas sewer	484-60	4,362,445	3,756,376	4,372	601,697	-	86%
J-D treatment plant improvements	484-62	1,780,000	1,718,009	-	61,991	-	97%
Mendenhall treatment plant improvements	484-63	1,627,500	1,253,328	181,149	193,023	-	88%
J-D treatment plant incinerator bldg roof	484-64	246,416	215,087	-	31,329	-	87%
MWWTP-Chlorine Gas/Repl disfus	484-65	1,350,000	510,015	726,676	113,309	-	92%
S Franklin sewer force main upgrade	484-66	2,203,000	2,059,314	1,001	142,685	-	94%
Total Sewer		<u>12,559,479</u>	<u>10,444,318</u>	<u>913,218</u>	<u>1,201,943</u>	-	90%
Total Enterprise Funds		<u>112,885,585</u>	<u>46,935,060</u>	<u>34,301,474</u>	<u>31,703,025</u>	<u>(53,974)</u>	72%
Total All Capital Projects		<u>\$ 199,107,405</u>	<u>105,389,668</u>	<u>49,166,252</u>	<u>44,808,868</u>	<u>(257,383)</u>	78%

Closed Capital Projects by Category

Year ended June 30, 2003

	<u>Project number</u>	<u>Project budget</u>	<u>Project expenditures</u>	<u>Percent expended</u>
Capital Projects Funds:				
Schools:				
Glacier Valley Elementary School Roof Replacement	S454-44	\$ 747,550	747,550	100%
Riverbend Elementary School	S454-49	14,287,002	14,287,002	100%
Mendenhall River School Roof Repair	S454-65	997,260	997,260	100%
Total Schools		<u>16,031,812</u>	<u>16,031,812</u>	
Roads and Sidewalks:				
Cohen Drive/Randall Road Guardrail	R412-24	128,378	128,378	100%
Glacier/Willoughby Reconstruction	R412-46	1,138,171	1,138,171	100%
St. Ann's Avenue Reconstruction	R412-61	1,735,275	1,735,275	100%
Sidewalk and Stairway Repair	R412-67	261,609	261,609	100%
Lawson/Great Western/Raven Road/Crow Hill LID #87	R412-70	1,337,428	1,337,428	100%
Highlands Reconstruction II	R412-84	657,000	657,000	100%
Fox Farm Trail Parking Lot	R412-91	54,468	54,468	100%
Total streets, roads and sidewalks		<u>5,312,329</u>	<u>5,312,329</u>	
Community development:				
Health and Social Service Building Repairs	D374-21	1,013,057	1,013,057	100%
Eaglecrest Snow Play/Tubing Area	D374-59	137,878	137,878	100%
Eaglecrest Snowboard Terrain	D374-60	33,359	33,359	100%
Total community development		<u>1,184,294</u>	<u>1,184,294</u>	
Parks and recreation:				
Dimond Park Greenhouse and Maintenance	P396-15	30,000	30,000	100%
Upgrade Swimming Pool Lights	P396-32	186,064	186,064	100%
W. Valley Greenbelt Site Acquisition	P57-83	2,246,000	2,246,000	100%
Total parks and recreation		<u>2,462,064</u>	<u>2,462,064</u>	
Fire and safety:				
New Police Station	F413-01	10,056,518	10,056,518	100%
Fire Station Exhaust Vent System	F413-08	201,074	201,074	100%
Juneau Fire Station Repairs I	F413-12	660,298	660,298	100%
Audio System Replacement Glacier/Juneau	F413-16	50,000	50,000	100%
Total fire and safety		<u>10,967,890</u>	<u>10,967,890</u>	
Total Capital Projects Funds		<u>35,958,389</u>	<u>35,958,389</u>	
Enterprise Funds:				
Airport:				
Airport Master Plan	A345-20	429,384	429,384	100%
Security Equipment	A345-25	94,000	94,000	100%
Runway 8-26 Rehabilitation	A345-28	5,698,746	5,698,746	100%
Total Airport		<u>6,222,130</u>	<u>6,222,130</u>	
Port:				
Steamship Wharf/Marine Park	H354-67	1,795,844	1,795,844	100%
Intermediate Vessel Float Electrical Upgrade	H354-77	123,495	123,495	100%
Total Port		<u>1,919,339</u>	<u>1,919,339</u>	

(Continued)

Closed Capital Projects by Category

Year ended June 30, 2003

	<u>Project number</u>	<u>Project budget</u>	<u>Project expenditures</u>	<u>Percent expended</u>
Water:				
Glacier/Willoughby Reconstruction	R412-46	1,092,001	1,092,001	100%
Highlands Reconstruction II	R412-84	64,000	64,000	100%
Simpson Ave./W. Juneau Water Improvements	W494-20	286,083	286,083	100%
Total Water		<u>1,442,084</u>	<u>1,442,084</u>	
Sewer:				
Glacier/Willoughby Reconstruction	R412-46	588,219	588,219	100%
Total Sewer		<u>588,219</u>	<u>588,219</u>	
Bartlett Regional Hospital:				
Project 98: BRH Expansion	D374-46	8,106,192	8,106,192	100%
BRH Food Service Renovation	D374-65	2,124,309	2,124,309	100%
BRH Chilled Water System	D374-74	168,854	168,854	100%
Juneau Recovery Hospital Renovation	D374-75	91,951	91,951	100%
Total Hospital		<u>10,491,306</u>	<u>10,491,306</u>	
Total Enterprise Funds		<u>20,663,078</u>	<u>20,663,078</u>	
Total All Closed Capital Projects		<u>\$ 56,621,467</u>	<u>56,621,467</u>	

STATISTICAL SECTION

The statistical tables in the following section reflect the social and economic data and trends for the past nine to ten years in the City and Borough of Juneau. These statistics represent the reporting entity which encompasses the Primary Government and its component unit. No legal debt margin exists for the City and Borough and the School District. The City and Borough of Juneau has no overlapping and underlying debt.



CITY AND BOROUGH OF JUNEAU

**Government-Wide Revenue by Program Source by Function/Source
(Unaudited)**

Last Four Fiscal Years

	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000</u>
Program Revenues (by function)				
Primary government:				
Governmental activities:				
Legislative	\$ 46,620	-	-	-
Legal	57,500	64,008	46,459	42,903
Administration	9,101	47,245	11,146	3,913
Education	3,125,724	2,732,046	2,016,804	3,549,268
Finance	126,427	123,757	48,709	43,023
Engineering	18,628	14,240	16,566	25,632
Libraries	251,384	200,984	153,783	183,153
Social services	137,869	32,876	59,015	2,956,596
Recreation	2,748,369	2,082,301	1,890,144	2,304,168
Community development & lands management	1,977,590	1,719,159	2,241,694	1,465,025
Low-income housing	26,545	8,171	27,797	-
Public safety	2,563,616	2,571,326	2,336,955	2,955,251
Public works	2,099,466	1,523,836	633,153	72,651
Public transportation	879,147	1,041,415	785,919	3,833,448
Community projects	60,710	57,120	47,455	406,687
Tourism and conventions	5,052,812	5,116,404	5,598,762	287,621
Interest on long-term debt	(3,956,676)	-	-	-
Total governmental activities	<u>15,224,833</u>	<u>17,334,888</u>	<u>15,914,361</u>	<u>18,129,339</u>
Business-type activities:				
Airport	7,801,412	6,026,268	8,188,081	5,898,601
Harbors	7,297,373	1,532,357	1,572,502	1,495,261
Docks	6,763,907	1,023,807	861,090	913,594
Hospital	47,520,244	43,262,675	40,224,495	33,126,182
Water	2,844,064	2,825,774	3,710,834	2,728,971
Sewer	5,580,448	6,815,319	5,819,213	4,973,066
Waste management	564,969	561,236	619,748	385,329
Total business-type activities	<u>78,372,417</u>	<u>62,047,436</u>	<u>60,995,963</u>	<u>49,521,004</u>
Total program revenues (by function)	<u>93,597,250</u>	<u>79,382,324</u>	<u>76,910,324</u>	<u>67,650,343</u>
General revenues: (by source)				
Property taxes	28,725,113	28,176,762	27,322,920	25,661,949
Sales tax	30,786,346	30,831,846	29,622,300	28,669,302
Hotel tax	897,011	926,630	961,026	1,009,378
Unrestricted investment earnings	4,712,055	3,719,373	4,253,643	3,798,521
Gain on sale of capital assets	55,978	19,000	34,880	29,111
Miscellaneous	2,099,342	3,051,413	1,784,856	1,982,126
Total general revenues (by source)	<u>67,275,845</u>	<u>66,725,024</u>	<u>63,979,625</u>	<u>61,150,387</u>
Total government-wide revenues	<u>\$ 160,873,096</u>	<u>146,107,348</u>	<u>140,889,949</u>	<u>128,800,730</u>



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CITY AND BOROUGH OF JUNEAU

**General Governmental Revenues and Transfers by Source
(Unaudited)**

Last Ten Fiscal Years

SOURCE OF FUNDS	2003	2002	2001	2000
Taxes	\$ 61,066,031	59,097,011	58,340,226	55,660,961
State sources	29,407,787	29,323,869	26,534,137	29,736,794
Federal sources	4,877,045	5,855,894	3,733,732	3,999,316
Local sources	2,449,601	1,965,861	1,718,154	1,749,904
Charges for services	1,401,538	1,901,814	1,583,755	2,866,785
Contracted services	323,800	307,100	305,800	491,000
Licenses, permits and fees	6,599,682	6,806,786	6,966,491	4,415,504
Ambulance and air medevac	455,905	466,730	507,889	530,196
Fines and forfeitures	501,679	460,670	428,097	424,651
Investment and interest income	3,104,306	3,106,921	3,690,459	2,600,680
Land sales	158,233	407,569	349,047	621,558
Rental	290,806	216,682	238,974	233,106
Special assessments	153,840	209,442	238,815	185,721
Equity in earnings of AJT Mining				
Properties, Inc. joint ventures	131	190	353	27,355
Other	386,802	453,392	439,108	358,352
Total revenues	<u>111,177,186</u>	<u>110,579,931</u>	<u>105,075,037</u>	<u>103,901,883</u>
Transfers from other funds	<u>49,223,733</u>	<u>46,900,832</u>	<u>43,539,400</u>	<u>42,505,887</u>
Total revenues and transfers from other funds	<u>\$ 160,400,919</u>	<u>157,480,763</u>	<u>148,614,437</u>	<u>146,407,770</u>
Percentage change from prior year	1.85%	5.97%	1.51%	3.85%

Source - The City and Borough of Juneau Comprehensive Annual Financial Reports. This table includes the Primary Government General Fund, Special Revenue Funds and Debt Service Fund and the School District Component Unit.



<u>1999</u>	<u>1998</u>	<u>1997</u>	<u>1996</u>	<u>1995</u>	<u>1994</u>
52,128,384	52,069,613	47,992,979	43,832,129	41,719,502	38,464,155
30,282,227	31,195,689	32,674,603	33,592,913	34,949,342	36,139,256
4,976,902	3,988,811	3,393,678	3,758,931	2,472,678	2,176,130
1,676,609	1,262,760	1,486,078	1,607,103	1,486,513	1,311,519
2,719,653	2,186,311	2,707,715	3,626,017	3,161,474	2,252,228
447,600	498,900	501,800	469,200	467,200	645,400
2,988,490	3,808,234	3,218,628	3,447,608	3,062,042	2,543,043
407,700	480,242	477,760	398,581	385,622	339,044
419,140	331,907	327,253	436,768	492,731	481,291
2,266,061	3,264,037	2,834,985	2,810,423	2,788,584	2,281,139
206,396	527,718	269,177	145,805	229,870	692,940
302,105	326,698	362,446	260,546	189,104	185,580
295,945	480,449	343,031	513,394	788,490	443,933
16,674	7,936	179,186	166,045	166,145	150,033
315,836	531,917	1,082,081	440,903	543,425	340,331
<u>99,449,722</u>	<u>100,961,222</u>	<u>97,851,400</u>	<u>95,506,366</u>	<u>92,902,722</u>	<u>88,446,022</u>
<u>41,536,800</u>	<u>45,505,100</u>	<u>39,484,800</u>	<u>36,798,700</u>	<u>33,976,126</u>	<u>33,229,400</u>
<u>140,986,522</u>	<u>146,466,322</u>	<u>137,336,200</u>	<u>132,305,066</u>	<u>126,878,848</u>	<u>121,675,422</u>
(3.74%)	6.65%	3.80%	4.28%	4.28%	(1.88%)

CITY AND BOROUGH OF JUNEAU

Government-Wide Expenses by Function

(Unaudited)

Last Four Fiscal Years

	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000</u>
Program Expenses (by function)				
Primary government:				
Governmental activities:				
Legislative	\$ 3,124,032	1,730,794	826,040	1,083,606
Legal	753,253	751,497	741,602	678,733
Administration	2,345,202	2,131,275	2,074,377	2,036,817
Education	27,474,708	21,666,937	20,513,938	19,444,467
Finance	2,592,406	2,639,816	2,409,941	2,568,633
Engineering	576,328	507,532	451,382	365,391
Libraries	2,079,346	1,973,051	1,885,654	1,858,619
Social services	2,100,002	907,118	1,276,649	5,170,565
Recreation	4,772,951	4,669,172	3,502,628	4,136,164
Community development & lands management	4,529,458	3,373,445	3,279,612	2,531,397
Low-income housing	29,798	62,187	1,521	22,953
Public safety	14,451,818	12,766,689	11,910,736	12,054,499
Public works	5,021,379	11,478,986	7,797,408	7,385,748
Public transportation	3,966,378	3,605,103	3,030,215	2,705,741
Community projects	(474,627)	57,120	47,455	401,327
Tourism and conventions	1,495,046	1,937,907	1,569,050	1,395,984
Interest on long-term debt	3,643,659	1,041,739	849,226	847,308
Total governmental activities	<u>78,481,137</u>	<u>71,300,368</u>	<u>62,167,434</u>	<u>64,687,952</u>
Business-type activities:				
Airport	6,134,297	5,691,086	5,100,151	5,209,533
Harbors	2,349,669	1,792,134	1,698,656	1,526,126
Docks	1,531,668	1,356,551	1,212,546	1,151,435
Hospital	48,331,759	44,297,256	40,409,745	32,886,156
Water	4,577,902	4,429,047	4,229,507	4,025,601
Sewer	7,370,927	6,668,520	6,650,022	6,056,654
Waste management	537,254	481,848	476,384	323,053
Total business-type activities	<u>70,833,476</u>	<u>64,716,442</u>	<u>59,777,011</u>	<u>51,178,558</u>
Transfers	5,572,925	8,860,262	-	-
Total government-wide expenses	<u>\$ 154,887,538</u>	<u>144,877,072</u>	<u>121,944,445</u>	<u>115,866,510</u>



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CITY AND BOROUGH OF JUNEAU

**General Governmental Expenditures and Transfers by Function
(Unaudited)**

Last Ten Fiscal Years

GOVERNMENTAL FUNCTION	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000</u>
General government	\$ 9,928,241	8,239,954	5,624,279	5,773,857
Education	67,185,079	46,279,276	44,874,588	44,024,391
Libraries	1,842,077	1,735,496	1,596,859	1,603,386
Social services	-	-	1,114,882	5,138,740
Recreation	3,983,786	3,815,336	3,349,014	3,454,365
Community development and lands management	3,400,271	2,905,933	3,785,257	5,779,796
Community projects and low-income housing	72,518	357,259	48,976	424,280
Public safety	13,305,226	11,866,047	11,337,146	11,301,283
Public works and engineering	5,337,114	5,193,760	4,780,018	4,731,846
Public transportation	3,348,231	3,067,453	2,616,670	2,442,826
Tourism and conventions	1,394,346	1,358,054	1,304,940	1,156,615
Debt service	4,269,642	6,487,158	5,090,020	6,230,706
Special assessments	922,411	14,899	85,048	79,594
Other	311,753	185,946	782,786	624,412
Total expenditures	<u>115,300,695</u>	<u>91,506,571</u>	<u>86,390,483</u>	<u>92,766,097</u>
Transfers to other funds	46,115,770	51,869,494	58,061,500	54,144,587
Total expenditures and transfers to other funds	<u>\$ 161,416,465</u>	<u>143,458,322</u>	<u>144,451,983</u>	<u>146,910,684</u>
Percentage change from prior year	12.52%	(0.69%)	(1.67%)	3.14%

Source - The City and Borough of Juneau Comprehensive Annual Financial Reports. This table includes the Primary Government General Fund, Special Revenue Funds and Debt Service Fund and the School District Component Unit.



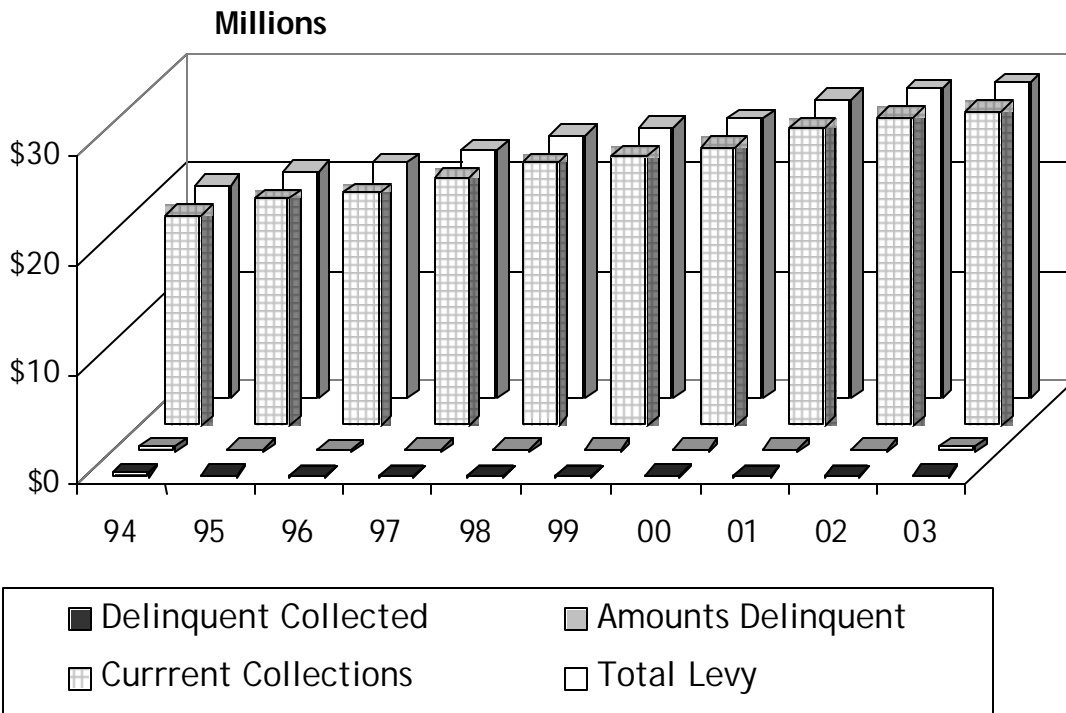
<u>1999</u>	<u>1998</u>	<u>1997</u>	<u>1996</u>	<u>1995</u>	<u>1994</u>
6,282,939	7,200,137	5,446,325	5,232,978	5,795,225	4,689,724
43,097,013	41,339,169	40,887,564	41,491,790	40,218,454	40,939,191
1,673,449	1,468,193	1,443,133	1,390,832	1,182,426	1,113,126
5,257,654	5,011,703	5,339,175	6,005,132	5,340,192	4,877,399
3,464,114	3,255,489	3,198,242	2,743,320	2,767,589	3,124,445
2,294,923	3,056,793	3,711,356	2,361,005	2,147,273	1,959,370
1,233,169	118,475	457,223	103,795	378,997	446,956
10,860,760	11,128,036	10,729,403	10,282,409	9,810,519	9,032,575
5,106,566	4,858,394	5,079,664	4,747,668	4,930,227	4,197,155
2,387,125	2,385,464	2,512,042	2,164,174	2,040,050	1,930,854
1,154,220	1,110,119	1,140,988	996,875	1,027,969	1,070,497
6,152,135	6,769,078	7,039,705	6,479,029	6,572,106	6,311,441
44,963	106,514	168,624	204,766	577,308	1,151,623
589,326	632,390	757,586	562,537	1,192,504	730,573
<u>89,598,356</u>	<u>88,439,954</u>	<u>87,911,030</u>	<u>84,766,310</u>	<u>83,980,839</u>	<u>81,574,929</u>
52,844,600	58,299,224	50,213,882	45,066,865	40,125,297	39,976,333
<u>142,442,956</u>	<u>146,739,178</u>	<u>138,124,912</u>	<u>129,833,175</u>	<u>124,106,136</u>	<u>121,551,262</u>
(2.93%)	6.24%	6.39%	4.61%	2.10%	(1.36%)

City and Borough of Juneau

Property Taxes

Levies, Collections & Delinquencies

(Unaudited)



Based on information presented in Property Tax Levies and Collections on the opposite page based on each years levy.

Property Tax Levies and Collections
(Unaudited)

Last Ten Fiscal Years

<u>Fiscal year</u>	<u>Current tax levy</u>	<u>Current tax levy collections</u>	<u>Prior years' tax levy collections</u>	<u>Total collections</u>	<u>Outstanding tax receivable @ 6/30</u>	<u>% of current tax levy collected</u>	<u>% of prior tax levies collected</u>
1994	\$ 19,494,773	19,190,997	430,659 *	19,621,656	515,249	98.44%	67.07% *
1995	20,914,118	20,683,734	337,287 *	21,021,021	408,346	98.90%	65.46% *
1996	21,464,349	21,259,780	210,302 *	21,470,082	229,713	99.05%	51.50% *
1997	22,754,480	22,576,930	128,797	22,705,727	278,466	99.22%	56.07%
1998	24,083,707	23,834,064	181,569	24,015,633	346,540	98.96%	65.20%
1999	24,830,200	24,600,453	192,718	24,793,171	383,569	99.07%	55.61%
2000	25,577,527	25,363,383	268,679	25,632,062	329,033	99.16%	70.05%
2001	27,312,279	27,108,624	221,240	27,329,864	311,448	99.25%	67.24%
2002	** 28,252,112	27,991,947	222,634	28,214,581	348,979	99.08%	71.48%
2003	28,828,698	28,516,391	224,702	28,741,093	436,584	98.92%	64.39%

*Note: Prior to 06/30/96, the outstanding tax receivable and prior years' tax levy collections included not only the tax, but also interest, penalties and foreclosure costs.

**Note: Prior year numbers were corrected during the FY03 audit.

As of 06/30/96, the interest, penalties and foreclosure costs have been excluded.

Source: Information obtained from the Property Tax Receivable System maintained

CITY AND BOROUGH OF JUNEAU

**Assessed Value and Estimated Actual Value of All Taxable Property
(Unaudited)**

Last Ten Fiscal Years

<u>Fiscal year ended</u>	<u>Tax roll date</u>	<u>Assessed value</u>	<u>Real property values</u>	
			<u>State's Full value determination</u>	<u>Ratio of assessed to estimated actual value</u>
1994	1/1/93	\$ 1,250,612,200	1,268,190,200	98.61
1995	1/1/94	1,351,083,000	1,425,530,400	94.78
1996	1/1/95	1,512,648,250	1,569,654,000	96.37
1997	1/1/96	1,691,374,700	1,714,147,100	98.67
1998	1/1/97	1,872,791,000	1,889,340,800	99.12
1999	1/1/98	1,912,807,200	1,996,163,100	95.82
2000	1/1/99	1,938,488,651	2,005,194,100	96.67
2001	1/1/00	2,115,543,800	2,155,577,100	98.14
2002	1/1/01	2,257,233,800	2,276,571,000	99.15
2003	1/1/02	2,325,024,500	2,342,567,200	99.25

Footnote:

CBJ Ordinance 69.10.020 exempts the following property from taxation:

- (1) Property exempt by state or federal law
- (2) Household property of a head of a family or household
- (3) Motor vehicles not used for commercial purposes
- (4) Vessels
- (5) Airplanes not used for commercial purposes
- (6) Residential property of qualifying repairs and rehabilitation not exceeding \$10,000
- (7) Historic property not to exceed \$20,000
- (8) Federally funded Low-income Housing
- (9) Property used exclusively for community purposes
- (10) Commencing January 1, 1994, business inventories
- (11) Commencing January 1, 1994, export manufacturing

The same millage rate is applied to both real property and personal property subject to taxation.

Sources: City and Borough of Juneau Assessor's Office - Certified Assessment Rolls and State of Alaska, Department of Community and Regional Affairs publication, "Alaska Taxable."



Personal property values			Total real and personal property values		
<u>Assessed value</u>	<u>State's Full value determination</u>	<u>Ratio of assessed to State's Full value determination</u>	<u>Assessed value</u>	<u>State's Full value determination</u>	<u>Ratio of assessed to State's Full value determination</u>
163,540,350	306,249,600	53.40	1,414,152,550	1,574,439,800	89.82
149,410,025	340,453,700	43.89	1,500,493,025	1,765,984,100	84.97
149,155,544	350,790,800	42.52	1,661,803,794	1,920,444,800	86.53
151,204,023	379,160,400	39.88	1,842,578,723	2,093,307,500	88.02
211,313,438	455,740,600	46.37	2,084,104,438	2,345,081,400	88.87
208,953,018	435,062,700	48.03	2,121,760,218	2,431,225,800	87.27
205,486,764	488,602,300	42.06	2,143,975,415	2,493,796,400	85.97
208,865,696	476,458,600	43.84	2,324,409,496	2,632,035,700	88.31
267,236,109	569,011,700	46.97	2,524,469,909	2,845,582,700	88.72
246,344,756	541,256,600	45.51	2,571,369,256	2,883,823,800	89.17

CITY AND BOROUGH OF JUNEAU

**Property Tax Mill Levies and Assessment Rolls
(Unaudited)**

Last Ten Fiscal Years

Property tax mill levies (per \$1,000 assessed valuation)		2003	2002	2001	2000
Juneau	SA No. 1	-	-	-	-
Douglas	SA No. 2	-	-	-	-
Roaded	SA No. 9 (non overlapping)	-	-	-	-
Off Road	Areawide	-	-	-	-
Auke Bay	SA No. 4	-	-	-	-
Glacier Valley	SA No. 5	-	-	-	-
North Douglas	SA No. 6	-	-	-	-
Salmon Creek	SA No. 7	-	-	-	-
Lynn Canal	SA No. 8	-	-	-	-
Fire Service	SA No. 10	11.47	11.47	12.03	12.22
Rural Roaded*		10.72	10.72	11.29	11.30
Rural Nonroaded*		6.00	6.00	6.10	6.12
Real property - certified assessment roll					
Juneau	SA No. 1	\$ -	-	-	-
Douglas	SA No. 2	-	-	-	-
Roaded	SA No. 9 (non overlapping)	-	-	-	-
Off Road	Areawide	-	-	-	-
Auke Bay	SA No. 4	-	-	-	-
Glacier Valley	SA No. 5	-	-	-	-
North Douglas	SA No. 6	-	-	-	-
Salmon Creek	SA No. 7	-	-	-	-
Lynn Canal	SA No. 8	-	-	-	-
Fire Service	SA No. 10	2,227,957,400	2,164,743,000	2,026,384,300	1,858,749,951
Rural Roaded*		18,906,900	18,609,100	31,649,200	27,577,500
Rural Nonroaded*		78,160,200	73,881,200	57,510,300	52,161,200
Total assessment roll for real property		\$ 2,325,024,500	2,257,233,300	2,115,543,800	1,938,488,651
Percent change from prior year		3.00%	6.70%	9.13%	1.34%

Footnote: Per Alaska Title 29, Section 29.45.110, the assessed value is the full and true value as of January 1 of each calendar year. The true and full value being defined as fair market value.

* SAs were restructured effective March 7, 1994 by ordinance 94-11. Amending the Service Area Code to abolish SA No.3 and to consolidate SA Nos. 1, 2, 4, 5, 6, 7, and 8 into a single service area to be known as Fire Service.

Notes: Fire Service Area, is former SA's 1, 2, 4, 5, 6, 7, 8.
 Rural Roaded is former SA No. 3 Roaded. (includes Airport Area and Cohen Drive to Echo Cove)
 Roaded Service Area is the total of all SAs except Rural Nonroaded.
 Rural Nonroaded is former SA No. 3 Non-Roaded. (Includes Taku River, Shelter Island and Greens Creek)

Source: The City and Borough of Juneau Assessor's Office.

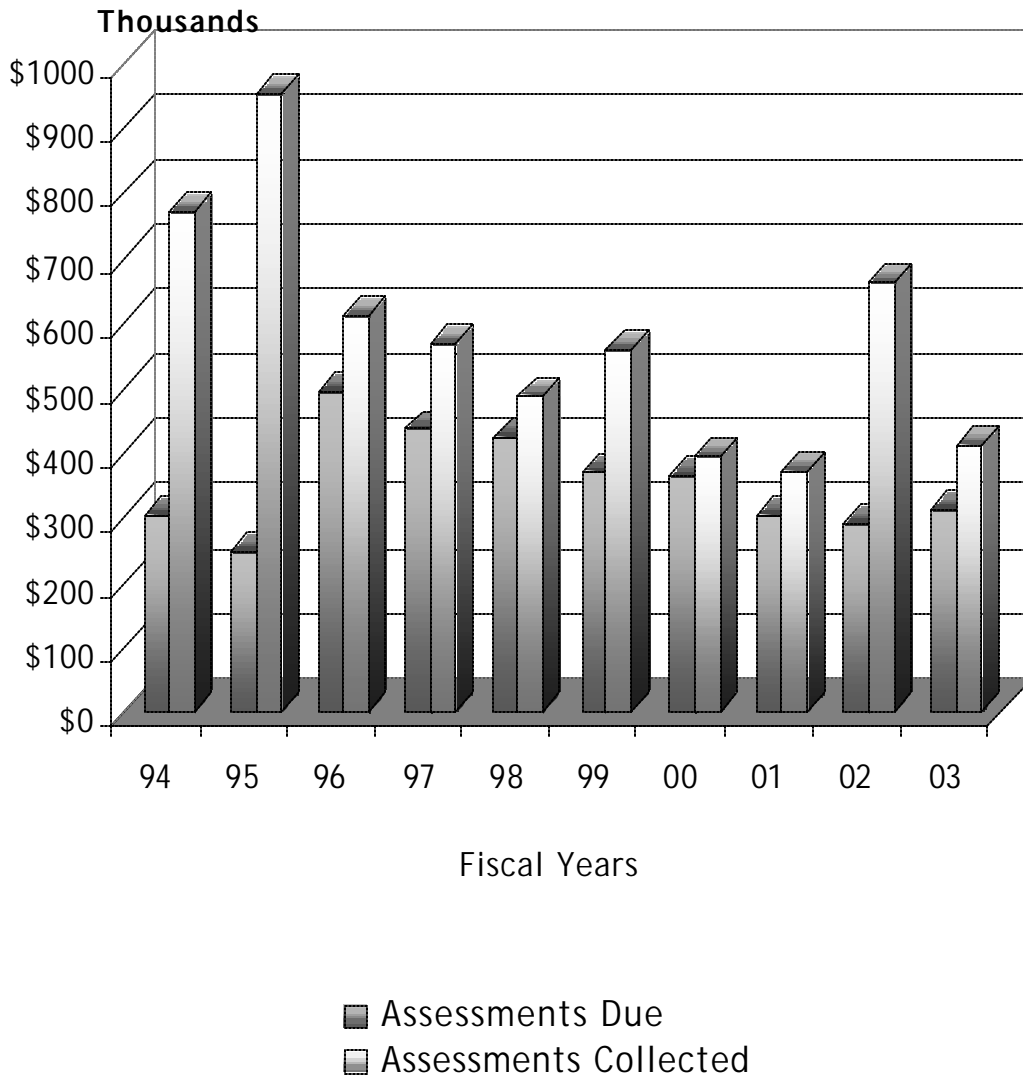


<u>1999</u>	<u>1998</u>	<u>1997</u>	<u>1996</u>	<u>1995</u>	<u>1994</u>	
-	-	-	-	-	-	14.02
-	-	-	-	-	-	13.54
-	-	-	-	-	-	13.04
-	-	-	-	-	-	5.61
-	-	-	-	-	-	13.54
-	-	-	-	-	-	13.89
-	-	-	-	-	-	14.02
-	-	-	-	-	-	14.02
-	-	-	-	-	-	13.54
12.02	11.89	12.49	13.06	14.08	-	-
11.09	10.91	11.43	11.97	13.05	-	-
5.61	5.20	5.40	5.46	6.50	-	-
-	-	-	-	-	-	296,584,800
-	-	-	-	-	-	60,818,500
-	-	-	-	-	-	15,230,600
-	-	-	-	-	-	9,469,000
-	-	-	-	-	-	156,170,200
-	-	-	-	-	-	548,661,600
-	-	-	-	-	-	61,410,500
-	-	-	-	-	-	60,985,700
-	-	-	-	-	-	41,281,300
1,833,152,400	1,798,160,400	1,648,741,600	1,475,852,650	1,319,430,100	-	-
26,694,400	26,242,700	20,354,100	17,541,900	15,742,100	-	-
52,960,400	48,387,900	22,279,000	19,253,700	15,910,800	-	-
<u>1,912,807,200</u>	<u>1,872,791,000</u>	<u>1,691,374,700</u>	<u>1,512,648,250</u>	<u>1,351,083,000</u>	<u>1,250,612,200</u>	
2.14%	10.73%	11.82%	11.96%	8.03%	4.22%	

City and Borough of Juneau

Special Assessments

Amounts Due versus Collections (Unaudited)



Based on information in Special Assessment Billings and Collection presented on the opposite page.

**Special Assessment Billings and Collections
(Unaudited)**

Last Ten Fiscal Years

<u>Fiscal year</u>	<u>Special assessments billings (1)</u>	<u>Special assessments collected (2)</u>	<u>Ratio of collections to billings</u>	<u>Total assessments outstanding</u>
1994	\$ 303,521	\$ 770,010	253.69%	\$ 2,096,364
1995	245,288	952,424	388.29%	2,466,307
1996	492,134	608,951	123.74%	2,416,462
1997	435,536	567,867	130.38%	1,951,653
1998	423,539	487,412	115.08%	1,985,895
1999	369,588	560,037	151.53%	1,608,258
2000	361,519	391,741	108.36%	1,216,517
2001	301,112	372,956	123.86%	1,095,652
2002	288,306	663,078	229.99%	1,320,273
2003	310,011	410,389	132.38%	909,884

Footnote:

1. Special assessments billed in the current fiscal year.
2. Includes collections of delinquent assessments and prepayments.

Source: Special assessment billing records.

CITY AND BOROUGH OF JUNEAU

**Bonded Indebtedness Ratio for General Obligation Bond Debt
(Unaudited)**

Last Ten Fiscal Years

<u>Fiscal year</u>	<u>Gross general obligation bonds</u>	<u>Less enterprise bonded debt</u>	<u>Less debt service funds available</u>	<u>Less debt service funds available in Tobacco Tax Fund</u>	<u>Net general obligation bond debt</u>
1994	\$ 46,764,500	9,635,886	419,635	9,071	36,699,908
1995	41,830,000	9,079,653	115,505	9,111	32,625,731
1996	41,465,000	8,517,235	325,123	(984)	32,623,626
1997	35,131,000	7,865,038	379,773	3,125	26,883,064
1998	33,001,000	7,184,123	315,395	6,187	25,495,295
1999	27,331,000	6,465,302	164,346	-	20,701,352
2000	21,984,000	5,720,145	1,492	-	16,262,363
2001	26,905,000	4,940,407	149,482	-	21,815,111
2002	33,874,000	4,116,899	488,114	-	29,268,987
2003	31,210,000	3,239,290	972,537	-	26,998,173

* The population reporting date has changed, so we will have two years with the same information.

Sources: The City and Borough of Juneau Comprehensive Annual Financial Reports,
Assessor's Office, Treasurer's Office and the Community Development Department.



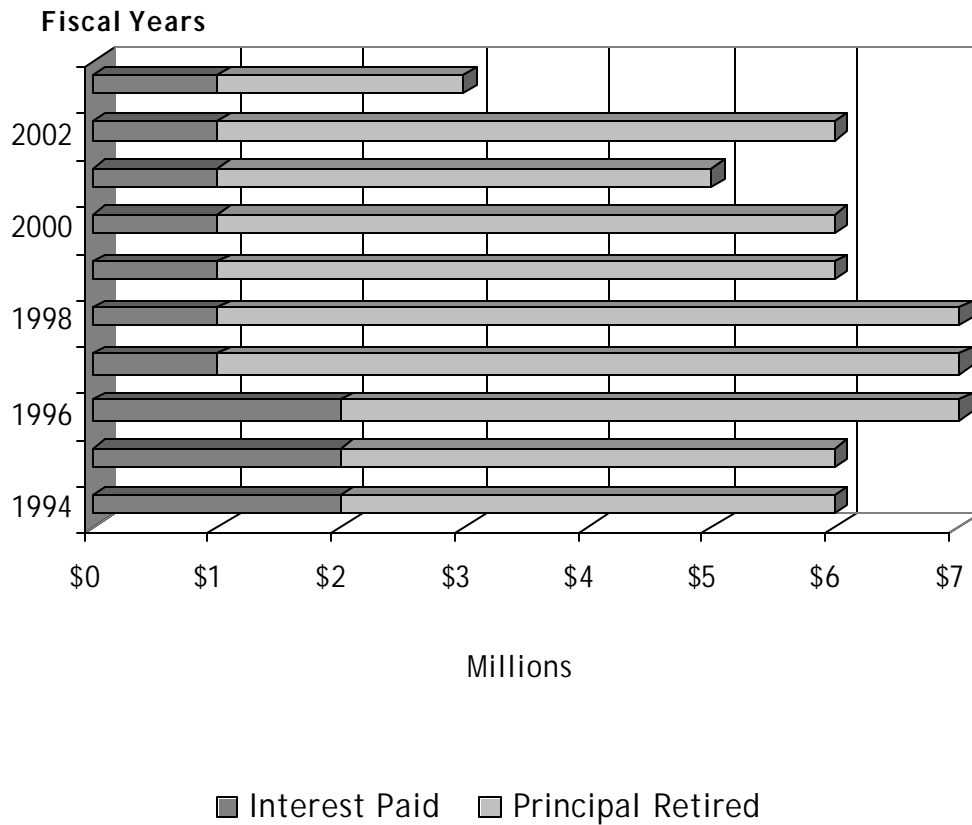
<u>Assessed value for real and personal property</u>	<u>Population</u>	<u>Net general obligation debt per capita</u>	<u>Gross general obligation debt per capita</u>	<u>Assessed valuation per capita</u>	<u>Percent of net bonded debt to assessed value</u>
1,414,152,550	29,078	1,262	1,608	48,633	2.60%
1,500,493,025	29,755	1,096	1,406	50,428	2.17%
1,661,803,794	30,209	1,080	1,373	55,010	1.96%
1,842,578,723	30,396	884	1,156	60,619	1.46%
2,084,104,438	30,684	831	1,076	67,922	1.22%
2,121,760,218	30,852	671	886	68,772	0.98%
2,143,975,415	31,262	520	703	68,581	0.76%
2,324,409,496	30,903	706	871	75,216	0.94%
2,524,469,909	30,903 *	947	1,096	81,690	1.16%
2,571,369,256	30,981	871	1,007	82,998	1.05%

City and Borough of Juneau

General Obligation Bond Debt

Principal and Interest Paid

(Unaudited)



Based on information in Ratio of Annual Debt Service for General Obligation Bonds to Total General Governmental Expenditures presented on the opposite page.

**Ratio of Annual Debt Service for General
Obligation Bonds to Total General Governmental Expenditures
(Unaudited)**

Last Ten Fiscal Years

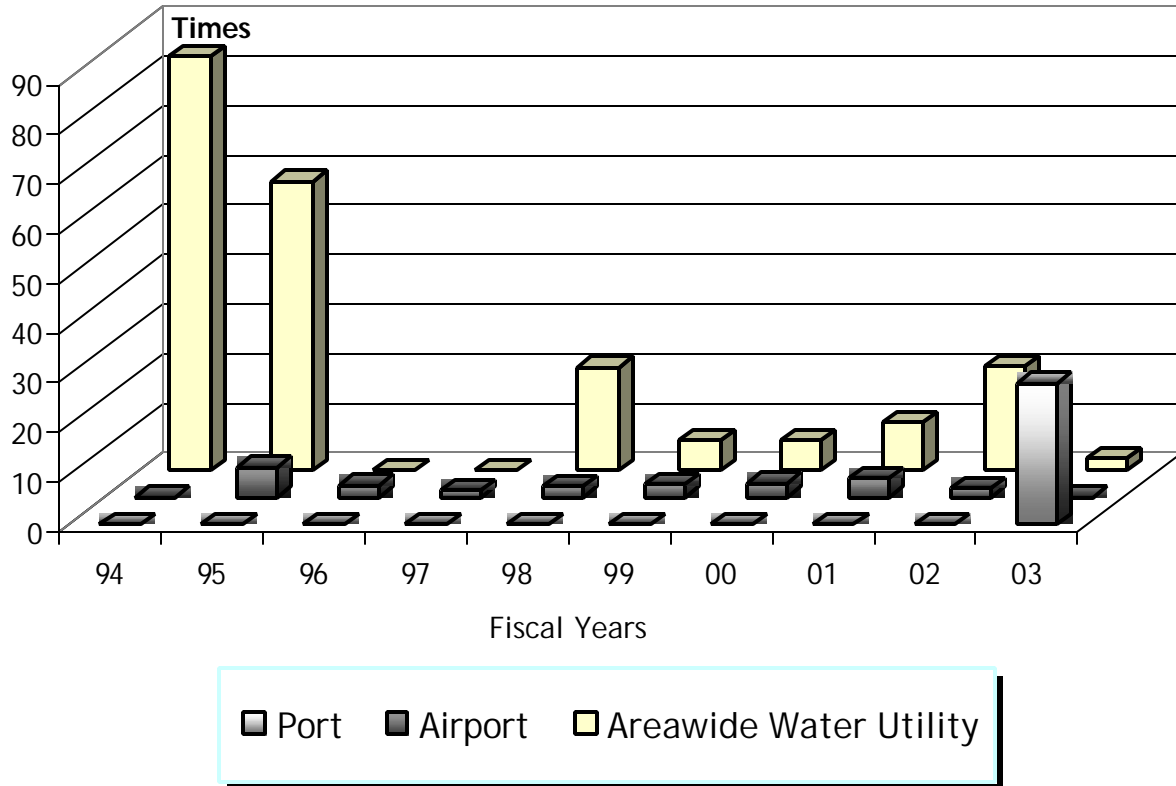
<u>Fiscal year</u>	<u>Principal retired</u>	<u>Interest</u>	<u>Total bonded debt</u>	<u>Total general governmental expenditures and transfers</u>	<u>Population</u>	<u>Ratio of debt service to general governmental expenditures</u>
1994	\$ 3,915,526	2,390,123	6,305,649	121,551,262	29,078	5.19
1995	4,378,267	2,189,041	6,567,308	124,106,136	29,755	5.29
1996	4,697,582	1,775,549	6,473,131	129,833,175	30,209	4.99
1997	5,681,803	1,351,588	7,033,391	138,124,912	30,396	5.09
1998	5,359,085	1,398,950	6,758,035	146,739,178	30,684	4.61
1999	4,951,179	1,195,354	6,146,533	142,442,956	30,852	4.32
2000	5,258,843	963,731	6,222,574	146,910,684	31,262	4.24
2001	4,359,262	728,540	5,087,802	144,451,983	30,903	3.52
2002	5,202,492	1,180,100	6,382,592	143,458,322	30,903 *	4.45
2003	2,853,771	1,281,770	4,135,541	161,416,465	30,981	2.56

* The population reporting date has changed, so we will have two years with the same information.

Source: The City and Borough of Juneau Comprehensive Annual Financial Reports.

City and Borough of Juneau

Revenue Bond Times Coverage



Based on information in Revenue Bond Coverage - Airport, Areawide Water Utility and Port presented on the opposite page.

**Revenue Bond Coverage - Airport, Areawide Water Utility and Port
(Unaudited)**

Last Ten Fiscal Years

<u>Fiscal year</u>	<u>Operating revenues</u>	<u>Operating expenses (1)</u>	<u>Net revenue available for debt service</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	<u>Times coverage</u>	<u>Amount of bonded debt outstanding at June 30</u>
Airport:								
1995 (2) \$	3,059,328	2,668,619	390,709	37,675	27,472	65,147	6.00	\$ 562,325
1996	2,949,401	2,738,406	210,995	54,276	31,610	85,886	2.46	508,049
1997	3,127,128	2,960,452	166,676	80,269	35,680	115,949	1.44	427,780
1998	3,157,906	2,900,585	257,321	89,385	27,997	117,382	2.19	338,395
1999	3,346,654	3,049,287	297,367	95,736	21,607	117,343	2.53	242,659
2000	3,329,534	2,993,596	335,938	102,504	15,018	117,522	2.86	140,155
2001	3,389,609	2,943,951	445,658	110,872	8,172	119,044	3.74	29,283
2002	3,544,064	3,492,095	51,969	29,283	470	29,753	1.75	-
Areawide Water Utility (3):								
1998 \$	2,545,412	1,837,943	707,469	-	33,774	33,774	20.95	\$ 1,295,000
1999	2,616,436	1,809,562	806,874	72,951	59,377	132,328	6.10	1,222,049
2000	2,586,684	1,791,271	795,413	74,672	55,895	130,567	6.09	1,147,377
2001	2,605,530	1,848,656	756,874	76,433	-	76,433	9.90	1,070,944
2002	2,629,859	1,973,304	656,555	1,070,944	38,534	1,109,478	0.59	-
Areawide Water Utility (4):								
2002 \$	2,629,859	1,973,304	656,555	-	32,058	32,058	20.48	\$ 2,685,000
2003	2,705,919	2,058,554	647,365	180,000	64,786	244,786	2.64	2,505,000
Port (5):								
2003 \$	1,051,938	-	1,051,938	-	37,093	37,093	28.36	\$ 5,685,000

Footnote:

1. The operating expenses are exclusive of depreciation.
2. 1995 was the first fiscal year for the Airport revenue bond.
3. 1998 was the first fiscal year for the Water Utility revenue bond.
4. 2002 was the first fiscal year for the Refunding of the Water Utility revenue bonds.
5. 2003 was the first fiscal year for the Port revenue bond.

CITY AND BOROUGH OF JUNEAU

**Demographic Statistics
(Unaudited)**

Last Ten Calendar Years

	Calendar year					
	<u>2003</u>	<u>2002</u>	<u>2001</u>	<u>2000</u>	<u>1999</u>	<u>1998</u>
Total population	30,981	30,903 *	30,903	31,262	30,852	30,684
Total employment	N/A	17,341	17,290 +	16,833 +	16,661 +	16,460
Unemployment	N/A	5.9%	4.8%	5%	5%	0
Births	N/A	405	444 +	423	423	376
Deaths	N/A	129	136 +	124	120	113
Marriages	N/A	346	369 +	335	360	302
Divorces	N/A	319	294 +	342 +	335 +	123
Total payroll (000's omitted)	N/A	597,200	579,944	563,118 +	538,000	524,000
Number of private employers	N/A	955	970	963	993	1,003
Gross business sales (000's omitted)	N/A	1,254,991	1,236,060	1,224,879	1,162,165	1,106,655
Marine highway system - number of disembarking passengers	N/A	72,782	64,334	75,463	80,660	71,377
Cruise ship activity:						
Number of ship stops	534	522	427	514	565	547
Number of passengers	760,432	728,460	666,499	632,602	595,959	564,000
Number of crew members	337,830	315,038	292,347	266,345	247,140	237,139
Major airline passengers - number enplaning	N/A	248,492	258,224	269,880	244,645	238,842
Authorized housing starts	N/A	94	72	96	91	121
Public school enrollment for fall	5,338	5,485	5,461	5,537	5,649	5,729
University enrollment for fall	2,124	2,305	2,348	2,183	2,142	2,604
Hospital admissions	N/A	2,149	2,700	2,541	2,445	2,581
Reported violent crimes	N/A	525	507	533	557	1,148
Number of fire alarms	N/A	814	614	550	537	1,040

Footnote: N/A equals information not available at this time.

+ equals updated information

* The population reporting date has changed, so we will have two years with the same information.

Marriages are reported by census area of occurrence.

Divorces are reported by Judicial District where granted. Juneau is in the First District.

Gross business sales have been updated to agree with amounts given by CBJ's Sales Tax Office.

University enrollment for fall has been updated to agree to University published information for FY94-FY99.

Information for deposits in financial institutions has not been available for more than ten years.

Sources: Alaska Department of Vital Statistics, Alaska Marine Highway, Visitors Bureau and City and Borough of Juneau Treasury, Fire, Police, Harbor, and Community Development Departments. Sources also include the CBJ School District, Bartlett Regional Hospital, and the University of Alaska Southeast.

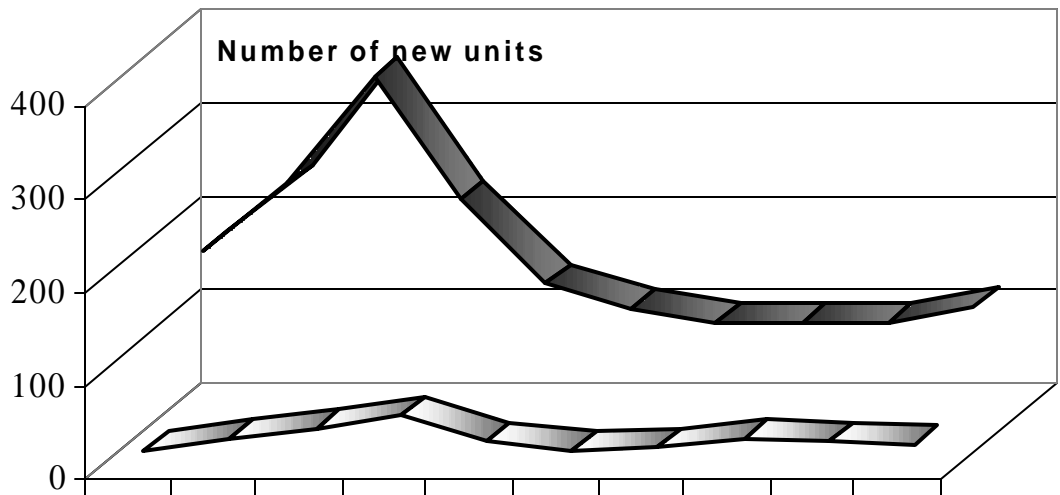


<u>1997</u>	<u>1996</u>	<u>1995</u>	<u>1994</u>
30,396	30,209	29,755	29,078
16,518	16,165	15,807 +	15,294
6.4%	6.2%	5.8%	6.0%
403	430	389	427
118	117	125	92
357	318	340	326
127	134	173	488
520,500	509,200	509,361	488,982
1,014	1,009	993	963
1,157,817	1,044,585	974,899	912,364
68,550	71,577	71,911	73,833
549	487	464	352
513,181	452,442	380,529	372,923
230,793	205,600	175,554	163,019
233,007	234,720	246,620	229,820
177	307	257	220
5,681	5,627	5,511	5,400
2,698	2,456	2,927	2,783
2,538	2,736	2,651	2,656
722	592	553	447
1,322	1,356	1,187	1,087

City and Borough of Juneau

New Construction

Residential & Commercial Units (Unaudited)



	94	95	96	97	98	99	00	01	02	03
Commercial	15	30	41	54	26	15	20	30	25	23
Residential	179	251	363	232	144	115	102	101	102	119

Fiscal Years

Based on information presented in Construction, Bank Deposits and Proposed Assessed Valuation on the opposite page.

**Construction, Bank Deposits and Proposed Assessed Valuation
(Unaudited)**

Last Ten Fiscal Years

<u>Fiscal year</u>	<u>Commercial construction</u>		<u>Residential construction</u>		<u>Certified assessed valuation</u>	
	<u>New units</u>	<u>Value</u> *	<u>New units</u>	<u>Value</u>	<u>Total taxable</u>	<u>Exemptions</u>
1994	15	\$ 13,128,377	179	\$ 16,414,394	1,414,152,550	142,709,300
1995	30	21,267,528	251	28,835,323	1,500,493,025	142,709,300
1996	41	25,533,753	363	55,827,354	1,661,803,794	146,000,000
1997	54	19,582,905	232	28,983,252	1,842,578,723	163,175,500
1998	26	9,014,790	144	19,603,362	2,084,104,438	178,556,500
1999	15	2,891,505	115	17,129,613	2,121,760,218	159,562,558
2000	20	11,127,827	102	19,463,657	2,143,975,415	176,431,084
2001	30	13,112,224	101	19,347,717	2,324,409,496	198,355,760
2002	25	11,216,871	102	18,037,973	2,524,469,909	207,191,336
2003	23	6,836,691	119	23,051,308	2,571,369,256	221,804,492

Footnote:

* Dwelling units only - mobile homes not included.

Information on bank deposits has not been available for the last 10 years.

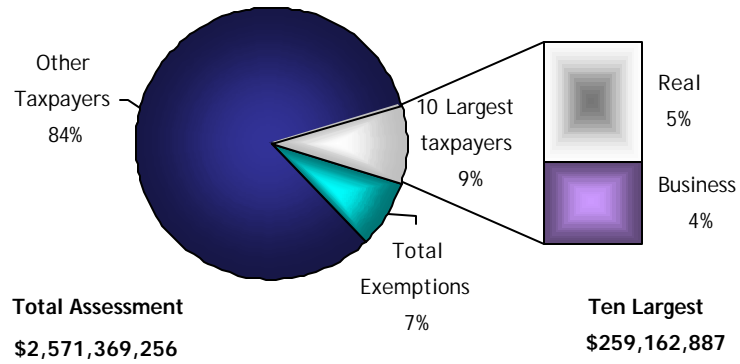
Sources: City and Borough of Juneau, Community Development Department, Buildings Division, and Assessor's Office.

City and Borough of Juneau

Total Assessed Valuation

(Unaudited)

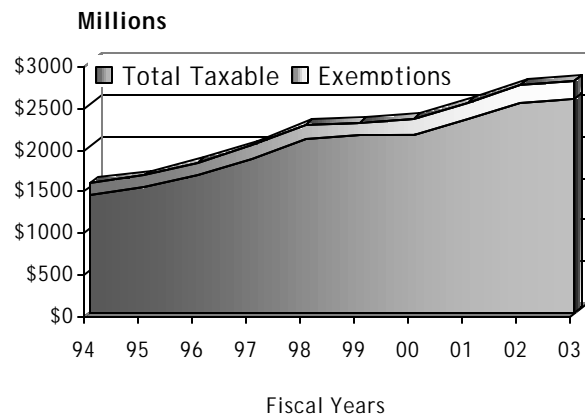
Fiscal Year 2003



Assessed Valuations

Total Assessment

(Unaudited)



**Ten Largest Taxpayers
(Unaudited)**

*Assessed Values as of January 1, 2003
Taxes due as of September 30, 2003*

<u>Taxpayer</u>	<u>Type of business</u>	<u>Assessed values</u>			<u>Percentage of total assessed value</u>
		<u>Real</u>	<u>Business</u>	<u>Total</u>	
Kennecott Greens Creek Mining	Mining	\$ 55,061,900	48,007,853	103,069,753	4.01 %
Alaska Energy & Resources Co	Electrical utility	-	32,919,098	32,919,098	1.28
Glacier Village Supermarket Inc	Real estate	19,030,200	112,850	19,143,050	0.74
Alaska Electric Light & Power	Electrical utility	17,946,100	-	17,946,100	0.70
Telephone Utilities of AK	Telecommunications	2,945,000	14,499,056	17,444,056	0.68
Hugh Grant	Retail & Apartments	15,736,400	304,378	16,040,778	0.62
Fred Meyer of Alaska Inc	Retail	13,208,600	2,164,646	15,373,246	0.60
Loveless/Tollefson	Commercial leasing	13,255,000	-	13,255,000	0.52
Foodland Inc.	Commercial leasing	11,868,200	1,072,474	12,940,674	0.50
Mt Roberts Development Corp	Tourism	6,580,200	4,450,932	11,031,132	0.43
		<u>\$ 155,631,600</u>	<u>103,531,287</u>	<u>259,162,887</u>	<u>10.08 %</u>

Source: City and Borough of Juneau Assessor's Office.

CITY AND BOROUGH OF JUNEAU

Insurance Coverages

Year ended June 30, 2003

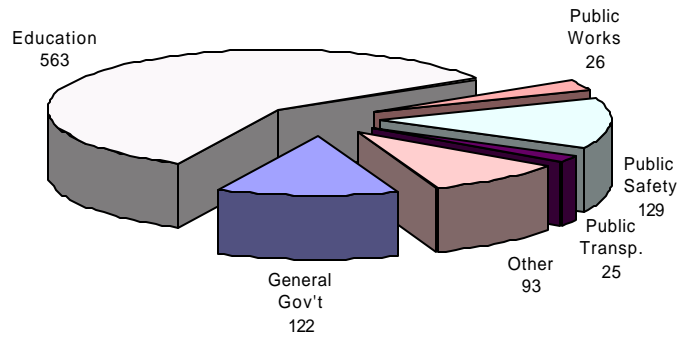
<u>Specific coverages</u>	<u>Coverage limits</u>		<u>Policy dates</u>	<u>Estimated premium</u>	<u>2003 actual cost</u>
<u>Worker's compensation:</u>					
Excess worker's comp	\$ 500,000	SIR per claim	Jul 1, 2002 - Jul 1, 2003	\$ 60,000	56,109
	2,000,000	per employer liability claim			
Total worker's compensation				60,000	56,109
<u>Eaglecrest Ski Area:</u>					
Commercial general liability	10,000,000	limit per occurrence excess of \$10,000,000	Jul 1, 2002 - Jul 1, 2003	47,500	40,435
Total Eaglecrest Ski Area				47,500	40,435
<u>Marina and wharf:</u>					
Wharfingers liability	5,000,000	limit per occurrence	Jul 1, 2002 - Jul 1, 2003	52,000	72,720
	5,000	SIR			
Combined hull & liability	20,000,000	limit per occurrence	Jul 1, 2002 - Jul 1, 2003	11,300	22,182
	5,000	SIR			
Total Marina and wharf				63,300	94,902
<u>Airport:</u>					
Airport war peril	100,000,000	limit per occurrence	Jul 1, 2002 - Jul 1, 2003	24,000	37,930
	100,000	SIR			
Airport premises liability	100,000,000	limit per occurrence	Jul 1, 2001 - Jul 1, 2002	56,000	56,281
	100,000	SIR			
Total Airport				80,000	94,211
<u>Hospital:</u>					
Professional liability	6,000,000	limit per occurrence	Jan 1, 2002 - Jan 1, 2003	281,000	330,579
	50,000	SIR			
Professional E&O	1,000,000	per claim	Jul 1, 2002 - Jul 1, 2003	10,000	10,833
Total Hospital				291,000	341,412



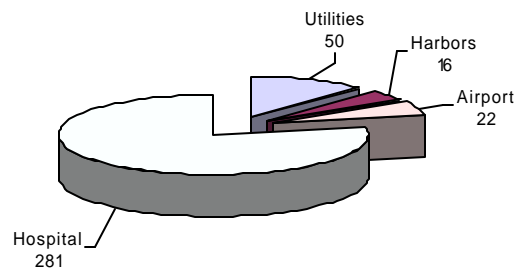
<u>Specific coverages</u>	<u>Coverage limits</u>		<u>Policy dates</u>	<u>Estimated premium</u>	<u>2003 actual cost</u>
<u>Fire:</u>					
Volunteer Firemen's accident & sickness coverage	250,000	maximum benefit	Jul 1, 2002 - Jul 1, 2003	\$ 17,300	17,316
Total Fire				17,300	17,316
<u>Finance:</u>					
Bonding - public officials	1,000,000	Bond	Feb 24, 2002 - Feb 24, 2003	5,000	1,818
Total Finance				5,000	1,818
<u>School:</u>					
Catastrophic Sports Injury	5,100,000	maximum benefit	Aug 1, 2001 - May 31, 2002	12,000	1,680
Total School				12,000	1,680
<u>Parks & Recreation:</u>					
Wall Climbing Insurance	1,000,000	\$500 deductible	Jul 1, 2002 - Jul 1, 2003	-	1,182
Tenant User	1,000,000	\$500 deductible	Jul 1, 2002 - Jul 1, 2003	4,900	10,000
Total Parks & Recreation				4,900	11,182
<u>Areawide:</u>					
General Liability/Property/Auto	250,000 5,000,000	SIR limit per occurrence/aggregate	Jul 1, 2002 - Jul 1, 2003	402,665	287,836
General Liability 1st excess	5,000,000	per occurrence deductible	Jul 1, 2002 - Jul 1, 2003	130,349	93,177
General Liability 2nd excess	10,000,000	per occurrence deductible	Jul 1, 2002 - Jul 1, 2003	214,110	153,052
Property - Blanket	250,000	SIR	Jul 1, 2002 - Aug 1, 2002	65,329	46,699
Property - Blanket	250,000	SIR	Aug 1, 2002 - Jul 1, 2003	582,458	416,357
Business income coverage			Aug 1, 2002 - Jul 1, 2003	13,989	10,000
Blanket bond - crime coverage	1,000,000	\$5,000 deductible	Jul 1, 2002 - Jul 1, 2003	5,000	3,788
Total Areawide				1,452,493	1,039,273
				\$ 2,033,493	\$ 1,698,338

City and Borough of Juneau

Governmental Operations Employees For Fiscal Year 2003 (Unaudited)



Enterprise Operations Employees For Fiscal Year 2003 (Unaudited)



**Number of Employees
(Unaudited)**

As of June 30, 2003

<u>Governmental operations</u>	<u>Permanent full-time</u>	<u>Permanent part-time</u>
Governmental operations:		
General government:		
Mayor and Assembly	9	-
Attorney	10	-
City manager's office	7	-
City clerk	2	-
Personnel	5	-
Lands and resource management	2	-
Data processing	11	-
Insurance	3	-
Finance	46	2
Engineering	29	1
Total general government	<u>124</u>	<u>3</u>
Education	579	97
Eaglecrest	8	-
Libraries	15	7
Recreation	47	26
Community development	25	1
Public Safety:		
Police	90	1
Fire	43	-
Total public safety	<u>133</u>	<u>1</u>
Public works	26	-
Public transportation	<u>20</u>	<u>16</u>
Total government operations	<u>977</u>	<u>151</u>
Enterprise operations:		
Utilities	49	1
Harbors	16	2
Airport	22	1
Hospital	310	164
Total enterprise operations	<u>397</u>	<u>168</u>
Total all operations	<u>1,374</u>	<u>319</u>

Source: City and Borough of Juneau, Bartlett Regional Hospital, and Juneau School District payroll offices.

City and Borough of Juneau

Employment Statistics Private versus Public (Unaudited)



Based on information in Employment Statistics presented on the following page.

**Employment Statistics
(Unaudited)**
Last Ten Calendar Years

<u>Summary of all employment</u>	<u>Calendar year</u>									
	<u>2002</u>	<u>2001</u>	<u>2000</u>	<u>1999</u>	<u>1998</u>	<u>1997</u>	<u>1996</u>	<u>1995</u>	<u>1994</u>	<u>1993</u>
	***	***	***							
Private and public:										
Private sector	9,815	9,925	9,896	9,756	9,667	9,708	9,250	8,916	8,417	7,673
Public sector	7,526	7,365	6,937	6,905	6,793	6,810	6,915	6,891	6,877	6,940
Total private and public	<u>17,341</u>	<u>17,290</u>	<u>16,833</u>	<u>16,661</u>	<u>16,460</u>	<u>16,518</u>	<u>16,165</u>	<u>15,807</u>	<u>15,294</u>	<u>14,518</u>
Detail of private sector:										
Mining	284	286	291	295	313	302	257	186	118	75
Construction	901	794	770	720	685	734	702	629	636	717
Manufacturing	218	209	232	357	375	383	364	327	287	270
Trade, Trans. & Utilities	2,916	2,998	2,973	-	-	-	-	-	-	-
Transportation, communications and utilities	-	-	-	1,171	1,245	1,199	1,070	1,071	990	909
Trade	-	-	-	2,864	2,824	2,912	2,941	2,920	2,775	2,552
Information	291	356	351	-	-	-	-	-	-	-
Finance Activities	481	553	569	-	-	-	-	-	-	-
Finance, insurance and real estate	-	-	-	519	676	740	695	681	703	618
Professional & Business Svcs.	824	780	782	-	-	-	-	-	-	-
Educational & Health Svcs.	1,515	1,425	1,333	-	-	-	-	-	-	-
Leisure & Hospitality	1,766	1,866	1,903	-	-	-	-	-	-	-
Other Services	541	572	570	-	-	-	-	-	-	-
Service	-	-	-	3,722	3,439	3,335	3,133	3,017	2,824	2,449
Miscellaneous	78	86	122	108	110	103	88	85	84	83
Total detail of private sector	<u>9,815</u>	<u>9,925</u>	<u>9,896</u>	<u>9,756</u>	<u>9,667</u>	<u>9,708</u>	<u>9,250</u>	<u>8,916</u>	<u>8,417</u>	<u>7,673</u>
Detail of public sector:										
Federal	891	852	876	865	847	868	894	907	936	961
State	4,548	4,444	4,288	4,271	4,237	4,232	4,318	4,314	4,302	4,373
Local	2,087	2,069	1,773	1,769	1,709	1,710	1,703	1,670	1,639	1,606
Total detail of public sector	<u>7,526</u>	<u>7,365</u>	<u>6,937</u>	<u>6,905</u>	<u>6,793</u>	<u>6,810</u>	<u>6,915</u>	<u>6,891</u>	<u>6,877</u>	<u>6,940</u>

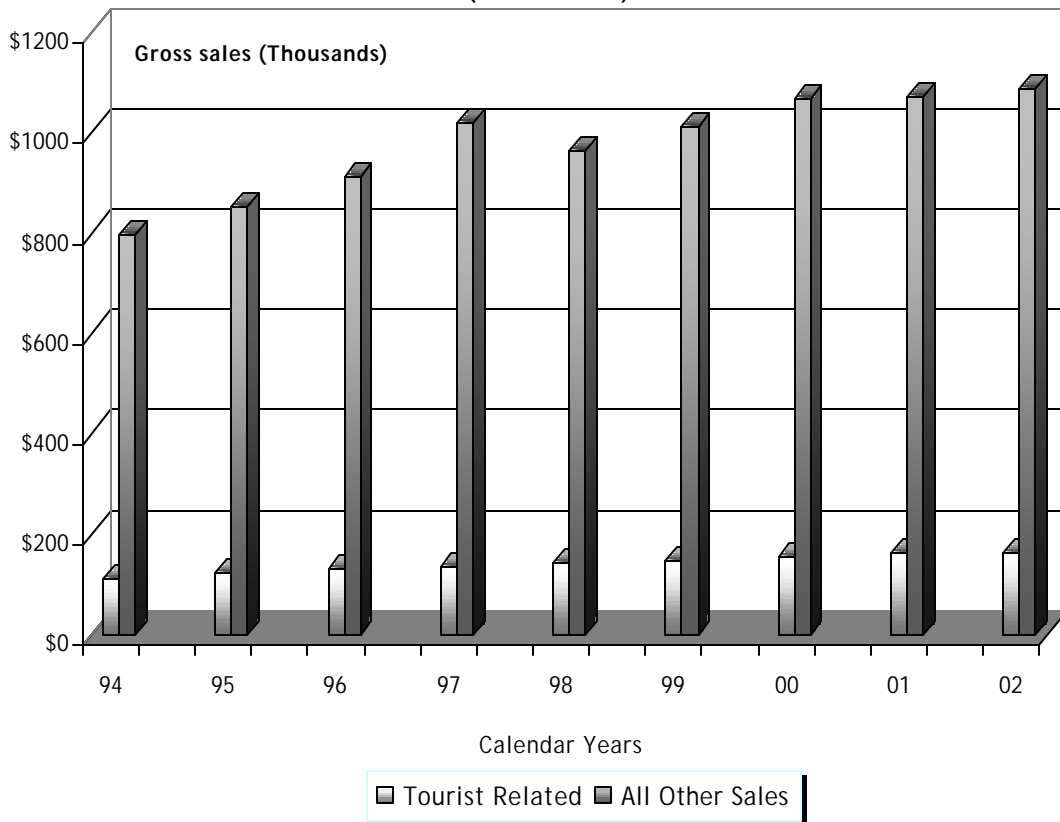
Footnote:

***Calendar Years 2000-2002 have been updated with the new report system from the Alaska Department of Labor

Source: Alaska Department of Labor - Research and Analysis

City and Borough of Juneau

Miscellaneous Business Statistics Tourist Related Sales to All Other Sales (Unaudited)



Based on information presented in Miscellaneous Business Statistics on the opposite page.
All figures refer to gross amounts.

CITY AND BOROUGH OF JUNEAU

Miscellaneous Business Statistics
(Unaudited)

Last Nine Calendar Years

	Calendar year								
	2002	2001	2000	1999	1998	1997	1996	1995	1994
<u>Gross business sales by category (in thousands):</u>									
Real estate	\$ 45,162	43,391	44,067	47,981	48,455	53,598	44,647	41,049	36,766
Contractors	128,908	133,983	134,600	108,957	106,818	144,174	147,636	117,870	120,638
Liquor and restaurant	73,497	74,244	69,940	66,297	61,773	57,102	55,274	49,632	48,004
Retail sales - general	157,386	154,241	147,446	147,793	140,092	133,170	138,140	130,428	111,878
Foods	109,391	108,631	109,557	107,551	104,445	100,844	94,926	87,409	78,858
Transportation and freight	130,418	126,598	125,167	122,376	121,626	118,849	103,649	99,157	93,787
Professional services	168,121	152,858	150,171	145,116	132,449	126,344	128,700	133,573	128,861
Retail sales - specialized	116,731	123,621	123,353	117,268	111,002	125,820	116,229	113,037	102,969
Automotive	81,299	88,259	80,433	76,841	72,152	68,091	68,818	66,745	65,000
Other	244,078	230,234	240,145	221,985	207,843	229,825	146,566	135,999	125,603
Total gross business sales by category	\$ 1,254,991	1,236,060	1,224,879	1,162,165	1,106,655	1,157,817	1,044,585	974,899	912,364
<u>Gross business sales by tourist-related business (in thousands):</u>									
Hotels and motels	\$ 21,804	21,334	22,257	22,260	21,696	20,431	21,383	22,139	21,768
Bars	5,270	5,114	4,964	4,712	4,973	4,936	5,227	5,659	4,963
Restaurants	37,374	36,949	35,486	35,448	33,190	32,441	31,476	28,164	26,725
Air transportation and freight	28,427	28,611	27,037	24,987	26,505	25,437	21,315	19,886	19,598
Taxicab and bus	2,052	1,211	1,642	1,431	1,364	1,715	1,941	2,009	2,222
Car rentals	3,526	3,386	3,365	3,438	3,262	3,120	3,063	3,077	2,860
Tour providers and Travel agencies	33,471	36,124	30,947	27,843	25,047	25,529	23,634	20,768	16,738
Jewelry stores and Art galleries	13,088	12,125	11,228	11,879	10,678	10,539	11,189	9,886	7,773
Curio and gift shops	20,457	20,016	18,615	16,949	16,764	13,295	13,006	10,122	10,430
Photography stores	502	483	1,256	534	646	536	1,181	1,303	1,015
Total gross business sales by tourist-related business	\$ 165,971	165,353	156,797	149,481	144,125	137,979	133,415	123,013	114,092

Footnote: The gross business sales by tourist-related business figures are a subset of the gross sales by category presented above. This subset is intended to provide a general guideline of gross sales generated by businesses operating within the tourism industry. The subset does not attempt to exclude gross sales made to local residents by businesses classified as tourist-related.

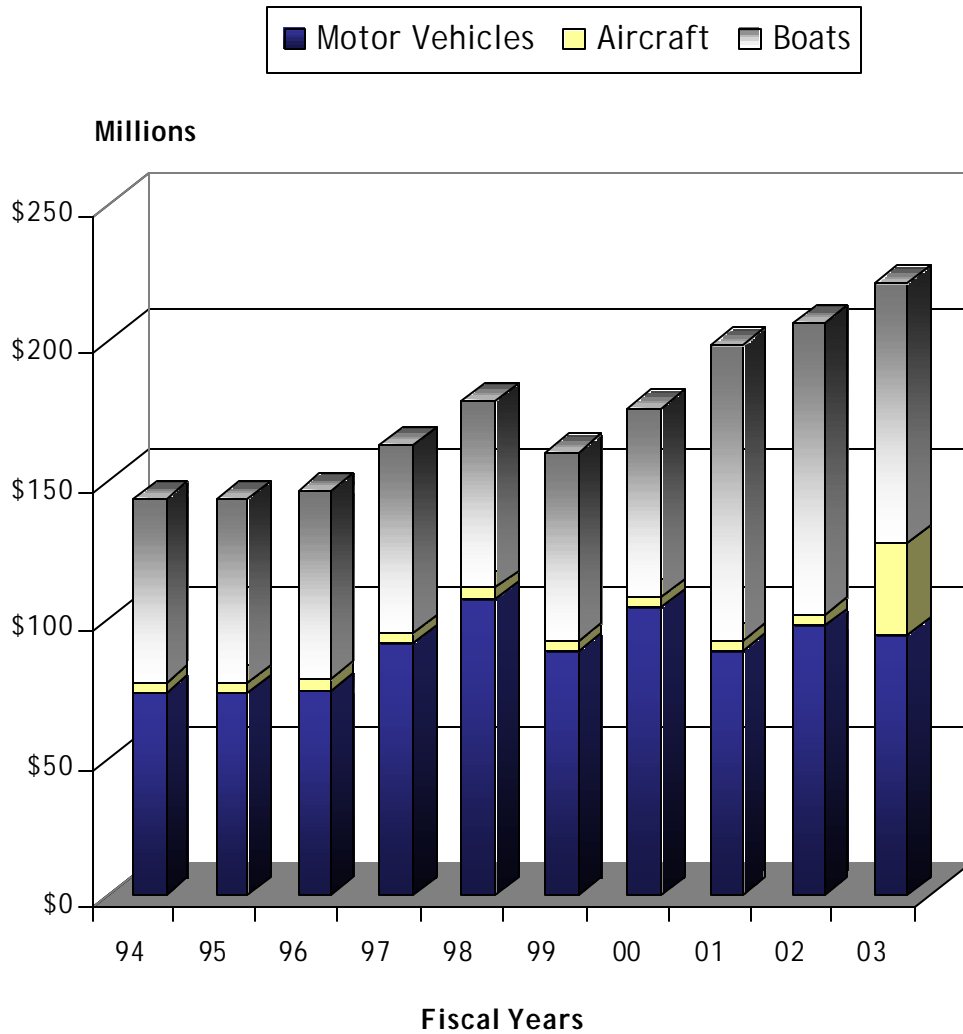
In 2002, the Sales Tax Office underwent a one-time reclassification of merchants operating in the tourism industry to more accurately reflect the class of tourism-related businesses broken out above. All years shown have been adjusted accordingly.

Source: Detailed analysis derived from the Merchant Tax Filings maintained by the City and Borough of Juneau, Sales Tax Office.

City and Borough of Juneau

Tax-exempt Property

Motor Vehicles, Aircraft & Boats (Unaudited)



Based on information presented in Composition of Tax-exempt Property on the following page.

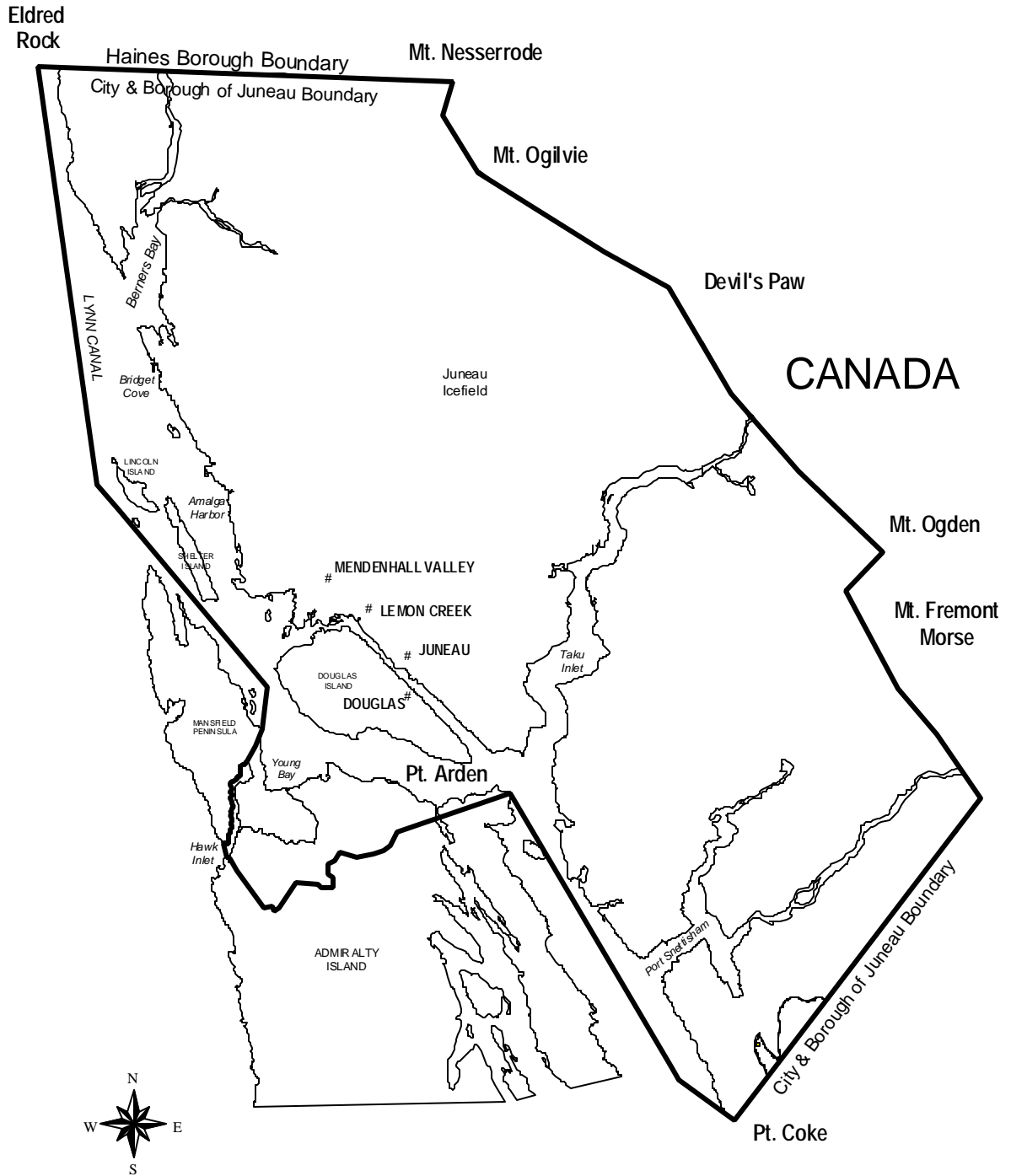
**Composition of Tax-exempt Property
(Unaudited)**

Last Ten Fiscal Years

<u>Fiscal year ended June 30</u>	<u>Noncommercial motor vehicles</u>	<u>Private aircraft</u>	<u>Boats</u>	<u>Total exempt value</u>
1994	\$ 73,029,300	3,880,000	65,800,000	142,709,300
1995	73,029,300	3,880,000	65,800,000	142,709,300
1996	74,000,000	4,000,000	68,000,000	146,000,000
1997	91,175,500	4,000,000	68,000,000	163,175,500
1998	106,556,500	4,000,000	68,000,000	178,556,500
1999	87,562,558	4,000,000	68,000,000	159,562,558
2000	104,431,084	4,000,000	68,000,000	176,431,084
2001	88,355,760	4,000,000	106,000,000	198,355,760
2002	97,191,336	4,000,000	106,000,000	207,191,336
2003	93,990,477	33,239,315	94,574,700	221,804,492

Sources: City and Borough of Juneau Assessor's Office, State Assessor's Office, and the State Division of Motor Vehicles.

CITY & BOROUGH OF JUNEAU



Miscellaneous Statistics

As of June 30, 2003

Date of incorporation	Home Charter July 1, 1970
Form of government	Mayor and Assembly
Area	3,248 square miles
Population	30,981
<u>Streets</u>	
Miles of streets	87
Miles of sidewalks	32
Catch-basins	1,968
Miles of drainage ditch	69
Number of street signs	1,892
<u>Water Services</u>	
Number of consumers	9,096
Miles of water mains	168
Number of fire hydrants	1,350
Number of wells	5
Number of reservoirs	9
Number of pump stations	9
<u>Sewer Services</u>	
Number of customers	8,186
Miles of sanitary sewer	125
Number of lift stations	39
Number of wastewater treatment plants	3
Average yearly gallonage treated	1,314.3 million
<u>Fire Protection</u>	
Number of stations	5
Number of firefighters	33
Number of volunteer firefighters	88
<u>Police Protection</u>	
Number of stations	1
Number of police officers	47
<u>Parks, Recreation and Culture</u>	
Number of Recreation Service Parks	29
Total acres	479
Number of Natural Area Parks	76
Total acres	3,085
Number of convention centers	1

Sources: City and Borough of Juneau Capital City Fire/Rescue Department, Parks and Recreation Department, Public Works Department, Police Department, and the Treasury Division.



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